

City of Dover

New Hampshire

Proposed
Capital Improvements Program
Fiscal Years 2013 - 2018

City Manager J. Michael Joyal, Jr.

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Capital Improvements Program

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Capital Improvements Program

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City of Dover, New Hampshire OFFICE OF THE CITY MANAGER

October 19, 2011

To the Honorable Mayor and Members of the City Council:

I respectfully submit to you a proposed Capital Improvements Program (CIP) for Fiscal Years 2013 through 2018. The CIP is a major City-wide planning effort that takes place at the beginning of each budget cycle for the next fiscal year and includes the projects essential to meeting the immediate and long-term needs of our citizens and business community. This CIP document contains descriptions of major projects to be undertaken and a comprehensive financing plan to fund their implementation drawing from a combination of operating budget, reserve, debt, grant and reprogramming of previously authorized funds.

The projects identified in this CIP represent the legitimate equipment and infrastructure needs supporting the diverse requirements of our community. In reviewing the projects submitted to me by the various departments, I have attempted to consolidate, prioritize, schedule and subsequently develop a financing plan for only those projects that are considered mandatory to comply with federal or state regulatory requirements or essential in fulfilling one or more of the following criteria:

- Protect the health and safety of employees and/or the community at large
- Significantly improve the efficiency of existing services
- Preserve a previous capital investment made by the City
- Significantly reduce future operating costs or increase future operating revenues

In this document, I have proposed a multi-year capital project schedule and developed a financial plan that will support the City's needs by using varied sources of funding that continue our ongoing need to migrate away from the use of debt. Over the course of the past several years, the City has made notable progress in weaning itself from the use of debt for regular recurring projects and increasing the funding of capital outlay and reserve funds in the annual operating budget of the General Fund. In the coming years, this Capital Improvements Program proposes to sustain a positive trend of including increased regular, recurring capital maintenance within our annual operating budgets including the ongoing funding and use of capital reserves in order to reach more appropriate levels for a community of our size and character.

Although this proposed CIP reflects continuing increases in operating funds being allocated for capital needs, it must be emphasized that recent revisions to our financial policies and our tax cap Charter provisions require careful consideration in balancing ongoing program and service costs with the need to adequately maintain and invest in the existing facilities and infrastructure. Continuing use of impact fees for needed infrastructure expansion, targeted user surcharges for existing equipment and facilities


Capital Improvements Program

upgrades, and increased emphasis on encouraging and supporting public/private partnerships will be necessary.

As you review the various capital projects and financing proposed to be undertaken over the course of the next six years, please keep in mind that we are stewards of our community charged with identifying and responding to the needs of our community that exist not only today but long into the future. Not only must our planning efforts address the varied needs of our community's residents and businesses but those efforts must be accomplished within the constraints of our recently updated financial policies intended to sustain and improve our City's financial condition. With that stated I look forward to working with the Planning Board and the City Council as we work through the review of this year's proposed CIP and subsequently establish our next six year plan for capital projects.

In closing, I wish to acknowledge the efforts of our city staff and Department Heads and their continuing dedication in meeting the needs of our community. In striving to achieve the collective vision and direction established by our Mayor, City Council and many citizen boards and commissions, they work diligently and efficiently to maintain our facilities and deliver the services that support the quality of life that our community has come to expect and enjoy.

Respectfully submitted,



J. Michael Joyal, Jr.
City Manager

Capital Improvements Program

Introduction

The Capital Improvements Program (CIP) serves as the City's long range planning document for the purchase or construction of capital assets. It reflects the individual projects, how they would be financed according to adopted City Council policy and the impact of the projects on the Property Tax rate and the Water/Sewer rates.

Incorporated into the program are the City Financial Policies adopted by the City Council. The 32 policy goals cover major items from minimum fund balance requirements to City debt limits. The purpose of the policies is to present financial goals the City must achieve and maintain. Achieving and maintaining the policies will benefit the City through controlling debt, better planning, proper financing of capital items and the potential for increasing the City's bond rating.

The premise of the policies as they relate to the CIP is to insure proper financing of capital projects and that all projects should not be debt financed. By avoiding bonding for all projects, the long term costs to the City are reduced.

CIP Project Criteria

In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of \$25,000 or more and have a useful life of three years or greater. In addition, the project needs to satisfy at least one of the following:

- ◆ Protect the health and safety of employees and/or the community at large
- ◆ Significantly improve the efficiency of the existing services
- ◆ Preserve a previous capital investment made by the City
- ◆ Significantly reduce future operating costs or increase future operating revenues

Financing Criteria

Once a project qualifies, financing is analyzed using the following criteria:

Debt Financed

Purchase of assets of \$250,000 or more, nonrecurring within a five year period, are recommended for debt financing. This includes design costs for projects even when the costs occur a year earlier. The project must also have a useful life of five years or greater. The City issues tax exempt debt (in most instances) to finance the projects and the principal and interest are paid over the useful life of the asset. The purpose of debt financing is to avoid an outright purchase of the asset where the impact would be too great for one budget period. The analysis includes 5, 10, 15 and 20 year amortization (level principal payments) of debt financed projects.

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Reserve Trust Financed

Purchase of assets over \$25,000, recurring or not, may be acquired with Reserve Trust Funds. Reserve Trusts can be established for a specific item or a type of item. The City has the following Reserve Trust funds that can be used for capital needs, one each for the Water, Sewer, and General Funds for infrastructure and equipment, Transportation Reserve, School Facilities Reserve, Cemetery Maintenance Reserve, Parks/Playground Improvements Reserve, Police Facilities Reserve, Fire & Rescue Facilities Reserve, Recreation Facilities Reserve, and an Arena Improvements Reserve. These are general in nature as to type of item and restricted to items identified within the CIP.

Grant Financed

Purchase of assets over \$25,000 may be partially or wholly funded by grants from the State or Federal government. The grant amount only is reflected in this section and the local share, if any, is reflected in the appropriate financing section. Except for the City's share, State administered projects are not reflected within the CIP.

Existing Funds Financed

After the CIP projects are submitted and compiled, any items that can be financed with existing funds are identified. This could be any funds available from savings from another project or other source of funds. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.

Operating Budget Financed

Purchase of assets of less than \$250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. A \$250,000 appropriation in the General Fund has an \$.09 tax rate impact or .4% (four tenths of one percent). Annual programs, whether over \$250,000 or not, are best suited for operating budget financing due to the ongoing nature of the program. A general rule of thumb is recurring items continually purchased with debt financing will result in a annual debt service costs of 130% to 150% of the purchase price of item's initial cost, depending on rates and term. Thus, to continually bond for a recurring project will result in debt service costs higher than the annual amount being bonded for the project.

Economic and Financial Condition

Local Economy

The local economic environment over the past fiscal year has declined slightly in specific sectors including heavy manufacturing and commercial construction. A variety of services in architectural, cleaning, fitness, and general retail areas have experienced negative growth. Economic Development activity continues to support existing business retention with some success despite the continued loss of critically important credit and financing availability for local small businesses.

Through vigorous business relocation outreach coupled with stringent municipal spending restraint and wage freezes in the City's operations coupled with the approval of five Economic Revitalization Zone Districts have successfully brought thirty-five new/ expanded businesses and 425 new jobs to Dover.

The expanding healthcare industry in the City, its proximity to UNH, Pease Tradeport, and the Portsmouth Shipyard have continued to add stability and diversity to the economic mix and has kept unemployment in Dover well below that of New Hampshire, New England, and the surrounding communities as well as the Nation. Becoming the fastest growing city in New Hampshire has helped Dover statistics as well.

New Hampshire's GDP and labor force in moderate decline since 2008, has now stabilized to some degree. At the conclusion of the 2011 fiscal year, the labor force of Dover has continued to grow about 1% per year with minor variations below and above the trend line.

Dover's local unemployment rate is currently 4.8% which is 0.4% lower than this time last year. The seasonally adjusted unemployment rate, consistently lower than that of the U.S. (9.1%) and the State of New Hampshire (5.2%) was unchanged at the end of fiscal year 2011. The national unemployment rate decreased by 0.2% in the same period.

In combination with the current economic environment and unemployment levels, the median household income in Dover decreased by an estimated 2% from \$63,033 in FY10 to \$61,680 in FY11.

The recent trends in the national credit market continue to impact real estate activity throughout New England. While New Hampshire and Dover, in particular, are not immune, the level of increase in real estate transactions during the past year has been relatively small. The real estate sales activity in Dover for FY11 was 740 transactions versus 689 for FY10. This level of activity represents transfers of 7.5% of taxable parcels during FY11 up slightly from 7.0% in FY10. In conjunction with this activity, the number of taxable parcels increased from 9,825 in FY10 to 9,899 in FY11, a less than 1.0% increase. This increase in taxable parcels in combination with a stabilization of property values has resulted in the equalized property value per capita changing from \$92,554 for FY10 to \$92,051 in FY11, a decrease of less than 1% for the fiscal year.

The percentage of uncollected taxes for the current tax levy at the end of fiscal year 2011 was 4.9% (the actual amount changing from \$3.1 million to \$3.0 million). There were 366 parcels from the current tax levy with outstanding taxes that had a lien placed, down from 415 last year. Although the number of delinquent parcels decreased by 49, the percentage actually decreased by about 1.2 percent (the actual amount of the lien changing from \$1,566,813 to \$1,641,606).

The number of motor vehicle permits increased to 29,280 in FY11 as compared to 28,334 in FY 10. The number of building permits decreased from 396 in FY10 to 358 in FY11 and the average permit value

decreased from \$73,795 to \$55,440. Despite a slowing in residential development in Dover and across the country, commercial property development has continued at a slow pace throughout the year.

Although the residential development has slowed somewhat, the City saw moderate commercial growth during fiscal year 2011. Planning efforts have continued in anticipation of future residential and multi-use development projects being undertaken. Changes to land use regulations have been put in place to encourage both community character as well as streamline the regulations and remove obstacles to context sensitive development.

Residential sales continue to decline but are stabilizing as low mortgage rates and declining prices (now up slightly) are somewhat offset by more stringent down payment and credit quality requirements from lenders. Foreclosed properties continue to add to the unsold housing inventory on the market. The decline in sales has affected the number of residential projects coming before the Planning Board. Projects now tend to be smaller and more market specific than in recent years.

Some commercial development has begun, heavily weighted in the rehabilitation sector. Some new construction projects have begun as financing options permit.

Hospitality industry development exists in proximity to the Liberty Mutual and Measured Progress campuses at the northern edge of the City. Current occupancy rates are marginal.

The Exit 9 location on the Spaulding Turnpike has continued to enjoy development activity. The 100,000 sq. ft. medical practices building has reached full occupancy and a new dental group building will initiate construction shortly.

In the downtown city core, the Childrens' Museum of New Hampshire continues to attract approximately 130,000 visitors annually to Dover bringing added vibrancy, customer traffic, and new dollars to downtown businesses and restaurants. Recently, there has been development of retail space within the Cochecho Falls Mill across the street from the Museum. This development shows the potential growth in retail uses along the Washington Street Corridor.

To further expand the downtown, the City has taken advantage of rezoning efforts in 2009 to create a more flexible and innovative development environment through the addition of the Form Based Code style of zoning. This zoning encourages mixed uses, and places a higher emphasis on height, massing and placement of a building than on the uses contained within the building. To date the Planning Board has reviewed one project, a forty-eight (48) unit residential project consisting of two buildings along School Street. These units will have dramatic views of the waterfront and will be sold to individual owners.

The integration of the Dover waterfront redevelopment into the downtown continues with the opening of the Washington Street Bridge and upgrade of the River Street Pump station. These additions coupled with the continued work of Dickenson Development to engineer and ultimately permit the portion of privately financed project includes commitments to construct high end residential condominium units, more than 30,000 square feet of new retail and office space, boating facilities and a restaurant along the riverfront.

In the Locust Street industrial Park, three new electronics assembly and component businesses are in a formerly vacant building, bringing 65 new jobs.

In the Enterprise Park, one new relocation candidate company is considering available parcels owned by DBIDA and another is purchasing a DBIDA owned building it currently leases. The purchase of the Cochecho Falls Mill by a mill developer is pending and expected to bring 60 apartments to the downtown

core. Efforts are also underway to develop City core infill projects to four City-owned parking lots along with a public parking garage.

Financial Condition

The liquidity of the General, Water and Sewer Funds is good and continues to show a favorable trend. This is based on the quick ratio which is a measure of current assets (excluding inventories) divided by current liabilities. The General Fund had a quick ratio of 1.56 with Water and Sewer Funds of 1.79 and 1.71, respectively. A ratio of 1 is considered satisfactory.

The amount of debt incurred by the City remains below the State statutory limits as set forth in RSA 33:4-a for the City and School District, and RSA 33:5-a for the Water Fund. There is no statutory debt limit for the Sewer Fund. The State statutory limit for the City is 3% of Base valuation as determined by the New Hampshire Department of Revenue Administration (NH DRA), the statutory limit for the School District is 7% of Base valuation as determined by NH DRA, and the statutory limit for the Water Fund is 10% of base valuation as determined by NH DRA. As of June 30, 2011 the City had utilized 54.5% of its statutory debt limit, the School District utilized 14.7% of its statutory debt limit, and the Water Fund had utilized 5.2% of its statutory debt limit.

The City Council established self-imposed policy limits that are significantly lower than those set by State statute. As of June 30, 2011 the percent of the City's more conservative debt policy used was 83.9%, the School was 52.7%. General Fund net debt per capita is at \$2,277, an amount considered reasonable for a municipality the size of Dover. The General Fund's net debt to equalized value is 2.45%. The General Fund's net debt service as a percent of budget is 10.5%. Although this measure is higher than the 10% recommended by policy, it is partially as a result of a higher rate of debt pay down resulting in a favorable reduction in the cost for debt.

The Water fund is at 100% of the City Council self-imposed policy limit. The Sewer fund remained within the City Council self-imposed policy limits with 28.9% being utilized. Net debt service to budget in the Water Fund is 31.1% and 20.2% within the Sewer Fund, within the 40% set by policy.

Condition Summary

The local economic environment over the past fiscal year has declined slightly in specific activity sectors. A well diversified business and job base in Dover and throughout the surrounding communities have not been immune to the national economic downturn. However, there has been some ongoing development activity generating additional business and employment opportunities, which has helped to keep Dover well below the national and state unemployment levels.

The majority of the City's economic and financial indicators have slowed in growth over the past few years. Along with the recessionary concerns appearing throughout the country, changes in indicators continue to be monitored and actions taken to preserve the City's economic and financial position. Although credit markets are of major concern, current measures and trends at the local level suggest a low level of economic and financial activity continuing during the near term, with anticipation of an up-turn occurring gradually at some point in the future.

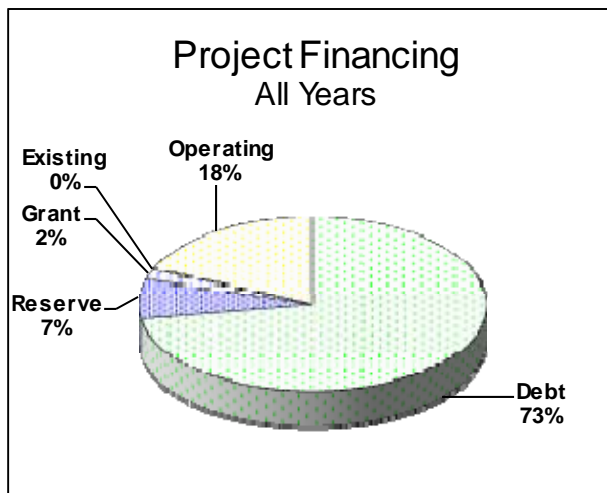
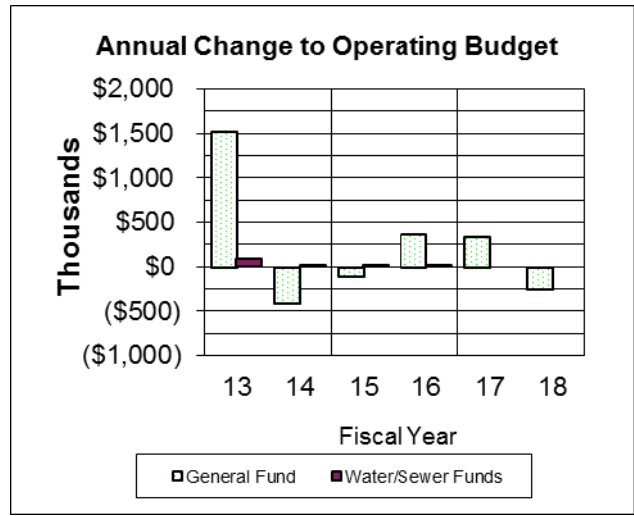
Meanwhile, the financial positions of the major funds of the City are considered healthy. Proactive financial management efforts continue to focus on maintaining adequate reserves in all of the City's major funds, invest in capital needs of the community, while simultaneously prioritizing funding and preserving core municipal services.

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Policy Issues

The City Financial Policies contain a policy issue regarding the manner in which the City finances its projects. Certain projects, due to their nature, are better suited to outright purchase out of the operating budgets. Certain credit rating agencies also view 3 – 5% of annual appropriations for capital outlay as beneficial, saving interest expense and providing flexibility to absorb additional long term debt service, if necessary, to minimize budgetary impact.

In FY12 the City’s General Fund percent of capital outlay to its portion of appropriations is 5.1%. In an effort to shift away from debt financing particular capital purchases in the FY12 budget, capital outlay was increased by \$336,237, from \$1,427,682 in FY11 to \$1,763,919 in FY12. Recurring projects continually debt financed will result in annual debt service costs of about **154% of the actual recurring amount**. Thus the tax rate is impacted by a higher amount for debt service than if full principal amount were added to the budget. This CIP continues to attempt to wean the City of debt financing of these types of projects over the course of the 6 years. In each year the annual budget financing for the General Fund Capital Reserve incrementally increases. The CIP reflects annual budget financing of \$1 million each year for General Street Improvements. The CIP reflects no debt financing for General Street Improvements. The CIP maintains funding of Police cruisers in the annual budget. The goal is to reduce the amount of debt the City would issue, thus reducing the City's carrying costs. Inclusion within an operating budget is recommended for certain projects due to the project's smaller dollar amount or its recurring nature. There will be an impact to the rates involved due to the inclusion of these projects within the respective operating budgets.



The purpose of the Financial Policies is to give guidance to the City Council on parameters of debt burden when making debt authorizations. These parameters, and other measures, give the City Council and administrators alike the ability to weigh the impacts of debt to policy limits, debt service to budget, paydown of debt in 10 years, debt per capita, debt ratio to equalized value, etc. These are the measures of affordability by which debt should be approved and at what level, not some arbitrary debt retirement number.

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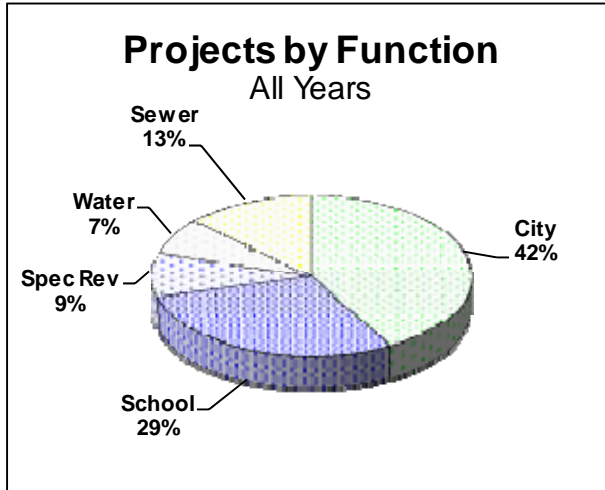
This CIP also reflects the funding of the Reserve Trust fund for infrastructure and equipment for the General Fund. Reserve Trusts are a savings mechanism for municipalities. By appropriating funds and placing them in reserve, the funds earn interest and help to mitigate long term borrowing needs. In addition, raising a set amount each year evens out the impact to the tax rate for larger purchases. The funding for a project remains available even in tight budget years.

Major Projects

Listed below are projects with six year totals of \$1 million or more, regardless of financing source. These major projects make up 84.3% of the entire CIP.

Major Projects	2013	2014	2015	2016	2017	2018	Totals
Capital Res - Infr & Equip	575,000	575,000	575,000	575,000	575,000	575,000	3,450,000
Police Facility - Design & Bldg		11,600,000					11,600,000
PW Heavy Equipment	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
General Streets & Sidewalks Impr	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	10,800,000
Reconstruction - Silver Street	400,000		3,000,000				3,400,000
Reconstruction - Tolend Road	2,500,000	2,500,000					5,000,000
Reconstruction - Atlantic Avenue			1,800,000				1,800,000
TIP Oak Street Railroad Bridge				350,960	2,433,305		2,784,265
Reconstruction - Watson Road					1,500,000		1,500,000
Park Imprvements - Maglaras				327,000	352,000	321,000	1,000,000
Total City	5,475,000	16,675,000	7,375,000	3,252,960	6,860,305	2,896,000	42,534,265
Auditorium Renovations	1,900,000						1,900,000
Garrison Elementary Imprv		3,300,000	3,600,000				6,900,000
High School & Dunaway Field				4,000,000	8,000,000	8,500,000	20,500,000
Regional Career Tech Improv.				8,000,000	4,000,000		12,000,000
Total School	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	41,300,000
Total General Fund	7,375,000	19,975,000	10,975,000	15,252,960	18,860,305	11,396,000	83,834,265
Downtown Parking Facility			10,000,000				10,000,000
Parking Deck School St			300,000		2,100,000		2,400,000
Total Speical Revenue	0	0	10,300,000	0	2,100,000	0	12,400,000
Water Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Water Main - Silver Street	150,000		850,000				1,000,000
Water System Facilities Upgrade	200,000		1,500,000				1,700,000
Water Main - Willand Pond		300,000		1,200,000			1,500,000
Total Water Fund	850,000	800,000	2,850,000	1,700,000	500,000	500,000	7,200,000
Sewer Capital Reserve	440,000	460,000	480,000	500,000	500,000	500,000	2,880,000
Inflow/Infiltration Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
WWTP Facility Upgrade	3,000,000	3,000,000	3,000,000	3,000,000			12,000,000
Total Sewer Fund	3,740,000	3,760,000	3,780,000	3,800,000	800,000	800,000	16,680,000
Total Major Projects	11,965,000	24,535,000	27,905,000	20,752,960	22,260,305	12,696,000	120,114,265

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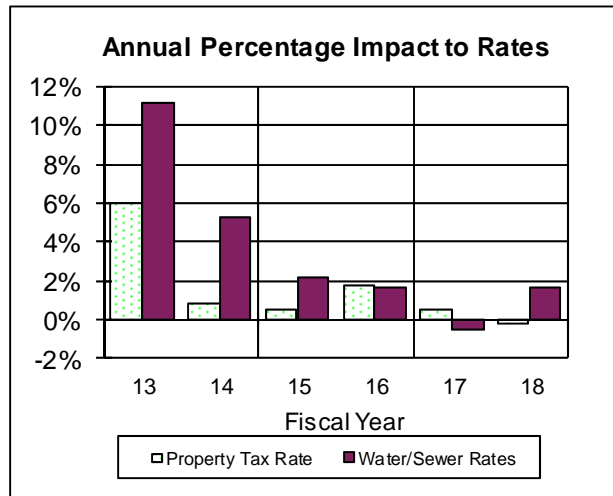


The graph shows the breakout of all years of the CIP projects by major function regardless of financing.

Rate Impacts

Projects that are financed either by debt financing (long term bonds) or operating budgets have an impact to the respective rates of their funds. In the case of the General Fund projects, the impact is to the property tax rate. Based on the estimated assessed value for each year, the rate would increase \$1.25 per \$1,000 of assessed value for Fiscal Year 2013 and a cumulative increase of \$2.09 by FY18. This is an annual increase of 2.53% over the FY12 tax rate.

For Water and Sewer Fund projects, the Water and Sewer User Fees are impacted. This CIP reflects a combined Water and Sewer User Fee increase to the rates of \$1.05 per one hundred cubic feet of water consumption for Fiscal Year 2013 and a cumulative increase of \$2.16 by FY18. This is an annual increase of 3.5% over the FY12 combined rate.



The debt financing model used in this analysis makes assumptions on the timing of issuing debt. All CIP projects to be financed with debt are assumed to have a half-year interest payment in the first year and the first full principal and interest payment the following year. This results from the first year being financed either with short term notes (Bond Anticipation Notes or BANs) or a bond issued in the first or second quarter of the ensuing fiscal year. As a result, the impact to rates for a project in Year 1 is mainly in Year 2 of the CIP. Year 1 will only reflect a half-year of interest expense for a project and/or the full principal and interest of any projects being bonded that are already authorized. The City has traditionally issued long term debt so principal payments fall on June 15th and December 15th of each year. This places the disbursement of cash for debt service at time after taxes have been collected, decreasing short term borrowing and increasing investment income. In FY12 the City plans to issue bonds early in CY 2012 to accommodate the same debt service payment structure without incurring a full year of interest expense. This places the disbursement for debt service after taxes have been collected.

Capital Improvements Program - FY2013-2018
Net Financial Impact to Property Tax and User Fee Rates
Debt and Operating Budget Financed Projects

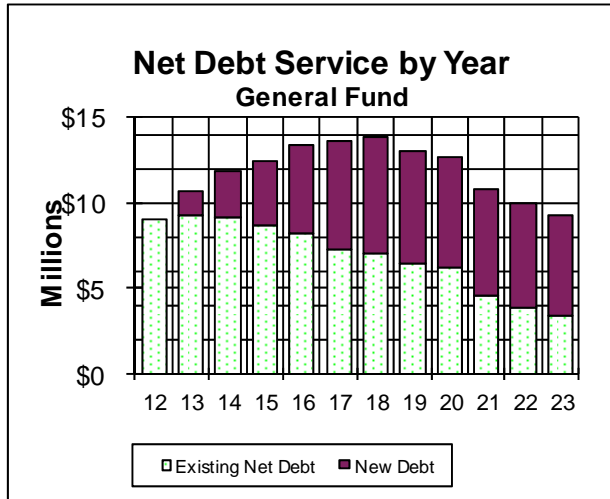
Estimated Property Tax Rate Change						
City	2013	2014	2015	2016	2017	2018
Operating Bdgt	0.59	(0.16)	(0.04)	0.14	0.12	(0.09)
Debt Financed	0.51	0.31	(0.06)	(0.04)	(0.24)	(0.07)
Change by Year	1.10	0.15	(0.10)	0.10	(0.12)	(0.16)
% Chng Comb	5.21%	0.57%	-0.38%	0.38%	-0.44%	-0.59%
School						
Operating Bdgt	0.05	(0.04)	(0.01)	-	-	-
Debt Financed	0.10	0.09	0.23	0.35	0.26	0.09
Change by Year	0.15	0.05	0.22	0.35	0.26	0.09
% Chng Comb	0.71%	0.19%	0.83%	1.32%	0.96%	0.33%
Combined						
Operating Bdgt	0.64	(0.20)	(0.05)	0.14	0.12	(0.09)
Debt Financed	0.61	0.40	0.17	0.31	0.02	0.02
Change by Year	1.25	0.20	0.12	0.45	0.14	(0.07)
% Chng Comb	5.92%	0.76%	0.45%	1.69%	0.52%	-0.26%
Est. Tax Rate	26.26	26.46	26.58	27.03	27.17	27.10
<i>Estimated Rate reflects the impact of the CIP only.</i>						
<i>Amounts represent annual change to Tax Rate based on FY12 estimate of \$25.01 per \$1,000 of assessed value. % Change reflects the annual change to the total rate.</i>						

Water & Sewer User Fee Rate Change						
Water	2013	2014	2015	2016	2017	2018
Operating Bdgt	0.09	-	-	-	-	-
Debt Financed	0.25	0.28	-	-	(0.18)	(0.07)
Change by Year	0.34	0.28	-	-	(0.18)	(0.07)
% Chng Comb	3.62%	2.68%	0.00%	0.00%	-1.57%	-0.62%
Water Rate	4.31	4.59	4.59	4.59	4.41	4.34
Sewer						
Operating Bdgt	(0.01)	0.02	0.02	0.02	-	-
Debt Financed	0.72	0.25	0.22	0.17	0.12	0.26
Change by Year	0.71	0.27	0.24	0.19	0.12	0.26
% Chng Comb	7.55%	2.58%	2.18%	1.69%	1.05%	2.29%
Sewer Rate	6.14	6.41	6.65	6.84	6.96	7.22
Combined						
Operating Bdgt	0.08	0.02	0.02	0.02	-	-
Debt Financed	0.97	0.53	0.22	0.17	(0.06)	0.19
Change by Year	1.05	0.55	0.24	0.19	(0.06)	0.19
% Chng Comb	11.17%	5.26%	2.18%	1.69%	-0.52%	1.67%
Combined Rate	10.45	11.00	11.24	11.43	11.37	11.56
<i>Estimated Rate reflects the impact of the CIP only. Other budget adjustments will vary rate.</i>						
<i>Amounts represent annual change to User Fees. Fees apply to 100 CF of water consumption.</i>						
<i>FY12 Water Fee - \$3.97 Sewer Fee - \$5.43 Combined - \$9.40</i>						
<i>100 Cubic Feet = 748 Gallons</i>						
Combined cost/gallon	\$0.014	\$0.015	\$0.015	\$0.015	\$0.015	\$0.015

Capital Improvements Program

Debt Service

Debt service is the payment of principal and interest. In most cases, the principal is paid once a year and the interest paid twice a year. Net debt service is that portion of principal and interest paid by local revenues.

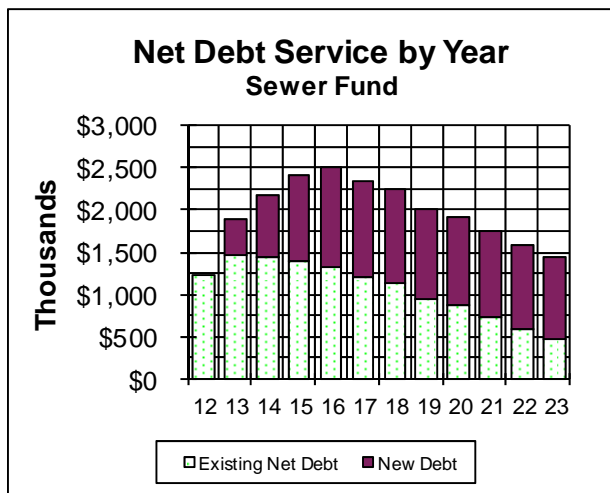
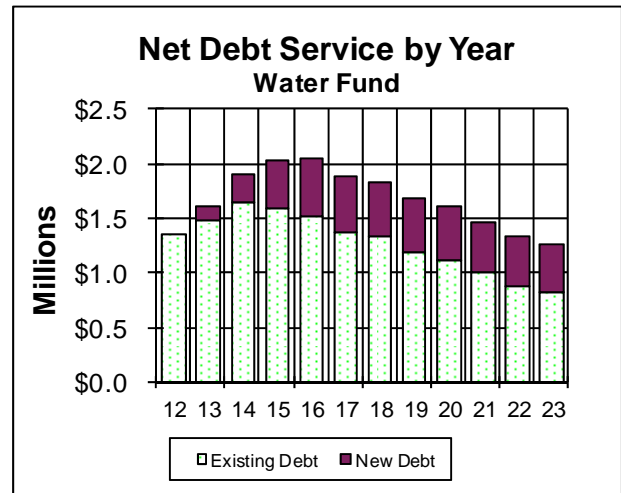


General Fund

Net debt service in the General Fund under the proposed CIP will grow from \$9.1 million in FY12 to \$13.8 million in FY18. This represents an annual net debt service increase of 7.3% from FY12.

Water Fund

Net debt service will grow from about \$1.4 million in FY12 to about \$1.8 million in FY18. This represents a 5.3% annual increase from FY12.



Sewer Fund

Net debt service increases from about \$1.2 million in FY12 to about \$2.3 million in FY18. This represents a 10.5% annual increase from FY12.

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Capital Improvements Program

Legal and Policy Debt Limits

The State of New Hampshire, through RSAs 33:4-a and 33:5-a, sets the legal amount of debt a City may have outstanding at any one time. There are three such limits covering municipalities, schools and water utilities.

The limits are based on the locally assessed valuation for property taxation purposes as equalized to market value by the N.H. Department of Revenue Administration. The equalized value for debt purposes is then multiplied by the statutory percentages to achieve the legal debt limits. The percentages used for each limit are 3% for municipalities, 7% for schools and 10% for water utilities. Bonds for sewer projects are exempt from any debt limit.

The CIP assumes bonds to be issued for Tolend Road Landfill Closure will be exempt from the City's debt limit and will be State guaranteed, upon approval by Governor and Council (RSA 33:3-e & f). A fourth limit applies to existing and authorized debt of the Dover Business and Industrial Development Authority (DBIDA) and was set by special legislation at \$5 million. Any newly authorized debt of DIBDA will be covered by RSA 162 which was adopted by the City Council in 2004. The debt limit for projects authorized under this RSA is 8% of the most recent assessed valuation.

In addition to the statutory limits, the policy goals of the City recommend additional restrictions based on the statutory limits. The City policies recommend a limit for each area to a percent of their statutory limit as follows: City 65%, School 28%, Water 5%. In addition, the City's policies restrict the Sewer Fund to 1.5% of equalized assessed value.

City debt remains within the statutory limit, reaching a maximum level of 63.6% of the limit in FY14. School debt remains within the statutory limit, reaching a maximum level of 25.7% of the limit in FY17. Based on the proposed CIP, it is estimated that City debt will be at 98.1% of the policy limit in FY13. This is mostly due to the Police Facility project. It is estimated the School debt will be at 91.7% of the recommended policy limit in FY17 based upon the proposed CIP. These estimates are based on projecting an equalized value for the City.

The Water Fund is within the statutory policy debt limit based upon the proposed CIP. Based on the proposed CIP, it is estimated that the Water Fund will be at 100% of the recommended policy limit in FY14. This is mostly due to the North End Pressure Zone project debt and water system facilities upgrades. The Sewer Fund has plenty of bonding capacity remaining, due to the large state aid payments on its current outstanding debt. Both funds are able to finance some projects through the use of capital reserve funds, thus avoiding bonding.

