



CITY OF DOVER, NEW HAMPSHIRE

FY2023 PROPOSED BUDGET



Recreation Department

Presented to the City Council

On April 6, 2022

Gary Bannon
Director

Recreation Department Budget Overview

Vision Statement

To provide and expand recreation activities and facilities for participants of all ages to help foster a healthy, vibrant community.

Mission Statement

To provide affordable, high quality recreation facilities and programs in collaboration with other City departments and local organizations, ensuring participants have access to a variety of recreational opportunities, thereby enhancing their quality of life.

Recreation Department Strategic Plan Initiatives

Customer Focused

- Marketing the programs and facilities collectively and individually to make sure every household and property owner is aware of the current offerings.
- Developing tools that can be used to solicit customer questions, ideas and feedback and to be prepared to respond quickly and completely to customer needs.

Product and Process

- Develop a consistent tracking process for internal projects and customer requests for service.
- Create and implement a development timeline for program enhancement and expansion.

Recreation Department Strategic Plan Initiatives

Leadership and Governance

- Create opportunities to integrate Advisory Board members into programming and facility project development.
- Build neighborhood connections in the area of local parks to help facilitate regular communications and best use and care of City parks.

Financial and Benchmark

- Analyze the impact of quality recreation programs and facilities on property values.
- Update data on economic impacts to the local business sector due to recreation events and facility use.

Recreation Department Budget Breakdown

- Budget Categories
- Budget overview and impact on taxes
- Budget Changes and Potential Adjustments

| | | | | | | | | | | | | | |
|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 7,891,558 | 8,820,760 | 6,550,000 | 21,137,974 | 23,003,887 | 5,404,763 | 5,700,752 | 56,059,717 | 57,853,932 | 9,904,181 | 10,497,620 | 10,031,151 | 2.02% | 3.58% |
| 17,298,396 | 18,866,656 | 20,199,334 | 4,589,131 | 4,286,840 | 48,768,600 | 51,219,578 | 9,421,202 | 12,369,688 | 13,561,005 | 13,211,005 | -100.00% | -100.00% | 3.13% |
| 2,805,056 | 3,616,567 | 3,645,193 | 40,997,129 | 43,735,038 | 9,075,484 | 9,172,633 | 12,369,688 | 12,369,688 | 24,068,625 | 23,242,156 | 2.90% | 3.13% | |
| 31,493,614 | 35,257,601 | 38,510,525 | 7,981,281 | 8,454,265 | 11,070,486 | 11,606,630 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | | | |
| 6,730,745 | 7,295,142 | 7,237,621 | 12,100,816 | 11,509,762 | 20,145,970 | 21,204,263 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | | | |
| 9,296,859 | 10,952,094 | 11,731,122 | 100,000 | 19,964,027 | 20,145,970 | 21,204,263 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | | | |
| 1,046,897 | 1,075,000 | 250,000 | 20,000,000 | 19,964,027 | 20,145,970 | 21,204,263 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | | | |
| 17,074,504 | 19,322,236 | 19,218,643 | 20,000,000 | 19,964,027 | 20,145,970 | 21,204,263 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | | | |
| 50,939 | 1,384,216 | 1,891,620 | 604,026 | 1,174,000 | 2,887,615 | 1,504,332 | 172,017 | 368,398 | 1,086,547 | 38,165 | 3,956,725 | 10,077,900 | 4,000,000 |
| 3,044,710 | 1,568,260 | 1,332,678 | 938,640 | 1,865,897 | 1,117,923 | 295,389 | 3,840,139 | 1,375,775 | 483,769 | 180,900 | 5,361,640 | 13,954,700 | 4,300,000 |
| 31,056 | 811,511 | 28,626 | 943,938 | (302,291) | 1,117,923 | 295,389 | 3,840,139 | 850,102 | 308,269 | 130,885 | 1,756,762 | 4,300,000 | 4,300,000 |
| 3,126,705 | 3,763,987 | 3,252,924 | 2,486,604 | 2,737,909 | 5,033,562 | 2,450,976 | 3,840,139 | 2,594,275 | 1,678,785 | 349,950 | 11,114,127 | 28,309,000 | 28,309,000 |
| 673,483 | 564,394 | (57,621) | 743,760 | 472,984 | 621,219 | 97,149 | 248,569 | 482,979 | 593,439 | (466,469) | 955,667 | 3,300,000 | 3,300,000 |
| 723,735 | 1,655,235 | (825,000) | 369,694 | (591,054) | (439,276) | 596,144 | 783,258 | 482,979 | 593,439 | (350,000) | 2,140,519 | 3,914,000 | 3,914,000 |
| 796,897 | 28,103 | (103,593) | 963,454 | (218,070) | 181,943 | 1,058,293 | 606,927 | 482,979 | 1,764,556 | (816,469) | 2,096,186 | 6,167,000 | 6,167,000 |
| 2,194,115 | 2,247,732 | (103,593) | 963,454 | (218,070) | 181,943 | 1,058,293 | 606,927 | 482,979 | 1,764,556 | (816,469) | 2,096,186 | 6,167,000 | 6,167,000 |