Capital Improvements Program - FY2013-2018
Debt Limits - Statutory and City Policy Levels

City Estimated Legal Debt Limits			
FY End	Statutory 3.0% EAV	Policy 65% of State	Outstanding Debt
2012	83,225,334	54,096,467	41,846,420
2013	84,259,819	54,768,882	53,710,845
2014	85,102,415	55,316,570	54,090,622
2015	85,953,439	55,869,735	52,286,820
2016	86,812,974	56,428,433	50,001,991
2017	87,681,104	56,992,718	47,812,953
2018	88,557,916	57,562,645	43,250,408

School Estimated Legal Debt Limits			
FY End	Statutory 7.0% EAV	Policy 28% of State	Outstanding Debt
2012	194,192,447	54,373,885	28,052,119
2013	196,606,244	55,049,748	28,819,874
2014	198,572,301	55,600,244	29,761,634
2015	200,558,024	56,156,247	38,964,834
2016	202,563,605	56,717,809	47,692,202
2017	204,589,243	57,284,988	52,515,884
2018	206,635,137	57,857,838	48,453,033

Water Estimated Legal Debt Limits			
FY End	Statutory 10% EAV	Policy 5% of State	Outstanding Debt
2012	277,417,781	13,870,889	12,288,000
2013	280,866,063	14,043,303	13,506,333
2014	283,674,716	14,183,736	14,856,666
2015	286,511,463	14,325,573	14,857,999
2016	289,376,579	14,468,829	13,565,999
2017	292,270,347	14,613,517	12,281,332
2018	295,193,053	14,759,653	10,996,665

Net Sewer Estimated Legal Debt Limits			
FY End	Statutory Exempt	Policy 1.5% EAV	Outstanding Debt
2012	None	41,612,667	12,762,309
2013	None	42,129,909	15,624,458
2014	None	42,551,207	17,238,229
2015	None	42,976,719	19,127,882
2016	None	43,406,487	17,465,360
2017	None	43,840,552	15,885,203
2018	None	44,278,958	14,333,585

DBIDA Estimated Legal Debt Limits*			
FY End	Statutory Flat Amount	Policy None	Outstanding Debt**
2012	5,000,000	None	1,723,909
2013	5,000,000	None	1,548,300
2014	5,000,000	None	1,467,626
2015	5,000,000	None	1,381,550
2016	5,000,000	None	0
2017	5,000,000	None	0
2018	5,000,000	None	0

Exempt from Limits & Total Debt			
FY End	Exempt From Legal	Exempt from Policy	Total Debt O/S
2012	22,298,671	9,536,362	106,209,119
2013	24,146,498	8,522,040	121,731,850
2014	35,375,492	18,137,263	135,552,040
2015	36,150,243	17,022,361	143,641,445
2016	35,472,744	18,007,384	146,732,936
2017	32,671,245	16,786,042	145,281,414
2018	29,899,746	15,566,161	132,599,852

* Limit only applies to old debt. New debt issued without limits.
 ** Includes debt issued without limit

2013 Debt Retirement by Department/Function	
Department/Function	Amount
City	3,863,155
School	2,437,245
Total General Fund	6,300,400
Special Revenue Funds	255,000
Water Fund	925,000
Sewer Fund	872,500
DBIDA	75,610
Total All Funds	8,428,509

Capital Improvements Program

Credit Rating

The City is reviewed by Moody's Investors Service and Standard & Poor's each time it issues a long term bond to finance a capital improvements program. The reviews are made in order to rate the risk associated with the bonds to the investor purchasing the bonds. The risk is measured by reviewing the finances of the City, doing comparative year analysis, calculating ratios, investigating trends, looking at any major liability issues, and talking with management. After their review, the rate that is issued reflects the credit worthiness of the City.

There are seven major rating categories used by Moody's for municipal bonds. They are **Aaa** (highest quality), **Aa, A, Baa, Ba, B, C** (lowest quality). Except for **Aaa** & **C**, each category has sub ratings of 1, 2 and 3 to indicate the various levels of quality, e.g., **Baa1**. **Baa** is the lowest investment grade rating.

From 1940 until 1990 the City of Dover held an **A** rating. The City received two downgrades in 1990 and 1991. The City was downgraded to a **Baa1** and then to a **Baa**. The reason for the downgrades related to the impact to tax collections brought on by the recession. On August 31, 1999 the City was informed by Moody's that its rating had been upgraded to a **Baa1**. On May 9, 2001 the City received a second upgrade from Moody's to an **A3**. On June 10, 2003 the City received its third upgrade from Moody's to an **A2**. Moody's held this rating in 2004. In June 2005 the City received an upgrade to **A1**. This was held in 2006 and reaffirmed in 2007. In 2008 Moody's conducted a rating review and reaffirmed the City's **A1** rating. In 2010 Moody's reaffirmed the City's **A1** rating through conducting a rating review. On May 1, 2010 Moody's recalibrated the U.S. Municipal Rating scale to the Global Scale, which resulted in the City's **A1** rating changing to **Aa2**. Moody's definition to the **A** rating is:

Bonds which are rated **A** possess many favorable investment attributes and are considered as upper-medium-grade obligations. Factors giving security to principal and interest are considered adequate, but elements may be present which suggest a susceptibility to impairment some time in the future.

There are nine major rating categories used by Standard & Poor's for municipal bonds. They are **AAA** (highest quality), **AA, A, BBB, BB, B, CCC, CC, C** (lowest quality). Ratings from **AA** to **CCC** may be modified by a + or - to indicate the various levels of quality, e.g., **AA-**. **BBB** is the lowest investment grade rating.

On June 10, 2003, the City received a credit rating from Standard and Poor's of an **A+**. Standard and Poor's held this rating in 2004. In June 2005 they increased the City rating to **AA-**. This rating held in 2006 and was reaffirmed in 2007. In 2008 Standard & Poor's conducted a rating review and upgraded the City's rating to **AA**. In 2010 Standard & Poor's reaffirmed the City's **AA** rating. The Standard and Poor's definition to the **AA** rating is:

An obligation rated **AA** differs from the highest-rated obligations only in small degree. The obligor's capacity to meet its financial commitment on the obligation is very strong.

Capital Improvements Program

The bond rating is a measurement of the City’s financial health, and it is made available to all interested parties. There are major implications to having a lower bond rating. Even if bonds are insured, the underlying credit of the municipality can affect the interest rate attained. Lower credit ratings generally mean higher interest rates, which for long term securities can mean significantly higher costs. Second, it can restrict the City from issuing its own long term debt. Although other avenues may be present, they may not have the structure or maturity dates the City desires. Lower ratings can also affect short term financings, either through higher interest costs or, even worse, the evaporation of investor interest. A good rating can increase flexibility in the market place by allowing the City to structure its bonds to its needs. Better ratings tend to draw more investors, which can save money through competition.

Financial Indicators

Included within the City analysis of the CIP are comparisons to certain ratios used by Moody's and Standard & Poor’s. These are general debt indicators and performance ratios common to the municipal bond industry. Numerous credit factors, each weighted separately, lead to the determination of a bond credit rating. The City has included a comparison of CIP impact to some of the key indicators, helping to identify trouble areas and strong points. Moody's ratios are based on information gathered nationally through their rating process. The medians used in most cases are national medians, unless otherwise indicated.

General Fund Indicators

Median Overall Net Debt per Capita - The dollar amount of net tax supported debt per person in the community. Per capita debt is calculated by dividing the net tax supported debt by the estimated population. For purposes of Dover’s analysis, estimated population figures were used for projection of this ratio.

Fiscal Year	Net Debt Per Capita
2012	2,243
2013	2,648
2014	2,683
2015	2,917
2016	3,118
2017	3,195
2018	2,912

Median Net Debt to Equalized Value - The ratio of net tax supported debt to equalized value represents the burden of debt to the tax base which will eventually repay that debt. This is calculated by adjusting the net assessed value to estimated market value, then dividing net tax supported debt by this adjusted value amount. For purposes of Dover’s analysis, estimated value amounts were used. For cities with populations of 25,000 to 49,900, Moody’s median net debt to equalized value in FY2010 was 1.1%, and for NH’s 11 cities is was 2.2%.

Fiscal Year	Net Debt/ Equal Val
2012	2.45%
2013	2.88%
2014	2.90%
2015	3.14%
2016	3.35%
2017	3.41%
2018	3.10%

Debt Service as a Percentage of Budget - Represents the portion of the budget that goes toward debt payments. In general, 10% to 15% is seen as a high end to analysts. This is calculated by dividing the annual net tax supported debt payments (principal and interest) by the total budget. In the case of this analysis, estimated budget dollars were used for projections of this ratio.

Fiscal Year	Debt Service % Budget
2012	10.45%
2013	11.91%
2014	12.68%
2015	12.81%
2016	13.27%
2017	12.93%
2018	12.60%

Capital Improvements Program

Enterprise Fund Indicators

Debt Service as a Percentage of Budget - The recommended policies set maximums for net debt service for the Water and Sewer Funds at 40% of budget. The Water decreases its level over the next six years. The Sewer Fund level increase as a result of debt being incurred for two major projects proposed in the next six years.

Net Debt as % of Budget		
Fiscal Year	Water	Sewer
2012	31.84%	20.84%
2013	35.46%	31.03%
2014	39.42%	34.38%
2015	39.78%	36.89%
2016	37.66%	37.14%
2017	32.50%	33.88%
2018	29.66%	31.54%

Median Debt Service Coverage - Reflects current and prospective debt repayment abilities by comparing amount of net revenues raised annually to the amount of annual net debt payments. The higher the ratio the better. This is calculated by dividing the net revenue (gross revenue less operation and maintenance expenses) by the principal and interest requirements of the utility. Net revenue for last fiscal year were used to calculate all years.

The Water Fund remains slightly at or above 1 times debt requirements for all years. The Sewer Fund Debt Service Coverage shows some weakening over time due to debt retired by the State being completed inconjunction with a proposed increase in debt for two major projects.

Moody's		
Fiscal Year	Water	Sewer
2012	1.48	1.34
2013	1.24	0.87
2014	1.05	0.76
2015	0.98	0.69
2016	0.97	0.66
2017	1.05	0.70
2018	1.08	0.73

Median Debt Ratio - Indicates the reliance of the utility on debt financing and its ability to support additional debt. This is calculated by dividing the balance of net rate supported debt (principal balance only) by the total assets of the utility. A lower ratio is better, showing less reliance on debt and a better ability to support additional debt in the future.

The Water Fund reflects an initial higher reliance on debt that decreases over the next six years. The Sewer Fund has an extremely low ratio due to the high amount of debt retired by the State in FY12. However, over time the Sewer Fund reflects a higher reliance on debt due to two major projects proposed in the CIP.

Moody's		
Fiscal Year	Water	Sewer
2012	49.59%	31.62%
2013	52.60%	33.98%
2014	57.19%	35.23%
2015	52.08%	36.88%
2016	45.29%	31.61%
2017	41.00%	28.76%
2018	36.71%	25.96%

Capital Improvements Program - FY2013-2018

Summary By Financing Source

Source	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
Debt Financed							
City Departments	3,450,000	15,205,000	5,175,000	3,067,000	2,652,000	2,321,000	31,870,000
School Department	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	41,300,000
Total General Fund	5,350,000	18,505,000	8,775,000	15,067,000	14,652,000	10,821,000	73,170,000
Special Revenue	-	-	10,300,000	-	2,100,000	-	12,400,000
Water Fund	900,000	300,000	2,550,000	1,325,000	100,000	-	5,175,000
Sewer Fund	3,000,000	3,030,000	3,000,000	3,400,000	-	-	12,430,000
Total Other Funds	3,900,000	3,330,000	15,850,000	4,725,000	2,200,000	-	30,005,000
Total Debt Financed	9,250,000	21,835,000	24,625,000	19,792,000	16,852,000	10,821,000	103,175,000
Operating Budget Financed							
City Departments	3,283,707	2,874,758	2,762,901	3,126,138	3,460,472	3,211,306	18,719,282
School Department	125,000	16,000	-	-	-	-	141,000
Total General Fund	3,408,707	2,890,758	2,762,901	3,126,138	3,460,472	3,211,306	18,860,282
Special Revenue	-	-	-	-	-	-	-
Water Fund	650,000	650,000	650,000	650,000	650,000	650,000	3,900,000
Sewer Fund	515,000	535,000	555,000	575,000	575,000	575,000	3,330,000
Arena Fund	-	-	-	-	-	-	-
Total Other Funds	1,165,000	1,185,000	1,205,000	1,225,000	1,225,000	1,225,000	7,230,000
Total Oper Budget Financed	4,573,707	4,075,758	3,967,901	4,351,138	4,685,472	4,436,306	26,090,282
Reserve Fund Financed							
City Departments	663,000	994,000	990,784	789,420	1,200,933	1,131,500	5,769,637
School Department	80,000	-	-	-	-	-	80,000
Total General Fund	743,000	994,000	990,784	789,420	1,200,933	1,131,500	5,849,637
Special Revenue	-	-	-	-	-	-	-
Water Fund	200,000	200,000	200,000	200,000	200,000	250,000	1,250,000
Sewer Fund	350,000	500,000	1,025,000	475,000	300,000	350,000	3,000,000
Total Other Funds	550,000	700,000	1,225,000	675,000	500,000	600,000	4,250,000
Total Reserve Fund Financed	1,293,000	1,694,000	2,215,784	1,464,420	1,700,933	1,731,500	10,099,637
Grant Financed							
City Departments	-	70,000	132,000	315,000	2,189,975	-	2,706,975
School Department	-	-	-	-	-	-	-
Total General Fund	-	70,000	132,000	315,000	2,189,975	-	2,706,975
Special Revenue	-	-	-	-	-	-	-
Water Fund	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-
Total Other Funds	-	-	-	-	-	-	-
Total Grant Financed	-	70,000	132,000	315,000	2,189,975	-	2,706,975
Existing Funds Financed							
City Departments	112,500	112,500	112,500	112,500	-	-	450,000
School Department	-	-	-	-	-	-	-
Total General Fund	112,500	112,500	112,500	112,500	-	-	450,000
Special Revenue	-	-	-	-	-	-	-
Water Fund	-	-	-	-	-	-	-
Sewer Fund	-	-	-	-	-	-	-
Total Other Funds	-	-	-	-	-	-	-
Total Existing Funds Financed	112,500	112,500	112,500	112,500	-	-	450,000
All Financing Sources							
City Departments	7,509,207	19,256,258	9,173,185	7,410,058	9,503,380	6,663,806	59,515,894
School Department	2,105,000	3,316,000	3,600,000	12,000,000	12,000,000	8,500,000	41,521,000
Total General Fund	9,614,207	22,572,258	12,773,185	19,410,058	21,503,380	15,163,806	101,036,894
Special Revenue	-	-	10,300,000	-	2,100,000	-	12,400,000
Water Fund	1,750,000	1,150,000	3,400,000	2,175,000	950,000	900,000	10,325,000
Sewer Fund	3,865,000	4,065,000	4,580,000	4,450,000	875,000	925,000	18,760,000
Arena Fund	-	-	-	-	-	-	-
Total Other Funds	5,615,000	5,215,000	18,280,000	6,625,000	3,925,000	1,825,000	41,485,000
Total All Financing Sources	15,229,207	27,787,258	31,053,185	26,035,058	25,428,380	16,988,806	142,521,894

Capital Improvements Program - FY2013-2018

PROPOSED

All Projects

BOLD = New Project
 UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total	Finance Method
	2013	2014	2015	2016	2017	2018		
GENERAL GOVERNMENT								
Capital Reserve - Infrastructure & Equip	575,000	575,000	575,000	575,000	575,000	575,000	3,450,000	OB
City Hall Finance HVAC Repair	80,000						80,000	OB
Cemetery Improvements	25,000			550,000			575,000	RF/DF
Cemetery Chapel Restoration					150,000		150,000	OB
City Hall Elevator Atrium					50,000		50,000	RF
City Hall Tower Maintenance					100,000		100,000	OB
TOTAL GENERAL GOVT.	680,000	575,000	575,000	1,125,000	875,000	575,000	4,405,000	
POLICE								
Police Vehicle Replacement	126,000	126,000	126,000	126,000	126,000	126,000	756,000	RF
Dispatch Radio Replacement	115,000						115,000	OB
Police Facility - Design & Construction		11,600,000					11,600,000	DF
TOTAL POLICE	241,000	11,726,000	126,000	126,000	126,000	126,000	12,471,000	
FIRE & RESCUE								
Hydraulic Extrication Equipment Replacement	35,000						35,000	RF
South End Station Generator Replacement	52,000						52,000	RF
Fire Pumper Replacement		468,000				468,000	936,000	RF
Breathing Apparatus Replacement			259,584				259,584	RF
Bunker Gear Replacement			135,200				135,200	RF
Cardiac Monitor & Defibrillators Replacement				84,228			84,228	RF
South End Station Ramp Replacement				46,232			46,232	RF
Staff Vehicle Replacement				42,000			42,000	RF
Ambulance Replacement					176,603		176,603	RF
Central & South End Station Roof Replacements					60,000		60,000	RF
Command Vehicle Replacement					50,000		50,000	RF
Central Station Improvements						80,000	80,000	RF
TOTAL FIRE & RESCUE	87,000	468,000	394,784	172,460	286,603	548,000	1,956,847	
COMMUNITY SERVICES - PUBLIC WORKS								
PW Heavy Equipment	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	RF
General Streets & Sidewalk Improvements	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	10,800,000	OB
Bridge Improvements	100,000	100,000	100,000	100,000	100,000	100,000	600,000	OB
Drainage System Improvements	150,000	150,000	150,000	150,000	150,000	150,000	900,000	OB
TIP - FasTrans - Dover Public Transit	100,000	100,000	140,000	145,000	145,000	145,000	775,000	RF
Drainage - Old Colony Road	75,000						75,000	OB
<u>Street Impr & Sidewalk - Mast Rd/Spruce Ln</u>	200,000	350,000	300,000				850,000	DF
Street Reconstruction - Applevale Area	300,000						300,000	DF
<u>Street Reconstruction - Nelson Street</u>	50,000			425,000			475,000	DF
<u>Street Reconstruction - Silver Street</u>	400,000		3,000,000				3,400,000	DF
Street Reconstruction - Tolend Road	2,500,000	2,500,000					5,000,000	DF
<u>Traffic Calming Devices - Belknap, Cushing</u>	10,000	75,000					85,000	OB
Traffic Signal Upgrades	187,000			160,000			347,000	OB
<u>Downtown Traffic Efficiency Improvements</u>		50,000	75,000	75,000		750,000	950,000	DF
Street Reconstruction - Lisa Beth Drive & Circle		675,000					675,000	DF
Street Reconstruction - Union Street		30,000		225,000			255,000	DF
<u>Street Reconstruction - Atlantic Avenue</u>			1,800,000				1,800,000	DF
Bridge Replacement - Route 108				200,000			200,000	OB
<u>Street Reconstruction - Richardson Drive</u>				500,000			500,000	DF
<u>Street Reconstruction - Tanglewood Drive</u>				50,000	335,000		385,000	DF
<u>Street Reconstruction - Oak/Ham/Ela Area</u>				500,000			500,000	DF
Street Reconstruction - Broadway				300,000			300,000	DF
Street Reconstruction - Floral Avenue				50,000			50,000	DF
<u>Street Resonstruction - Roberts Road</u>				65,000		500,000	565,000	DF
TIP - Replace Oak Street Railroad Bridge				350,960	2,433,305		2,784,265	RF/GR
Central Ave Corridor Long Hill Signalization					115,000		115,000	DF
EMS Computer Software Upgrade					25,000		25,000	OB
Street Extension - Washington Street					150,000		150,000	DF
<u>Street Recon - Piscataqua/Rabbit Road</u>					200,000		200,000	DF
Street Reconstruction - Watson Road					1,500,000		1,500,000	DF
<u>Bridge Replacement - County Farm</u>						250,000	250,000	DF
Sidewalk - Upper Whittier Street						75,000	75,000	OB
Street Realignment - Court/Central/Silver						150,000	150,000	OB
Street Reconstruction - Keating/Birchwood						100,000	100,000	OB
TOTAL COMM SERV - PW	6,072,000	6,030,000	7,565,000	5,295,960	7,153,305	4,220,000	36,336,265	
CULTURE & RECREATION								
Capital Reserve - Park/Playground Improvements	112,500	112,500	112,500	112,500	112,500	112,500	675,000	OB
McConnell Center Stained Glass Replacement	60,000						60,000	OB
Park Improvements - Henry Law Park	125,000						125,000	RF
McConnell Center Remaining Fitout		70,000	132,000				202,000	GR

Capital Improvements Program - FY2013-2018

PROPOSED

All Projects

BOLD = New Project
 UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total	Finance Method
	2013	2014	2015	2016	2017	2018		
Park Infrastructure Replace - Maintenance		100,000					100,000	RF
Park Improvements - Amanda Howard			130,000				130,000	RF
<u>Indoor Pool Roof Replacement</u>				110,000			110,000	RF
<u>Park Improvements - Maglaras Park</u>				327,000	352,000	321,000	1,000,000	DF
<u>Indoor Pool Lighting</u>					150,000		150,000	RF
Arena Locker Room & Foster Rink Improvements					185,000		185,000	OB
<u>Dunaway Field Turf Replacement (split City/School)</u>						500,000	500,000	DF
Park Improvements - Riverwalk						112,500	112,500	RF
TOTAL CULTURE & RECREATION	297,500	282,500	374,500	549,500	799,500	1,046,000	3,349,500	
PUBLIC LIBRARY								
Books and Collections	131,707	134,758	137,901	141,138	144,472	148,806	838,782	OB
Library Automation System/Check Out (split City/School)		40,000					40,000	OB
Air Conditioning System					118,500		118,500	OB
TOTAL PUBLIC LIBRARY	131,707	174,758	137,901	141,138	262,972	148,806	997,282	
TOTAL CITY DEPARTMENTS	7,509,207	19,256,258	9,173,185	7,410,058	9,503,380	6,663,806	59,515,894	
EDUCATION								
Auditorium Renovations	1,900,000						1,900,000	DF
Horne Street School Upper Parking Lot	125,000						125,000	OB
Media Center Equipment	80,000						80,000	RF
Garrison Elementary School Improvements		3,300,000	3,600,000				6,900,000	DF
Library Automation System (split City/School)		16,000					16,000	OB
<u>High School & Dunaway Field Improvements</u>				4,000,000	8,000,000	8,500,000	20,500,000	DF
Regional Career Tech Improvements				8,000,000	4,000,000		12,000,000	DF
TOTAL EDUCATION	2,105,000	3,316,000	3,600,000	12,000,000	12,000,000	8,500,000	41,521,000	
TOTAL GENERAL FUND	9,614,207	22,572,258	12,773,185	19,410,058	21,503,380	15,163,806	101,036,894	
SPECIAL REVENUE FUNDS								
Downtown Parking Facility			10,000,000				10,000,000	DF
Parking Deck - School St.			300,000		2,100,000		2,400,000	DF
TOTAL SPECIAL REVENUE FUNDS	0	0	10,300,000	0	2,100,000	0	12,400,000	
COMMUNITY SERVICES - WATER FUND								
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000	OB
Water Meter Replacement	75,000	75,000	75,000	75,000	75,000	75,000	450,000	OB
Water Treatment Plant & Well Equipment	75,000	75,000	75,000	75,000	75,000	75,000	450,000	OB
Water Exploration	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Wellhead Protection	100,000	100,000	100,000	100,000	100,000	100,000	600,000	RF
Water Main - Sixth Street Loop	500,000						500,000	DF
Water Main Replacement - Nelson St	50,000		200,000				250,000	DF
<u>Water Main Replacement - Silver Street</u>	150,000		850,000				1,000,000	DF
Water System Facilities Upgrade	200,000		1,500,000				1,700,000	DF
Water Main - Willand Pond		300,000		1,200,000			1,500,000	DF
Water Main Replacement - Oak/Ham/Ela Area				125,000			125,000	DF
Water Main Replacement - Main St/Washington St					100,000		100,000	DF
Water Main Replacement - Keating/Birchwood						50,000	50,000	RF
TOTAL WATER FUND	1,750,000	1,150,000	3,400,000	2,175,000	950,000	900,000	10,325,000	
COMMUNITY SERVICES - SEWER FUND								
Transfer to Capital Reserve	440,000	460,000	480,000	500,000	500,000	500,000	2,880,000	OB
Pump Station Equipment Replace-Maint.	75,000	75,000	75,000	75,000	75,000	75,000	450,000	OB
Inflow/Infiltration Study/Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	RF
WWTP - Facility Upgrade	3,000,000	3,000,000	3,000,000	3,000,000			12,000,000	DF
Sewer Main - Nelson Street	50,000		150,000				200,000	RF
Leighton Way Pump Station Replacement		30,000		325,000			355,000	DF
Sewer Main - Henry Law Avenue		200,000					200,000	RF
<u>Force Main Charles St. Pump Station</u>			75,000				75,000	RF
General Sewer Replacements			500,000				500,000	RF
Pump Station Upgrade - Varney Brook				100,000			100,000	RF
<u>Sewer Main - Oak/Ham/Ela Area</u>				75,000			75,000	RF
Sewer Main - Floral Avenue				75,000			75,000	DF
Sewer Main Replacement - Keating/Birchwood						50,000	50,000	RF
TOTAL SEWER FUND	3,865,000	4,065,000	4,580,000	4,450,000	875,000	925,000	18,760,000	
TOTAL OTHER FUNDS	5,615,000	5,215,000	7,980,000	6,625,000	1,825,000	1,825,000	29,085,000	
TOTAL ALL PROJECTS	15,229,207	27,787,258	31,053,185	26,035,058	25,428,380	16,988,806	142,521,894	

Capital Improvements Program - FY2013-2018

Debt Financed Portion

BOLD = New Project

UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total	Amort
	2013	2014	2015	2016	2017	2018		
GENERAL GOVERNMENT								
Cemetery Improvements				550,000			550,000	20
TOTAL GENERAL GOV'T	0	0	0	550,000	0	0	550,000	
POLICE								
Police Facility - Design & Construction		11,600,000					11,600,000	20
TOTAL POLICE	0	11,600,000	0	0	0	0	11,600,000	
FIRE & RESCUE								
TOTAL FIRE & RESCUE	0	0	0	0	0	0	0	
COMMUNITY SERVICES - PUBLIC WORKS								
<u>Street Impr & Sidewalk - Mast Rd/Spruce Ln</u>	200,000	350,000	300,000				850,000	20
Street Reconstruction - Applevale Area	300,000						300,000	20
<u>Street Reconstruction - Nelson St</u>	50,000			425,000			475,000	20
<u>Street Reconstruction - Silver Street</u>	400,000		3,000,000				3,400,000	20
<u>Street Reconstruction - Tolend Road</u>	2,500,000	2,500,000					5,000,000	20
<u>Downtown Traffic Efficiency Improvements</u>		50,000	75,000	75,000		750,000	950,000	15
<u>Street Reconstruction - Lisa Beth Drive & Circle</u>		675,000					675,000	20
<u>Street Reconstruction - Union Street</u>		30,000		225,000			255,000	20
<u>Street Reconstruction - Atlantic Avenue</u>			1,800,000				1,800,000	20
<u>Street Reconstruction - Richardson Drive</u>				500,000			500,000	20
<u>Street Reconstruction - Tanglewood Drive</u>				50,000	335,000		385,000	20
<u>Street Reconstruction - Oak/Ham/ Ela Area</u>				500,000			500,000	20
<u>Street Reconstruction - Broadway</u>				300,000			300,000	20
<u>Street Reconstruction - Floral Avenue</u>				50,000			50,000	15
<u>Street Reconstruction - Roberts Road</u>				65,000		500,000	565,000	20
<u>Central Ave Corridor Long Hill Road Signalization</u>					115,000		115,000	20
Street Extension - Washington Street					150,000		150,000	20
<u>Street Reconstruction - Piscataqua/Rabbit Rd</u>					200,000		200,000	20
Street Reconstruction - Watson Road					1,500,000		1,500,000	20
<u>Bridge Replacement - County Farm</u>						250,000	250,000	20
TOTAL COMM SERV - PW	3,450,000	3,605,000	5,175,000	2,190,000	2,300,000	1,500,000	18,220,000	
CULTURE & RECREATION								
<u>Park Improvements - Maglaras</u>				327,000	352,000	321,000	1,000,000	20
<u>Dunaway Field Turf Replacement (split City/School)</u>						500,000	500,000	15
TOTAL CULTURE & RECREATION	0	0	0	327,000	352,000	821,000	1,500,000	
PUBLIC LIBRARY								
TOTAL PUBLIC LIBRARY	0	0	0	0	0	0	0	
TOTAL CITY DEPARTMENTS	3,450,000	15,205,000	5,175,000	3,067,000	2,652,000	2,321,000	31,870,000	
EDUCATION								
Auditorium Renovations	1,900,000						1,900,000	20
Garrison Elementary School Improvements		3,300,000	3,600,000				6,900,000	20
<u>High School & Dunaway Field Improvements</u>				4,000,000	8,000,000	8,500,000	20,500,000	20
Regional Career Tech Improvements				8,000,000	4,000,000		12,000,000	20
TOTAL EDUCATION	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	41,300,000	
TOTAL GENERAL FUND	5,350,000	18,505,000	8,775,000	15,067,000	14,652,000	10,821,000	73,170,000	

Capital Improvements Program - FY2013-2018

Debt Financed Portion

BOLD = New Project

UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year					Total	Amort
	2013	2014	2015	2016	2017		
SPECIAL REVENUE FUNDS							
Rizzo - Downtown Parking Facility			10,000,000			10,000,000	20
Rizzo - Parking Deck - School St			300,000		2,100,000	2,400,000	20
TOTAL SPECIAL REVENUE FUNDS	0	0	10,300,000	0	2,100,000	0	12,400,000
COMMUNITY SERVICES - WATER FUND							
Water Main - Sixth Street Loop	500,000					500,000	15
Water Main Replacement - Nelson Street	50,000		200,000			250,000	15
<u>Water Main Replacement - Silver Street</u>	150,000		850,000			1,000,000	15
Water Systems Facilities Upgrade	200,000		1,500,000			1,700,000	20
Water Main - Willand Pond		300,000		1,200,000		1,500,000	15
Water Main Replacement - Oak/Ham/Ela Area				125,000		125,000	15
Water Main Replacement - Main St/Washington St					100,000	100,000	15
TOTAL WATER FUND	900,000	300,000	2,550,000	1,325,000	100,000	0	5,175,000
COMMUNITY SERVICES - SEWER FUND							
WWTP - Facility Upgrade	3,000,000	3,000,000	3,000,000	3,000,000		12,000,000	20
Leighton Way Pump Station Replacement		30,000		325,000		355,000	20
Sewer Main - Floral Avenue				75,000		75,000	15
TOTAL SEWER FUND	3,000,000	3,030,000	3,000,000	3,400,000	0	0	12,430,000
TOTAL OTHER FUNDS	3,900,000	3,330,000	15,850,000	4,725,000	2,200,000	0	30,005,000
TOTAL DEBT FINANCED	9,250,000	21,835,000	24,625,000	19,792,000	16,852,000	10,821,000	103,175,000

Capital Improvements Program - FY2013-2018

Operating Budget Financed Portion

BOLD = New Project

UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
GENERAL GOVERNMENT							
Capital Reserve - Infrastructure & Equip	575,000	575,000	575,000	575,000	575,000	575,000	3,450,000
City Hall Finance HVAC Repair	80,000						80,000
Cemetery Chapel Restoration					150,000		150,000
City Hall Tower Maintenance					100,000		100,000
TOTAL GENERAL GOV'T	655,000	575,000	575,000	575,000	825,000	575,000	3,780,000
POLICE							
Dispatch Radio Replacement	115,000						115,000
TOTAL POLICE	115,000	0	0	0	0	0	115,000
FIRE & RESCUE							
TOTAL FIRE & RESCUE	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
General Streets & Sidewalk Improvements	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	10,800,000
Bridge Improvements	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Drainage System Improvements	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Drainage - Old Colony Road	75,000						75,000
<u>Traffic Calming Devices - Belknap, Cushing</u>	10,000	75,000					85,000
Traffic Signal Upgrades	187,000			160,000			347,000
Bridge Replacement - Route 108				200,000			200,000
EMS Computer Software Upgrade					25,000		25,000
Sidewalk - Upper Whittier Street						75,000	75,000
Street Realignment - Court/Central/Silver						150,000	150,000
Street Reconstruction - Keating/Birchwood						100,000	100,000
TOTAL COMM SERV - PW	2,322,000	2,125,000	2,050,000	2,410,000	2,075,000	2,375,000	13,357,000
CULTURE & RECREATION							
Capital Reserve Park/Playground Improvements					112,500	112,500	225,000
McConnell Center Stained Glass Replacement	60,000						60,000
Arena Locker Room & Foster Rink Improvements					185,000		185,000
TOTAL CULTURE & RECREATION	60,000	0	0	0	297,500	112,500	470,000
PUBLIC LIBRARY							
Books and Collections	131,707	134,758	137,901	141,138	144,472	148,806	838,782
Library Automation System/Check Out (split City/School)		40,000					40,000
Air Conditioning System					118,500		118,500
TOTAL PUBLIC LIBRARY	131,707	174,758	137,901	141,138	262,972	148,806	997,282
TOTAL CITY DEPARTMENTS	3,283,707	2,874,758	2,762,901	3,126,138	3,460,472	3,211,306	18,719,282
EDUCATION							
Horne Street School Upper Parking Lot	125,000						125,000
Library Automation System (split City/School)		16,000					16,000
TOTAL EDUCATION	125,000	16,000	0	0	0	0	141,000
TOTAL GENERAL FUND	3,408,707	2,890,758	2,762,901	3,126,138	3,460,472	3,211,306	18,860,282
COMMUNITY SERVICES - WATER FUND							
Transfer to Capital Reserve	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Water Meter Replacement	75,000	75,000	75,000	75,000	75,000	75,000	450,000
Water Treatment Plant & Well Equipment	75,000	75,000	75,000	75,000	75,000	75,000	450,000
TOTAL WATER FUND	650,000	650,000	650,000	650,000	650,000	650,000	3,900,000
COMMUNITY SERVICES - SEWER FUND							
Transfer to Capital Reserve	440,000	460,000	480,000	500,000	500,000	500,000	2,880,000
Pump Station Equipment Replace-Maint.	75,000	75,000	75,000	75,000	75,000	75,000	450,000
TOTAL SEWER FUND	515,000	535,000	555,000	575,000	575,000	575,000	3,330,000
TOTAL OTHER FUNDS	1,165,000	1,185,000	1,205,000	1,225,000	1,225,000	1,225,000	7,230,000
TOTAL ALL FUNDS	4,573,707	4,075,758	3,967,901	4,351,138	4,685,472	4,436,306	26,090,282

Capital Improvements Program - FY2013-2018

Reserve Financed Portion

BOLD = New Project

UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
GENERAL FUND RESERVE							
City Hall Elevator Atrium					50,000		50,000
Police Vehicle Replacement	126,000	126,000	126,000	126,000	126,000	126,000	756,000
Hydraulic Extrication Equipment Replacement	35,000						35,000
South End Station Generator Replacement	52,000						52,000
Fire Pumper Replacement		468,000				468,000	936,000
Breathing Apparatus Replacement			259,584				259,584
Bunker Gear Replacement			135,200				135,200
Cardiac Monitor & Defibrillators Replacement				84,228			84,228
South End Station Ramp Replacement				46,232			46,232
Staff Vehicle Replacement				42,000			42,000
Ambulance Replacement					176,603		176,603
Central & South End Station Roof Replacements					60,000		60,000
Command Vehicle Replacement					50,000		50,000
Central Station Improvements						80,000	80,000
Public Works Heavy Equipment	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Total General Fund Reserved Financed	413,000	794,000	720,784	498,460	662,603	874,000	3,962,847
CEMETERY MAINTENANCE RESERVE							
Cemetery Improvements	25,000						25,000
Total Cemetery Maintenance Reserve	25,000	0	0	0	0	0	25,000
TRANSPORTATION RESERVE							
TIP - FasTrans - Dover Public Transit	100,000	100,000	140,000	145,000	145,000	145,000	775,000
TIP - Replace Oak Street Railroad Bridge				35,960	243,330		279,290
Total Transportation Reserved Financed	100,000	100,000	140,000	180,960	388,330	145,000	1,054,290
PARK IMPROVEMENTS RESERVE							
Park Improvements - Henry Law Park	112,500						112,500
Park Infrastructure Replace - Maintenance		77,500					77,500
Park Improvements - Amanda Howard			112,500				112,500
<u>Indoor Pool Roof Replacement</u>				110,000			110,000
<u>Indoor Pool Lighting</u>					150,000		150,000
Park Improvements - Riverwalk						112,500	112,500
Total Park Improvements Reserve	112,500	77,500	112,500	110,000	150,000	112,500	675,000
RECREATION FACILITIES RESERVE							
Park Improvements - Henry Law Park	12,500						12,500
Park Infrastructure Replace - Maintenance		22,500					22,500
Park Improvements - Amanda Howard			17,500				17,500
Total Recreation Facilities Reserve	12,500	22,500	17,500	0	0	0	52,500
SCHOOL FACILITY RESERVE							
Media Center Equipment	80,000						80,000
Total School Facility Reserved Financed	80,000	0	0	0	0	0	80,000
Total General Fund Reserved Financed	743,000	994,000	990,784	789,420	1,200,933	1,131,500	5,849,637
WATER FUND CAPITAL RESERVE							
Water Exploration	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Wellhead Protection	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Water Main Replacement - Keating/Birchwood						50,000	50,000
Total Water Fund	200,000	200,000	200,000	200,000	200,000	250,000	1,250,000
SEWER FUND CAPITAL RESERVE							
Inflow/Infiltration Mitigation	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Sewer Main - Nelson Street	50,000		150,000				200,000
Sewer Main - Henry Law Avenue		200,000					200,000
<u>Force Main Charles St. Pump Station</u>			75,000				75,000
General Sewer Replacements			500,000				500,000
Pump Station Upgrade - Varney Brook				100,000			100,000
<u>Sewer Main - Oak/Ham/Ela Area</u>				75,000			75,000
Sewer Main Replacement - Keating/Birchwood						50,000	50,000
Total Sewer Fund	350,000	500,000	1,025,000	475,000	300,000	350,000	3,000,000
TOTAL RESERVE FUNDS	1,293,000	1,694,000	2,215,784	1,464,420	1,700,933	1,731,500	10,099,637

Capital Improvements Program - FY2013-2018

Grant Financed Portion

BOLD = New Project

UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
POLICE							
Total Police	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
TIP - Replace Oak Street Railroad Bridge				315,000	2,189,975		2,504,975
Total Public Works	0	0	0	315,000	2,189,975	0	2,504,975
CULTURE & RECREATION							
McConnell Center Remaining Fitout		70,000	132,000				202,000
Total Culture & Recreation	0	70,000	132,000	0	0	0	202,000
TOTAL GRANT FINANCED - CITY	0	70,000	132,000	315,000	2,189,975	0	2,706,975

Existing Funds Portion

BOLD = New Project

UNDERLINED = Change in Schedule

PROJECT DESCRIPTION	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
GENERAL GOVERNMENT							
Total General Government	0	0	0	0	0	0	0
POLICE							
Total Police	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS							
Total Public Works	0	0	0	0	0	0	0
CULTURE & RECREATION							
Capital Reserve - Park/Playground Improvements	112,500	112,500	112,500	112,500			450,000
Total Culture & Recreation	112,500	112,500	112,500	112,500	0	0	450,000
SPECIAL REVENUE							
Total Special Revenue	0	0	0	0	0	0	0
COMMUNITY SERVICES - WATER FUND							
Total Water Fund	0	0	0	0	0	0	0
COMMUNITY SERVICES - SEWER FUND							
Total Sewer Fund	0	0	0	0	0	0	0
TOTAL EXISTING FUNDS FINANCED	112,500	112,500	112,500	112,500	0	0	450,000

Capital Improvements Program - FY2013-2018

Debt Authorized - Unissued

PROJECT DESCRIPTION	FY07	FY08	FY10	FY11	FY12	Total	To Be Issued	Unissued	Amort
GENERAL GOVERNMENT									
Energy Efficiency Improvements			666,765			666,765	666,765	0	10
TOTAL GENERAL GOV'T	0	0	666,765	0	0	666,765	666,765	0	
POLICE									
TOTAL POLICE	0	0	0	0	0	0	0	0	0
FIRE & RESCUE									
TOTAL FIRE & RESCUE	0	0	0	0	0	0	0	0	0
COMMUNITY SERVICES - PUBLIC WORKS									
Tolend Road Landfill Remediation		1,600,000				1,600,000	1,600,000	0	20
Bridge Replacement - Whittier Street					800,000	800,000	800,000		20
Street Recon - Applevale Area				1,000,000	1,000,000	2,000,000	2,000,000	0	20
Street Recon - Pineview & Pearson					400,000	400,000	400,000		20
Street Recon - Atlantic Avenue					2,000,000	2,000,000	2,000,000		20
SRF - Broadway Drainage Improvements			2,000,000			2,000,000	0	2,000,000	20
TOTAL COMM SERV - PW	0	1,600,000	2,000,000	1,000,000	4,200,000	8,800,000	6,800,000	2,000,000	
CULTURE & RECREATION									
TOTAL COMM SERV - C & R	0	0	0	0	0	0	0	0	0
TOTAL CITY DEPARTMENTS	0	1,600,000	2,666,765	1,000,000	4,200,000	9,466,765	7,466,765	2,000,000	
EDUCATION									
Horne Street Elementary School Improv				56		56	0	56	20
TOTAL EDUCATION	0	0	0	56	0	56	0	56	
TOTAL GENERAL FUND	0	1,600,000	2,666,765	1,000,056	4,200,000	9,466,821	7,466,765	2,000,056	
SPECIAL REVENUE									
Pay and Display Implementation				750,000		750,000	500,000	250,000	20
Rizzo - Downtown Parking Impr Design		500,000				500,000	500,000	0	15
	0	500,000	0	750,000	0	1,250,000	1,000,000	250,000	
COMMUNITY SERVICES - WATER FUND									
SRF Water Pressure Improvts - North End				2,000,000	2,000,000	4,000,000	4,000,000	0	20
TOTAL WATER FUND	0	0	0	2,000,000	2,000,000	4,000,000	4,000,000	0	
COMMUNITY SERVICES - SEWER FUND									
Pump Station Upgrade - River Street			200,000			200,000	200,000	0	20
SRF - River Street Pump Station Upgrade			1,200,000			1,200,000	1,200,000	0	15
SRF - WWTP Aeration Blowers			279,157			279,157	279,157	0	10
Sludge Dewatering Equipment Upgrade					4,000,000	4,000,000	2,000,000	2,000,000	20
TOTAL SEWER FUND	0	0	1,679,157	0	4,000,000	5,679,157	3,679,157	2,000,000	
DOVER IND DEVELOPMENT FUND									
Building Lease Project	2,000,000					2,000,000		0	
	2,000,000	0	0	0	0	2,000,000	0	0	
TOTAL OTHER FUNDS	2,000,000	500,000	1,679,157	2,750,000	6,000,000	12,929,157	8,679,157	2,250,000	
TOTAL AUTHORIZED UNISSUED	2,000,000	2,100,000	4,345,922	3,750,056	10,200,000	22,395,978 *	16,145,922	4,250,056 *	

* Does not include DBIDA \$2,000,000 authorization. DBIDA Authorization is for existing Business Finance Authority (BFA) Loan.

Capital Improvements Program - FY2013-2018

Revenues of Debt Financed Projects

() indicate increases in revenues or decreases to costs.

PROJECT DESCRIPTION	Fiscal Year								Total
	2013	2014	2015	2016	2017	2018	2019	2020	
GENERAL FUND DEPARTMENTS									
None	-	-	-	-	-	-	-	-	-
Total City	-	-	-	-	-	-	-	-	-
School:									
State Building Aid	-	-	-	-	-	-	-	-	-
Total School	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
None									
Total Water Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND									
None									
Total Sewer Fund	-	-	-	-	-	-	-	-	-
TOTAL REVENUE - DEBT FINANCED	-	-	-	-	-	-	-	-	-

Changes to Operating Budget

PROJECT DESCRIPTION	Fiscal Year								Total
	2013	2014	2015	2016	2017	2018	2019	2020	
GENERAL FUND CITY DEPARTMENTS									
Total General Fund City Departments	-	-	-	-	-	-	-	-	-
EDUCATION									
Total Education	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
Total Water Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-SEWER FUND									
Total Sewer Fund	-	-	-	-	-	-	-	-	-
TOTAL CHANGES TO OPER BGTS	-	-	-	-	-	-	-	-	-

Total Revenue of Projects & Changes to Operating Budgets

PROJECT DESCRIPTION	Fiscal Year								Total
	2013	2014	2015	2016	2017	2018	2019	2020	
GENERAL FUND DEPARTMENTS									
City	-	-	-	-	-	-	-	-	-
School	-	-	-	-	-	-	-	-	-
Total General Fund	-	-	-	-	-	-	-	-	-
COMMUNITY SERVICES-WATER FUND									
COMMUNITY SERVICES-SEWER FUND									
Total Enterprise Funds	-	-	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET IMPACT	-	-	-	-	-	-	-	-	-

Capital Improvements Program - FY2013-2018

Trust Reserve Funds

Projected Balances

DESCRIPTION	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
General Fund Reserve							
Beginning Balance	160,672	381,332	221,214	134,151	269,325	240,491	
Fund Transfers In	575,000	575,000	575,000	575,000	575,000	575,000	3,450,000
Other Income	58,500	58,500	58,500	58,500	58,500	58,500	351,000
Investment Income	161	381	221	134	269	240	1,407
Other Use							-
CIP Transfers Out	(413,000)	(794,000)	(720,784)	(498,460)	(662,603)	(874,000)	(3,962,847)
Ending Balance	381,332	221,214	134,151	269,325	240,491	232	
Parks Improvements Reserve							
Beginning Balance	282	283	35,283	35,318	37,853	391	
Fund Transfers In	112,500	112,500	112,500	112,500	112,500	112,500	675,000
Other Income							-
Investment Income	0	0	35	35	38	0	109
Other Use							-
CIP Transfers Out	(112,500)	(77,500)	(112,500)	(110,000)	(150,000)	(112,500)	(675,000)
Ending Balance	283	35,283	35,318	37,853	391	392	
Cemetery Maintenance Reserve							
Beginning Balance	57,336	38,594	44,832	51,077	57,328	63,586	
Fund Transfers In	-	-	-	-	-	-	-
Other Income	6,200	6,200	6,200	6,200	6,200	6,200	37,200
Investment Income	57	39	45	51	57	64	313
Other Use							-
CIP Transfers Out	(25,000)	-	-	-	-	-	(25,000)
Ending Balance	38,594	44,832	51,077	57,328	63,586	69,849	
Transportation Reserve							
Beginning Balance	267,698	307,965	348,273	348,622	308,010	59,988	
Fund Transfers In							-
Other Income	140,000	140,000	140,000	140,000	140,000	140,000	840,000
Investment Income	268	308	348	349	308	60	1,641
Other Use							-
CIP Transfers Out	(100,000)	(100,000)	(140,000)	(180,960)	(388,330)	(145,000)	(1,054,290)
Ending Balance	307,965	348,273	348,622	308,010	59,988	55,048	
Police Facilities Reserve							
Beginning Balance	13,165	18,178	23,197	28,220	33,248	38,281	
Fund Transfers In							-
Other Income	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Investment Income	13	18	23	28	33	38	154
Other Use							-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	18,178	23,197	28,220	33,248	38,281	43,319	
Fire & Rescue Facilities Reserve							
Beginning Balance	24,868	34,893	44,928	54,973	65,028	75,093	
Fund Transfers In							-
Other Income	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Investment Income	25	35	45	55	65	75	300
Other Use							-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	34,893	44,928	54,973	65,028	75,093	85,168	

Capital Improvements Program - FY2013-2018

Trust Reserve Funds

Projected Balances

DESCRIPTION	Fiscal Year						Total
	2013	2014	2015	2016	2017	2018	
Recreation Facilities Reserve							
Beginning Balance	37,577	35,115	22,650	15,172	25,188	35,213	-
Fund Transfers In							-
Other Income	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Investment Income	38	35	23	15	25	35	171
Other Use							-
CIP Transfers Out	(12,500)	(22,500)	(17,500)	-	-	-	(52,500)
Ending Balance	35,115	22,650	15,172	25,188	35,213	45,248	
Arena Improvements Reserve							
Beginning Balance	71,551	81,622	91,704	101,796	111,898	122,009	-
Fund Transfers In							-
Other Income	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Investment Income	72	82	92	102	112	122	581
Other Use							-
CIP Transfers Out	-	-	-	-	-	-	-
Ending Balance	81,622	91,704	101,796	111,898	122,009	132,131	
School Facility Reserve							
Beginning Balance	633,020	603,653	654,256	704,911	755,616	806,371	-
Fund Transfers In	-	-	-	-	-	-	-
Other Income	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Investment Income	633	604	654	705	756	806	4,158
Other Use							-
CIP Transfers Out	(80,000)	-	-	-	-	-	(80,000)
Ending Balance	603,653	654,256	704,911	755,616	806,371	857,177	
Water Fund Cap Reserve							
Beginning Balance	2,469,644	2,795,114	3,120,909	3,447,030	3,773,477	4,100,250	-
Fund Transfers In	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
Other Income	23,000	23,000	23,000	23,000	23,000	23,000	138,000
Investment Income	2,470	2,795	3,121	3,447	3,773	4,100	19,706
Other Use							-
CIP Transfers Out	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(250,000)	(1,250,000)
Ending Balance	2,795,114	3,120,909	3,447,030	3,773,477	4,100,250	4,377,351	
Sewer Fund Cap Reserve							
Beginning Balance	628,433	747,062	735,809	219,545	272,764	501,037	-
Fund Transfers In	440,000	460,000	480,000	500,000	500,000	500,000	2,880,000
Other Income	28,000	28,000	28,000	28,000	28,000	28,000	168,000
Investment Income	628	747	736	220	273		2,604
Other Use							-
CIP Transfers Out	(350,000)	(500,000)	(1,025,000)	(475,000)	(300,000)	(350,000)	(3,000,000)
Ending Balance	747,062	735,809	219,545	272,764	501,037	679,037	

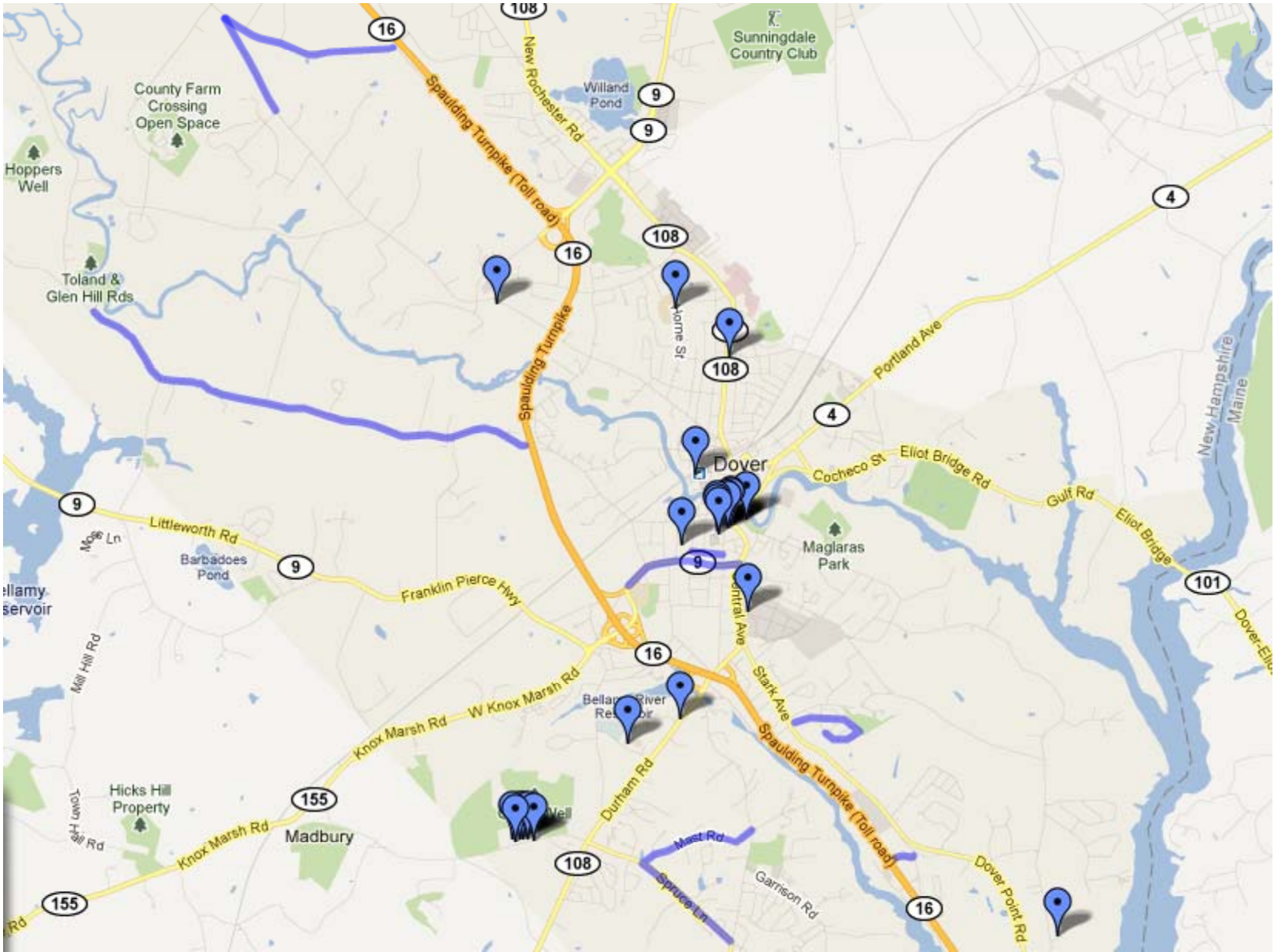
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CIP FY '13- '18
DOVER TRANSPORTATION IMPROVEMENTS PROGRAM

NHDOT Project No.	Facility Route or System	Project Description	Funding Source	FY '13	FY '14	FY '15	FY '16	FY '17	FY '18	Previously Committed Funds (included in total)	Estimated Total Project Cost	Construction Start	Project Remarks
None	All Signalized Intersections as a managed system for communication and control using MarcNX software	Signalization Upgrade, Coordination and Management Software Implementation-Phase II	Federal:									FY12	This is the final phase in a three part project.
			State:										
			Local:										
			Other:										
			Total:										
			Activity:										
13509	Downtown/urban core area	High Frequency Downtown Hybrid Checkpoint Demand Response Transit Service-FASTRANS	Federal:	TBD	TBD	TBD	TBD	TBD	TBD	\$1,394,000		On-going Operation	FY'12 is final CMAQ grant year. Funding beyond 3 yr grant period is approx. 60% match w/ Federal FTA 5307 funds. County contribution beyond FY'12 requires re-approval.
			State:										
			Local:	\$100,000	\$100,000	\$140,000	\$145,000	\$145,000	\$145,000	\$318,500			
			SRPC:										
			Total:	\$100,000	\$100,000	\$140,000	\$145,000	\$145,000	\$145,000	\$1,472,500	\$1,382,500		
			Activity:	O	O	O	O	O	O			see transit report	
13796	Washington Street	Rehab bridge over B & M Railroad under Washington St at Arch St.	Federal:							\$560,000		FY12	State 10 year plan. Match is 10% City, 10% State, 80% federal. Next step is Council approval of municipal agreement w/state, then engineering design
			State:							\$70,000			
			Local:							\$70,000			
			Other:										
			Total:							\$700,000	\$750,000		
			Activity:										
None	Oak St Bridge over B & M mainline railroad	Replace Oak St. bridge over railroad due to functional deficiency and safety concerns. Bridge aid project with 80% federal, 10% state, 10% City matches	Federal:				\$279,040	\$1,946,645				FY16-17	This project is contained in the State Ten Year Plan Long-Range Element. Most of physical bridge location in Rollinsford
			State:				\$35,960	\$243,330					
			Local:				\$35,960	\$243,330					
			Other:										
			Total:				\$350,960	\$2,433,305			\$2,784,265		
			Activity:				PE	C					
None	Intersection of Long Hill Road and Old Rochester Road	Signalization and hardware coordination of subject intersection with Long Hill Rd/NH Rte 108 signalized Intersection	Federal:					\$92,000				FY18, FY 19	Signal warrants were exceeded once adjacent intersection was signalized. FHWA CMAQ or STP application has not been submitted yet.
			State:										
			Local:					\$23,000					
			Other:										
			Total:					\$115,000			\$115,000		
			Activity:					PE					
TIP CIP12-17.doc Draft version 10/18/10	TOTALS			NON LOCAL:	\$0	\$0	\$0	\$0	\$2,281,975	\$0	\$2,024,000		SIX YEAR TOTALS
			LOCAL:	\$100,000	\$100,000	\$140,000	\$145,000	\$411,330	\$145,000		\$388,500		
			TOTAL:	\$100,000	\$100,000	\$140,000	\$145,000	\$2,693,305	\$145,000		\$2,412,500		

NOTE: ALL FISCAL YEARS EXPRESSED IN THIS TABLE ARE CITY YEARS RUNNING FROM JULY 1 TO JUNE 30. OTHER TIP DOCUMENTS USE FEDERAL FISCAL YEARS RUNNING FROM OCTOBER 1 TO SEPTEMBER 30. NO FEDERAL FUNDS FROM GRANT PROGRAMS SHALL BE AVAILABLE UNTIL OCTOBER 1 OF EACH FISCAL YEAR. SHADED FY DENOTES CAPITAL BUDGET.

Locations of projects listed in the FY 2013 Capital Improvements Plan



Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6480

1. Project Title City Hall Finance Heat / AC		2. Category Public Works	3. Priority Emergency
4. Location City Hall / Finance		5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Choose an item.		7. Project History (Previous CIP Year or connection to other projects):	
8. Description Remove 30 year old existing air handler system, which provides heat and cooling in the finance offices and adjoining conference room, and replace with more efficient HVAC unit.		9. Justification & Useful Life Existing system no longer works the way it is intended, cooling doesn't shut off automatically at times and cannot regulate flow of air through rooms to heat or cool occupants to a consistent comfort level. Thirty year old equipment has exceeded its anticipated service life.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$80,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$80,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit		Total
personnel:	number	_____			
	\$ amount	_____			
purchase of service		_____			
materials & supplies		_____			
equipment purchases		_____			
utilities		_____			
other		_____			
<i>Subtotal</i>		_____			
Indirect Operating Costs		_____			
fringe benefits		_____			
General Admin Costs		_____			
other		_____			
<i>Subtotal</i>		_____			
Total Operating Costs		_____			
Debt Service (P & I)		_____			
Total Costs		_____			

14. Estimated Use of Requested Equipment		
Weeks per year (months if seasonal): _____		
For the weeks used, estimate:		
Average days per week: _____		
Average hours per day used: _____		
Estimated useful life in years: _____		

15. Net Effect on Municipal Revenue (±)		
Taxes		_____
other income		_____
<i>Subtotal</i>		_____
gain from sale of replaced assets		_____
Total		_____

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Chapel Restoration			2. Category Public Works	3. Priority Low	
4. Location 131 Central Avenue			5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # Community Facilities Page 48			7. Project History (Previous CIP Year or connection to other projects):		
8. Description Chimney - replace cracked and damaged brick with new bricks (match as close as possible) Church Walls - selective repair, re-pointing and waterproofing of mortar joints. Repair or replace precast concrete on corners and around windows as needed. Bell Tower - may have structural damage in need of assessment and repair prior to addressing replacement of bricks and re-pointing as needed. Louvers may need replacement.			9. Justification & Useful Life Historical building is an asset to the City and Pine Hill Cemetery. Serves as office for Facilities, Grounds and Cemetery administration and personnel.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$150,000	Improvements to Buildings	Operating Budget	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$150,000				
After Sixth Year		10B. Source of Cost Estimate: Staff/contractor			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) Reduced maintenance costs; time and materials.			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	_____	_____
other		_____	For the weeks used, estimate:	_____	_____
<i>Subtotal</i>		_____	Average days per week:	_____	_____
Indirect Operating Costs		_____	Average hours per day used:	_____	_____
fringe benefits		_____	Estimated useful life in years:	_____	_____
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	_____
<i>Subtotal</i>		_____	other income	_____	_____
Total Operating Costs		_____	<i>Subtotal</i>	_____	_____
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	_____
Total Costs		_____	Total	_____	_____

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Contact Person, Title		Community Services Douglas Steele Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Elevator Atrium		2. Category Public Works		3. Priority Low	
4. Location 288 Central Avenue		5. Purpose of Project Request Modify a project already in the CIP			
6. Master Plan Chapter, Section and page # Community Facilities Page 48		7. Project History (Previous CIP Year or connection to other projects):			
8. Description Replacement of existing atrium structure. The current installation is almost 15 years old. Many panels and joints need replacement or repair. The structure operates as a unit and partial replacement of panels; will not guarantee a weather tight structure.		9. Justification & Useful Life Many glass panels are compromised; moisture, mildew and mold are visible. Many joints leak despite frequent efforts to caulk them.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$50,000	Improvements to Buildings	Operating Budget	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$50,000				
After Sixth Year		10B. Source of Cost Estimate: Staff/Contractor			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate: _____		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes		
other			other income		
<i>Subtotal</i>			<i>Subtotal</i>		
Total Operating Costs			gain from sale of replaced assets		
Debt Service (P & I)			Total		
Total Costs					

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title City Hall Tower Maintenance		2. Category Public Works	3. Priority Low
4. Location 288 Central Avenue		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # 36 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): Would tie into Energy Management System improvements resulting from audit with JCI.	
8. Description This project provides for much needed repairs and maintenance to the City Hall Facility including repairs to the roof parapet stone cap, painting of the steel clock tower, refurbishing of the gold leaf on the lower tower dome and repair as needed of the louvers.		9. Justification & Useful Life This center piece of our City can be better preserved through periodic maintenance. These specific areas need immediate attention to prevent further physical deterioration of this facility.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$100,000	Improvements to Buildings	Operating Budget	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$100,000			
After Sixth Year		10B. Source of Cost Estimate: Staff/Contractor		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
--	--	--	--

12. Net Effects on Operating Expenditures (±) Expected to reduce long term operating costs as increased repair and preventative maintenance needs will be avoided.			13. Equipment Cost		Per Unit	Total
			Purchase Price			
Direct Costs			Plus: Installation			
personnel:	number	_____	Less: Trade In/Credit			
	\$ amount	_____	Net Cost			
purchase of service			14. Estimated Use of Requested Equipment			
materials & supplies			Weeks per year (months if seasonal): _____			
equipment purchases			For the weeks used, estimate:			
utilities			Average days per week: _____			
other			Average hours per day used: _____			
Subtotal			Estimated useful life in years: _____			
Indirect Operating Costs			15. Net Effect on Municipal Revenue (±)			
fringe benefits			Taxes			
General Admin Costs			other income			
other			Subtotal			
Subtotal			gain from sale of replaced assets			
Total Operating Costs			Total			
Debt Service (P & I)						
Total Costs						

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Department Contact Person, Title		Police Chief Anthony Colarusso		Date Phone Number		8/1/2011 742-4646		
1. Project Title Police Cruiser Replacement Program			2. Category Police		3. Priority High			
4. Location 46 Locust Street (police Department			5. Purpose of Project Request Equipment: Scheduled Replacement					
6. Master Plan Chapter, Section and page # N/A Community Facilities			7. Project History (Previous CIP Year or connection to other projects): Yearly Replacement of Front line police Cruisers FY 2012 \$112,000					
8. Description This is a continuance of our plan to replace front line fully marked police cruisers. The program purchases 5 vehicles one year and 4 in the next. This 5/4 plan is essential to maintain safe vehicle operation and limit maintenance costs. Vehicles taken off line are sold. The revenue from the sales is used to purchase smaller more fuel efficient vehicle for police detectives, inspection services and other city departments in need of vehicles. The Ford Crown Victoria has been discontinued by Ford Motor Corp. A new Ford Police Interceptor is on the market. This vehicle is smaller and more fuel efficient.			9. Justification, Useful Life New vehicles are purchased to continue this long standing program. Estimated cost includes outfitting the vehicles. The front line cruisers are used for two full years then replaced. The new fuel efficient vehicles purchased with revenue from the sale of the front line vehicles are expected to be in service for at least 10 years.					
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing				
BUDGET FY		TOTAL (Interest cost not included)		COST ELEMENT		PRINCIPAL		SECONDARY
Program year FY 2013		\$126,000		Auto/Light Truck		Operating Budget		Choose an item.
Program year FY 2014		\$126,000		Auto/Light Truck		Operating Budget		Choose an item.
Program year FY 2015		\$126,000		Auto/Light Truck		Operating Budget		Choose an item.
Program year FY 2016		\$126,000		Auto/Light Truck		Operating Budget		Choose an item.
Program year FY 2017		\$126,000		Auto/Light Truck		Operating Budget		Choose an item.
Program year FY 2018		\$126,000		Auto/Light Truck		Operating Budget		Choose an item.
TOTAL SIX YEARS		756,000						
After Sixth Year		\$126,000		10B. Source of Cost Estimate: Past 5 year history of State bid				
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:				
12. Net Effects on Operating Expenditures (±)				13. Equipment Cost				
Direct Costs				Per Unit		Total		
personnel:		number		Purchase Price		28,000		112,000
		\$ amount		Plus: Installation				
purchase of service				Less: Trade In/Credit				
materials & supplies				Net Cost		22,500		112,000
equipment purchases		112,000		14. Estimated Use of Requested Equipment				
utilities				Weeks per year (months if seasonal):		52		
other				For the weeks used, estimate:				
Subtotal		112,000		Average days per week:		7		
Indirect Operating Costs				Average hours per day used:		10 hours per day		
fringe benefits				Estimated useful life in years:		2		
General Admin Costs				15. Net Effect on Municipal Revenue (±)				
other				Estimated sale price per unit				
Subtotal				Taxes				
Total Operating Costs				other income				
Debt Service (P & I)				Subtotal				
Total costs		112,000		gain from sale of replaced assets		7,000 per		
				Total		7,000		

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Department Contact Person, Title		Police Chief Anthony Colarusso	Date Phone Number	8/1/2011 742-4646
1. Project Title Dispatch Radio Replacement		2. Category Police		3. Priority High
4. Location 46 Locust Street (police Department		5. Purpose of Project Request Equipment: Present Equipment Obsolete		
6. Master Plan Chapter, Section and page # N/A Community Facilities		7. Project History (Previous CIP Year or connection to other projects): None		
8. Description A new radio system and console are needed to replace the existing system. The current Motorola Gold Elite System is 11 years old. Motorola is no longer manufacturing replacement parts for the system. Parts will only be available for the next few years. This system is essential to communicate to Police, Fire, EMS and Community Services. A reliable system is paramount. This project will replace the two primary dispatch radio console systems.		9. Justification & Useful Life The radio system is essential to communicate with emergency Police, Fire, EMS and Community Services. The useful life is 10-15 years.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	115,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	115,000			
After Sixth Year		10B. Source of Cost Estimate: Communications vendor- Two Way Radio		
11. If Equipment, Number of units requested: 2		11A. Number of similar units in operation:2		
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:	number	Purchase Price	45,000	90,000
	\$ amount	Plus: Installation	12,500	25,000
purchase of service	25,000	Less: Trade In/Credit		
materials & supplies		Net Cost	57,500	115,000
equipment purchases	90,000	14. Estimated Use of Requested Equipment		
utilities		Weeks per year (months if seasonal):	52	
other		For the weeks used, estimate:		
<i>Subtotal</i>	115,000	Average days per week:		
Indirect Operating Costs		Average hours per day used:	24 hours per day	
fringe benefits		Estimated useful life in years:	10-15	
General Admin Costs		15. Net Effect on Municipal Revenue (±)		
other		Taxes		
<i>Subtotal</i>		other income		
Total Operating Costs		<i>Subtotal</i>		
Debt Service (P & I)		gain from sale of replaced assets		
Total Costs	115,000	Total	0	

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Department Contact Person, Title		Police Chief Anthony Colarusso	Date Phone Number	8/1/2011 742-4646
1. Project Title New Police Facility		2. Category	Police	
4. Location To be determined		3. Priority	High	
6. Master Plan Chapter, Section and page # N/A Community Facilities		5. Purpose of Project Request		
8. Description This proposal provides funding for the design, engineering and construction of a new police facility, consistent with the recommendation of the Final Report of the City of Dover Cost Containment Study by Bennett Associates (July 1993), the Strategic Plan for the Future of the Dover Police Department (May 1997), Planning Department/Lassel Architects Space Study (2001), the Strategic Plan for the Future of the Dover Police Department (July 2006), City of Dover Master Plan, and the Space Needs Study by A.G. Architects. Per Sq foot estimate =\$400		7. Project History (Previous CIP Year or connection to other projects): None		
		9. Justification, Useful Life The Police Department currently occupies the ground floor of City Hall. There is no unused space and no room for expansion. Some work areas, such as the Records Bureau and the Investigations Section, are already experiencing congestion, and this problem is likely to become more pronounced over time. The current space lacks privacy for victims of crime. It also lacks training and storage space.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Special Revenue	Choose an item.
Program year FY 2014	11,600,000	Construction Engineering	Debt Financing	Special Revenue
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	11,600,000			
After Sixth Year		10B. Source of Cost Estimate: Police Facility Construction Firms		
11. If Equipment, Number of units requested: 1		11A. Number of similar units in operation: 1		
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:		Purchase Price		
number	_____	Plus: Installation	_____	
\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service		Net Cost	_____	
materials & supplies		14. Estimated Use of Requested Equipment		
equipment purchases		Weeks per year (months if seasonal):	52	
utilities		For the weeks used, estimate:		
other		Average days per week:	7	
Subtotal		Average hours per day used:	24 hours per day	
Indirect Operating Costs		Estimated useful life in years:	50 years	
fringe benefits		15. Net Effect on Municipal Revenue (±)		
General Admin Costs		Taxes	_____	
other		other income	_____	
Subtotal		Subtotal	_____	
Total Operating Costs		gain from sale of replaced assets	_____	
Debt Service (P & I)		Total	0	

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Department Fire and Rescue		Date 8/2/2011		
Contact Person, Title Richard Driscoll, Fire Chief		Phone Number 603-516-6148		
1. Project Title Replacement of South End Station Generator		2. Category Fire and Rescue	3. Priority High	
4. Location Ambulances (Citywide)		5. Purpose of Project Request Equipment: Scheduled Replacement		
6. Master Plan Chapter, Section and page # 56 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): FY 2013 – Project progressed through six year process		
8. Description Replacement of South End Station Generator		9. Justification & Useful Life: The South End Fire Station is currently equipped with an emergency generator that provides power to the station during power outages. This equipment is used on a regular basis and is essential to emergency response. The expected life of this type of unit is 20 years. If replaced as scheduled, the unit will be 22 years old.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$52,000	Machinery and Equipment	Capital Reserve	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$52,000			
After Sixth Year	\$0	10B. Source of Cost Estimate: Staff		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A		13. Equipment Cost	Per Unit	Total
Direct Costs		Purchase Price	\$52,000	\$52,000
personnel:		Plus: Installation		
number		Less: Trade In/Credit		
\$ amount		Net Cost	\$52,000	\$52,000
purchase of service		14. Estimated Use of Requested Equipment		
materials & supplies		Weeks per year (months if seasonal):		
equipment purchases		52		
utilities		For the weeks used, estimate:		
other		Average days per week:		
Subtotal		7		
Indirect Operating Costs		Average hours per day used:		
fringe benefits		4		
General Admin Costs		Estimated useful life in years:		
other		10		
Subtotal		15. Net Effect on Municipal Revenue (±)		
Total Operating Costs		Taxes		
Debt Service (P & I)		other income		
Total Costs		Subtotal		
		gain from sale of replaced assets		
		Total		