Recreation Funds

● General Fund

● Special Revenue Funds



Recreation General Fund Accounts

- Administration
- Recreation Programs
- Indoor Pool
- Jenny Thompson Pool
- Ice Arena

Recreation General Fund Expenses

| Fund | FY22 | FY23 | Change | % |
|---------------------|--------------------|--------------------|-----------------|------------|
| Administration | \$736,518 | \$842,882 | \$106,364 | 14.4 |
| Rec Programs | \$166,458 | \$185,862 | \$19,404 | 11.6 |
| Indoor Pool | \$544,478 | \$606,907 | \$62,429 | 11.4 |
| Jenny Thompson Pool | \$137,183 | \$133,134 | (\$4,049) | (2.9) |
| Ice Arena | \$1,240,329 | \$1,150,381 | (\$89,948) | (7.2) |
| Total | \$2,824,966 | \$2,919,166 | \$94,200 | 3.3 |

Recreation General Fund Revenue

| Fund | FY22 | FY23 | Change | % |
|---------------------|--------------------|--------------------|-------------------|------------|
| Indoor Pool | \$147,899 | \$149,549 | \$1,650 | 1.1 |
| Jenny Thompson Pool | \$65,110 | \$64,680 | (\$630) | (0.9) |
| Ice Arena | \$1,207,650 | \$1,166,630 | (\$41,020) | (3.4) |
| Total | \$1,420,659 | \$1,380,859 | (\$39,800) | (3) |

Recreation Department Impact on General Fund

FY23

Expenses: \$2,919,166

Revenue: \$1,380,859

\$1,538,307

City of Dover General Fund Total: \$141,057,001

Recreation General Fund Net Cost: \$1,538,307

% of General Fund: 1%

Average Residential Property tax bill:

\$8,000 x 1% = \$80.00/household

Recreation Special Revenue

- McConnell Center Operations
- Recreation Programs
- McConnell Programs
- Indoor Pool Programs
- Senior Programs/Travel
- Dover Arena/Camp Kool

Recreation Special Revenue Expenses

| Fund | FY22 | FY23 | Change | % |
|-------------------------|------------------|------------------|-------------------|---------------|
| McConnell Center | \$865,727 | \$828,972 | (36,755) | (4.2) |
| | | | | |
| Rec Programs | \$182,519 | \$150,298 | (\$44,361) | (38.2) |
| McConnell Rec | \$71,576 | \$93,092 | \$21,516 | 30 |
| Indoor Pool | \$17,492 | \$22,067 | \$4,575 | 26.1 |
| Senior Center | \$157,023 | \$157,541 | \$518 | 0.3 |
| Ice Arena | \$33,310 | \$38,922 | \$5,612 | 16.8 |
| Total | \$461,920 | \$461,920 | 0 | 0 |

Recreation Special Revenue Fund Revenues

| Fund | FY22 | FY23 | Change | % |
|-------------------------|------------------|------------------|-----------------|------------|
| McConnell Center | \$865,727 | \$828,972 | (36,755) | (5) |
| | | | | |
| Rec Programs | \$103,800 | \$103,800 | \$0 | 0 |
| McConnell Rec | \$69,250 | \$69,250 | \$0 | 0 |
| Indoor Pool | \$34,330 | \$34,330 | \$0 | 0 |
| Senior Center | \$175,500 | \$175,500 | \$0 | 0 |
| Ice Arena | \$79,040 | \$79,040 | \$0 | 0 |
| Total | \$461,920 | \$461,920 | \$0 | 0 |

Recreation Overall Budget Expenses

| Fund | FY22 | FY23 | Change | % |
|-------------------------------|--------------------|--------------------|-------------------|--------------|
| 1000 General Fund | \$2,824,966 | \$2,919,166 | \$94,200 | 3.3 |
| 3381 McConnell Center | \$865,727 | \$828,972 | (\$36,755) | (4.2) |
| 3410 Rec Programs Fund | \$461,920 | \$461,920 | \$0 | 0 |
| Total | \$4,152,613 | \$4,210,058 | \$57,445 | 2 |

Recreation Budget Review

Funding Summary of Impacts

- Staffing cost increases due to wage plan and consolidation of roles
- Additional funding for Dover 400th
- Reduction in Capital expenses