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Department Contact Person, Title		Fire and Rescue Richard Driscoll, Fire Chief		Date Phone Number		8/2/2011 603-516-6148	
1. Project Title Self Contained Breathing Apparatus Replacement			2. Category Fire and Rescue		3. Priority Medium		
4. Location Citywide (all stations)			5. Purpose of Project Request Equipment: Scheduled Replacement				
6. Master Plan Chapter, Section and page # Community Facilities			7. Project History (Previous CIP Year or connection to other projects): FY 2014 – Project progressed through six year process				
8. Description Replacement of outdated firefighter Breathing Apparatus (60 units)			9. Justification & Useful Life: Self Contained Breathing Apparatus (SCBA) is the breathing equipment that firefighter wear on their back, which supplies their breathing air during firefighting operations, hazardous material incidents and hazardous atmospheres. The breathing equipment is the most important life safety equipment a firefighter can have. This equipment is used daily and is essential to emergency operations. The expected life of these units is 10 years. If replaced as outlined, these units will be 10-13 years old.				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing			
BUDGET FY		TOTAL (Interest cost not included)		COST ELEMENT		PRINCIPAL	
						SECONDARY	
Program year FY 2013		\$0		Choose an item.		Choose an item.	
Program year FY 2014		\$0		Choose an item.		Choose an item.	
Program year FY 2015		\$259,584		Machinery and Equipment		Capital Reserve	
Program year FY 2016		\$0		Choose an item.		Choose an item.	
Program year FY 2017		\$0		Choose an item.		Choose an item.	
Program year FY 2018		\$0		Choose an item.		Choose an item.	
TOTAL SIX YEARS		\$259,584					
After Sixth Year		\$0		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:			
12. Net Effects on Operating Expenditures (±) N/A				13. Equipment Cost			
Direct Costs				Per Unit		Total	
personnel:				Purchase Price		\$4326.40	
number		_____		Plus: Installation		_____	
\$ amount		_____		Less: Trade In/Credit		_____	
purchase of service				Net Cost		\$4326.40	
materials & supplies						\$259,584	
equipment purchases				14. Estimated Use of Requested Equipment			
utilities				Weeks per year (months if seasonal): _____			
other				For the weeks used, estimate: _____			
<i>Subtotal</i>				Average days per week: _____			
Indirect Operating Costs				Average hours per day used: _____			
fringe benefits				Estimated useful life in years: _____			
General Admin Costs				15. Net Effect on Municipal Revenue (±)			
other				Taxes			
<i>Subtotal</i>				other income			
Total Operating Costs				<i>Subtotal</i>			
Debt Service (P & I)				gain from sale of replaced assets			
Total Costs				Total			

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Department Contact Person, Title		Fire and Rescue Richard Driscoll, Fire Chief		Date Phone Number		8/2/2011 603-516-6148		
1. Project Title Bunker Gear Replacement			2. Category Fire and Rescue		3. Priority Medium			
4. Location Citywide			5. Purpose of Project Request Equipment: Scheduled Replacement					
6. Master Plan Chapter, Section and page # Community Facilities			7. Project History (Previous CIP Year or connection to other projects): FY 2014 – Project progressed through six year process					
8. Description Replacement of outdated firefighter bunker gear			9. Justification & Useful Life Bunker gear is the head-to-toe firefighter gear which provides protection for our personnel during all type of emergencies. This protective gear allows firefighters to enter untenable atmospheres and fire situations to rescue victims. This gear is used on a regular basis and is essential to emergency response. The expected life of the type of gear is 6 years. If replaced as outlined, these units would be over 10 years old.					
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing				
BUDGET FY		TOTAL (Interest cost not included)		COST ELEMENT		PRINCIPAL		SECONDARY
Program year FY 2013		\$0		Choose an item.		Debt Financing		Choose an item.
Program year FY 2014		\$0		Choose an item.		Choose an item.		Choose an item.
Program year FY 2015		\$135,200		Other		Capital Reserve		Choose an item.
Program year FY 2016		\$0		Choose an item.		Choose an item.		Choose an item.
Program year FY 2017		\$0		Choose an item.		Choose an item.		Choose an item.
Program year FY 2018		\$0		Choose an item.		Choose an item.		Choose an item.
TOTAL SIX YEARS		\$135,320						
After Sixth Year		\$0		10B. Source of Cost Estimate: Staff				
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:				
12. Net Effects on Operating Expenditures (±) N/A				13. Equipment Cost				
Direct Costs				Per Unit		Total		
personnel:				Purchase Price				
		number		Plus: Installation				
		\$ amount		Less: Trade In/Credit				
purchase of service				Net Cost				
materials & supplies				14. Estimated Use of Requested Equipment				
equipment purchases				Weeks per year (months if seasonal):				
utilities				For the weeks used, estimate:				
other				Average days per week:				
<i>Subtotal</i>				Average hours per day used:				
Indirect Operating Costs				Estimated useful life in years:				
fringe benefits				15. Net Effect on Municipal Revenue (±)				
General Admin Costs				Taxes				
other				other income				
<i>Subtotal</i>				<i>Subtotal</i>				
Total Operating Costs				gain from sale of replaced assets				
Debt Service (P & I)				Total				
Total Costs								

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Department Contact Person, Title		Fire and Rescue Richard Driscoll, Fire Chief		Date Phone Number		8/2/2011 603-516-6148	
1. Project Title Cardiac Monitor and Defibrillation			2. Category Fire and Rescue		3. Priority Medium		
4. Location Ambulances (Citywide)			5. Purpose of Project Request Equipment: Scheduled Replacement				
6. Master Plan Chapter, Section and page # Community Facilities			7. Project History (Previous CIP Year or connection to other projects): FY 2016 – Project progressed through six year process				
8. Description Replacement of all cardiac monitors and defibrillators			9. Justification & Useful Life This would replace all three cardiac monitors; one is located on each of the department's three ambulances. The cardiac monitor and defibrillators are one of the most used pieces of life saving equipment the ambulance carries. These need to be replaced to ensure reliability, safety and up-to-date technology. The department currently employs a replacement program that will move the current ambulance units to the fire engines and removes the older outdated Engine's units from service.				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing			
BUDGET FY		TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL		SECONDARY	
Program year FY 2013		\$0	Choose an item.	Choose an item.		Choose an item.	
Program year FY 2014		\$0	Choose an item.	Choose an item.		Choose an item.	
Program year FY 2015		\$0	Choose an item.	Choose an item.		Choose an item.	
Program year FY 2016		\$84,228	Machinery and Equipment	Capital Reserve		Choose an item.	
Program year FY 2017		\$0	Choose an item.	Choose an item.		Choose an item.	
Program year FY 2018		\$0	Choose an item.	Choose an item.		Choose an item.	
TOTAL SIX YEARS		\$84,228					
After Sixth Year		\$0	10B. Source of Cost Estimate: Staff				
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:			
12. Net Effects on Operating Expenditures (±) N/A				13. Equipment Cost			
Direct Costs				Per Unit		Total	
personnel:		number	_____	Purchase Price		\$84,228	\$84,228
		\$ amount	_____	Plus: Installation		_____	_____
purchase of service		_____	_____	Less: Trade In/Credit		_____	_____
materials & supplies		_____	_____	Net Cost		\$84,228	\$84,228
equipment purchases		_____	_____	14. Estimated Use of Requested Equipment			
utilities		_____	_____	Weeks per year (months if seasonal): _____			
other		_____	_____	For the weeks used, estimate: _____			
<i>Subtotal</i>		_____	_____	Average days per week: _____			
Indirect Operating Costs		_____	_____	Average hours per day used: _____			
fringe benefits		_____	_____	Estimated useful life in years: _____			
General Admin Costs		_____	_____	15. Net Effect on Municipal Revenue (±)			
other		_____	_____	Taxes			
<i>Subtotal</i>		_____	_____	other income			
Total Operating Costs		_____	_____	<i>Subtotal</i>			
Debt Service (P & I)		_____	_____	gain from sale of replaced assets			
Total Costs		_____	_____	Total			

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Department Fire and Rescue		Date 8/2/2011
Contact Person, Title Richard Driscoll, Fire Chief		Phone Number 603-516-6148

1. Project Title Replacement of South End Paving		2. Category Fire and Rescue	3. Priority Medium
4. Location South End Station (Used Citywide)		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # 56 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): FY 2016 – Project progressed through six year process	
8. Description Replacement of South End Station Ramp (Paving)		9. Justification & Useful Life: This is the replacement of the base and the paving at the South End Fire Station ramp. The ramp is showing signs of deterioration. The paving has pot holes and cracks and there are ruts that have formed under the weight of the truck traffic.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$46,232	Improvements to Buildings	Capital Reserve	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$46,232			
After Sixth Year	\$0	10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
--	--	--	--

12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Purchase Price	Per Unit	Total
personnel:	number	_____	Plus: Installation	_____	_____
	\$ amount	_____	Less: Trade In/Credit	_____	_____
purchase of service		_____	Net Cost		
materials & supplies		_____	14. Estimated Use of Requested Equipment		
equipment purchases		_____	Weeks per year (months if seasonal): _____		
utilities		_____	For the weeks used, estimate: _____		
other		_____	Average days per week: _____		
Subtotal		_____	Average hours per day used: _____		
Indirect Operating Costs		_____	Estimated useful life in years: _____		
fringe benefits		_____	15. Net Effect on Municipal Revenue (±)		
General Admin Costs		_____	Taxes		
other		_____	other income		
Subtotal		_____	Subtotal		
Total Operating Costs		_____	gain from sale of replaced assets		
Debt Service (P & I)		_____	Total		
Total Costs		_____			

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Department		Fire and Rescue		Date	8/2/2011
Contact Person, Title		Richard Driscoll, Fire Chief		Phone Number	603-516-6148
1. Project Title Staff Vehicle Replacement			2. Category		Fire and Rescue
			3. Priority		High
4. Location			5. Purpose of Project Request		N/E Station (Citywide)
					Equipment: Scheduled Replacement
6. Master Plan Chapter, Section and page # 57 Community Facilities			7. Project History (Previous CIP Year or connection to other projects): FY 2016 – Project progressed through six year process		
8. Description Replacement of staff vehicle			9. Justification & Useful Life: The scheduled replacement of the 2002 Chevy Tahoe will be necessary to ensure the safety and reliability of the fleet. At the time of replacement, this vehicle will have been a front line emergency vehicle for 15 years and will have over 100,000 miles.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$42,000	Auto/Light Truck	Capital Reserve	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$52,000				
After Sixth Year	\$0	10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	\$42,000	\$42,000
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	\$42,000	\$42,000
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	52	
other		_____	For the weeks used, estimate:		
Subtotal		_____	Average days per week:	7	
Indirect Operating Costs		_____	Average hours per day used:	4	
fringe benefits		_____	Estimated useful life in years:	10	
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	
Subtotal		_____	other income	_____	
Total Operating Costs		_____	Subtotal	_____	
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	
Total Costs		_____	Total	_____	

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Contact Person, Title		Fire and Rescue Richard Driscoll, Fire Chief		Date Phone Number		8/2/2011 603-516-6148		
1. Project Title Ambulance Replacement			2. Category Fire and Rescue		3. Priority Low			
4. Location N/E Fire Station (Used Citywide)			5. Purpose of Project Request Equipment: Scheduled Replacement					
6. Master Plan Chapter, Section and page # Community Facilities			7. Project History (Previous CIP Year or connection to other projects): FY 2012– 155,000 Ambulance replacement					
8. Description Replace 2012 ambulance			9. Justification & Useful Life The life expectancy of an ambulance running under the conditions that the City of Dover requires is 7 years; 3.5 years as front line, 3.5 years as a backup. In our case, we have extended usable life of these rigs to over 11 years. The justification for the replacement of emergency response vehicles all comes down to reliability. Despite our vehicle maintenance program, our ambulance has experienced mechanical problems during emergency incidents.					
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing				
BUDGET FY		TOTAL (Interest cost not included)		COST ELEMENT		PRINCIPAL		SECONDARY
Program year FY 2013		\$0		Other		Debt Financing		Choose an item.
Program year FY 2014		\$0		Choose an item.		Choose an item.		Choose an item.
Program year FY 2015		\$0		Choose an item.		Choose an item.		Choose an item.
Program year FY 2016		\$0		Choose an item.		Choose an item.		Choose an item.
Program year FY 2017		\$176,603		Auto/Light Truck		Capital Reserve		Choose an item.
Program year FY 2018		\$0		Choose an item.		Choose an item.		Choose an item.
TOTAL SIX YEARS		\$176,603						
After Sixth Year		\$0		10B. Source of Cost Estimate: Staff				
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:				
12. Net Effects on Operating Expenditures (±) N/A				13. Equipment Cost				
Direct Costs				Per Unit		Total		
personnel:				Purchase Price				
		number		Plus: Installation				
		\$ amount		Less: Trade In/Credit				
purchase of service				Net Cost				
materials & supplies				14. Estimated Use of Requested Equipment				
equipment purchases				Weeks per year (months if seasonal):				
utilities				For the weeks used, estimate:				
other				Average days per week:				
<i>Subtotal</i>				Average hours per day used:				
Indirect Operating Costs				Estimated useful life in years:				
fringe benefits				15. Net Effect on Municipal Revenue (±)				
General Admin Costs				Taxes				
other				other income				
<i>Subtotal</i>				<i>Subtotal</i>				
Total Operating Costs				gain from sale of replaced assets				
Debt Service (P & I)				Total				
Total Costs								

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Department		Fire and Rescue		Date	8/2/2011
Contact Person, Title		Richard Driscoll, Fire Chief		Phone Number	603-516-6148
1. Project Title Command Vehicle Replacement		2. Category Fire and Rescue		3. Priority Low	
4. Location N/E Fire Station (Used Citywide)		5. Purpose of Project Request Equipment: Scheduled Replacement			
6. Master Plan Chapter, Section and page # 57 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): FY 2017– Project progressed through six year process			
8. Description Staff vehicle for command staff.		9. Justification & Useful Life The Fire Department utilizes staff vehicles for command staff. These vehicles carry equipment and radios to manage large scale incidents. The former chief had a personal car set up for this at a weekly stipend. This vehicle would replace this personal vehicle with a City vehicle.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Other	Debt Financing	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$50,000	Auto/Light Truck	Capital Reserve	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$50,000				
After Sixth Year	\$0	10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal):	52	
utilities			For the weeks used, estimate:		
other			Average days per week:	7	
<i>Subtotal</i>			Average hours per day used:	8	
Indirect Operating Costs			Estimated useful life in years:	15	
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes	_____	
other			other income	_____	
<i>Subtotal</i>			<i>Subtotal</i>	_____	
Total Operating Costs			gain from sale of replaced assets	_____	
Debt Service (P & I)			Total	_____	
Total Costs					

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Department Community Services		Date 8/3/2011		
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450		
1. Project Title General Streets & Sidewalk Improvements		2. Category Public Works	3. Priority High	
4. Location City wide		5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects): FY2012 \$1,800,000 approved in CIP – adjusted to \$700K in budget		
8. Description Annual road paving based on road surface management program and sidewalk replacements.		9. Justification & Useful Life Street overlays last ten to fifteen years before additional preventative maintenance is required.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$1,800,000	Other	Operating Budget	Choose an item.
Program year FY 2014	\$1,800,000	Other	Operating Budget	Choose an item.
Program year FY 2015	\$1,800,000	Other	Operating Budget	Choose an item.
Program year FY 2016	\$1,800,000	Other	Operating Budget	Choose an item.
Program year FY 2017	\$1,800,000	Other	Operating Budget	Choose an item.
Program year FY 2018	\$1,800,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$12,600,000			
After Sixth Year	\$1,800,000	10B. Source of Cost Estimate: Pavement Management Program		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:				
number	_____			
\$ amount	_____			
purchase of service				
materials & supplies				
equipment purchases				
utilities				
other				
<i>Subtotal</i>				
Indirect Operating Costs				
fringe benefits				
General Admin Costs				
other				
<i>Subtotal</i>				
Total Operating Costs				
Debt Service (P & I)				
Total Costs				
		Plus: Installation	_____	
		Less: Trade In/Credit	_____	
		Net Cost		
		14. Estimated Use of Requested Equipment		
		Weeks per year (months if seasonal): _____		
		For the weeks used, estimate:		
		Average days per week: _____		
		Average hours per day used: _____		
		Estimated useful life in years: _____		
		15. Net Effect on Municipal Revenue (±)		
		Taxes _____		
		other income _____		
		<i>Subtotal</i> _____		
		gain from sale of replaced assets _____		
		Total _____		

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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Bridge Improvements			2. Category Public Works	3. Priority High	
4. Location City Wide			5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # Transportation			7. Project History (Previous CIP Year or connection to other projects): FY 2012 \$100,000		
8. Description Annual bridge maintenance based on bridge repair program for the city's 11 bridges.			9. Justification & Useful Life Preventative maintenance is needed for bridges to ensure they do not deteriorate and become more costly to repair.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$100,000	Other	Operating Budget	Choose an item.	
Program year FY 2014	\$100,000	Other	Operating Budget	Choose an item.	
Program year FY 2015	\$100,000	Other	Operating Budget	Choose an item.	
Program year FY 2016	\$100,000	Other	Operating Budget	Choose an item.	
Program year FY 2017	\$100,000	Other	Operating Budget	Choose an item.	
Program year FY 2018	\$100,000	Other	Operating Budget	Choose an item.	
TOTAL SIX YEARS	\$600,000				
After Sixth Year	\$100,000	10B. Source of Cost Estimate:			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
number	\$ amount		Plus: Installation		
			Less: Trade In/Credit		
purchase of service			Net Cost		
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal):		
utilities			For the weeks used, estimate:		
other			Average days per week:		
<i>Subtotal</i>			Average hours per day used:		
Indirect Operating Costs			Estimated useful life in years:		
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes		
other			other income		
<i>Subtotal</i>			<i>Subtotal</i>		
Total Operating Costs			gain from sale of replaced assets		
Debt Service (P & I)			Total		
Total Costs					

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Drainage System Improvements		2. Category Public Works	3. Priority High
4. Location City wide		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities		7. Project History (Previous CIP Year or connection to other projects): FY 2012 150,000 approved in CIP – reduction in budget to \$69,000	
8. Description USEPA Phase II Stormwater Regulations require improvements to systems to improve water quality.		9. Justification & Useful Life The city's drainage system is a utility that must have adequate funding in order to be maintained. Without regular maintenance and repairs, costs will become more significant.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$150,000	Other	Operating Budget	Choose an item.
Program year FY 2014	\$150,000	Other	Operating Budget	Choose an item.
Program year FY 2015	\$150,000	Other	Operating Budget	Choose an item.
Program year FY 2016	\$150,000	Other	Operating Budget	Choose an item.
Program year FY 2017	\$150,000	Other	Operating Budget	Choose an item.
Program year FY 2018	\$150,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$600,000			
After Sixth Year	\$150,000	10B. Source of Cost Estimate:		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">12. Net Effects on Operating Expenditures (±)</th> </tr> <tr> <td colspan="2">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number _____ \$ amount _____</td> </tr> <tr> <td>purchase of service</td> <td>_____</td> </tr> <tr> <td>materials & supplies</td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td>_____</td> </tr> <tr> <td>utilities</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td colspan="2">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td>_____</td> </tr> </table>	12. Net Effects on Operating Expenditures (±)		Direct Costs		personnel:	number _____ \$ amount _____	purchase of service	_____	materials & supplies	_____	equipment purchases	_____	utilities	_____	other	_____	<i>Subtotal</i>	_____	Indirect Operating Costs		fringe benefits	_____	General Admin Costs	_____	other	_____	<i>Subtotal</i>	_____	Total Operating Costs	_____	Debt Service (P & I)	_____	Total Costs	_____	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th>13. Equipment Cost</th> <th>Per Unit</th> <th>Total</th> </tr> <tr> <td>Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Net Cost</td> <td>_____</td> <td>_____</td> </tr> <tr> <th colspan="3">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td colspan="2">_____</td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td colspan="2">_____</td> </tr> <tr> <td>Average days per week:</td> <td colspan="2">_____</td> </tr> <tr> <td>Average hours per day used:</td> <td colspan="2">_____</td> </tr> <tr> <td>Estimated useful life in years:</td> <td colspan="2">_____</td> </tr> <tr> <th colspan="3">15. Net Effect on Municipal Revenue (±)</th> </tr> <tr> <td>Taxes</td> <td colspan="2">_____</td> </tr> <tr> <td>other income</td> <td colspan="2">_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td colspan="2">_____</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td colspan="2">_____</td> </tr> <tr> <td>Total</td> <td colspan="2">_____</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price	_____	_____	Plus: Installation	_____	_____	Less: Trade In/Credit	_____	_____	Net Cost	_____	_____	14. Estimated Use of Requested Equipment			Weeks per year (months if seasonal):	_____		<i>For the weeks used, estimate:</i>	_____		Average days per week:	_____		Average hours per day used:	_____		Estimated useful life in years:	_____		15. Net Effect on Municipal Revenue (±)			Taxes	_____		other income	_____		<i>Subtotal</i>	_____		gain from sale of replaced assets	_____		Total	_____	
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Department	Planning	Date	8/8/2011
Contact Person, Title	Bruce W Woodruff, City Planner	Phone Number	516-6008

1. Project Title FasTrans – Dover Public Transit	2. Category Special Revenue	3. Priority High Cost of gasoline, concern for environment and employment status contribute to increasing need.
4. Location transit routes inside boundaries of City	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Transportation	7. Project History (Previous CIP Year or connection to other projects): TIP project funded through Transportation Reserve and implemented in December 2008. Three year CMAQ federal grant expires in June of 2012	
8. Description continue the three Dover-centric transit routes, change to smaller, neighborhood-friendly buses, continue to assess route needs and do flexible route planning, building in needed diversion routes. In the out years, expand the service frequency and institute weekend hours for the routes.	9. Justification & Useful Life foreseeable future. As cost of fuel continues to rise and employment status changes, public transit that is frequent, flexible, affordable will be used by more and more working citizens to minimize transportation costs in order to make ends meet.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$100,000	Other	Special Revenue	Grant Funding
Program year FY 2014	\$100,000	Other	Special Revenue	Grant Funding
Program year FY 2015	\$140,000	Other	Special Revenue	Grant Funding
Program year FY 2016	\$145,000	Other	Special Revenue	Grant Funding
Program year FY 2017	\$145,000	Other	Special Revenue	Grant Funding
Program year FY 2018	\$145,000	Other	Special Revenue	Grant Funding
TOTAL SIX YEARS	\$775,000			
After Sixth Year	\$145,000	10B. Source of Cost Estimate: Planning/COAST		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">12. Net Effects on Operating Expenditures (±) neutral</th> </tr> <tr> <td colspan="3">Direct Costs for additional bus stop signage</td> </tr> <tr> <td>personnel:</td> <td>number</td> <td style="text-align: right;">0</td> </tr> <tr> <td></td> <td>\$ amount</td> <td style="text-align: right;">0</td> </tr> <tr> <td>purchase of service</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>materials & supplies</td> <td>Installing signs</td> <td style="text-align: right;">750</td> </tr> <tr> <td>equipment purchases</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>utilities</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>other</td> <td></td> <td></td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td style="text-align: right;">750</td> </tr> <tr> <td>Indirect Operating Costs</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>other</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td style="text-align: right;">750</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td></td> </tr> <tr> <td>Total Costs</td> <td></td> <td style="text-align: right;">750</td> </tr> </table>	12. Net Effects on Operating Expenditures (±) neutral			Direct Costs for additional bus stop signage			personnel:	number	0		\$ amount	0	purchase of service		0	materials & supplies	Installing signs	750	equipment purchases		0	utilities		0	other			<i>Subtotal</i>		750	Indirect Operating Costs		0	fringe benefits		0	General Admin Costs		0	other		0	<i>Subtotal</i>		0	Total Operating Costs		750	Debt Service (P & I)			Total Costs		750	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="width:60%;">13. Equipment Cost</th> <th style="width:20%;">Per Unit</th> <th style="width:20%;">Total</th> </tr> <tr> <td>Purchase Price</td> <td></td> <td></td> </tr> <tr> <td>Plus: Installation</td> <td></td> <td></td> </tr> <tr> <td>Less: Trade In/Credit</td> <td></td> <td></td> </tr> <tr> <td>Net Cost</td> <td></td> <td></td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td></td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td></td> </tr> <tr> <td>Average days per week:</td> <td></td> </tr> <tr> <td>Average hours per day used:</td> <td></td> </tr> <tr> <td>Estimated useful life in years:</td> <td></td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">15. Net Effect on Municipal Revenue (±)</th> </tr> <tr> <td>Taxes</td> <td style="text-align: right;">0</td> </tr> <tr> <td>other income</td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td style="text-align: right;">0</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total</td> <td style="text-align: right;">0</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price			Plus: Installation			Less: Trade In/Credit			Net Cost			14. Estimated Use of Requested Equipment		Weeks per year (months if seasonal):		<i>For the weeks used, estimate:</i>		Average days per week:		Average hours per day used:		Estimated useful life in years:		15. Net Effect on Municipal Revenue (±)		Taxes	0	other income	0	<i>Subtotal</i>	0	gain from sale of replaced assets	0	Total	0
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<i>Subtotal</i>		0																																																																																												
Total Operating Costs		750																																																																																												
Debt Service (P & I)																																																																																														
Total Costs		750																																																																																												
13. Equipment Cost	Per Unit	Total																																																																																												
Purchase Price																																																																																														
Plus: Installation																																																																																														
Less: Trade In/Credit																																																																																														
Net Cost																																																																																														
14. Estimated Use of Requested Equipment																																																																																														
Weeks per year (months if seasonal):																																																																																														
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Estimated useful life in years:																																																																																														
15. Net Effect on Municipal Revenue (±)																																																																																														
Taxes	0																																																																																													
other income	0																																																																																													
<i>Subtotal</i>	0																																																																																													
gain from sale of replaced assets	0																																																																																													
Total	0																																																																																													

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Old Colony Road Drainage		2. Category Public Works	3. Priority High
4. Location Old Colony Road		5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Community Facilities		7. Project History (Previous CIP Year or connection to other projects):	
8. Description Project would include the installation of drainage on Old Colony Road to prevent homes from flooding. Project would include paving of the street.		9. Justification & Useful Life	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$75,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
Total Operating Costs		_____	<i>Subtotal</i> _____		
Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Mast Road/Spruce Lane Sidewalk		2. Category Public Works	3. Priority High
4. Location Mast Road & Spruce Lane		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects): FY2011 – 100k Design	
8. Description Installation of sidewalks on Mast Road from Spruce Lane to Back River Road and on Spruce Lane from Mast Road to Back River Road.		9. Justification & Useful Life Project will improve pedestrian safety and loop existing sidewalks in this part of the city.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$200,000	Other	Debt Financing	Choose an item.
Program year FY 2014	\$350,000	Other	Debt Financing	Choose an item.
Program year FY 2015	\$300,000	Other	Debt Financing	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$850,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	_____	
other		_____	For the weeks used, estimate:	_____	
<i>Subtotal</i>		_____	Average days per week:	_____	
Indirect Operating Costs		_____	Average hours per day used:	_____	
fringe benefits		_____	Estimated useful life in years:	_____	
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	
<i>Subtotal</i>		_____	other income	_____	
Total Operating Costs		_____	<i>Subtotal</i>	_____	
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	
Total Costs		_____	Total	_____	

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Department	Community Services	Date	8/12/2010		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title Nelson Street Reconstruction Design		2. Category	Public Works	3. Priority	Medium
4. Location Nelson Street		5. Purpose of Project Request			Modify a project already in the CIP
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects): In relationship to the future water and sewer projects to be completed. FY2013 \$50,000 Water-Design, FY2015 Water Construction FY2013 \$50,000 Sewer-Design, FY2015 Sewer Construction			
8. Description Design costs for roadway reconstruction to be completed in FY2013. Project includes a new water main, sewer replacement on the Belknap side, new sidewalks and street surface.		9. Justification & Useful Life Old water main, sewer problems and poor roadway.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$50,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$425,000	Other	Debt Financing	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$475,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
Total Operating Costs		_____	<i>Subtotal</i> _____		
Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Silver Street Reconstruction		2. Category Public Works		3. Priority High	
4. Location Silver Street		5. Purpose of Project Request Modify a project already in the CIP			
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects): FY2013-\$150,000 Water Design, FY2015-\$850,000 Water Construction			
8. Description This project would design the replacement of drainage, sidewalks and roadway on Silver Street		9. Justification & Useful Life Roadway, sidewalks, and drainage are in poor condition and in need of replacement.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$400,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	3,000,000	Other	Debt Financing	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$3,400,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) Reduction in annual maintenance costs.			13. Equipment Cost Per Unit Total		
Direct Costs			Purchase Price		
personnel:	number	_____	Plus: Installation		_____
	\$ amount	_____	Less: Trade In/Credit		_____
purchase of service		_____	Net Cost		_____
materials & supplies		_____	14. Estimated Use of Requested Equipment		
equipment purchases		_____	Weeks per year (months if seasonal): _____		
utilities		_____	For the weeks used, estimate: _____		
other		_____	Average days per week: _____		
<i>Subtotal</i>		_____	Average hours per day used: _____		
Indirect Operating Costs		_____	Estimated useful life in years: _____		
fringe benefits		_____	15. Net Effect on Municipal Revenue (±)		
General Admin Costs		_____	Taxes		
other		_____	other income		
<i>Subtotal</i>		_____	<i>Subtotal</i>		
Total Operating Costs		_____	gain from sale of replaced assets		
Debt Service (P & I)		_____	Total		
Total Costs		_____			

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Tolend Road Improvements		2. Category Public Works	3. Priority High
4. Location Tolend Road		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Choose an item. Infrastructure		7. Project History (Previous CIP Year or connection to other projects): The FY06 street improvement CIP funded a consultant to study on how to improve these roadways. FY2010-\$100k Water	
8. Description Tolend Road has deteriorated much more rapidly than it should. Drainage improvements and structural roadway enhances are required.		9. Justification & Useful Life These roadways are an ongoing maintenance problem. The roadways lack proper drainage; roadway gravels are inadequate; and frost heaves are a problem in the winter.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$2,500,000	Other	Debt Financing	Choose an item.
Program year FY 2014	\$2,500,000	Other	Debt Financing	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$5,000,000			
After Sixth Year		10B. Source of Cost Estimate: Consultant		

11. If Equipment, Number of units requested: N/A		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate: _____		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
Total Operating Costs		_____	<i>Subtotal</i> _____		
Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department	Planning	Date	8/8/2011	
Contact Person, Title	Bruce W Woodruff, City Planner	Phone Number	6008	

1. Project Title Traffic Calming Devices: Cushing, Belknap & Atkinson Streets.	2. Category Public Works	3. Priority High Traffic speed, volume & safety concerns continue to increase on these streets used as a short-cut to downtown.
4. Location streets to Washington from Silver	5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Transportation	7. Project History (Previous CIP Year or connection to other projects): speed table completed on Lexington in 2009.	
8. Description construct traffic calming device as required after traffic data collected & analyzed and neighborhood planning meetings held.	9. Justification & Useful Life twenty plus years. Traffic calming devices and measures mitigate excessive traffic speeds and potentially lower traffic volumes through residential neighborhoods adding to safety for children and families.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$10,000	Design Engineering	Operating Budget	Choose an item.
Program year FY 2014	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$85,000			
After Sixth Year		10B. Source of Cost Estimate: Planning		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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12. Net Effects on Operating Expenditures (±) neutral	13. Equipment Cost																																																															
<table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="3">Direct Costs</td> </tr> <tr> <td style="width:20%;">personnel:</td> <td style="width:10%;">number</td> <td style="width:70%;">0</td> </tr> <tr> <td></td> <td>\$ amount</td> <td>0</td> </tr> <tr> <td colspan="3">purchase of service</td> </tr> <tr> <td>materials & supplies</td> <td>striping</td> <td>200</td> </tr> <tr> <td>equipment purchases</td> <td></td> <td></td> </tr> <tr> <td>utilities</td> <td></td> <td>0</td> </tr> <tr> <td>other</td> <td></td> <td></td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>200</td> </tr> <tr> <td colspan="3">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td>0</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td>0</td> </tr> <tr> <td>other</td> <td></td> <td>85,000</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>85,000</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td>85,000</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td></td> </tr> <tr> <td>Total Costs</td> <td></td> <td>85,200</td> </tr> </table>	Direct Costs			personnel:	number	0		\$ amount	0	purchase of service			materials & supplies	striping	200	equipment purchases			utilities		0	other			<i>Subtotal</i>		200	Indirect Operating Costs			fringe benefits		0	General Admin Costs		0	other		85,000	<i>Subtotal</i>		85,000	Total Operating Costs		85,000	Debt Service (P & I)			Total Costs		85,200	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:60%;">Purchase Price</td> <td style="width:20%;">Per Unit</td> <td style="width:20%;">Total</td> </tr> <tr> <td>Plus: Installation</td> <td></td> <td></td> </tr> <tr> <td>Less: Trade In/Credit</td> <td></td> <td></td> </tr> <tr> <td>Net Cost</td> <td></td> <td></td> </tr> </table> 14. Estimated Use of Requested Equipment	Purchase Price	Per Unit	Total	Plus: Installation			Less: Trade In/Credit			Net Cost		
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personnel:	number	0																																																														
	\$ amount	0																																																														
purchase of service																																																																
materials & supplies	striping	200																																																														
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utilities		0																																																														
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Indirect Operating Costs																																																																
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Total Operating Costs		85,000																																																														
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	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:80%;">Weeks per year (months if seasonal):</td> <td style="width:20%;"></td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td></td> </tr> <tr> <td>Average days per week:</td> <td></td> </tr> <tr> <td>Average hours per day used:</td> <td></td> </tr> <tr> <td>Estimated useful life in years:</td> <td></td> </tr> </table>	Weeks per year (months if seasonal):		<i>For the weeks used, estimate:</i>		Average days per week:		Average hours per day used:		Estimated useful life in years:																																																						
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	15. Net Effect on Municipal Revenue (±)																																																															
	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:70%;">Taxes</td> <td style="width:30%;">0</td> </tr> <tr> <td>other income</td> <td>0</td> </tr> <tr> <td><i>Subtotal</i></td> <td>0</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td>0</td> </tr> <tr> <td>Total</td> <td>0</td> </tr> </table>	Taxes	0	other income	0	<i>Subtotal</i>	0	gain from sale of replaced assets	0	Total	0																																																					
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other income	0																																																															
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gain from sale of replaced assets	0																																																															
Total	0																																																															

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Department: Planning		Date: 8/8/2011
Contact Person, Title: Christopher Parker, Director of Planning		Phone Number: 516-6008

1. Project Title Downtown Context Sensitive Improvements	2. Category Public Works	3. Priority Medium
4. Location Urban Core – upper square at Main turn around to Central SB	5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Transportation derivative from Rizzo Study Addendum	7. Project History (Previous CIP Year or connection to other projects): New project derivative from Rizzo study	
8. Description The project would plan using data-gathering and context sensitive process to design and implement an improvement to traffic flow at the southern part of the upper square allowing east-west flow and reducing Portland – Main north to south traffic movement. The final agreed-upon design needs to be downtown sensitive, necessitating a context planning charrette approach with business owners and stakeholders (using Rizzo only as a starting point). Additionally, new streetscape, pedestrian ways, and lighting would be designed and installed.	9. Justification & Useful Life The project, as recommended in the Master Plan would mitigate back-ups in the downtown during peak hours, and increase the through-put of vehicles through downtown. Additionally, this traffic flow improvement would compliment pedestrian friendly use by incorporating safe ways across the wide upper square where there is none today. This would promote shopping across the expanse. Useful life: 20-30 years	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$50,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2015	\$75,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2016	\$75,000	Construction Engineering	Debt Financing	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$750,000	Other	Debt Financing	Choose an item.
TOTAL SIX YEARS	\$950,000			
After Sixth Year		10B. Source of Cost Estimate: Planning Dept.		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department	Community Services	Date	8/3/2011		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title Union Street Reconstruction		2. Category	Public Works	3. Priority	Medium
4. Location Union Street from Central Avenue to Court Street		5. Purpose of Project Request			Add a new item to the CIP
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects): Lower section of Union Street is being repaired with General Street Improvement funds.			
8. Description Project would include the replacement of drainage, sidewalks and roadway on Union Street from Central Avenue to Court Street.		9. Justification & Useful Life Roadway and sidewalks are in poor condition and need replacement.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$30,000	Design Engineering	Operating Budget	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$225,000	Other	Operating Budget	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$255,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	
	\$ amount	_____	Plus: Installation	_____	
purchase of service		_____	Less: Trade In/Credit	_____	
materials & supplies		_____	Net Cost	_____	
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
Total Operating Costs		_____	<i>Subtotal</i> _____		
Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department	Community Services	Date	8/3/2011		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title Atlantic Avenue Reconstruction		2. Category	Public Works	3. Priority	Medium
4. Location Atlantic Avenue		5. Purpose of Project Request			Modify a project already in the CIP
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects):			FY2006 - \$400k water main replacement FY2008 - \$300K water main replacement FY2012 - \$200K Design Engineering
8. Description Upgrade of street to include roadways repairs, sidewalks and new drainage system.		9. Justification & Useful Life			The water main has been replaced and the remainder of the project is ready for design.
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$1,800,000	Other	Debt Financing	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$1,800,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	_____	_____
other		_____	For the weeks used, estimate:	_____	_____
<i>Subtotal</i>		_____	Average days per week:	_____	_____
Indirect Operating Costs		_____	Average hours per day used:	_____	_____
fringe benefits		_____	Estimated useful life in years:	_____	_____
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	_____
<i>Subtotal</i>		_____	other income	_____	_____
Total Operating Costs		_____	<i>Subtotal</i>	_____	_____
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	_____
Total Costs		_____	Total	_____	_____

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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Bridge Replacement Route 108		2. Category Public Works		3. Priority Medium	
4. Location Route 108		5. Purpose of Project Request Modify a project already in the CIP			
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects):			
8. Description This project will design expansion of travel lanes on the Route 108 bridge. This expansion will include the addition of a dedicated turning lane for those heading west on NH 108 to enter the Exit 7 of the Spaulding Turnpike.		9. Justification & Useful Life The addition of travel lanes will improve traffic flow on the Route 108 corridor.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$200,000	Design Engineering	Operating Budget	Grant Funding	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	TBD	Other	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$200,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
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purchase of service		_____	Less: Trade In/Credit	_____	_____
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utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
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Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Richardson Drive Reconstruction		2. Category Public Works	3. Priority Medium
4. Location Richardson Drive		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects):	
8. Description Reclamation of road, repaving, new curbing, and will supplement the general street improvements.		9. Justification & Useful Life Road surface and curb is in very poor condition and in need of replacement.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$500,000	Other	Debt Financing	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$500,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit		
personnel:			Purchase Price		
		number			
		\$ amount	Plus: Installation		
purchase of service			Less: Trade In/Credit		
materials & supplies			Net Cost		
equipment purchases			14. Estimated Use of Requested Equipment		
utilities			Weeks per year (months if seasonal):		
other			For the weeks used, estimate:		
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General Admin Costs			15. Net Effect on Municipal Revenue (±)		
other			Taxes		
<i>Subtotal</i>			other income		
Total Operating Costs			<i>Subtotal</i>		
Debt Service (P & I)			gain from sale of replaced assets		
Total Costs			Total		

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Oak Street/Ham/Ela Area Reconstruction	2. Category Public Works	3. Priority Low
4. Location Oak/Ham/Ela area streets	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Transportation	7. Project History (Previous CIP Year or connection to other projects): This project will work in conjunction with the water and sewer replacements in these areas. FY2016-Water design \$125k Ela/Rose/Coolidge FY2016 Sewer design \$75k Ela Area	
8. Description This project will design and repair the infrastructure in the Oak, Ham and Ela area of the city. The project will include improvements to streets, drainage, roadways and sidewalks. The project will also include water and sewer design and repairs funded by the appropriate enterprise fund.	9. Justification & Useful Life This entire area of the city is in need of drainage repair and replacement along with street and sidewalk improvements.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$500,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2017	T\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	TBD by Design	Other	Debt Financing	Choose an item.	
TOTAL SIX YEARS	\$500,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">12. Net Effects on Operating Expenditures (±) N/A</th> </tr> <tr> <td colspan="3">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number</td> <td>_____</td> </tr> <tr> <td></td> <td>\$ amount</td> <td>_____</td> </tr> <tr> <td>purchase of service</td> <td></td> <td>_____</td> </tr> <tr> <td>materials & supplies</td> <td></td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td></td> <td>_____</td> </tr> <tr> <td>utilities</td> <td></td> <td>_____</td> </tr> <tr> <td>other</td> <td></td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>_____</td> </tr> <tr> <td colspan="3">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td>_____</td> </tr> <tr> <td>other</td> <td></td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td></td> <td>_____</td> </tr> </table>	12. Net Effects on Operating Expenditures (±) N/A			Direct Costs			personnel:	number	_____		\$ amount	_____	purchase of service		_____	materials & supplies		_____	equipment purchases		_____	utilities		_____	other		_____	<i>Subtotal</i>		_____	Indirect Operating Costs			fringe benefits		_____	General Admin Costs		_____	other		_____	<i>Subtotal</i>		_____	Total Operating Costs		_____	Debt Service (P & I)		_____	Total Costs		_____	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">13. Equipment Cost</th> </tr> <tr> <td></td> <td>Per Unit</td> <td>Total</td> </tr> <tr> <td>Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Net Cost</td> <td></td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th colspan="2">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td>_____</td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td></td> </tr> <tr> <td>Average days per week:</td> <td>_____</td> </tr> <tr> <td>Average hours per day used:</td> <td>_____</td> </tr> <tr> <td>Estimated useful life in years:</td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th colspan="2">15. Net Effect on Municipal Revenue (±)</th> </tr> <tr> <td>Taxes</td> <td>_____</td> </tr> <tr> <td>other income</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td>_____</td> </tr> <tr> <td>Total</td> <td>_____</td> </tr> </table>	13. Equipment Cost				Per Unit	Total	Purchase Price	_____	_____	Plus: Installation	_____	_____	Less: Trade In/Credit	_____	_____	Net Cost		_____	14. Estimated Use of Requested Equipment		Weeks per year (months if seasonal):	_____	<i>For the weeks used, estimate:</i>		Average days per week:	_____	Average hours per day used:	_____	Estimated useful life in years:	_____	15. Net Effect on Municipal Revenue (±)		Taxes	_____	other income	_____	<i>Subtotal</i>	_____	gain from sale of replaced assets	_____	Total	_____
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Department	Community Services	Date	8/3/2011	
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450	

1. Project Title Floral Avenue & Brick Street Reconstruction	2. Category Public Works	3. Priority Low
4. Location Floral Avenue & Brick Street	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Transportation	7. Project History (Previous CIP Year or connection to other projects): FY2016 Sewer reconstruction	
8. Description Roadway reconstruction and drainage improvements on Floral Avenue and Brick Street.	9. Justification & Useful Life Drainage system is inadequate and many complaints have been received from abutters. Roadway is in disrepair.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$50,000	Design Engineering	Operating Budget	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	TBD by design	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$50,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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12. Net Effects on Operating Expenditures (±) Reduction in annual maintenance costs. <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="2">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number _____ \$ amount _____</td> </tr> <tr> <td>purchase of service</td> <td>_____</td> </tr> <tr> <td>materials & supplies</td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td>_____</td> </tr> <tr> <td>utilities</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td colspan="2">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td>_____</td> </tr> </table>	Direct Costs		personnel:	number _____ \$ amount _____	purchase of service	_____	materials & supplies	_____	equipment purchases	_____	utilities	_____	other	_____	<i>Subtotal</i>	_____	Indirect Operating Costs		fringe benefits	_____	General Admin Costs	_____	other	_____	<i>Subtotal</i>	_____	Total Operating Costs	_____	Debt Service (P & I)	_____	Total Costs	_____	<table style="width:100%; border-collapse: collapse;"> <tr> <th style="width:60%;">13. Equipment Cost</th> <th style="width:20%;">Per Unit</th> <th style="width:20%;">Total</th> </tr> <tr> <td>Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Net Cost</td> <td></td> <td>_____</td> </tr> </table> <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="3">14. Estimated Use of Requested Equipment</td> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td colspan="2">_____</td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td colspan="2">_____</td> </tr> <tr> <td>Average days per week:</td> <td colspan="2">_____</td> </tr> <tr> <td>Average hours per day used:</td> <td colspan="2">_____</td> </tr> <tr> <td>Estimated useful life in years:</td> <td colspan="2">_____</td> </tr> </table> <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="3">15. Net Effect on Municipal Revenue (±)</td> </tr> <tr> <td>Taxes</td> <td colspan="2">_____</td> </tr> <tr> <td>other income</td> <td colspan="2">_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td colspan="2">_____</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td colspan="2">_____</td> </tr> <tr> <td>Total</td> <td colspan="2">_____</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price	_____	_____	Plus: Installation	_____	_____	Less: Trade In/Credit	_____	_____	Net Cost		_____	14. Estimated Use of Requested Equipment			Weeks per year (months if seasonal):	_____		<i>For the weeks used, estimate:</i>	_____		Average days per week:	_____		Average hours per day used:	_____		Estimated useful life in years:	_____		15. Net Effect on Municipal Revenue (±)			Taxes	_____		other income	_____		<i>Subtotal</i>	_____		gain from sale of replaced assets	_____		Total	_____	
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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Roberts Road Reconstruction		2. Category Public Works		3. Priority Low	
4. Location Roberts Road		5. Purpose of Project Request Modify a project already in the CIP			
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects):			
8. Description This project will reconstruct the road as well as drainage improvements. This project will supplement the general street improvements.		9. Justification & Useful Life Numerous complaints have been received due to the drainage and road surface conditions. Both the drainage and road are in poor condition.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$65,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$500,000	Other	Debt Financing	Choose an item.	
TOTAL SIX YEARS	\$565,000				
After Sixth Year		10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate: _____		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes		
other			other income		
<i>Subtotal</i>			<i>Subtotal</i>		
Total Operating Costs			gain from sale of replaced assets		
Debt Service (P & I)			Total		
Total Costs					

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Department	Planning	Date	8/8/2011	
Contact Person, Title	Bruce W Woodruff, City Planner	Phone Number	516-6008	

<p>1. Project Title Replace Oak Street Railroad Bridge (municipally-managed state project funded with 80% federal funds and 10% state funds-TIP Project) in State Ten Year Plan Vision Element</p>	<p>2. Category Special Revenue</p>	<p>3. Priority Low Needs of state, railroad company and city coincide at this location.</p>
<p>4. Location RR bridge on Oak Street located mostly in Rollinsford.</p>	<p>5. Purpose of Project Request Modify a project already in the CIP Project cost will be reimbursed 80% by state in year added to Ten Year Plan.</p>	
<p>6. Master Plan Chapter, Section and page # Transportation</p>	<p>7. Project History (Previous CIP Year or connection to other projects): TIP project funded through Trans Reserve and engineering funded in previous years of TIP in CIP for FY'16. This adds design and construction costs for FY'17. Project cost would be reimbursed 80% when project added to state ten year plan.</p>	
<p>8. Description Replace aging, sub-standard wood & iron bridge with new structure that allows all weight vehicle loading, including fire and emergency vehicles and public transit buses.</p>	<p>9. Justification & Useful Life thirty years. Currently heavy vehicles cannot legally cross this bridge, including public transit buses, school buses, fire and emergency vehicles or commercial trucks forcing these vehicles to drive all the way into the downtown to again travel north. RR needs greater height.</p>	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$350,960	Design Engineering	Grant Funding	Grant Funding
Program year FY 2017	\$2,433,305	Other	Grant Funding	Grant Funding
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$2,784,265			
After Sixth Year		10B. Source of Cost Estimate: Planning/SMPO		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<p>12. Net Effects on Operating Expenditures (±) neutral</p> <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="3">Direct Costs</td> </tr> <tr> <td style="width:20%;">personnel:</td> <td style="width:10%;">number</td> <td style="width:70%;">0</td> </tr> <tr> <td></td> <td>\$ amount</td> <td>0</td> </tr> <tr> <td>purchase of service</td> <td></td> <td>0</td> </tr> <tr> <td>materials & supplies</td> <td></td> <td>0</td> </tr> <tr> <td>equipment purchases</td> <td></td> <td>0</td> </tr> <tr> <td>utilities</td> <td></td> <td>0</td> </tr> <tr> <td>other</td> <td></td> <td>0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>0</td> </tr> <tr> <td colspan="3">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td>0</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td>0</td> </tr> <tr> <td>other</td> <td></td> <td>0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>0</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td>0</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td></td> </tr> <tr> <td>Total Costs</td> <td></td> <td>0</td> </tr> </table>	Direct Costs			personnel:	number	0		\$ amount	0	purchase of service		0	materials & supplies		0	equipment purchases		0	utilities		0	other		0	<i>Subtotal</i>		0	Indirect Operating Costs			fringe benefits		0	General Admin Costs		0	other		0	<i>Subtotal</i>		0	Total Operating Costs		0	Debt Service (P & I)			Total Costs		0	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:60%;">13. Equipment Cost</td> <td style="width:20%;">Per Unit</td> <td style="width:20%;">Total</td> </tr> <tr> <td>Purchase Price</td> <td></td> <td></td> </tr> <tr> <td>Plus: Installation</td> <td></td> <td></td> </tr> <tr> <td>Less: Trade In/Credit</td> <td></td> <td></td> </tr> <tr> <td>Net Cost</td> <td></td> <td></td> </tr> </table> <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="3">14. Estimated Use of Requested Equipment</td> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td></td> <td></td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td></td> <td></td> </tr> <tr> <td>Average days per week:</td> <td></td> <td></td> </tr> <tr> <td>Average hours per day used:</td> <td></td> <td></td> </tr> <tr> <td>Estimated useful life in years:</td> <td></td> <td></td> </tr> </table> <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="3">15. Net Effect on Municipal Revenue (±)</td> </tr> <tr> <td>Taxes</td> <td></td> <td>0</td> </tr> <tr> <td>other income</td> <td></td> <td>0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>0</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td></td> <td>0</td> </tr> <tr> <td>Total</td> <td></td> <td>0</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price			Plus: Installation			Less: Trade In/Credit			Net Cost			14. Estimated Use of Requested Equipment			Weeks per year (months if seasonal):			<i>For the weeks used, estimate:</i>			Average days per week:			Average hours per day used:			Estimated useful life in years:			15. Net Effect on Municipal Revenue (±)			Taxes		0	other income		0	<i>Subtotal</i>		0	gain from sale of replaced assets		0	Total		0
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Department Contact Person, Title		Planning Bruce W Woodruff, City Planner		Date Phone Number		8/8/2011 516-6008				
1. Project Title Central Ave Corridor Long Hill Rd-Old Rochester Road Signalization				2. Category Public Works		3. Priority Low				
4. Location Long Hill Road and Old Rochester Road intersection				5. Purpose of Project Request Add a new item to the CIP						
6. Master Plan Chapter, Section and page # Transportation				7. Project History (Previous CIP Year or connection to other projects): TIP Project in 2007.						
8. Description signalize Long Hill & Old Rochester Intersection and hard-wire coordinate with exist. NH rte 108 & Long Hill signal.				9. Justification & Useful Life: twenty plus years. Traffic congestion & safety concerns continue to worsen since new signal was activated. This project eliminates increasing congestion and lane usage issues at this intersection that meets signal warrants since the new Long Hill – NH Rte 108 signal became operational. Project should be applied for federal funding, and has been added to the vision element of the State’s Ten Year transportation plan.						
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing						
BUDGET FY		TOTAL (Interest cost not included)		COST ELEMENT		PRINCIPAL		SECONDARY		
Program year FY 2013		\$0		Choose an item.		Choose an item.		Choose an item.		
Program year FY 2014		\$0		Choose an item.		Choose an item.		Choose an item.		
Program year FY 2015		\$0		Choose an item.		Choose an item.		Choose an item.		
Program year FY 2016		\$0		Choose an item.		Choose an item.		Choose an item.		
Program year FY 2017		\$115,000		Design Engineering		Debt Financing		Grant Funding		
Program year FY 2018		\$0		Choose an item.		Choose an item.		Choose an item.		
TOTAL SIX YEARS		\$115,000								
After Sixth Year		\$465,600		10B. Source of Cost Estimate: Engineering						
11. If Equipment, Number of units requested:					11A. Number of similar units in operation:					
12. Net Effects on Operating Expenditures (±) negative-electric cost to run signal					13. Equipment Cost		Per Unit		Total	
					Purchase Price					
Direct Costs					Plus: Installation					
personnel:					Less: Trade In/Credit					
number					Net Cost					
\$ amount										
purchase of service					14. Estimated Use of Requested Equipment					
materials & supplies					Weeks per year (months if seasonal):					
equipment purchases					For the weeks used, estimate:					
utilities					Average days per week:					
other					Average hours per day used:					
Subtotal					Estimated useful life in years:					
Indirect Operating Costs					15. Net Effect on Municipal Revenue (±)					
fringe benefits					Taxes					
General Admin Costs					other income					
other					Subtotal					
Subtotal					gain from sale of replaced assets					
Total Operating Costs					Total					
Debt Service (P & I)										
Total Costs										

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Department	Community Services	Date	8/3/2011		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title EMS Computer/Software Upgrade		2. Category	Public Works	3. Priority	Low
4. Location 131 Central Avenue		5. Purpose of Project Request			Modify a project already in the CIP
6. Master Plan Chapter, Section and page # Community Facilities		7. Project History (Previous CIP Year or connection to other projects): Would tie into Energy Management System improvements resulting from audit with JCI.			
8. Description Upgrade of computer and current telephone modem dependent system to IP/cable network with upgraded software for managing heating and cooling systems in several municipal buildings i.e. McConnell Center, Library, City Hall, Indoor Pool, Arena and Public Works.		9. Justification & Useful Life Upgrade provides improved reliability of communication between remote locations and control center. Would not pay for two phone lines. Increased efficiency of operating staff.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$25,000	Improvements to Buildings	Operating Budget	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$25,000				
After Sixth Year		10B. Source of Cost Estimate:			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		(reduction in telecom)	Weeks per year (months if seasonal):	_____	_____
other		_____	For the weeks used, estimate:	_____	_____
<i>Subtotal</i>		_____	Average days per week:	_____	_____
Indirect Operating Costs		_____	Average hours per day used:	_____	_____
fringe benefits		_____	Estimated useful life in years:	_____	_____
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	_____
<i>Subtotal</i>		_____	other income	_____	_____
Total Operating Costs		_____	<i>Subtotal</i>	_____	_____
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	_____
Total Costs		_____	Total	_____	_____

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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/25/2011 603-516-6450
1. Project Title Washington Street Extension		2. Category Public Works		3. Priority Medium	
4. Location Washington Street		5. Purpose of Project Request Add a new item to the CIP			
6. Master Plan Chapter, Section and page # Community Facilities		7. Project History (Previous CIP Year or connection to other projects): Maglaras Park Improvements FY 2016.			
8. Description Project will extend Washington Street from River Street to Henry Law Avenue. The design will transition the road from the urban core to the residential area of Henry Law Avenue with a parkway design, as it flows through Maglaras Park.		9. Justification & Useful Life This portion of Washington Street (from River to Towne Drive) is in very poor shape, and is not intended to handle large volumes of traffic. This upgrade will allow for increased traffic routing options and provide an attractive alternative entrance for visitors to Maglaras Park. Useful Life: 20 years.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$150,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$150,000				
After Sixth Year	\$1,000,000	10B. Source of Cost Estimate:			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost Per Unit Total		
Direct Costs			Purchase Price		
personnel:	number	_____			
	\$ amount	_____			
purchase of service			Plus: Installation		
materials & supplies			Less: Trade In/Credit		
equipment purchases			Net Cost		
utilities			14. Estimated Use of Requested Equipment		
other			Weeks per year (months if seasonal):		
<i>Subtotal</i>			For the weeks used, estimate:		
Indirect Operating Costs			Average days per week:		
fringe benefits			Average hours per day used:		
General Admin Costs			Estimated useful life in years:		
other			15. Net Effect on Municipal Revenue (±)		
<i>Subtotal</i>			Taxes		
Total Operating Costs			other income		
Debt Service (P & I)			<i>Subtotal</i>		
Total Costs			gain from sale of replaced assets		
			Total		

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Piscataqua/Rabbit Road Reconstruction		2. Category Public Works		3. Priority Low	
4. Location Piscataqua & Rabbit Road		5. Purpose of Project Request Modify a project already in the CIP			
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects):			
8. Description This project includes the design and reconstruction of Piscataqua Road and Rabbit Road.		9. Justification & Useful Life Piscataqua Road is a thoroughfare to Route 4 and in need of repair. Rabbit Road is a small road off of Piscataqua that needs improvements and due to its close proximity to the larger project it makes economic sense to combine the projects.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$200,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$200,000				
After Sixth Year	\$1,500,000	10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate: _____		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes _____		
other			other income _____		
<i>Subtotal</i>			<i>Subtotal</i> _____		
Total Operating Costs			gain from sale of replaced assets _____		
Debt Service (P & I)			Total _____		
Total Costs					

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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450	
1. Project Title Watson Road Reconstruction			2. Category	Public Works	3. Priority	Medium
4. Location Watson Road			5. Purpose of Project Request			Modify a project already in the CIP
6. Master Plan Chapter, Section and page # Choose an item.			7. Project History (Previous CIP Year or connection to other projects): Project was broken out of the Tolend road reconstruction project.			
8. Description Project will reconstruct Watson Road including new road bed, paving and drainage.			9. Justification & Useful Life Roadway is in very poor condition and needs to be replaced.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY		
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.		
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.		
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.		
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.		
Program year FY 2017	\$1,500,000	Other	Debt Financing	Choose an item.		
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.		
TOTAL SIX YEARS	\$1,500,000					
After Sixth Year		10B. Source of Cost Estimate: Staff				
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:			
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost			
Direct Costs			Per Unit	Total		
personnel:			Purchase Price			
number			Plus: Installation			
\$ amount			Less: Trade In/Credit			
purchase of service			Net Cost			
materials & supplies			14. Estimated Use of Requested Equipment			
equipment purchases			Weeks per year (months if seasonal):			
utilities			For the weeks used, estimate:			
other			Average days per week:			
<i>Subtotal</i>			Average hours per day used:			
Indirect Operating Costs			Estimated useful life in years:			
fringe benefits			15. Net Effect on Municipal Revenue (±)			
General Admin Costs			Taxes			
other			other income			
<i>Subtotal</i>			<i>Subtotal</i>			
Total Operating Costs			gain from sale of replaced assets			
Debt Service (P & I)			Total			
Total Costs						

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Bridge Replacement County Farm		2. Category Public Works	3. Priority Low
4. Location County Farm Road		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects):	
8. Description Design of the bridge replacement on County Farm Road over the Cochecho River.		9. Justification & Useful Life The previous bridge in this location burned in the late 1970's and was never replaced. A new bridge in this location would reduce traffic on Tolend Road and provide an additional route to and from Barrington and Rochester.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$250,000	Design Engineering	Debt Financing	Grant Funding
TOTAL SIX YEARS	\$250,000			
After Sixth Year	TBD by design	10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	_____	
other		_____	For the weeks used, estimate:	_____	
<i>Subtotal</i>		_____	Average days per week:	_____	
Indirect Operating Costs		_____	Average hours per day used:	_____	
fringe benefits		_____	Estimated useful life in years:	_____	
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	
<i>Subtotal</i>		_____	other income	_____	
Total Operating Costs		_____	<i>Subtotal</i>	_____	
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	
Total Costs		_____	Total	_____	

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Department	Community Services	Date	8/3/2011	
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450	
1. Project Title Whittier Street Sidewalk		2. Category	Public Works	3. Priority
4. Location Whittier Street		5. Purpose of Project Request		
6. Master Plan Chapter, Section and page # Choose an item.		7. Project History (Previous CIP Year or connection to other projects): FY 2012 Whittier Street Bridge replacement		
8. Description Design sidewalk on Whittier Street between Glenwood Ave and Sixth Street. The sidewalk location will be determined by the design.		9. Justification & Useful Life Project will loop existing sidewalks on Glenwood, Sixth and Whittier Streets to create safe walkway for pedestrians.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013		Choose an item.	Choose an item.	Choose an item.
Program year FY 2014		Choose an item.	Choose an item.	Choose an item.
Program year FY 2015		Choose an item.	Choose an item.	Choose an item.
Program year FY 2016		Choose an item.	Choose an item.	Choose an item.
Program year FY 2017		Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$75,000	Design Engineering	Debt Financing	Choose an item.
TOTAL SIX YEARS	\$75,000			
After Sixth Year	TBD by design	10B. Source of Cost Estimate: Staff		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:	number _____ \$ amount _____	Purchase Price	_____	_____
purchase of service	_____	Plus: Installation	_____	_____
materials & supplies	_____	Less: Trade In/Credit	_____	_____
equipment purchases	_____	Net Cost	_____	_____
utilities	_____	14. Estimated Use of Requested Equipment		
other	_____	Weeks per year (months if seasonal): _____		
<i>Subtotal</i>	_____	For the weeks used, estimate:		
Indirect Operating Costs	_____	Average days per week: _____		
fringe benefits	_____	Average hours per day used: _____		
General Admin Costs	_____	Estimated useful life in years: _____		
other	_____	15. Net Effect on Municipal Revenue (±)		
<i>Subtotal</i>	_____	Taxes _____		
Total Operating Costs	_____	other income _____		
Debt Service (P & I)	_____	<i>Subtotal</i> _____		
Total Costs	_____	gain from sale of replaced assets _____		
		Total _____		

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Department	Community Services	Date	8/25/2011		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title Court Street Silver Street Realignment		2. Category	Public Works	3. Priority	Low
4. Location Court St/Silver St Intersection		5. Purpose of Project Request			Add a new item to the CIP
6. Master Plan Chapter, Section and page # Choose an item.		7. Project History (Previous CIP Year or connection to other projects):			Street reconstruction of Silver Street (FY 2015)
8. Description Project would design the realignment of Court and Silver Streets to create a four way intersection with Central Avenue.		9. Justification & Useful Life The current layout of Tuttle Square is disjointed with the intersection of Silver Street and Central Avenue being very close to the intersection of Court Street and Central Avenue. This change will increase traffic flow efficiency, and allow for safer turning movements for those entering Central Avenue from Court Street. Useful life: TBD by design			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$150,000	Design Engineering	Debt Financing	Choose an item.	
TOTAL SIX YEARS	\$150,000				
After Sixth Year	TBD by design	10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
Total Operating Costs		_____	<i>Subtotal</i> _____		
Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Keating/Birchwood Area Reconstruction - Road		2. Category Public Works	3. Priority Low
4. Location Keating/Birchwood Area		5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Choose an item.		7. Project History (Previous CIP Year or connection to other projects): Sewer and water line reconstruction FY 2018	
8. Description Project will design the replacement of Roads, Drainage, Water and Sewer on Birchwood, Emmet, Keating, Renaud, and Shamrock.		9. Justification & Useful Life Roadways and utilities are in very poor condition and need replacement.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$100,000	Design Engineering	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$100,000			
After Sixth Year	TBD by Design	10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes _____		
<i>Subtotal</i>		_____	other income _____		
Total Operating Costs		_____	<i>Subtotal</i> _____		
Debt Service (P & I)		_____	gain from sale of replaced assets _____		
Total Costs		_____	Total _____		

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Department Recreation		Date 8/4/2011
Contact Person, Title Gary Bannon, Recreation Director		Phone Number 603-516-6401

1. Project Title Transfer to Capital Reserve	2. Category Culture and Recreation	3. Priority High
4. Location Citywide	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # 45 Recreation	7. Project History (Previous CIP Year or connection to other projects):	
8. Description Transfer of funds from the operating budget into reserve account for payment of future projects and equipment. This is revenue from the sale of sand and gravel.	9. Justification & Useful Life To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$112,500	Other	Operating Budget	Special Revenue
Program year FY 2014	\$112,500	Other	Operating Budget	Special Revenue
Program year FY 2015	\$112,500	Other	Operating Budget	Special Revenue
Program year FY 2016	\$112,500	Other	Operating Budget	Special Revenue
Program year FY 2017	\$112,500	Other	Operating Budget	Special Revenue
Program year FY 2018	\$112,500	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$675,000	Note: Special Revenue is gravel funds collected		
After Sixth Year	\$125,000	10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">12. Net Effects on Operating Expenditures (±) N/A</th> </tr> <tr> <td>Direct Costs</td> <td></td> </tr> <tr> <td>personnel:</td> <td>number _____ \$ amount _____</td> </tr> <tr> <td>purchase of service</td> <td>_____</td> </tr> <tr> <td>materials & supplies</td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td>_____</td> </tr> <tr> <td>utilities</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>Indirect Operating Costs</td> <td></td> </tr> <tr> <td>fringe benefits</td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td>_____</td> </tr> </table>	12. Net Effects on Operating Expenditures (±) N/A		Direct Costs		personnel:	number _____ \$ amount _____	purchase of service	_____	materials & supplies	_____	equipment purchases	_____	utilities	_____	other	_____	<i>Subtotal</i>	_____	Indirect Operating Costs		fringe benefits	_____	General Admin Costs	_____	other	_____	<i>Subtotal</i>	_____	Total Operating Costs	_____	Debt Service (P & I)	_____	Total Costs	_____	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th>13. Equipment Cost</th> <th>Per Unit</th> <th>Total</th> </tr> <tr> <td>Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Net Cost</td> <td></td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th colspan="2">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td>_____</td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td></td> </tr> <tr> <td>Average days per week:</td> <td>_____</td> </tr> <tr> <td>Average hours per day used:</td> <td>_____</td> </tr> <tr> <td>Estimated useful life in years:</td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th colspan="2">15. Net Effect on Municipal Revenue (±)</th> </tr> <tr> <td>Taxes</td> <td>_____</td> </tr> <tr> <td>other income</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td>_____</td> </tr> <tr> <td>Total</td> <td>_____</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price	_____	_____	Plus: Installation	_____	_____	Less: Trade In/Credit	_____	_____	Net Cost		_____	14. Estimated Use of Requested Equipment		Weeks per year (months if seasonal):	_____	<i>For the weeks used, estimate:</i>		Average days per week:	_____	Average hours per day used:	_____	Estimated useful life in years:	_____	15. Net Effect on Municipal Revenue (±)		Taxes	_____	other income	_____	<i>Subtotal</i>	_____	gain from sale of replaced assets	_____	Total	_____
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Department Recreation		Date 8/4/2011	
Contact Person, Title Gary Bannon, Recreation Director		Phone Number 603-516-6401	

1. Project Title McConnell Center Stained Glass Replacement		2. Category Culture and Recreation		3. Priority High	
4. Location McConnell Center (61 Locust Street)		5. Purpose of Project Request Add a new item to the CIP			
6. Master Plan Chapter, Section and page # Community Facilities		7. Project History (Previous CIP Year or connection to other projects): McConnell Center Renovation FY2005)			
8. Description The stained glass windows in the 1904 section of the building need to be restored to stop water infiltration and to preserve them for another 100 years.		9. Justification & Useful Life: The McConnell Center is a very active Community Center that was recently renovated. The items listed for this project were not part of the renovation and need attention. The Stained Glass windows are 100 years old and are leaking and need repair.			

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$60,000	Building Construction	Operating Budget	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$60,000				
After Sixth Year		10B. Source of Cost Estimate: Glass Vendor			

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
--	--	--	--

12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		\$60,000	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	_____	
other		_____	For the weeks used, estimate:	_____	
Subtotal		\$60,000	Average days per week:	_____	
Indirect Operating Costs		_____	Average hours per day used:	_____	
fringe benefits		_____	Estimated useful life in years:	_____	
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	
Subtotal		_____	other income	_____	
Total Operating Costs		_____	Subtotal	_____	
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	
Total Costs		\$60,000	Total	_____	

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Recreation		Date 8/4/2011
Contact Person, Title Gary Bannon, Recreation Director		Phone Number 603-516-6401

1. Project Title McConnell Center Remaining Fitout		2. Category Culture and Recreation	3. Priority High
4. Location McConnell Center (61 Locust Street)		5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Community Facilities		7. Project History (Previous CIP Year or connection to other projects): McConnell Center Renovation FY2005)	
8. Description The McConnell Center also has 3,200 square feet of unfinished space that needs to be fit out in conjunction with building needs and potential tenants to lease the fit out space. We need a funding source to work on the fit out of these rooms.		9. Justification & Useful Life: The McConnell Center is a very active Community Center that was recently renovated. The items listed for this project were not part of the renovation and need attention. The vacant unfinished rooms have potential for new tenants if we can utilize funds to fit them out as tenants are recruited. This fund will allow us to negotiate lease terms that include fit out. This will also allow conversion of some of the space for existing tenant and community use.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$70,000	Building Construction	Grant Funding	Choose an item.
Program year FY 2015	\$132,000	Building Construction	Grant Funding	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$202,000			
After Sixth Year		10B. Source of Cost Estimate: McConnell Center General Contractor		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal): _____		
other		_____	For the weeks used, estimate:		
<i>Subtotal</i>		_____	Average days per week: _____		
Indirect Operating Costs		_____	Average hours per day used: _____		
fringe benefits		_____	Estimated useful life in years: _____		
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes		
<i>Subtotal</i>		_____	other income		
Total Operating Costs		_____	_____		
Debt Service (P & I)		_____	<i>Subtotal</i>		
Total Costs		_____	gain from sale of replaced assets		
			Total		
			\$30,000		

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Department Recreation		Date 8/4/2011
Contact Person, Title Gary Bannon, Recreation Director		Phone Number 603-516-6401

1. Project Title Amanda Howard Park Renovation	2. Category Culture and Recreation	3. Priority Medium
4. Location Fairview Drive	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # 42 Recreation	7. Project History (Previous CIP Year or connection to other projects): Was listed in FY12 and pushed back to FY15	
8. Description Amanda Howard Park is a small neighborhood park that needs expansion and upgrading of the area and equipment to meet the neighborhoods needs. Purchase of adjoining properties, major tree work, terracing of sloped areas, purchase and installation of new playground equipment, decorative fencing, landscaping and gardens are included in this project.	9. Justification & Useful Life The park is one of the oldest in the City and is in a densely populated neighborhood with small house lots and minimal open space. This park if improved can add a tremendous value to the area and create a healthy open space and environment for neighbors to interact. The useful life will be at least 30 years.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$130,000	Other	Capital Reserve	Special Revenue
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$130,000	Note: portion of the funds would be impact fees collected for recreation		
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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12. Net Effects on Operating Expenditures (±) N/A <table style="width:100%; border-collapse: collapse;"> <tr> <td colspan="2">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number _____ \$ amount _____</td> </tr> <tr> <td>purchase of service</td> <td>_____</td> </tr> <tr> <td>materials & supplies</td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td>_____</td> </tr> <tr> <td>utilities</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td colspan="2">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td>_____</td> </tr> </table>	Direct Costs		personnel:	number _____ \$ amount _____	purchase of service	_____	materials & supplies	_____	equipment purchases	_____	utilities	_____	other	_____	<i>Subtotal</i>	_____	Indirect Operating Costs		fringe benefits	_____	General Admin Costs	_____	other	_____	<i>Subtotal</i>	_____	Total Operating Costs	_____	Debt Service (P & I)	_____	Total Costs	_____	<table style="width:100%; border-collapse: collapse;"> <tr> <td style="width:60%;">13. Equipment Cost</td> <td style="width:20%;">Per Unit</td> <td style="width:20%;">Total</td> </tr> <tr> <td>Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Net Cost</td> <td></td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <td>14. Estimated Use of Requested Equipment</td> </tr> <tr> <td>Weeks per year (months if seasonal): _____</td> </tr> <tr> <td>For the weeks used, estimate:</td> </tr> <tr> <td>Average days per week: _____</td> </tr> <tr> <td>Average hours per day used: _____</td> </tr> <tr> <td>Estimated useful life in years: _____</td> </tr> </table> <table style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <td>15. Net Effect on Municipal Revenue (±)</td> </tr> <tr> <td>Taxes _____</td> </tr> <tr> <td>other income _____</td> </tr> <tr> <td><i>Subtotal</i> _____</td> </tr> <tr> <td>gain from sale of replaced assets _____</td> </tr> <tr> <td>Total _____</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price	_____	_____	Plus: Installation	_____	_____	Less: Trade In/Credit	_____	_____	Net Cost		_____	14. Estimated Use of Requested Equipment	Weeks per year (months if seasonal): _____	For the weeks used, estimate:	Average days per week: _____	Average hours per day used: _____	Estimated useful life in years: _____	15. Net Effect on Municipal Revenue (±)	Taxes _____	other income _____	<i>Subtotal</i> _____	gain from sale of replaced assets _____	Total _____
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purchase of service	_____																																																											
materials & supplies	_____																																																											
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Department Recreation		Date 8/4/2011	
Contact Person, Title Gary Bannon, Recreation Director		Phone Number 603-516-6401	

1. Project Title Indoor Pool Roof Replacement		2. Category Culture and Recreation		3. Priority Medium	
4. Location Dover Indoor Pool		5. Purpose of Project Request Modify a project already in the CIP			
6. Master Plan Chapter, Section and page # 49 Recreation		7. Project History (Previous CIP Year or connection to other projects): The rubber roof was replaced in 1995 and is showing signs of deterioration			
8. Description The Indoor Pool has a rubber membrane roof that was put over a tar and gravel roof in 1995. This roof has had several leaks and a serious deterioration of the wooden roof surface where the leaks occurred. The entire roof needs to be stripped and repaired and a new layer of insulation added along with the new rubber membrane, Gutters and proper roof drainage system also needs to be installed and the interconnection with the Rotary Arts Pavilion must be improved.		9. Justification & Useful Life The Indoor Pool is a \$3 million dollar facility and was built in 1968 with a tar and gravel roof that has had several overlays of insulation and rubber roofs over time. The current roof has leaks and has been temporarily repaired. The roof needs a major rebuilding so that the structure is not compromised due to moisture infiltration. The installation of skylights should also be investigated so as to maximize the potential for adding natural light to the pool area. The new roof should last 20 to 30 years.			