Total Impacts: \$94,200 3.3%

Recreation Department Total Budget Changes FY23

- All Funds - \$57,445 2%

Recreation Department FY23 Challenges

Hiring and retaining qualified and reliable staff

- Evaluation of the status of all programming post COVID
- Adapting operations to address societal pressures on Recreation facilities
- Rollout of new Skate park
- Waterfront development impacts on river access and coordination of public and program uses

- Affordable
- High Quality
- Facilities and Programs
- Collaboration
- City Departments
- Local Organizations
- Participants have access
- Variety
- Enhancing quality of life



| | | | | | | | | | | | | | |
|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 7,891,558 | 8,820,760 | 6,553,932 | 21,137,974 | 23,003,887 | 5,404,763 | 5,700,752 | 56,059,717 | 57,853,932 | 9,904,181 | 10,497,620 | 10,031,151 | 2.02% | 3.58% |
| 17,298,396 | 18,866,656 | 17,000,000 | 4,589,131 | 4,286,840 | 48,768,600 | 51,219,578 | 9,421,202 | 9,421,202 | 12,369,888 | 13,561,005 | 13,211,005 | -100.00% | -100.00% |
| 2,805,056 | 3,616,567 | 3,645,193 | 40,997,129 | 43,735,038 | 9,075,484 | 9,172,633 | 12,369,888 | 12,369,888 | 24,068,625 | 23,242,156 | - | 2.90% | 3.13% |
| 31,493,614 | 35,257,601 | 38,510,525 | 7,981,281 | 8,454,265 | 11,070,486 | 11,606,630 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | - | - | - |
| 6,730,745 | 7,295,142 | 7,237,621 | 12,100,816 | 11,509,762 | 20,145,970 | 21,204,263 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | - | - | - |
| 9,296,859 | 10,952,094 | 11,731,122 | 100,000 | 100,000 | 19,964,027 | 20,145,970 | 21,204,263 | 21,811,090 | 22,294,069 | 24,068,625 | 23,242,156 | - | - |
| 1,046,897 | 1,075,000 | 250,000 | 20,182,097 | 19,964,027 | 1,174,313 | 1,174,313 | 1,851,308 | 1,851,308 | 368,398 | 1,086,547 | 38,165 | 3,956,725 | 10,077,914 |
| 17,074,504 | 19,322,236 | 19,218,643 | 20,182,097 | 19,964,027 | 1,865,897 | (302,291) | 3,540,139 | 3,540,139 | 1,375,775 | 483,769 | 160,900 | 5,361,640 | 13,954,757 |
| 50,939 | 1,384,216 | 1,891,620 | 604,026 | 938,640 | 1,174,313 | 1,174,313 | 1,851,308 | 1,851,308 | 368,398 | 1,086,547 | 38,165 | 3,956,725 | 10,077,914 |
| 3,044,710 | 1,568,260 | 1,332,678 | 938,640 | 938,640 | 1,865,897 | (302,291) | 3,540,139 | 3,540,139 | 1,375,775 | 483,769 | 160,900 | 5,361,640 | 13,954,757 |
| 31,056 | 811,511 | 28,626 | 943,938 | 943,938 | (302,291) | (302,291) | 3,540,139 | 3,540,139 | 1,375,775 | 483,769 | 160,900 | 5,361,640 | 13,954,757 |
| 3,126,705 | 3,763,987 | 3,252,924 | 2,486,604 | 2,486,604 | 2,737,909 | 2,737,909 | 2,450,976 | 2,450,976 | 2,594,275 | 1,678,785 | 349,950 | 11,114,127 | 28,309,117 |
| 673,483 | 564,394 | (57,621) | 743,760 | 472,984 | 472,984 | 621,219 | 248,569 | 248,569 | 482,979 | 593,439 | (466,469) | 955,667 | 3,300,000 |
| 723,735 | 1,655,235 | (825,000) | 369,694 | (591,054) | (591,054) | (439,276) | 97,149 | 97,149 | 482,979 | 593,439 | (466,469) | 955,667 | 3,300,000 |
| 796,897 | 28,103 | (103,593) | 963,454 | (218,070) | (218,070) | 181,943 | 1,058,293 | 1,058,293 | 482,979 | 1,764,556 | (816,469) | 2,096,186 | 6,167,000 |
| 2,194,115 | 2,247,732 | (103,593) | 963,454 | (218,070) | (218,070) | 181,943 | 1,058,293 | 1,058,293 | 482,979 | 1,764,556 | (816,469) | 2,096,186 | 6,167,000 |

Questions?

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