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$110,000	Other	Capital Reserve	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$110,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:	number	_____	Purchase Price	_____	_____
	\$ amount	_____	Plus: Installation	_____	_____
purchase of service		_____	Less: Trade In/Credit	_____	_____
materials & supplies		_____	Net Cost	_____	_____
equipment purchases		_____	14. Estimated Use of Requested Equipment		
utilities		_____	Weeks per year (months if seasonal):	_____	
other		_____	For the weeks used, estimate:	_____	
<i>Subtotal</i>		_____	Average days per week:	_____	
Indirect Operating Costs		_____	Average hours per day used:	_____	
fringe benefits		_____	Estimated useful life in years:	_____	
General Admin Costs		_____	15. Net Effect on Municipal Revenue (±)		
other		_____	Taxes	_____	
<i>Subtotal</i>		_____	other income	_____	
Total Operating Costs		_____	<i>Subtotal</i>	_____	
Debt Service (P & I)		_____	gain from sale of replaced assets	_____	
Total Costs		_____	Total	_____	

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Department Recreation		Date 8/4/2011		
Contact Person, Title Gary Bannon, Recreation Director		Phone Number 603-516-6401		
1. Project Title Indoor Pool Lighting		2. Category Culture and Recreation	3. Priority Low	
4. Location Dover Indoor Pool		5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # 49 Recreation		7. Project History (Previous CIP Year or connection to other projects): Has been listed for several years and is an important part of energy improvements to the Indoor Pool		
8. Description The Dover Indoor Pool was built in 1968 and was not designed with any natural lighting. It has a south facing wall with two garage doors that could be modified to create a Solarium space as an addition to that side of the building. This will increase deck space and add light to the pool area. The electric lights also need to be replaced and upgraded to more energy efficient fixtures as they ones in place do not meet current code.		9. Justification & Useful Life The Indoor pool could be a much more attractive and efficient facility if it could be modified and updated to include natural lighting. The electric lights in the pool area are out of code and inefficient and need to be changed out as soon as possible.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$150,000	Other	Capital Reserve	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$150,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:		Purchase Price		
number		Plus: Installation		
\$ amount		Less: Trade In/Credit		
purchase of service		Net Cost		
materials & supplies		14. Estimated Use of Requested Equipment		
equipment purchases		Weeks per year (months if seasonal):		
utilities		For the weeks used, estimate:		
other		Average days per week:		
<i>Subtotal</i>		Average hours per day used:		
Indirect Operating Costs		Estimated useful life in years:		
fringe benefits		15. Net Effect on Municipal Revenue (±)		
General Admin Costs		Taxes		
other		other income		
<i>Subtotal</i>		<i>Subtotal</i>		
Total Operating Costs		gain from sale of replaced assets		
Debt Service (P & I)		Total		
Total Costs				

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Department: Public Library		Date: 8/3/2011
Contact Person, Title: Cathy Beaudoin, Director		Phone Number: 516-6050

1. Project Title: Library Books and Collections	2. Category: Public Library	3. Priority: High
4. Location: Dover Public Library	5. Purpose of Project Request: Modify a project already in the CIP	
6. Master Plan Chapter, Section and page #: Community Facilities	7. Project History (Previous CIP Year or connection to other projects): Ongoing annual purchase of library materials through CIP (Operating Budget).	
8. Description Capital Account 4748 (\$95,869) plus a portion of the Fund Balance in Library Fines acct 3455 (\$30,000). Funds ongoing purchases of library materials. Including: <ul style="list-style-type: none"> • hardcover and soft cover books • paperbacks, • fiction, non-fiction, • reference books, • DVDs, spoken word audio and music CDs for adults, teens and children. 	9. Justification & Useful Life Annual funding of library's Books and Collections budget is essential to maintaining high quality, useful, and popular collection, and to fulfilling our mission to provide "a broad range of information and popular formats, which entertain, empower, educate, and enrich the citizens we serve." Average useful life is 10 years.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$131,707	Other	Operating Budget	Special Revenue
Program year FY 2014	\$134,758	Other	Operating Budget	Special Revenue
Program year FY 2015	\$137,901	Other	Operating Budget	Special Revenue
Program year FY 2016	\$141,138	Other	Operating Budget	Special Revenue
Program year FY 2017	\$144,472	Other	Operating Budget	Special Revenue
Program year FY 2018	\$148,806	Other	Operating Budget	Special Revenue
TOTAL SIX YEARS	\$838,732	Special Revenue is Fine money.		
After Sixth Year	\$153,270	10B. Source of Cost Estimate: 3% annual appropriation increase.		

11. If Equipment, Number of units requested: 6,650	11A. Number of similar units in operation: 95,000
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">12. Net Effects on Operating Expenditures (±)</th> </tr> <tr> <td colspan="3">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number</td> <td style="text-align: right;">0</td> </tr> <tr> <td></td> <td>\$ amount</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>purchase of service</td> <td></td> <td style="text-align: right;">\$131,707</td> </tr> <tr> <td>materials & supplies</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>equipment purchases</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>utilities</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>other</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td style="text-align: right;">\$131,707</td> </tr> <tr> <td colspan="3">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>other</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total Costs</td> <td></td> <td style="text-align: right;">\$131,707</td> </tr> </table>	12. Net Effects on Operating Expenditures (±)			Direct Costs			personnel:	number	0		\$ amount	\$0	purchase of service		\$131,707	materials & supplies		0	equipment purchases		0	utilities		0	other		0	<i>Subtotal</i>		\$131,707	Indirect Operating Costs			fringe benefits		0	General Admin Costs		0	other		0	<i>Subtotal</i>		0	Total Operating Costs		0	Debt Service (P & I)		0	Total Costs		\$131,707	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">13. Equipment Cost</th> </tr> <tr> <td>Purchase Price</td> <td style="text-align: right;">\$19.80</td> <td></td> </tr> <tr> <td>Plus: Installation</td> <td style="text-align: right;">0</td> <td></td> </tr> <tr> <td>Less: Trade In/Credit</td> <td style="text-align: right;">0</td> <td></td> </tr> <tr> <td>Net Cost</td> <td style="text-align: right;">\$19.80</td> <td style="text-align: right;">\$131,707</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td style="text-align: right;">52</td> </tr> <tr> <td colspan="2"><i>For the weeks used, estimate:</i></td> </tr> <tr> <td>Average days per week:</td> <td style="text-align: right;">6</td> </tr> <tr> <td>Average hours per day used:</td> <td style="text-align: right;">8-11.5</td> </tr> <tr> <td>Estimated useful life in years:</td> <td style="text-align: right;">10</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">15. Net Effect on Municipal Revenue (±) N/A</th> </tr> <tr> <td>Taxes</td> <td style="text-align: right;">0</td> </tr> <tr> <td>other income</td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td style="text-align: right;">0</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total</td> <td style="text-align: right;">0</td> </tr> </table>	13. Equipment Cost			Purchase Price	\$19.80		Plus: Installation	0		Less: Trade In/Credit	0		Net Cost	\$19.80	\$131,707	14. Estimated Use of Requested Equipment		Weeks per year (months if seasonal):	52	<i>For the weeks used, estimate:</i>		Average days per week:	6	Average hours per day used:	8-11.5	Estimated useful life in years:	10	15. Net Effect on Municipal Revenue (±) N/A		Taxes	0	other income	0	<i>Subtotal</i>	0	gain from sale of replaced assets	0	Total	0
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13. Equipment Cost																																																																																														
Purchase Price	\$19.80																																																																																													
Plus: Installation	0																																																																																													
Less: Trade In/Credit	0																																																																																													
Net Cost	\$19.80	\$131,707																																																																																												
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Department: Public Library		Date: 8/3/2011
Contact Person, Title: Cathy Beaudoin, Director		Phone Number: 516-6050

1. Project Title Library Automation System (DPL & school libraries) and Self-Checkout Stations (DPL only)	2. Category Public Library	3. Priority High
4. Location Dover Public Library (& school libraries)	5. Purpose of Project Request Equipment: Present Equipment Obsolete	
6. Master Plan Chapter, Section and page # 29 Community Facilities	7. Project History (Previous CIP Year or connection to other projects): Original automation system funded by CIP project in 1994 (DoverNet).	
8. Description Migrate 6 DoverNet libraries to new library automation system, includes servers and software modules for circulation, cataloging, acquisition, serials, etc. <ul style="list-style-type: none">• Database migration and new software: \$22,000 (shared)• Server \$10,000 (shared)• Add 3 self-checkout stations @ Public Library	9. Justification & Useful Life Current server reaches end of support life in 2013. Critical to replace as system handles all patron materials and records, online catalog, plus general and essential library functions. New automation system cost to be split 50/50 with school libraries. Each share is \$16,000 (of \$32,000). Self-checkout stations (\$24,000) are entirely Public Library's expense. Useful life is 12 years.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$40,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$40,000	NOTE: Total cost is \$56,000. \$16,000 Dover School Dept. share		
After Sixth Year		10B. Source of Cost Estimate: Vendor		

11. If Equipment, Number of units requested: 4	11A. Number of similar units in operation: 1
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">12. Net Effects on Operating Expenditures (±)</th> </tr> <tr> <td colspan="3">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number</td> <td style="text-align: right;">0</td> </tr> <tr> <td></td> <td>\$ amount</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>purchase of service (system migration)</td> <td></td> <td style="text-align: right;">\$11,000</td> </tr> <tr> <td>materials & supplies</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>equipment purchases (3 selfCKO units + server)</td> <td></td> <td style="text-align: right;">\$29,000</td> </tr> <tr> <td>utilities</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>other</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td style="text-align: right;">\$40,000</td> </tr> <tr> <td colspan="3">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>other</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total Costs</td> <td></td> <td style="text-align: right;">\$40,000</td> </tr> </table>	12. Net Effects on Operating Expenditures (±)			Direct Costs			personnel:	number	0		\$ amount	\$0	purchase of service (system migration)		\$11,000	materials & supplies		0	equipment purchases (3 selfCKO units + server)		\$29,000	utilities		0	other		0	<i>Subtotal</i>		\$40,000	Indirect Operating Costs			fringe benefits		0	General Admin Costs		0	other		0	<i>Subtotal</i>		0	Total Operating Costs		0	Debt Service (P & I)		0	Total Costs		\$40,000	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">13. Equipment Cost</th> </tr> <tr> <td>Purchase Price</td> <td style="text-align: right;">\$8,000 (DPL selfCKO)</td> <td style="text-align: right;">\$24,000</td> </tr> <tr> <td>Plus: Installation</td> <td style="text-align: right;">\$32,000 (ILS w/schools)</td> <td style="text-align: right;">\$32,000</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td style="text-align: right;">0</td> <td style="text-align: right;">0</td> </tr> <tr> <td>Net Cost</td> <td style="text-align: right;">\$</td> <td style="text-align: right;">\$56,000</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th colspan="2">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td style="text-align: right;">52</td> </tr> <tr> <td colspan="2"><i>For the weeks used, estimate:</i></td> </tr> <tr> <td>Average days per week:</td> <td style="text-align: right;">6</td> </tr> <tr> <td>Average hours per day used:</td> <td style="text-align: right;">8-11.5</td> </tr> <tr> <td>Estimated useful life in years:</td> <td style="text-align: right;">12</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse; margin-top: 5px;"> <tr> <th colspan="2">15. Net Effect on Municipal Revenue (±) N/A</th> </tr> <tr> <td>Taxes</td> <td style="text-align: right;">0</td> </tr> <tr> <td>other income</td> <td style="text-align: right;">0</td> </tr> <tr> <td><i>Subtotal</i></td> <td style="text-align: right;">0</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td style="text-align: right;">0</td> </tr> <tr> <td>Total</td> <td style="text-align: right;">0</td> </tr> </table>	13. Equipment Cost			Purchase Price	\$8,000 (DPL selfCKO)	\$24,000	Plus: Installation	\$32,000 (ILS w/schools)	\$32,000	Less: Trade In/Credit	0	0	Net Cost	\$	\$56,000	14. Estimated Use of Requested Equipment		Weeks per year (months if seasonal):	52	<i>For the weeks used, estimate:</i>		Average days per week:	6	Average hours per day used:	8-11.5	Estimated useful life in years:	12	15. Net Effect on Municipal Revenue (±) N/A		Taxes	0	other income	0	<i>Subtotal</i>	0	gain from sale of replaced assets	0	Total	0
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Department Public Library		Date 8/3/2011	
Contact Person, Title Cathy Beaudoin, Director		Phone Number 516-6050	
1. Project Title Library Air Conditioning		2. Category Public Library	3. Priority Low
4. Location Dover Public Library		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # 29, 32 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): Continuation of 1988 project, which installed AC in new addition.	
8. Description 1988 library addition, approx 7000 SF, is air conditioned, leaving 13,000 SF in 1905 building with window units, where possible. Project would install central air in full 20,000 sf.		9. Justification & Useful Life Summer months are busiest time in library with nearly 700 people visiting each day. The adult circulation desk, the hub of patron activity, averages over 80 degrees each day in summer. Patrons and staff would benefit from air conditioning the building and library could be promoted as a "cooling center". This project would decrease energy loads and increase efficiency as well as improve the aesthetics of the building. Useful life is 15 years.	
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL
			SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.
Program year FY 2017	\$118,500	Improvements to Buildings	Operating Budget
Program year FY 2018		Choose an item.	Choose an item.
TOTAL SIX YEARS	\$118,500		
After Sixth Year		10B. Source of Cost Estimate: Vendor	
11. If Equipment, Number of units requested: 1		11A. Number of similar units in operation: 2	
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost	
Direct Costs		Per Unit	Total
personnel:	number 0	Purchase Price	\$0
	\$ amount \$0	Plus: Installation	\$0
purchase of service	\$0	Less: Trade In/Credit	0
materials & supplies	0	Net Cost	\$0
equipment purchases	\$0	14. Estimated Use of Requested Equipment	
utilities	\$2000 +_	Weeks per year (months if seasonal):	16
other	0	For the weeks used, estimate:	
Subtotal	\$2,000	Average days per week:	6
Indirect Operating Costs	0	Average hours per day used:	8-11.5
fringe benefits	0	Estimated useful life in years:	15
General Admin Costs	0	15. Net Effect on Municipal Revenue (±) N/A	
other	0	Taxes	0
Subtotal	0	other income	0
Total Operating Costs	0	Subtotal	0
Debt Service (P & I)	0	gain from sale of replaced assets	0
Total Costs	\$2,000	Total	0

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Department		School	Date	9/19/2011	
Contact Person, Title		Jean Briggs Badger	Phone Number	516-6800	
1. Project Title Auditorium Conversion		2. Category Education	3. Priority High		
4. Location Dover High School, Alumni Drive		5. Purpose of Project Request Add a new item to the CIP			
6. Master Plan Chapter, Section and page #28 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): None			
8. Description <ul style="list-style-type: none"> • Selective demolition • New ceilings and general overall lighting • Mechanical/electrical/plumbing code upgrades • Refinish stage floor and install new stage curtain • New seating, and finishes on floors and walls • Partition off lecture rooms on each side of the entry foyer • Upgrade toilet rooms • New theater lighting • New A/V projection, screens and sound system 		9. Justification & Useful Life Auditorium entrance has been mentioned in audit as a safety/security hazard. Present structure is grossly out of date, and provides little toward the day to day education of students. Useful life – 20+ Years (the existing structure has withstood 40 years)			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$1,900,000	Building Construction	Debt Financing	Capital Reserve	
Program year FY 2014		Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015		Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016		Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017		Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018		Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	1,900,000				
After Sixth Year		10B. Source of Cost Estimate: Architect			
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:			
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost			
Direct Costs		Per Unit	Total		
personnel:	number		Purchase Price		
	\$ amount		Plus: Installation		
purchase of service			Less: Trade In/Credit		
	\$1,756,000		Net Cost		
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal):		
utilities			For the weeks used, estimate:		
other			Average days per week:		
Subtotal	\$1,756,000		Average hours per day used:		
Indirect Operating Costs	\$144,000		Estimated useful life in years:		
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes		
other			other income		
Subtotal			Subtotal		
Total Operating Costs	\$1,900,000		gain from sale of replaced assets		
Debt Service (P & I)			Total		
Total Costs	\$1,900,000				

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Department	School	Date	9/19/2011	
Contact Person, Title	Jean Briggs Badger	Phone Number	516-6800	

1. Project Title Horne Street School Upper Parking Lot	2. Category Education	3. Priority High
4. Location Horne Street School	5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page #28 Community Facilities	7. Project History (Previous CIP Year or connection to other projects): Cite previous Horne Street School projects	
8. Description Replace existing parking lot.	9. Justification & Useful Life Existing parking has deteriorated beyond repair. Useful Life – 15 Years	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$125,000	Other	Capital Reserve	Choose an item.
Program year FY 2014		Choose an item.	Choose an item.	Choose an item.
Program year FY 2015		Choose an item.	Choose an item.	Choose an item.
Program year FY 2016		Choose an item.	Choose an item.	Choose an item.
Program year FY 2017		Choose an item.	Choose an item.	Choose an item.
Program year FY 2018		Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$125,000	Note: Impact Fees will be used to pay for this project		
After Sixth Year		10B. Source of Cost Estimate: Engineer		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">12. Net Effects on Operating Expenditures (±)</th> </tr> <tr> <td colspan="3">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number</td> <td>_____</td> </tr> <tr> <td></td> <td>\$ amount</td> <td>_____</td> </tr> <tr> <td>purchase of service</td> <td></td> <td>\$125,000</td> </tr> <tr> <td>materials & supplies</td> <td></td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td></td> <td>_____</td> </tr> <tr> <td>utilities</td> <td></td> <td>_____</td> </tr> <tr> <td>other</td> <td></td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>_____</td> </tr> <tr> <td colspan="3">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td></td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td></td> <td>_____</td> </tr> <tr> <td>other</td> <td></td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td></td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td></td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td></td> <td>\$125,000</td> </tr> </table>	12. Net Effects on Operating Expenditures (±)			Direct Costs			personnel:	number	_____		\$ amount	_____	purchase of service		\$125,000	materials & supplies		_____	equipment purchases		_____	utilities		_____	other		_____	<i>Subtotal</i>		_____	Indirect Operating Costs			fringe benefits		_____	General Admin Costs		_____	other		_____	<i>Subtotal</i>		_____	Total Operating Costs		_____	Debt Service (P & I)		_____	Total Costs		\$125,000	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">13. Equipment Cost</th> <th>Per Unit</th> <th>Total</th> </tr> <tr> <td colspan="3">Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td colspan="3">Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td colspan="3">Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td colspan="3">Net Cost</td> <td></td> <td></td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td colspan="3">Weeks per year (months if seasonal): _____</td> </tr> <tr> <td colspan="3">For the weeks used, estimate:</td> </tr> <tr> <td colspan="2">Average days per week:</td> <td>_____</td> </tr> <tr> <td colspan="2">Average hours per day used:</td> <td>_____</td> </tr> <tr> <td colspan="3">Estimated useful life in years: _____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="3">15. Net Effect on Municipal Revenue (±)</th> </tr> <tr> <td colspan="3">Taxes</td> </tr> <tr> <td colspan="2">other income</td> <td>_____</td> </tr> <tr> <td colspan="2"><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td colspan="2">gain from sale of replaced assets</td> <td>_____</td> </tr> <tr> <td colspan="3">Total</td> </tr> </table>	13. Equipment Cost			Per Unit	Total	Purchase Price			_____	_____	Plus: Installation			_____	_____	Less: Trade In/Credit			_____	_____	Net Cost					14. Estimated Use of Requested Equipment			Weeks per year (months if seasonal): _____			For the weeks used, estimate:			Average days per week:		_____	Average hours per day used:		_____	Estimated useful life in years: _____			15. Net Effect on Municipal Revenue (±)			Taxes			other income		_____	<i>Subtotal</i>		_____	gain from sale of replaced assets		_____	Total		
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Department	School	Date	9/19/2011	
Contact Person, Title	Jean Briggs Badger	Phone Number	516-6800	

1. Project Title HS Media Center	2. Category Education	3. Priority High
4. Location High School, Alumni Drive	5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page #28 Community Facilities	7. Project History (Previous CIP Year or connection to other projects): Extension of McConnell Center Media Access Center	
8. Description Convert HS Auditorium Projection Room into a media center/multi-media classroom.	9. Justification & Useful Life This conversion of the existing HS Projection Room will add new classroom based educational opportunities for Dover HS students, in a space of the building that was rarely used. Useful life is approximately 12 years.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	80,000	Building Construction	Capital Reserve	Choose an item.
Program year FY 2014		Choose an item.	Capital Reserve	Choose an item.
Program year FY 2015		Choose an item.	Capital Reserve	Choose an item.
Program year FY 2016		Choose an item.	Capital Reserve	Choose an item.
Program year FY 2017		Choose an item.	Choose an item.	Choose an item.
Program year FY 2018		Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$80,000	Note: Cable Franchise fees will pay for this equipment		
After Sixth Year		10B. Source of Cost Estimate: Architect		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department	School	Date	9/19/2011	
Contact Person, Title	Jean Briggs Badger	Phone Number	516-6800	

1. Project Title Garrison Elementary School Improvements	2. Category Education	3. Priority Medium
4. Location Garrison Elementary School, Garrison Road	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page #28 Community Facilities	7. Project History (Previous CIP Year or connection to other projects): Cite previous Garrison Elementary School projects	
8. Description: Renovation of: <ul style="list-style-type: none"> • Mechanical and ventilation systems, plumbing and electrical upgrades • Roof and insulation • Window replacement • Cafeteria/Kitchen • Replacement and expansion of bathrooms • Remodeling and enlarging of twenty-five classrooms to NH state standards • Stage Area 	9. Justification & Useful Life: Useful Life – 20 Years Garrison Elementary is an aging facility that has obsolete mechanical, plumbing, electrical and ventilation systems. The facility does not meet many handicap accessibility requirements, and includes hazardous materials within the building. Additionally, the parking and bus access is limited. Finally, the facility does not incorporate many of the technology advances made in the past five to ten years, nor does it fully take advantage of “Green” technology, which a 21 st century facility should.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013		Choose an item.	Capital Reserve	Choose an item.
Program year FY 2014	3,300,000	Building Construction	Debt Financing	Choose an item.
Program year FY 2015	3,600,000	Building Construction	Debt Financing	Choose an item.
Program year FY 2016		Choose an item.	Choose an item.	Choose an item.
Program year FY 2017		Choose an item.	Choose an item.	Choose an item.
Program year FY 2018		Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	6,900,000			
After Sixth Year		10B. Source of Cost Estimate: Architect		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department		School	Date	9/19/2011
Contact Person, Title		Jean Briggs Badger	Phone Number	516-6800
1. Project Title Library Automation Systems		2. Category Education		3. Priority High
4. Location School Libraries (& Dover Public Library)		5. Purpose of Project Request Equipment: Present Equipment Obsolete		
6. Master Plan Chapter, Section and page # 29 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): Original automation system funded by CIP project in 1994 (DoverNet).		
8. Description Migrate 6 DoverNet libraries to new library automation system, includes servers and software modules for circulation, cataloging, acquisition, serials, etc. <ul style="list-style-type: none"> • Database migration and new software: \$22,000 (shared) • Server \$10,000 (shared) 		9. Justification & Useful Life Current server reaches end of support life in 2013. Critical to replace as system handles all patron materials and records, online catalog, plus general and essential library functions. Cost to be split 50/50 with Public Library. Each share is \$16,000 (of \$32,000). Useful life is 12 years.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013		Choose an item.	Capital Reserve	Choose an item.
Program year FY 2014	\$16,000	Building Construction	Debt Financing	Choose an item.
Program year FY 2015		Choose an item.	Debt Financing	Choose an item.
Program year FY 2016		Choose an item.	Choose an item.	Choose an item.
Program year FY 2017		Choose an item.	Choose an item.	Choose an item.
Program year FY 2018		Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$16,000 (1/2 cost)	City to cover \$16,000 through Public Library		
After Sixth Year		10B. Source of Cost Estimate: Architect		
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:	
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost	
Direct Costs			Per Unit	Total
personnel:	number		\$10,000	\$10,000
	\$ amount		\$22,000	\$22,000
purchase of service		\$11,000	Less: Trade In/Credit	
materials & supplies			Net Cost	\$32,000
equipment purchases		\$5,000		\$32,000
utilities			14. Estimated Use of Requested Equipment	
other			Weeks per year (months if seasonal):	52
Subtotal		\$16,000	<i>For the weeks used, estimate:</i>	
Indirect Operating Costs			Average days per week:	6
fringe benefits			Average hours per day used:	8-11.5
General Admin Costs			Estimated useful life in years:	12
other			15. Net Effect on Municipal Revenue (±)	
Subtotal			Taxes	
Total Operating Costs			other income	
Debt Service (P & I)			Subtotal	
Total Costs		\$16,000	gain from sale of replaced assets	
			Total	

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Department	School	Date	9/19/2011	
Contact Person, Title	Jean Briggs Badger	Phone Number	516-6800	

1. Project Title Dover High School Dunaway Field Improvements	2. Category Education	3. Priority Medium
4. Location Dover High School, Alumni Drive	5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page #28 Community Facilities	7. Project History (Previous CIP Year or connection to other projects): Cite other Dover High School projects	
8. Description For 194,675 sqf. of the HS and Freshman Academy <ul style="list-style-type: none"> • Improve accessibility and safety by revising parking and replacing fire systems. • Replace flooring, carpeting and ceiling tiles. • Renovate library, locker and team rooms. • Replace/upgrade HVAC • Replace classroom and corridor lighting. • Add power, data and cable in classrooms, as well as provide a new electrical service. 	9. Justification & Useful Life Useful Life – 20 Years Dover High School is an aging facility that has obsolete mechanical, plumbing, electrical and ventilation systems. The facility does not meet many handicap accessibility requirements, and includes hazardous materials within the building. Additionally, the parking and bus access is limited. Finally, the facility does not incorporate many of the technology advances made in the past five to ten years, nor does it fully take advantage of “Green” technology, which a 21 st century facility should.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013		Choose an item.	Capital Reserve	Choose an item.
Program year FY 2014		Choose an item.	Choose an item.	Choose an item.
Program year FY 2015		Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	4,000,000	Building Construction	Debt Financing	Choose an item.
Program year FY 2017	8,000,000	Building Construction	Debt Financing	Choose an item.
Program year FY 2018	8,500,000	Building Construction	Debt Financing	Choose an item.
TOTAL SIX YEARS	20,500,000			
After Sixth Year		10B. Source of Cost Estimate: Architect		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department		School		Date		9/19/2011	
Contact Person, Title		Jean Briggs Badger		Phone Number		516-6800	
1. Project Title Regional Career Technical Center Improvements			2. Category Education		3. Priority Medium		
4. Location Dover High School, Alumni Drive			5. Purpose of Project Request Modify a project already in the CIP				
6. Master Plan Chapter, Section and page #28 Community Facilities			7. Project History (Previous CIP Year or connection to other projects): Cite other Dover High School projects				
8. Description For 27,000 square feet of the Career Tech. Center			9. Justification & Useful Life Useful Life – 20 Years				
<ul style="list-style-type: none"> • Improve accessibility and safety by replacing parking and walks as well as fire systems. • Renovate bathrooms to improve accessibility and energy efficiency. • Replace flooring, carpeting and ceiling tiles. • Replace/upgrade HVAC • Replace classroom and corridor lighting. • Add power, data and cable in classrooms, as well as provide a new electrical service. 			<p>The career technical center is an aging facility that has obsolete mechanical, plumbing, electrical and ventilation systems. The facility does not meet many handicap accessibility requirements, and includes hazardous materials within the building.</p> <p>Additionally, the parking and bus access is limited. Finally, the facility does not incorporate many of the technology advances made in the past five to ten years, nor does it fully take advantage of "Green" technology, which a 21st century facility should.</p>				
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing			
BUDGET FY		TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL		SECONDARY	
Program year FY 2013			Choose an item.	Capital Reserve		Choose an item.	
Program year FY 2014			Choose an item.	Choose an item.		Choose an item.	
Program year FY 2015			Choose an item.	Choose an item.		Choose an item.	
Program year FY 2016		\$8,000,000	Building Construction	Debt Financing		Choose an item.	
Program year FY 2017		\$4,000,000	Building Construction	Debt Financing		Choose an item.	
Program year FY 2018			Choose an item.	Choose an item.		Choose an item.	
TOTAL SIX YEARS		\$12,000,000					
After Sixth Year			10B. Source of Cost Estimate: Architect				
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:			
12. Net Effects on Operating Expenditures (±)				13. Equipment Cost Per Unit Total			
Direct Costs				Purchase Price			
personnel:		number		Plus: Installation			
		\$ amount		Less: Trade In/Credit			
purchase of service			\$11,040,000	Net Cost			
materials & supplies				14. Estimated Use of Requested Equipment			
equipment purchases				Weeks per year (months if seasonal):			
utilities				For the weeks used, estimate:			
other				Average days per week:			
Subtotal				Average hours per day used:			
Indirect Operating Costs				Estimated useful life in years:			
fringe benefits				15. Net Effect on Municipal Revenue (±)			
General Admin Costs			\$960,000	Taxes			
other				other income			
Subtotal				Subtotal			
Total Operating Costs				gain from sale of replaced assets			
Debt Service (P & I)				Total			
Total Costs			\$12,000,000				

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Department Contact Person, Title		Police Anthony F. Colarusso, Chief	Date Phone Number	8/4/2011 603-516-6450
1. Project Title Downtown Parking Facility		2. Category Special Revenue		3. Priority Medium
4. Location Urban Core - TBD		5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # Transportation		7. Project History (Previous CIP Year or connection to other projects): FY 2010 \$500K design money FY 2015 \$300k Parking Deck Design FY 2016 \$2.1M Parking Deck Construction FY 2014 – FY2018 Downtown Traffic Efficiency Improvements		
8. Description Construct a multi story 400 to 500 space parking garage in downtown.		9. Justification & Useful Life To enable future downtown expansion and waterfront development. This is a recommendation of the Rizzo Downtown Parking and Traffic Circulation Study.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$10,000,000	Building Construction	Special Revenue	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$10,000,000	Parking fees to pay towards bonds, and special assessment district		
After Sixth Year		10B. Source of Cost Estimate:		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost Per Unit Total		
Direct Costs		Purchase Price		
personnel:	number _____ \$ amount _____	Plus: Installation _____		
purchase of service		Less: Trade In/Credit _____		
materials & supplies		Net Cost _____		
equipment purchases		14. Estimated Use of Requested Equipment		
utilities		Weeks per year (months if seasonal): _____		
other		For the weeks used, estimate: Average days per week: _____		
<i>Subtotal</i>		Average hours per day used: _____		
Indirect Operating Costs		Estimated useful life in years: _____		
fringe benefits		15. Net Effect on Municipal Revenue (±) No Change		
General Admin Costs		Taxes _____		
other		other income _____		
<i>Subtotal</i>		<i>Subtotal</i> _____		
Total Operating Costs		gain from sale of replaced assets _____		
Debt Service (P & I)		Total _____		
Total Costs				

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Department Contact Person, Title		Police Anthony F. Colarusso, Chief		Date Phone Number		8/4/2011 603-516-6450			
1. Project Title Parking Deck – School Street			2. Category Special Revenue		3. Priority Medium				
4. Location School Street/Mechanic Street			5. Purpose of Project Request Modify a project already in the CIP						
6. Master Plan Chapter, Section and page # Transportation			7. Project History (Previous CIP Year or connection to other projects): FY 2010 \$500K Parking Facility design FY 2015 \$10M Parking Facility Construction FY 2014 – FY2018 Downtown Traffic Efficiency Improvements						
8. Description Construct a 100+ space (one level) parking deck over an existing municipal parking lot			9. Justification & Useful Life Project is essential with increased traffic over the Makem Bridge over the Cochecho River, with the waterfront redevelopment beginning, and ties into Central Ave becoming a two-way traffic flow in order to handle increased traffic.						
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing					
BUDGET FY		TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL		SECONDARY			
Program year FY 2013		\$0	Choose an item.	Choose an item.		Choose an item.			
Program year FY 2014		\$0	Choose an item.	Choose an item.		Choose an item.			
Program year FY 2015		\$300,000	Construction Engineering	Special Revenue		Choose an item.			
Program year FY 2016		\$0	Choose an item.	Choose an item.		Choose an item.			
Program year FY 2017		\$2,100,000	Building Construction	Special Revenue		Choose an item.			
Program year FY 2018		\$0	Choose an item.	Choose an item.		Choose an item.			
TOTAL SIX YEARS		\$2,400,000	Parking fees to pay towards bonds, and special assessment district						
After Sixth Year			10B. Source of Cost Estimate:						
11. If Equipment, Number of units requested:				11A. Number of similar units in operation:					
12. Net Effects on Operating Expenditures (±)				13. Equipment Cost		Per Unit		Total	
Direct Costs				Purchase Price					
personnel:		number	_____	Plus: Installation		_____			
		\$ amount	_____	Less: Trade In/Credit		_____			
purchase of service		_____	_____	Net Cost		_____		_____	
materials & supplies		_____	_____	14. Estimated Use of Requested Equipment					
equipment purchases		_____	_____	Weeks per year (months if seasonal): _____					
utilities		_____	_____	For the weeks used, estimate:					
other		_____	_____	Average days per week: _____					
<i>Subtotal</i>		_____	_____	Average hours per day used: _____					
Indirect Operating Costs		_____	_____	Estimated useful life in years: _____					
fringe benefits		_____	_____	15. Net Effect on Municipal Revenue (±) No Change					
General Admin Costs		_____	_____	Taxes _____					
other		_____	_____	other income _____					
<i>Subtotal</i>		_____	_____	<i>Subtotal</i> _____					
Total Operating Costs		_____	_____	gain from sale of replaced assets _____					
Debt Service (P & I)		_____	_____	Total _____					
Total Costs		_____	_____						

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Transfer to Capital Reserve		2. Category Water Fund	3. Priority High
4. Location City wide		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Page 56-57		7. Project History (Previous CIP Year or connection to other projects): FY12 \$450,000	
8. Description Transfer of funds from the operating budget into reserve account for payment of future projects and equipment.		9. Justification & Useful Life To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2014	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2015	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2016	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2017	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2018	\$500,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$2,700,000			
After Sixth Year	\$500,000	10B. Source of Cost Estimate:		

11. If Equipment, Number of units requested:		11A. Number of similar units in operation:	
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12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit		Total
personnel:	number	_____			
	\$ amount	_____			
purchase of service		_____			
materials & supplies		_____			
equipment purchases		_____			
utilities		_____			
other		_____			
<i>Subtotal</i>		_____			
Indirect Operating Costs		_____			
fringe benefits		_____			
General Admin Costs		_____			
other		_____			
<i>Subtotal</i>		_____			
Total Operating Costs		_____			
Debt Service (P & I)		_____			
Total Costs		_____			

14. Estimated Use of Requested Equipment		
Weeks per year (months if seasonal): _____		
<i>For the weeks used, estimate:</i>		
Average days per week: _____		
Average hours per day used: _____		
Estimated useful life in years: _____		

15. Net Effect on Municipal Revenue (±) No Change		
Taxes		_____
other income		_____
<i>Subtotal</i>		_____
gain from sale of replaced assets		_____
Total		_____

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Department	Community Services	Date	8/3/2011	
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450	
1. Project Title Water Meter Replacement		2. Category	Water Fund	3. Priority High
4. Location Throughout the City		5. Purpose of Project Request		
6. Master Plan Chapter, Section and page # Community Facilities Pages 56-57		7. Project History (Previous CIP Year or connection to other projects): FY2012 \$75,000		
8. Description This funding continues the process of replacing existing meters in the field that have met their life expectancy.		9. Justification & Useful Life Ensures water meters in system are not outdated and recording water usage correctly.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2014	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2015	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2016	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2017	\$75,000	Other	Operating Budget	Choose an item.
Program year FY 2018	\$75,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$375,000			
After Sixth Year	\$75,000	10B. Source of Cost Estimate:		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:	number _____ \$ amount _____	Purchase Price	_____	
purchase of service	_____	Plus: Installation	_____	
materials & supplies	_____	Less: Trade In/Credit	_____	
equipment purchases	_____	Net Cost	_____	
utilities	_____	14. Estimated Use of Requested Equipment		
other	_____	Weeks per year (months if seasonal): _____		
<i>Subtotal</i>	_____	<i>For the weeks used, estimate:</i>		
Indirect Operating Costs	_____	Average days per week: _____		
fringe benefits	_____	Average hours per day used: _____		
General Admin Costs	_____	Estimated useful life in years: _____		
other	_____	15. Net Effect on Municipal Revenue (±) No Change		
<i>Subtotal</i>	_____	Taxes _____		
Total Operating Costs	_____	other income _____		
Debt Service (P & I)	_____	<i>Subtotal</i> _____		
Total Costs	_____	gain from sale of replaced assets _____		
		Total _____		

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Pump Station Equipment Replacement Maintenance		2. Category Sewer Fund	3. Priority High
4. Location Various		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Pages 65-66		7. Project History (Previous CIP Year or connection to other projects): FY12 \$75,000	
8. Description The City has several sewer pumping stations that are in need of equipment upgrades and replacement.		9. Justification & Useful Life These stations must continue to be in top operating condition in order to prevent violations of the City's NPDES permit.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2014	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2015	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2016	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2017	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2018	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$450,000			
After Sixth Year	\$75,000	10B. Source of Cost Estimate:		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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12. Net Effects on Operating Expenditures (±) More efficient operations.		13. Equipment Cost		Per Unit	Total
		Purchase Price			
Direct Costs		Plus: Installation			
personnel:	number	Less: Trade In/Credit			
	\$ amount	Net Cost			
purchase of service		14. Estimated Use of Requested Equipment			
materials & supplies		Weeks per year (months if seasonal):			
equipment purchases		For the weeks used, estimate:			
utilities		Average days per week:			
other		Average hours per day used:			
<i>Subtotal</i>		Estimated useful life in years:			
Indirect Operating Costs		15. Net Effect on Municipal Revenue (±) No Change			
fringe benefits		Taxes			
General Admin Costs		other income			
other		<i>Subtotal</i>			
<i>Subtotal</i>		gain from sale of replaced assets			
Total Operating Costs		Total			
Debt Service (P & I)					
Total Costs					

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Water Main – Sixth Street Loop		2. Category Water Fund	3. Priority High
4. Location Long Hill Road		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Page 57		7. Project History (Previous CIP Year or connection to other projects): FY2010 - \$500k Design	
8. Description This water main will loop existing mains on upper Sixth Street and Long Hill Road. This main will also provide an additional feed to the North End water tower.		9. Justification & Useful Life The looping of mains improves water quality and fire flows.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$500,000	Other	Debt Financing	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$500,000			
After Sixth Year		10B. Source of Cost Estimate: Consultant		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">12. Net Effects on Operating Expenditures (±) N/A</th> </tr> <tr> <td colspan="2">Direct Costs</td> </tr> <tr> <td>personnel:</td> <td>number _____</td> </tr> <tr> <td></td> <td>\$ amount _____</td> </tr> <tr> <td>purchase of service</td> <td>_____</td> </tr> <tr> <td>materials & supplies</td> <td>_____</td> </tr> <tr> <td>equipment purchases</td> <td>_____</td> </tr> <tr> <td>utilities</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td colspan="2">Indirect Operating Costs</td> </tr> <tr> <td>fringe benefits</td> <td>_____</td> </tr> <tr> <td>General Admin Costs</td> <td>_____</td> </tr> <tr> <td>other</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>Total Operating Costs</td> <td>_____</td> </tr> <tr> <td>Debt Service (P & I)</td> <td>_____</td> </tr> <tr> <td>Total Costs</td> <td>_____</td> </tr> </table>	12. Net Effects on Operating Expenditures (±) N/A		Direct Costs		personnel:	number _____		\$ amount _____	purchase of service	_____	materials & supplies	_____	equipment purchases	_____	utilities	_____	other	_____	<i>Subtotal</i>	_____	Indirect Operating Costs		fringe benefits	_____	General Admin Costs	_____	other	_____	<i>Subtotal</i>	_____	Total Operating Costs	_____	Debt Service (P & I)	_____	Total Costs	_____	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th>13. Equipment Cost</th> <th>Per Unit</th> <th>Total</th> </tr> <tr> <td>Purchase Price</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Plus: Installation</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Less: Trade In/Credit</td> <td>_____</td> <td>_____</td> </tr> <tr> <td>Net Cost</td> <td></td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">14. Estimated Use of Requested Equipment</th> </tr> <tr> <td>Weeks per year (months if seasonal):</td> <td>_____</td> </tr> <tr> <td><i>For the weeks used, estimate:</i></td> <td></td> </tr> <tr> <td>Average days per week:</td> <td>_____</td> </tr> <tr> <td>Average hours per day used:</td> <td>_____</td> </tr> <tr> <td>Estimated useful life in years:</td> <td>_____</td> </tr> </table> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th colspan="2">15. Net Effect on Municipal Revenue (±) No Change</th> </tr> <tr> <td>Taxes</td> <td>_____</td> </tr> <tr> <td>other income</td> <td>_____</td> </tr> <tr> <td><i>Subtotal</i></td> <td>_____</td> </tr> <tr> <td>gain from sale of replaced assets</td> <td>_____</td> </tr> <tr> <td>Total</td> <td>_____</td> </tr> </table>	13. Equipment Cost	Per Unit	Total	Purchase Price	_____	_____	Plus: Installation	_____	_____	Less: Trade In/Credit	_____	_____	Net Cost		_____	14. Estimated Use of Requested Equipment		Weeks per year (months if seasonal):	_____	<i>For the weeks used, estimate:</i>		Average days per week:	_____	Average hours per day used:	_____	Estimated useful life in years:	_____	15. Net Effect on Municipal Revenue (±) No Change		Taxes	_____	other income	_____	<i>Subtotal</i>	_____	gain from sale of replaced assets	_____	Total	_____
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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2010 603-516-6450	
1. Project Title Nelson Street Water Main Replacement			2. Category	Water Fund	3. Priority	Medium
4. Location Nelson Street			5. Purpose of Project Request			Modify a project already in the CIP
6. Master Plan Chapter, Section and page # Community Facilities Page 57			7. Project History (Previous CIP Year or connection to other projects): FY2013 - \$50k Design FY2015 - \$425k Street Reconstruction FY2013 - \$50k Sewer Design FY2015 - \$150k Sewer Construction			
8. Description Replacement of water main in conjunction with street reconstruction.			9. Justification & Useful Life Project should be done due to several water main breaks on this street over the years.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY		
Program year FY 2013	\$50,000	Design Engineering	Operating Budget	Choose an item.		
Program year FY 2014	\$0	Building Construction	Debt Financing	Choose an item.		
Program year FY 2015	\$200,000	Other	Operating Budget	Choose an item.		
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.		
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.		
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.		
TOTAL SIX YEARS	\$250,000					
After Sixth Year		10B. Source of Cost Estimate: Staff				
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:			
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost			
Direct Costs			Per Unit	Total		
personnel:			Purchase Price			
number	\$ amount		Plus: Installation			
			Less: Trade In/Credit			
purchase of service			Net Cost			
materials & supplies			14. Estimated Use of Requested Equipment			
equipment purchases			Weeks per year (months if seasonal):			
utilities			For the weeks used, estimate:			
other			Average days per week:			
<i>Subtotal</i>			Average hours per day used:			
Indirect Operating Costs			Estimated useful life in years:			
fringe benefits			15. Net Effect on Municipal Revenue (±) No Change			
General Admin Costs			Taxes			
other			other income			
<i>Subtotal</i>			<i>Subtotal</i>			
Total Operating Costs			gain from sale of replaced assets			
Debt Service (P & I)			Total			
Total Costs						

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Department Community Services		Date 8/3/2011		
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450		
1. Project Title Main Street/Washington Street Main Replacement		2. Category Water Fund		
		3. Priority Medium		
4. Location Main Street and Washington Street		5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # Community Facilities Page 57		7. Project History (Previous CIP Year or connection to other projects):		
8. Description Replacement of existing 8-inch cast iron main on Main Street from Broadway to Washington Street. Replacement includes main on Washington Street from Main Street to Lower Square.		9. Justification & Useful Life There have been several main breaks and line should be replaced with a larger main.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)		10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$100,000	Design Engineering	Operating Budget	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$100,000			
After Sixth Year	TBD by design	10B. Source of Cost Estimate: Staff		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)		13. Equipment Cost Per Unit Total		
Direct Costs		Purchase Price		
personnel:	number _____ \$ amount _____	Plus: Installation _____		
purchase of service _____		Less: Trade In/Credit _____		
materials & supplies _____		Net Cost _____		
equipment purchases _____		14. Estimated Use of Requested Equipment		
utilities _____		Weeks per year (months if seasonal): _____		
other _____		For the weeks used, estimate:		
<i>Subtotal</i> _____		Average days per week: _____		
Indirect Operating Costs _____		Average hours per day used: _____		
fringe benefits _____		Estimated useful life in years: _____		
General Admin Costs _____		15. Net Effect on Municipal Revenue (±) No Change		
other _____		Taxes _____		
<i>Subtotal</i> _____		other income _____		
Total Operating Costs _____		<i>Subtotal</i> _____		
Debt Service (P & I) _____		gain from sale of replaced assets _____		
Total Costs _____		Total _____		

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Department	Community Services	Date	8/3/2011		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title Keating/Birchwood Area Reconstruction - Water		2. Category	Water Fund	3. Priority	Low
4. Location Keating/Birchwood Area		5. Purpose of Project Request			Add a new item to the CIP
6. Master Plan Chapter, Section and page # Choose an item.		7. Project History (Previous CIP Year or connection to other projects):			Road and sewer line reconstruction FY 2018
8. Description Project will design the replacement of Water Mains on Birchwood, Emmet, Keating, Renaud, and Shamrock.		9. Justification & Useful Life			Roadways and utilities are in very poor condition and need replacement.
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$50,000	Design Engineering	Capital Reserve	Choose an item.	
TOTAL SIX YEARS	\$50,000				
After Sixth Year	TBD by design	10B. Source of Cost Estimate: Staff			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate:		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±)		
General Admin Costs			Taxes		
other			other income		
<i>Subtotal</i>			<i>Subtotal</i>		
Total Operating Costs			gain from sale of replaced assets		
Debt Service (P & I)			Total		
Total Costs					

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Department	Community Services	Date	8/3/2011	
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450	
1. Project Title Transfer to Capital Reserve		2. Category	Sewer Fund	3. Priority High
4. Location City wide		5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # 66 Community Facilities		7. Project History (Previous CIP Year or connection to other projects): FY12 \$420,000		
8. Description Transfer of funds from the operating budget into reserve account for payment of future projects and equipment.		9. Justification & Useful Life To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in sewer rates.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$440,000	Other	Operating Budget	Choose an item.
Program year FY 2014	\$460,000	Other	Operating Budget	Choose an item.
Program year FY 2015	\$480,000	Other	Operating Budget	Choose an item.
Program year FY 2016	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2017	\$500,000	Other	Operating Budget	Choose an item.
Program year FY 2018	\$500,000	Other	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$2,880,000			
After Sixth Year	\$500,000	10B. Source of Cost Estimate:		
11. If Equipment, Number of units requested:		11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A		13. Equipment Cost		
Direct Costs		Per Unit	Total	
personnel:	number _____ \$ amount _____	Purchase Price	_____	_____
purchase of service	_____	Plus: Installation	_____	_____
materials & supplies	_____	Less: Trade In/Credit	_____	_____
equipment purchases	_____	Net Cost	_____	_____
utilities	_____	14. Estimated Use of Requested Equipment		
other	_____	Weeks per year (months if seasonal): _____		
<i>Subtotal</i>	_____	<i>For the weeks used, estimate:</i>		
Indirect Operating Costs	_____	Average days per week: _____		
fringe benefits	_____	Average hours per day used: _____		
General Admin Costs	_____	Estimated useful life in years: _____		
other	_____	15. Net Effect on Municipal Revenue (±) No Change		
<i>Subtotal</i>	_____	Taxes		
Total Operating Costs	_____	other income		
Debt Service (P & I)	_____	<i>Subtotal</i>		
Total Costs	_____	gain from sale of replaced assets		
		Total		

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Water Treatment Plant & Well Equipment Replacement		2. Category Water Fund	3. Priority High
4. Location Various		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Pages 65-66		7. Project History (Previous CIP Year or connection to other projects): FY12 Machinery and Equipment \$75K	
8. Description The City has several wells and water treatment plants that are in need of equipment upgrades and replacement.		9. Justification & Useful Life The wells and treatment plants need to be kept in faultless condition in order to provide water for City residents.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2014	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2015	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2016	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2017	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
Program year FY 2018	\$75,000	Machinery and Equipment	Operating Budget	Choose an item.
TOTAL SIX YEARS	\$450,000			
After Sixth Year	\$75,000	10B. Source of Cost Estimate:		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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12. Net Effects on Operating Expenditures (±) More efficient operations.		13. Equipment Cost	
		Per Unit	Total
Direct Costs		Purchase Price	
personnel:	number	_____	
	\$ amount	_____	
purchase of service		_____	
materials & supplies		_____	
equipment purchases		_____	
utilities		_____	
other		_____	
<i>Subtotal</i>		_____	
Indirect Operating Costs		_____	
fringe benefits		_____	
General Admin Costs		_____	
other		_____	
<i>Subtotal</i>		_____	
Total Operating Costs		_____	
Debt Service (P & I)		_____	
Total Costs		_____	
		14. Estimated Use of Requested Equipment	
		Weeks per year (months if seasonal): _____	
		For the weeks used, estimate:	
		Average days per week: _____	
		Average hours per day used: _____	
		Estimated useful life in years: _____	
		15. Net Effect on Municipal Revenue (±) No Change	
		Taxes _____	
		other income _____	
		<i>Subtotal</i> _____	
		gain from sale of replaced assets _____	
		Total _____	

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Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Inflow/Infiltration Study/Mitigation			2. Category Sewer Fund		3. Priority High
4. Location City wide			5. Purpose of Project Request Modify a project already in the CIP		
6. Master Plan Chapter, Section and page # Community Facilities Pages 65-66			7. Project History (Previous CIP Year or connection to other projects): I & I affects the sewer distribution systems capacity for expansion, causes excessive wear on pump stations and wastes significant electrical power.		
8. Description During periods of heavy rainfall and snow melt, clean water enters the sewer distribution system and occasionally causes surcharging of the system resulting in the bypass of untreated sewerage to the Bellamy and Cochecho Rivers. This storm water is known as Inflow and Infiltration and must be reduced. It enters the systems through leaking manholes, pipes, roof leaders, basement drains and catch basins discharging to the sewer system.			9. Justification & Useful Life The City is under order from the USEPA and NHDES to take steps reducing I & I in the sewer distribution center. Improvements have been implemented and are showing positive benefits.		
10. Cost (Years 2 – 6 use an inflationary factor of 4%)				10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$300,000	Other	Capital Reserve	Grant Funding	
Program year FY 2014	\$300,000	Other	Capital Reserve	Grant Funding	
Program year FY 2015	\$300,000	Other	Capital Reserve	Grant Funding	
Program year FY 2016	\$300,000	Other	Capital Reserve	Grant Funding	
Program year FY 2017	\$300,000	Other	Capital Reserve	Grant Funding	
Program year FY 2018	\$300,000	Other	Capital Reserve	Grant Funding	
TOTAL SIX YEARS	\$1,800,000				
After Sixth Year	\$300,000	10B. Source of Cost Estimate:			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) Removal of I&I should reduce treatment costs, maintenance costs at pump stations and save electrical costs.			13. Equipment Cost		
			Per Unit	Total	
Direct Costs			Purchase Price		
personnel:	number	_____	Plus: Installation		
	\$ amount	_____	Less: Trade In/Credit		
purchase of service			Net Cost		
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate:		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±) No Change		
General Admin Costs			Taxes		
other			other income		
<i>Subtotal</i>			<i>Subtotal</i>		
Total Operating Costs			gain from sale of replaced assets		
Debt Service (P &I)			Total		
Total Costs					

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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title WWTP – Facility Upgrade		2. Category Sewer Fund	3. Priority High
4. Location 284 Middle Road		5. Purpose of Project Request Add a new item to the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Page 63		7. Project History (Previous CIP Year or connection to other projects): FY2011 – WWTP Evaluation NPDES Permit	
8. Description A new discharge permit will soon be issued by the EPA and upgrades to the WWTP are expected due to possible nutrient removal requirements.		9. Justification & Useful Life	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$3,000,000	Building Construction	Debt Financing	Grant Funding
Program year FY 2014	\$3,000,000	Building Construction	Debt Financing	Grant Funding
Program year FY 2015	\$3,000,000	Building Construction	Debt Financing	Grant Funding
Program year FY 2016	\$3,000,000	Building Construction	Debt Financing	Grant Funding
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$12,000,000			
After Sixth Year		10B. Source of Cost Estimate: Staff/Consultant		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Sewer Main Replacement-Nelson Street		2. Category Sewer Fund	3. Priority Medium
4. Location Nelson Street		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Page 66		7. Project History (Previous CIP Year or connection to other projects): FY2013 - \$50k Street Reconstruction Design FY2013 - \$50k Water Design FY2014 - \$425k Street Reconstruction FY2014 - \$200k Water Improvements	
8. Description Replacement of sewer main in conjunction with street reconstruction and water main replacement.		9. Justification & Useful Life The existing main is on a trouble spot list and is problematic.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$50,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$150,000	Other	Debt Financing	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$200,000			
After Sixth Year		10B. Source of Cost Estimate:		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department	Community Services	Date	8/3/2011		
Contact Person, Title	Douglas W. Steele II Community Services Director	Phone Number	603-516-6450		
1. Project Title Pump Station Replacement – Leighton Way		2. Category	Sewer Fund	3. Priority	Medium
4. Location Leighton Way		5. Purpose of Project Request			Add a new item to the CIP
6. Master Plan Chapter, Section and page # Community Facilities Page 65		7. Project History (Previous CIP Year or connection to other projects): The station was evaluated by Dubois and King in January 2009 and recommended to be replaced.			
8. Description Existing pump station is a 1960's injector station that will be replaced with a suction lift pump station.		9. Justification & Useful Life This is an air injection pump station and parts are no longer available from the manufacturer. NHDES is no longer allowing these types of stations to be built.			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Grant Funding	
Program year FY 2014	\$30,000	Choose an item.	Debt Financing	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$325,000	Building Construction	Debt Financing	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$355,000				
After Sixth Year		10B. Source of Cost Estimate:			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±) N/A			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate:		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±) No Change		
General Admin Costs			Taxes _____		
other			other income _____		
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Total Operating Costs			gain from sale of replaced assets _____		
Debt Service (P & I)			Total _____		
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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Sewer Replacements		2. Category Sewer Fund	3. Priority Medium
4. Location Various sites throughout the City		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Page 66		7. Project History (Previous CIP Year or connection to other projects): FY2011 - \$100k Design	
8. Description There are section of sewer mains throughout the City that are in need of replacement due to cracks, collapse and blockages. Some of the first areas to be addressed are Atkinson Street, Hanson Street, Richmond Street, Grove Street and Central Avenue.		9. Justification & Useful Life Problem sewer areas.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$500,000	Other	Debt Financing	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$500,000			
After Sixth Year		10B. Source of Cost Estimate: Staff		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
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Department Community Services		Date 8/3/2011
Contact Person, Title Douglas W. Steele II Community Services Director		Phone Number 603-516-6450

1. Project Title Sewer Main Replacement - Ela Area		2. Category Sewer Fund	3. Priority Low
4. Location Ela Area		5. Purpose of Project Request Modify a project already in the CIP	
6. Master Plan Chapter, Section and page # Community Facilities Page 66		7. Project History (Previous CIP Year or connection to other projects): FY2016 - \$500k Street Design FY2016 - \$125k Water design	
8. Description Replaces sewer mains on Florence Street & Rose Street.		9. Justification & Useful Life These sewer mains have been problematic and need to be replaced during the infrastructure improvements to this area.	

10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing	
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2015	\$75,000	Design Engineering	Debt Financing	Choose an item.
Program year FY 2016	\$0	Choose an item.	Choose an item.	Choose an item.
Program year FY 2017	TBD by design	Other	Debt Financing	Choose an item.
Program year FY 2018	\$0	Choose an item.	Choose an item.	Choose an item.
TOTAL SIX YEARS	\$300,000			
After Sixth Year		10B. Source of Cost Estimate:		

11. If Equipment, Number of units requested:	11A. Number of similar units in operation:
--	--

12. Net Effects on Operating Expenditures (±)		13. Equipment Cost		Per Unit	Total
Direct Costs		Purchase Price			
personnel:	number	Plus: Installation			
	\$ amount	Less: Trade In/Credit			
purchase of service		Net Cost			
materials & supplies		14. Estimated Use of Requested Equipment			
equipment purchases		Weeks per year (months if seasonal):			
utilities		For the weeks used, estimate:			
other		Average days per week:			
Subtotal		Average hours per day used:			
Indirect Operating Costs		Estimated useful life in years:			
fringe benefits		15. Net Effect on Municipal Revenue (±) No Change			
General Admin Costs		Taxes			
other		other income			
Subtotal		Subtotal			
Total Operating Costs		gain from sale of replaced assets			
Debt Service (P & I)		Total			
Total Costs					

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Department Contact Person, Title		Community Services Douglas W. Steele II Community Services Director		Date Phone Number	8/3/2011 603-516-6450
1. Project Title Sewer Main Replacement – Floral Avenue/High Ridge		2. Category Sewer Fund		3. Priority Low	
4. Location Floral Avenue		5. Purpose of Project Request Add a new item to the CIP			
6. Master Plan Chapter, Section and page # Community Facilities Page 66		7. Project History (Previous CIP Year or connection to other projects): FY2016 – \$50k Street Design			
8. Description This project will design a new sewer main in conjunction with street design for future reconstruction.		9. Justification & Useful Life			
10. Cost (Years 2 – 6 use an inflationary factor of 4%)			10A. Recommended Sources of Financing		
BUDGET FY	TOTAL (Interest cost not included)	COST ELEMENT	PRINCIPAL	SECONDARY	
Program year FY 2013	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2014	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2015	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2016	\$75,000	Design Engineering	Debt Financing	Choose an item.	
Program year FY 2017	\$0	Choose an item.	Choose an item.	Choose an item.	
Program year FY 2018	TBD by Design	Choose an item.	Choose an item.	Choose an item.	
TOTAL SIX YEARS	\$75,000				
After Sixth Year		10B. Source of Cost Estimate:			
11. If Equipment, Number of units requested:			11A. Number of similar units in operation:		
12. Net Effects on Operating Expenditures (±)			13. Equipment Cost		
Direct Costs			Per Unit	Total	
personnel:			Purchase Price		
	number	_____	Plus: Installation	_____	
	\$ amount	_____	Less: Trade In/Credit	_____	
purchase of service			Net Cost	_____	
materials & supplies			14. Estimated Use of Requested Equipment		
equipment purchases			Weeks per year (months if seasonal): _____		
utilities			For the weeks used, estimate:		
other			Average days per week: _____		
<i>Subtotal</i>			Average hours per day used: _____		
Indirect Operating Costs			Estimated useful life in years: _____		
fringe benefits			15. Net Effect on Municipal Revenue (±) No Change		
General Admin Costs			Taxes _____		
other			other income _____		
<i>Subtotal</i>			<i>Subtotal</i> _____		
Total Operating Costs			gain from sale of replaced assets _____		
Debt Service (P & I)			Total _____		
Total Costs					

This form should be completed for each project whether it is for a new project, project modification, or cancellation of a previously approved project. The form uses drop down boxes, to minimize data entry and maximize space. Use additional sheets as necessary.

Capital Improvements Program - FY2013-2018
Credit Agency Ratio Comparisons

Moody's

Municipal Financial Ratio Analysis - Population < 50,000

	Medians		Dover: Aa2
	Aa	A	
General Fund Balance as % of Revenues	31.58	31.20	9.44
Unreserved, Undesignated General Fund Balance as a % of Revenues	27.55	26.57	6.78
Direct Net Debt as % of Full Value	0.73	1.08	2.45
Debt Burden (Overall Net Debt as % of Full Value)	1.95	2.46	2.80
Total Full Value (000)	\$ 2,942,648	\$ 1,162,871	\$ 2,776,723
Full Value per Capita (Dover - 2011 Pop Est)	\$ 161,934	\$ 93,596	\$ 92,051
Population 2010 Census	20,519	11,713	29,987
Per Capita Income (2010 Census)	\$ 32,201	\$ 22,411	\$ 30,057

Standard & Poor's

Standard & Poor's Rating Guidelines

	Low	Median	Above Avg	High	Dover: AA
Unreserved General Fund Balance	<5.4-16.1	16.1-44.2	44.2-81.67%	>81.67	6.78
Net Debt Ratios:					
Median Overall Net Debt per Capita	<\$232-581	\$582-\$1,698	\$1,699-\$3,513	>\$3,513	\$ 2,243
Net Debt to Equalized Value	<.30-0.7	0.8-1.90	2.0-3.7	>3.7	2.45

Capital Improvements Program - FY2013-2018
Financial Impact Analysis

Debt Financed Summary:							
	2013	2014	2015	2016	2017	2018	Total
City	3,450,000	15,205,000	5,175,000	3,067,000	2,652,000	2,321,000	31,870,000
School	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	41,300,000
Total GF	5,350,000	18,505,000	8,775,000	15,067,000	14,652,000	10,821,000	73,170,000
Special Revenue	0	0	10,300,000	0	2,100,000	0	12,400,000
Water	900,000	300,000	2,550,000	1,325,000	100,000	-	5,175,000
Sewer	3,000,000	3,030,000	3,000,000	3,400,000	-	-	12,430,000
Other	-	-	-	-	-	-	-
Grand Total	9,250,000	21,835,000	24,625,000	19,792,000	16,852,000	10,821,000	103,175,000

Projection Information:		Estimated Population	Est Income Per Capita	General Fund Budget	Tax Levy	Est. Value Change %	Net Assessed Value (000)	Est Debt Equal Val (000)	Tax Rate	Dover % County Debt
Budget Incr	2007	29,161	29,094	72,423,841	51,219,578	Actual	2,764,812.50	2,988,313.19	18.72	26.6155%
	2008	29,236	29,899	76,870,807	55,682,737	Actual	2,835,069.00	3,060,293.66	19.63	25.8786%
Hist 5 yr incr	2009	29,417	29,628	79,955,478	57,653,992	Actual	2,763,581.55	3,040,617.44	21.10	26.6671%
	2010	29,987	30,057	83,591,402	59,532,777	Actual	2,583,780.15	2,768,903.10	23.33	26.7775%
	2011	30,165	30,486	84,710,539	61,128,702	Actual	2,606,535.05	2,832,113.99	23.75	26.3078%
	2012	30,343	30,915	86,919,123	64,064,680	Pending	2,592,606.60	2,774,177.81	25.01	27.2531%
	2013	30,521	31,344	90,361,120		1.00%	2,618,532.70	2,808,660.63		
	2014	30,699	31,773	93,939,420		1.00%	2,644,718.00	2,836,747.16		
	2015	30,877	32,202	97,659,421		1.00%	2,671,165.20	2,865,114.63		
	2016	31,055	32,631	101,526,734		1.00%	2,697,876.90	2,893,765.79		
	2017	31,233	33,060	105,547,193		1.00%	2,724,855.70	2,922,703.47		
	2018	31,411	33,489	109,726,862		1.00%	2,752,104.30	2,951,930.53		
	2019	31,411	33,489	114,072,046		1.00%	2,779,625.30	2,981,449.79		

General Fund - Debt Financed		Principal	73,170,000	Interest	39,731,834	Total	112,901,834		
FY	Existing Debt Serv	Less Reim	Net Existing Debt Serv	Proposed Debt Serv	Less Reimb	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End
2012	9,695,900	(614,891)	9,081,009	-	-	9,081,009	74,350,053	(6,304,708)	68,045,345
2013	9,263,174	(601,781)	8,661,393	2,099,669	-	10,761,062	86,510,477	(5,702,927)	80,807,550
2014	9,012,008	(591,880)	8,420,128	3,488,171	-	11,908,299	87,471,256	(5,111,047)	82,360,209
2015	8,520,680	(581,848)	7,938,832	4,569,329	-	12,508,161	94,604,653	(4,529,199)	90,075,454
2016	8,120,651	(570,397)	7,550,254	5,924,207	-	13,474,461	100,791,193	(3,958,802)	96,832,390
2017	7,192,029	(557,703)	6,634,326	7,009,856	-	13,644,182	103,184,837	(3,401,099)	99,783,737
2018	6,928,344	(531,003)	6,397,341	7,429,991	-	13,827,332	94,328,441	(2,870,097)	91,458,345
2019	6,365,255	(487,594)	5,877,661	7,236,324	-	13,113,985	85,894,364	(2,382,502)	83,511,862
2020	6,100,589	(435,568)	5,665,021	7,042,658	-	12,707,679	77,602,387	(1,946,935)	75,655,452

FY	School Total DS	Less Reimb	Net School Debt Serv	School DS Tax Rate	Tax Rate Change	City Total DS	Less Reim	Net City Debt Serv	City DS Tax Rate	Tax Rate Change
2012	4,075,515	(614,891)	3,460,624	1.33		5,620,385	-	5,620,385	2.17	
2013	4,339,009	(601,781)	3,737,228	1.43	0.10	7,023,833	-	7,023,833	2.68	0.51
2014	4,600,750	(591,880)	4,008,870	1.52	0.09	7,899,429	-	7,899,429	2.99	0.31
2015	5,264,540	(581,848)	4,682,692	1.75	0.23	7,825,469	-	7,825,469	2.93	(0.06)
2016	6,248,567	(570,397)	5,678,170	2.10	0.35	7,796,292	-	7,796,292	2.89	(0.04)
2017	6,981,384	(557,703)	6,423,681	2.36	0.26	7,220,501	-	7,220,501	2.65	(0.24)
2018	7,265,185	(531,003)	6,734,182	2.45	0.09	7,093,150	-	7,093,150	2.58	(0.07)
2019	6,962,112	(487,594)	6,474,518	2.33	(0.12)	6,639,468	-	6,639,468	2.39	(0.19)
2020	6,760,978	(435,568)	6,325,410	2.28	(0.05)	6,382,269	-	6,382,269	2.30	(0.09)

General Fund Cont.

FY	Tax Rate Debt Serv	Tax Rate CIP DS	DS % Curr Budget	DS % Est. Budget	w/o Tolend Curr Budget	w/o Tolend Est. Budget	Overall Net Debt per Cap	Debt per Cap/ Per Cap Inc	Net Debt/ Equ Value
2012	3.50	-	10.45%	10.45%	10.86%	10.45%	2,243	7.25%	2.45%
2013	4.11	0.80	12.38%	11.91%	12.87%	11.91%	2,648	8.45%	2.88%
2014	4.50	1.32	13.70%	12.68%	14.25%	12.68%	2,683	8.44%	2.90%
2015	4.68	1.71	14.39%	12.81%	14.96%	12.81%	2,917	9.06%	3.14%
2016	4.99	2.20	15.50%	13.27%	16.12%	13.27%	3,118	9.56%	3.35%
2017	5.01	2.57	15.70%	12.93%	16.32%	12.93%	3,195	9.66%	3.41%
2018	5.02	2.70	15.91%	12.60%	16.54%	12.60%	2,912	8.69%	3.10%
2019	4.72	2.60	15.09%	11.50%	15.69%	11.50%	2,659	7.94%	2.80%
2020	4.57	2.53	14.62%	10.72%	15.20%	10.72%	2,409	7.19%	2.54%

Capital Improvements Program - FY2013-2018
Financial Impact Analysis

Moody's Rating Guidelines	Water	Sewer
Median Ratios:		
Operating ratio	63.00%	67.50%
Net Debt Service Coverage	2.30	1.70
Net Debt Service Safety Margin	19.90%	25.80%
Net Debt/Asset Ratio	30.30%	53.50%

Statistical Information:			FY11 Actuals		Est. Usage	Water	Sewer
	Water	Sewer			2011	999,253	933,000
Volume (HCF)	999,253	919,714			2012	999,253	919,714
FY12 Rate/HCF	3.97	5.43	Gross Rev*	4,269,582 4,472,128	2013	999,253	919,714
FY12 Budget	4,336,199	6,139,408	O&M Exp**	2,276,722 2,811,615	2014	1,008,000	941,000
FY12 Levy	3,980,328	5,011,327	Net Rev	1,992,860 1,660,513	2015	1,017,000	950,000
FY11 Work Cap	1,912,120	2,381,481	Oper Ratio	53.32% 62.87%	2016	1,026,000	958,000
FY11 Current %	1.79	1.71	*Excludes Trans from Cap Res, State Aid		2017	1,035,000	966,000
FY11 Cap Assets	22,865,163	40,094,096	**Excludes Depr, Interest, Cap Res		2018	1,044,000	975,000
					2019	1,053,000	983,000
					2020	1,062,000	992,000

Water Fund - Debt Financed		Principal	5,175,000	Interest	2,336,005	Total	7,511,005	
FY	Existing Debt Serv	Proposed Debt Serv	Total Debt Serv	Bal @ FY End	User Fee Debt Service	User Fee CIP DS	DS % Curr Budget	DS % Est. Budget
2012	1,350,394	-	1,350,394	12,288,000	1.35	-	31.14%	31.84%
2013	1,296,172	306,167	1,602,339	13,506,333	1.60	0.31	36.95%	35.46%
2014	1,260,608	637,092	1,897,700	14,856,666	1.88	0.63	43.76%	39.42%
2015	1,206,893	833,492	2,040,385	14,857,999	2.01	0.82	47.05%	39.78%
2016	1,151,033	906,638	2,057,671	13,565,999	2.01	0.88	47.45%	37.66%
2017	1,002,612	889,642	1,892,254	12,281,332	1.83	0.86	43.64%	32.50%
2018	973,810	865,680	1,839,490	10,996,665	1.76	0.83	42.42%	29.66%
2019	841,374	841,717	1,683,091	9,814,998	1.60	0.80	38.81%	25.47%
2020	785,073	817,755	1,602,828	8,663,331	1.52	0.78	36.96%	22.77%

Water Fund Cont.			
FY	Debt Sev Coverage	Debt Sev Safety Mgn	Debt/Asset Ratio
2012	1.48	15.05%	49.59%
2013	1.24	9.15%	52.60%
2014	1.05	2.23%	57.19%
2015	0.98	-1.11%	52.08%
2016	0.97	-1.52%	45.29%
2017	1.05	2.36%	41.00%
2018	1.08	3.59%	36.71%
2019	1.18	7.26%	32.77%
2020	1.24	9.14%	28.92%

Capital Improvements Program - FY2013-2018
Financial Impact Analysis

Sewer Fund - Debt Financed			<i>Principal</i>	12,430,000	<i>Interest</i>	6,779,299	<i>Total</i>	19,209,299
FY	Existing Debt Serv	Proposed Debt Serv	Total Debt Serv	State Aid Debt Serv	Net Debt Serv	Bal @ FY End	Less Reim Bal	Net Bal @ FY End
2012	2,126,846	-	2,126,846	(884,848)	1,241,998	13,647,157	(217,282)	13,429,875
2013	1,136,546	793,341	1,929,887	(22,283)	1,907,604	15,646,741	(194,999)	15,451,742
2014	1,101,363	1,099,716	2,201,079	(21,596)	2,179,483	17,259,825	(173,403)	17,086,422
2015	1,045,114	1,388,358	2,433,472	(21,027)	2,412,445	19,148,909	(152,376)	18,996,533
2016	995,464	1,529,337	2,524,801	(20,383)	2,504,418	17,485,743	(131,993)	17,353,750
2017	883,988	1,490,943	2,374,931	(18,374)	2,356,557	15,903,577	(113,619)	15,789,958
2018	828,058	1,452,550	2,280,608	(17,826)	2,262,782	14,351,411	(95,793)	14,255,618
2019	624,239	1,414,157	2,038,396	(14,218)	2,024,178	12,976,245	(81,575)	12,894,670
2020	567,522	1,375,764	1,943,286	(13,603)	1,929,683	11,637,079	(67,972)	11,569,107

Sewer Fund Cont.							
FY	User Fee Debt Service	User Fee CIP DS	DS % Curr Budget	DS % Est. Budget	Debt Serv Coverage	Debt Serv Safety Mgn	Debt/Asset Ratio
2012	1.35	-	20.23%	20.84%	1.34	9.36%	31.62%
2013	2.07	0.86	31.07%	31.03%	0.87	-5.53%	33.98%
2014	2.32	1.17	35.50%	34.38%	0.76	-11.60%	35.23%
2015	2.54	1.46	39.29%	36.89%	0.69	-16.81%	36.88%
2016	2.61	1.60	40.79%	37.14%	0.66	-18.87%	31.61%
2017	2.44	1.54	38.38%	33.88%	0.70	-15.56%	28.76%
2018	2.32	1.49	36.86%	31.54%	0.73	-13.47%	25.96%
2019	2.06	1.44	32.97%	27.36%	0.82	-8.13%	23.49%
2020	1.95	1.39	31.43%	25.28%	0.86	-6.02%	21.07%

Capital Improvements Program - FY2013-2018 Financial Impact Analysis

General Fund - Operating Budget Financed						
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6
City	3,283,707	2,874,758	2,762,901	3,126,138	3,460,472	3,211,306
Less Prev Yr	(1,763,919)	(3,283,707)	(2,874,758)	(2,762,901)	(3,126,138)	(3,460,472)
Other Impacts	-	-	-	-	-	-
City Change	1,519,788	(408,949)	(111,857)	363,237	334,334	(249,166)
Rate Impact	0.59	(0.16)	(0.04)	0.14	0.12	(0.09)
School	125,000	16,000	-	-	-	-
Less Prev Yr	-	(125,000)	(16,000)	-	-	-
Other Impacts	-	-	-	-	-	-
Sch Change	125,000	(109,000)	(16,000)	-	-	-
Rate Impact	0.05	(0.04)	(0.01)	-	-	-
Total Gen Fnd	3,408,707	2,890,758	2,762,901	3,126,138	3,460,472	3,211,306
Less Prev Yr	(1,763,919)	(3,408,707)	(2,890,758)	(2,762,901)	(3,126,138)	(3,460,472)
Other Impacts	-	-	-	-	-	-
Total Change	1,644,788	(517,949)	(127,857)	363,237	334,334	(249,166)
Rate Impact	0.64	(0.20)	(0.05)	0.14	0.12	(0.09)
% of Budget	3.8%	3.2%	2.9%	3.2%	3.4%	3.0%

Water & Sewer Operating Budget Financed						
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6
Water Fund	650,000	650,000	650,000	650,000	650,000	650,000
Less Prev Yr	(562,500)	(650,000)	(650,000)	(650,000)	(650,000)	(650,000)
Other Impacts	-	-	-	-	-	-
Change by Yr	87,500	-	-	-	-	-
Fee Impact	0.09	-	-	-	-	-
Sewer Fund	515,000	535,000	555,000	575,000	575,000	575,000
Less Prev Yr	(520,000)	(515,000)	(535,000)	(555,000)	(575,000)	(575,000)
Other Impacts	-	-	-	-	-	-
Change by Yr	(5,000)	20,000	20,000	20,000	-	-
Fee Impact	(0.01)	0.02	0.02	0.02	-	-
Combined	1,165,000	1,185,000	1,205,000	1,225,000	1,225,000	1,225,000
Less Prev Yr	(1,082,500)	(1,165,000)	(1,185,000)	(1,205,000)	(1,225,000)	(1,225,000)
Other Impacts	-	-	-	-	-	-
Change by Yr	82,500	20,000	20,000	20,000	-	-
Fee Impact	0.08	0.02	0.02	0.02	-	-
Water % of Bgt	14.4%	13.5%	12.7%	11.9%	11.2%	10.5%
Sewer % of Bgt	8.4%	8.4%	8.5%	8.5%	8.3%	8.0%

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GENERAL FUND - Budget History Sheet

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012		
<i>Amounts reflect budget at time of tax rate setting.</i>													
APPROPRIATIONS:												5 Yr Ann %	10 Yr Ann %
City	17,507,234	18,389,433	19,759,074	21,276,834	22,516,057	23,328,139	24,100,845	24,849,889	25,881,933	26,909,579	28,425,260	4.03%	4.97%
City Debt	3,587,234	3,514,034	3,542,179	3,571,716	3,981,736	4,343,010	5,132,330	5,347,514	6,045,608	5,973,187	5,828,662	6.06%	4.97%
Total City	21,094,468	21,903,467	23,301,253	24,848,550	26,497,793	27,671,149	29,233,175	30,197,403	31,927,541	32,882,766	34,253,922	4.36%	4.97%
School	27,670,695	29,751,613	30,922,459	32,065,504	34,363,074	36,203,218	37,912,706	39,216,997	40,699,081	40,468,900	41,638,606	2.84%	4.17%
School Debt	2,148,055	2,178,843	2,316,331	2,448,119	2,598,888	2,799,270	3,689,854	3,761,338	3,934,140	4,245,221	4,075,515	7.80%	6.61%
Total School	29,818,750	31,930,456	33,238,790	34,513,623	36,961,962	39,002,488	41,602,560	42,978,335	44,633,221	44,714,121	45,714,121	3.23%	4.37%
County	3,666,619	3,695,245	4,639,183	4,336,892	5,454,815	5,750,204	6,035,072	6,772,323	7,030,640	7,033,271	7,051,080	4.16%	6.76%
Total	54,579,837	57,529,168	61,179,226	63,699,065	68,914,570	72,423,841	76,870,807	79,948,061	83,591,402	84,630,158	87,019,123	3.74%	4.78%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
City	1,976,713	808,999	1,397,786	1,547,297	1,649,243	1,173,356	1,562,026	964,228	1,730,138	955,225	1,371,156	6,582,773	13,159,454
School	3,223,495	2,111,706	1,308,334	1,274,833	2,448,339	2,040,526	2,600,072	1,375,775	1,654,886	80,900	1,000,000	6,711,633	15,895,371
County	811,511	28,626	943,938	(302,291)	1,117,923	295,389	284,868	737,251	258,317	2,631	17,809	1,300,876	3,384,461
Total	6,011,719	2,949,331	3,650,058	2,519,839	5,215,505	3,509,271	4,446,966	3,077,254	3,643,341	1,038,756	2,388,965	14,595,282	32,439,286
Percent Change													
City	10.34%	3.84%	6.38%	6.64%	6.64%	4.43%	5.64%	3.30%	5.73%	2.99%	4.17%		
School	12.12%	7.08%	4.10%	3.84%	6.64%	5.52%	6.67%	3.31%	3.85%	0.18%	2.24%		
County	28.42%	0.78%	25.54%	-6.52%	25.78%	5.42%	4.95%	12.22%	3.81%	0.04%	0.25%		
Total	12.38%	5.40%	6.34%	4.12%	8.19%	5.09%	6.14%	4.00%	4.56%	1.24%	2.82%		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	5 Yr Ann %	10 Yr Ann %
REVENUES:													
Property Tax - City	12,774,378	14,665,998	15,270,024	16,444,337	17,472,361	18,123,568	19,974,876	20,343,274	21,429,921	22,592,315	24,100,089	5.87%	6.55%
Property Tax - Local School	10,045,896	11,262,544	12,421,536	16,302,137	19,413,741	20,901,778	22,735,976	24,296,444	24,640,583	24,944,661	26,523,512	4.88%	10.20%
Property Tax - State School	8,820,760	8,936,790	8,716,438	6,701,724	6,477,735	6,494,080	6,476,696	6,292,003	6,431,633	6,558,455	6,389,999	-0.32%	-3.17%
Property Tax - Total School	18,866,656	20,199,334	21,137,974	23,003,861	25,891,476	27,395,858	29,212,672	30,588,447	31,072,216	31,503,116	32,913,511	3.74%	5.72%
Property Tax - County	3,616,567	3,645,193	4,589,131	4,286,840	5,404,763	5,700,152	5,872,169	6,722,271	7,030,640	7,033,271	7,051,080	4.35%	6.90%
Total Property Tax	35,257,601	38,510,525	40,997,129	43,735,038	48,768,600	51,219,578	55,059,717	57,653,992	59,532,777	61,128,702	64,064,680	4.58%	6.15%
Other Sources:													
City	7,295,142	7,237,521	7,981,281	8,454,265	9,075,484	9,172,633	9,421,202	9,904,181	10,497,620	10,290,451	10,203,885	2.15%	3.41%
School	10,952,094	11,731,122	12,100,816	11,509,762	11,070,486	11,606,630	12,389,888	12,389,888	13,561,005	13,211,005	12,800,610	1.98%	1.57%
Use of Fund Balance	1,075,000	250,000	100,000	-	-	425,000	-	-	-	-	-	0.00%	-100.00%
Total	19,322,236	19,218,643	20,182,097	19,964,027	20,145,970	21,204,263	21,811,090	22,294,069	24,058,625	23,501,456	23,004,495	1.64%	1.76%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
Property Tax - City	1,384,216	1,891,620	604,026	1,174,313	1,028,024	651,207	1,851,308	368,398	1,086,647	1,162,394	1,507,774	5,976,521	11,325,711
Property Tax - School	1,568,260	1,332,678	938,640	1,865,887	2,887,615	1,504,382	1,816,814	1,375,775	483,769	430,900	1,410,395	5,517,653	14,046,855
Property Tax - County	811,511	28,626	943,938	(302,291)	1,117,923	295,389	172,017	850,102	308,369	2,631	17,809	1,350,928	3,434,513
Total Property Tax	3,763,987	3,252,924	2,486,604	2,737,909	5,033,562	2,450,978	3,840,139	2,594,275	1,878,785	1,595,925	2,935,978	12,845,102	28,807,079
Other Sources:													
City	564,394	(57,621)	743,760	472,984	621,219	97,149	248,569	482,979	593,439	(207,169)	(86,566)	1,031,252	2,908,743
School	1,655,235	779,028	369,694	(591,054)	(439,276)	536,144	783,258	-	1,171,117	(350,000)	(410,395)	1,193,980	1,848,516
Use of Fund Balance	28,103	(825,000)	(150,000)	(100,000)	-	425,000	(425,000)	-	-	-	-	-	(1,075,000)
Total	2,247,732	(103,593)	963,454	(218,070)	181,943	1,058,293	606,827	482,979	1,764,556	(557,169)	(496,961)	1,800,232	3,682,259
Percent Change													
Property Tax - City	12.15%	14.81%	4.12%	7.69%	6.25%	3.73%	10.21%	1.84%	5.34%	5.42%	6.67%		
Property Tax - School	9.07%	7.06%	4.65%	8.83%	12.55%	5.81%	6.63%	4.71%	1.58%	1.39%	4.48%		
Property Tax - County	28.93%	0.79%	25.90%	-6.59%	26.08%	5.47%	3.02%	14.48%	4.59%	0.04%	0.25%		
Total Property Tax	11.95%	9.23%	6.46%	6.68%	11.51%	5.03%	7.50%	4.71%	3.26%	2.68%	4.80%		
Other Revenue - City	8.39%	-0.79%	10.28%	5.93%	7.35%	1.07%	2.71%	5.13%	5.99%	-1.97%	-0.84%		
Other Revenue - School	17.80%	7.11%	3.15%	-4.88%	-3.82%	4.84%	6.75%	0.00%	9.45%	-2.58%	-3.11%		
Use of Fund Balance	2.68%	-76.74%	-60.00%	-100.00%	NA	NA	NA	NA	NA	NA	NA		
Total	13.16%	-0.54%	5.01%	-1.08%	0.91%	5.25%	2.86%	2.21%	7.91%	-2.32%	-2.11%		

GENERAL FUND - Budget History Sheet

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012		
TAX RATES:												5 Yr Ann %	10 Yr Ann %
City	8.80	8.03	7.48	6.91	7.05	6.87	7.23	7.57	8.55	8.93	9.56	6.83%	0.83%
Budgetary Use of FB	(0.67)	(0.13)	(0.05)	-	-	(0.15)	-	-	-	-	-	-100.00%	-100.00%
Net City	8.13	7.90	7.43	6.91	7.05	6.72	7.23	7.57	8.55	8.93	9.56	7.30%	1.63%
School - Local	6.31	6.08	5.98	6.71	7.65	7.56	8.02	8.79	9.54	9.57	10.23	6.24%	4.95%
School - State	5.65	4.91	4.26	2.80	2.59	2.38	2.31	2.31	2.52	2.55	2.50	0.99%	-7.83%
Total School	11.96	10.99	10.24	9.51	10.24	9.94	10.33	11.10	12.06	12.12	12.73	5.07%	0.63%
County	2.27	1.97	2.21	1.76	2.13	2.06	2.07	2.43	2.72	2.70	2.72	5.72%	1.82%
Total	22.36	20.86	19.88	18.18	19.42	18.72	19.63	21.10	23.33	23.75	25.01	5.96%	1.13%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
City	(2.48)	(0.77)	(0.55)	(0.57)	0.14	(0.18)	0.36	0.34	0.98	0.38	0.63	2.69	0.76
Budgetary Use of FB	0.27	0.54	0.08	0.05	-	(0.15)	0.15	-	-	-	-	0.15	0.67
Net City	(2.21)	(0.23)	(0.47)	(0.52)	0.14	(0.33)	0.51	0.34	0.98	0.38	0.63	2.84	1.43
School - Local	(2.10)	(0.23)	(0.10)	0.73	0.94	(0.09)	0.46	0.77	0.75	0.03	0.66	2.67	3.92
School - State	(1.57)	(0.74)	(0.65)	(1.46)	(0.21)	(0.21)	(0.07)	-	0.21	0.03	(0.05)	0.12	(3.15)
Total School	(3.67)	(0.97)	(0.75)	(0.73)	0.73	(0.30)	0.39	0.77	0.96	0.06	0.61	2.79	0.77
County	(0.24)	(0.30)	0.24	(0.45)	0.37	(0.07)	0.01	0.36	0.29	(0.02)	0.02	0.66	0.45
Total	(6.12)	(1.50)	(0.98)	(1.70)	1.24	(0.70)	0.91	1.47	2.23	0.42	1.26	6.29	2.65
Percent Change													
City	-21.99%	-8.75%	-6.85%	-7.62%	2.03%	-2.55%	5.24%	4.70%	12.95%	4.44%	7.05%		
Budgetary Use of FB	28.72%	80.60%	61.54%	100.00%	NA	NA	NA	NA	NA	NA	NA		
Net City	-21.37%	-2.83%	-5.95%	-7.00%	2.03%	-4.68%	7.59%	4.70%	12.95%	4.44%	7.05%		
School - Local	-24.97%	-3.65%	-1.64%	12.21%	14.01%	-1.18%	6.08%	9.60%	8.53%	0.31%	6.90%		
School - State	-21.75%	-13.10%	-13.24%	-34.27%	-7.50%	-8.11%	-2.94%	0.00%	9.09%	1.19%	-1.96%		
Total School	-23.48%	-8.11%	-6.82%	-7.13%	7.68%	-2.93%	3.92%	7.45%	8.65%	0.50%	5.03%		
County	-9.56%	-13.22%	12.18%	-20.36%	21.02%	-3.29%	0.49%	17.39%	11.93%	-0.74%	0.74%		
Total	-21.49%	-6.71%	-4.70%	-8.55%	6.82%	-3.60%	4.86%	7.49%	10.57%	1.80%	5.31%		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012		
VALUATION:												5 Yr Ann %	10 Yr Ann %
Total Value	1,602,637,860	1,862,594,242	2,097,001,592	2,460,035,820	2,572,209,470	2,810,621,000	2,885,588,500	2,814,819,300	2,636,088,200	2,657,575,300	2,641,809,500	-1.23%	5.13%
Less Exemptions	(9,969,500)	(10,271,000)	(19,013,400)	(30,528,200)	(36,144,400)	(45,808,500)	(50,519,500)	(51,237,750)	(53,208,250)	(51,040,250)	(49,202,900)	1.44%	17.31%
Net Value	1,592,668,360	1,852,323,242	2,077,988,192	2,429,507,620	2,536,065,070	2,764,812,500	2,835,069,000	2,763,581,550	2,582,879,950	2,606,535,050	2,592,606,600	-1.28%	4.99%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
Total Value	476,649,160	259,956,382	234,407,350	363,034,228	112,173,650	238,411,530	74,967,500	(70,769,200)	(178,731,100)	21,487,100	(15,765,800)	(168,811,500)	1,039,171,640
Exemptions	(2,824,500)	(301,500)	(8,742,400)	(11,514,800)	(5,616,200)	(9,664,100)	(4,711,000)	(718,250)	(1,970,500)	2,168,000	1,837,350	(3,394,400)	(39,233,400)
Net Value	473,824,660	259,654,882	225,664,950	351,519,428	106,557,450	228,747,430	70,256,500	(71,487,450)	(180,701,600)	23,655,100	(13,928,450)	(172,205,900)	999,938,240
Percent Change													
Total Value	42.33%	16.22%	12.58%	17.31%	4.56%	9.27%	2.67%	-2.45%	-6.35%	0.82%	-0.59%		
Exemptions	39.53%	3.02%	85.12%	60.56%	18.40%	26.74%	10.28%	1.42%	3.85%	-4.07%	-3.60%		
Net Value	42.35%	16.30%	12.18%	16.92%	4.39%	9.02%	2.54%	-2.52%	-6.54%	0.92%	-0.53%		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012		
VET EXEMPTION:												5 Yr Ann Chg	10 Yr Ann Chg
Exempt Amount	177,900	175,500	180,150	341,000	395,875	454,950	510,500	576,027	636,602	686,197	679,656	8.36%	14.34%
Dollar Change	(4,500)	(2,400)	4,650	160,850	54,875	59,075	55,550	65,527	60,575	49,595	(6,541)	224,706	501,756
Percent Change	-2.47%	-1.35%	2.65%	89.29%	16.09%	14.92%	12.21%	12.84%	10.52%	7.79%	-0.95%		

ENTERPRISE FUNDS - Budget History Sheet

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	5 Yr Ann %	10 Yr Ann %
APPROPRIATIONS:													
Water - Oper & Maint	1,637,675	1,604,494	1,678,013	1,931,809	1,947,739	2,005,666	2,058,713	2,236,641	2,236,137	2,284,843	2,510,804	4.59%	4.37%
Water - Depreciation	360,000	360,000	414,000	521,000	521,000	706,000	879,297	974,298	984,298	1,010,000	946,000	6.03%	10.14%
Water - Debt Interest	253,221	258,693	299,997	287,981	370,351	467,132	550,509	497,731	492,198	476,272	404,395	-2.84%	4.79%
Water - Capital Reserve	40,000	100,000	150,000	200,000	250,000	300,000	450,000	450,000	450,000	470,000	475,000	9.63%	28.07%
Total Water	2,290,896	2,323,187	2,542,010	2,940,790	3,089,090	3,478,798	3,938,519	4,158,670	4,162,633	4,241,115	4,336,199	4.50%	6.59%
Sewer - Oper & Maint	2,033,221	2,106,855	2,227,366	2,335,486	2,442,945	2,507,198	2,590,760	2,698,507	2,919,648	3,016,160	3,087,236	4.25%	4.26%
Sewer - Major Capital													
Sewer - Depreciation	360,000	360,000	415,000	1,614,000	1,614,000	1,869,000	1,897,220	1,897,220	1,897,220	2,053,451	2,152,449	2.86%	19.58%
Sewer - Debt Interest	893,145	890,964	758,058	719,592	649,251	714,920	630,206	579,345	533,519	464,918	479,723	-7.67%	-6.03%
Sewer - Capital Reserve	300,000	300,000	350,000	400,000	400,000	400,000	400,000	400,000	400,000	425,000	420,000	0.98%	3.42%
Total Sewer	3,586,366	3,657,819	3,750,424	5,069,078	5,106,196	5,491,118	5,518,186	5,575,072	5,750,387	5,959,529	6,139,408	2.26%	5.52%
Total Enterprise Funds	5,877,262	5,981,006	6,292,434	8,009,868	8,195,286	8,969,916	9,456,705	9,733,742	9,913,020	10,200,644	10,475,607	6.76%	12.11%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
Water	148,027	32,291	218,823	398,780	148,300	389,708	459,721	220,151	3,963	78,482	95,084	857,401	2,045,303
Sewer	64,132	71,453	92,605	1,318,654	37,118	384,922	27,068	56,886	175,315	209,142	179,879	648,290	2,553,042
Total Enterprise Funds	212,159	103,744	311,428	1,717,434	185,418	774,630	486,789	277,037	179,278	287,624	274,963	1,505,691	4,598,345
Percent Change													
Water	9.56%	1.97%	13.64%	23.77%	7.68%	20.01%	22.92%	10.69%	0.18%	3.51%	4.16%		
Sewer	3.25%	3.51%	4.40%	59.20%	1.59%	15.76%	1.08%	2.20%	6.50%	7.16%	5.96%		
Total Enterprise Funds	3.75%	1.77%	5.21%	27.29%	2.31%	9.45%	5.43%	2.93%	1.84%	2.90%	2.70%		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	5 Yr Ann %	10 Yr Ann %
REVENUE:													
Water													
Charges for Services	2,279,896	2,302,187	2,516,010	2,914,790	3,068,090	3,457,798	3,917,519	4,137,670	4,141,633	4,220,115	4,315,199	4.53%	6.59%
Other Financing Sources	11,000	21,000	26,000	26,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	0.00%	6.68%
Total Water	2,290,896	2,323,187	2,542,010	2,940,790	3,089,090	3,478,798	3,938,519	4,158,670	4,162,633	4,241,115	4,336,199	4.50%	6.59%
Sewer													
Licenses & Permits	48,000												
Intergovernmental	565,335	512,554	459,062	404,674	349,837	303,238	272,971	210,499	154,097	160,285	46,742	-31.20%	-22.06%
Charges for Services	2,958,031	3,114,265	3,260,362	3,775,185	3,908,710	4,103,380	4,150,146	4,262,654	4,579,371	4,782,325	5,048,527	4.23%	5.49%
Misc Revenue	15,000	31,000	31,000	36,000	32,000	32,000	32,000	32,000	32,000	32,000	31,000	-0.63%	7.53%
Operating Transfers In													
Other Financing Sources				853,219	815,649	1,052,500	1,063,069	1,069,919	984,919	984,919	1,013,139		
Total Sewer	3,586,366	3,657,819	3,750,424	5,069,078	5,106,196	5,491,118	5,518,186	5,575,072	5,750,387	5,959,529	6,139,408	2.26%	5.52%
Total Enterprise Funds	5,877,262	5,981,006	6,292,434	8,009,868	8,195,286	8,969,916	9,456,705	9,733,742	9,913,020	10,200,644	10,475,607	6.76%	12.11%

ENTERPRISE FUNDS - Budget History Sheet

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	5 Yr Ann %	10 Yr Ann %
UTILITY COST SUMMARY:													
Water - Oper & Maint	1,637,675	1,604,494	1,678,013	1,931,809	1,947,739	2,005,666	2,058,713	2,236,641	2,236,137	2,284,843	2,510,804	4.59%	4.37%
Water - Debt Service	815,675	814,926	954,567	921,121	1,160,689	1,215,191	1,440,509	1,482,732	1,487,198	1,486,272	1,350,395	2.13%	5.17%
Water - Capital Reserve	40,000	100,000	150,000	200,000	250,000	300,000	450,000	450,000	450,000	470,000	475,000	9.63%	28.07%
Total Water Cash Needs	2,493,350	2,519,420	2,782,580	3,052,930	3,358,428	3,520,857	3,949,222	4,169,373	4,173,335	4,241,115	4,336,199	4.25%	5.69%
Working Capital/Adjustment	(1,338)	(2,638)	2,256	2,195	(3,268)	(462)	(10,703)	(10,703)	(10,702)	-	-		
Less Other Revenue	(205,112)	(314,232)	(361,996)	(324,205)	(338,920)	(341,115)	(341,115)	(341,115)	(314,984)	(314,984)	(355,871)	0.85%	5.66%
Net to be Raised by Rate	2,286,900	2,202,550	2,422,840	2,730,920	3,016,240	3,179,280	3,597,404	3,817,555	3,847,649	3,926,131	3,980,328	4.60%	5.70%
Sewer - Oper & Maint	2,033,221	2,106,855	2,227,366	2,335,486	2,442,945	2,507,198	2,590,760	2,698,507	2,919,648	3,016,160	3,087,236	4.25%	4.26%
Sewer - Net Debt Service	943,712	1,043,607	1,133,929	1,092,370	1,095,322	1,225,048	1,188,252	1,193,013	1,288,589	1,373,165	1,572,291	5.12%	5.24%
Sewer - Capital Reserve	300,000	300,000	350,000	400,000	400,000	400,000	400,000	400,000	400,000	425,000	420,000	0.98%	3.42%
Total Sewer Cash Needs	3,276,933	3,450,462	3,711,295	3,827,856	3,938,267	4,132,246	4,179,012	4,291,520	4,608,237	4,814,325	5,079,527	4.21%	4.48%
Working Capital/Adjustment	3,357	(2,962)	(4,215)	(4,386)	2,443	3,134	3,134	3,134	3,134	75,000	-		
Less Other Revenue	(117,500)	(90,500)	(101,200)	(106,200)	(112,200)	(112,200)	(112,200)	(112,200)	(110,150)	(183,150)	(68,200)	-9.48%	-5.29%
Net to be Raised by Rate	3,162,790	3,357,000	3,605,880	3,717,270	3,828,510	4,023,180	4,069,946	4,182,454	4,501,221	4,706,175	5,011,327	4.49%	4.71%
Total Utility Funds	5,449,690	5,559,550	6,028,720	6,448,190	6,844,750	7,202,460	7,667,350	8,000,009	8,348,870	8,632,306	8,991,655	4.54%	5.13%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
Water	328,500	(84,350)	220,290	308,080	285,320	163,040	418,124	220,151	30,094	78,482	54,197	801,048	1,693,428
Sewer	190,630	194,210	248,880	111,390	111,240	194,670	46,766	112,508	318,767	204,954	305,152	988,147	1,848,537
Total Utility Funds	519,130	109,860	469,170	419,470	396,560	357,710	464,890	332,659	348,861	283,436	359,349	1,789,195	3,541,965
Percent Change													
Water	16.77%	-3.69%	10.00%	12.72%	10.45%	5.41%	13.15%	6.12%	0.79%	2.04%	1.38%		
Sewer	6.41%	6.14%	7.41%	3.09%	2.99%	5.08%	1.16%	2.76%	7.62%	4.55%	6.48%		
Total Utility Funds	10.53%	2.02%	8.44%	6.96%	6.15%	5.23%	6.45%	4.34%	4.36%	3.39%	4.16%		
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	5 Yr Ann %	10 Yr Ann %
UTILITY RATES PER HCF:													
Water	2.31	2.17	2.38	2.68	2.96	3.12	3.53	3.75	3.78	3.93	3.97	4.94%	5.56%
Sewer	3.59	3.73	3.98	4.01	4.13	4.34	4.39	4.51	4.74	5.04	5.43	4.58%	4.22%
Total Utility Funds	5.90	5.90	6.36	6.69	7.09	7.46	7.92	8.26	8.52	8.97	9.40	4.73%	4.77%
Dollar Change												5 Yr Cum \$	10 Yr Cum \$
Water	0.27	(0.14)	0.21	0.30	0.28	0.16	0.41	0.22	0.03	0.15	0.04	0.85	1.66
Sewer	0.15	0.14	0.25	0.03	0.12	0.21	0.05	0.12	0.23	0.30	0.39	1.09	1.84
Total Utility Funds	0.42	-	0.46	0.33	0.40	0.37	0.46	0.34	0.26	0.45	0.43	1.94	3.50
Percent Change													
Water	13.24%	-6.06%	9.68%	12.61%	10.45%	5.41%	13.14%	6.23%	0.80%	3.97%	1.02%		
Sewer	4.36%	3.90%	6.70%	0.75%	2.99%	5.08%	1.15%	2.73%	5.10%	6.33%	7.74%		
Total Utility Funds	7.66%	0.00%	7.80%	5.19%	5.98%	5.22%	6.17%	4.29%	3.15%	5.28%	4.79%		
BILLABLE VOLUME - HCF*												5 Yr Ann %	10 Yr Ann %
Water	990,000	1,015,000	1,018,000	1,019,000	1,019,000	1,019,000	1,019,000	1,019,000	1,019,000	999,253	999,253	-0.39%	0.09%
Sewer	881,000	900,000	906,000	927,000	927,000	927,000	927,000	927,000	933,000	933,000	919,714	-0.16%	0.43%
HCF Change												5 Yr Cum	10 Yr Cum
Water	30,000	25,000	3,000	1,000	-	-	-	-	-	(19,747)	-	(19,747)	9,253
Sewer	17,000	19,000	6,000	21,000	-	-	-	-	6,000	-	(13,286)	(7,286)	38,714
Percent Change													
Water	3.13%	2.53%	0.30%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	-1.94%	0.00%		
Sewer	1.97%	2.16%	0.67%	2.32%	0.00%	0.00%	0.00%	0.00%	0.65%	0.00%	-1.42%		

* 100 Cubic Feet = 748 Gallons

**Capital Improvements Program
History of Debt Financing Issues - Principal**

Description	C	Acc	Year	Original Rate	Due	Amount	City Depts	School	Total General	Water	Sewer	Arena	DIDA	Total City Debt	Hospital	Total Debt
Sewer Treat Plant	C	NA	59	2.900%	03/01/79	1,000,000			0		1,000,000			1,000,000		1,000,000
Garrison School	C	3001	62	3.000%	12/01/87	550,000		550,000	550,000							550,000
High School	C	3002	66	3.900%	03/01/86	3,570,000		3,570,000	3,570,000							3,570,000
Sewer Impr	C	3003	66	3.700%	03/01/85	400,000			0		400,000			400,000		400,000
North Side Sewer	C	NA	68	4.125%	01/01/80	120,000			0		120,000					120,000
Public Impr	C	3004	68	4.375%	01/01/87	785,000	285,000		285,000						500,000	785,000
Sewer Treat Pl Add	C	NA	69	5.200%	12/15/79	750,000			0		750,000			750,000		750,000
Public Impr	C	3005	70	6.100%	03/15/85	545,000	80,501	274,500	355,001		189,999			545,000		545,000
Public Impr	C	3006	71	4.300%	04/01/86	430,000	205,000		205,000					205,000	225,000	430,000
Sewer Impr	C	3007	72	4.100%	02/01/83	135,000			0		135,000			135,000		135,000
Water-Hoppers/Calderwood	C	NA	72	4.500%	07/18/82	350,000			0	350,000				350,000		350,000
Urban Renewal	C	3008	73	5.100%	10/01/88	590,000	590,000		590,000					590,000		590,000
Water-Middle Rd	C	NA	75	6.000%	01/01/85	300,000			0	300,000				300,000		300,000
Bellamy Storm Dr	C	3009	75	6.100%	01/01/90	250,000	250,000		250,000					250,000		250,000
Pool/Fire Truck	C	3010	75	7.200%	01/01/88	245,000	245,000		245,000					245,000		245,000
Jr High Renov	C	3011	75	7.200%	01/01/81	50,000		50,000	50,000					50,000		50,000
Hospital Add	C	3012	75	7.200%	01/01/99	2,700,000			0					0	2,700,000	2,700,000
Cocheco Separation	C	3013	75	5.750%	12/01/90	2,279,000			0		2,279,000			2,279,000		2,279,000
Cocheco/So Side	C	3014	78	4.800%	03/01/96	2,260,000			0		2,260,000			2,260,000		2,260,000
Public Impr	C	3015	78	4.800%	12/30/82	140,000	75,000		75,000			65,000		140,000		140,000
So Side Sewer	C	3016	79	5.770%	07/01/99	626,000			0		626,000			626,000		626,000
Public Impr	C	3017	80	7.500%	12/29/87	179,000	40,000	139,000	179,000					179,000		179,000
Jr High Renov	C	3018	80	7.320%	07/01/95	2,000,000		2,000,000	2,000,000					2,000,000		2,000,000
Fire Truck	C	3019	80	6.650%	07/01/90	220,000	220,000		220,000					220,000		220,000
Public Impr	C	3020	82	10.500%	07/15/92	2,000,000	847,000	80,000	927,000	898,000	175,000			2,000,000		2,000,000
Public Impr	C	3021	83	8.740%	07/15/98	1,740,000	636,000	239,000	875,000	175,000	295,000	60,000	335,000	1,740,000		1,740,000
Public Impr	C	3022	85	8.880%	02/15/00	3,300,000	2,015,000	115,000	2,130,000	315,000	845,000	10,000		3,300,000		3,300,000
Public Impr	C	3023	85	8.000%	11/15/00	2,159,000	1,042,000	285,000	1,327,000	700,000	72,000	60,000		2,159,000		2,159,000
Public Impr	C	3024	87	7.287%	07/15/02	1,788,000	1,334,100	120,900	1,455,000	230,000	100,700	2,300		1,788,000		1,788,000
Sch Petro Tank Repl	C	3025	87	0.000%	12/23/92	42,722		42,722	42,722					42,722		42,722
Public Impr	C	3026	88	7.190%	07/15/03	3,462,000	2,040,000	98,000	2,138,000	1,161,000	73,000	90,000		3,462,000		3,462,000
WWTP-State Guar	C	3027	88	6.982%	07/15/03	1,295,000			0		1,295,000			1,295,000		1,295,000
Sch Petro Tank Repl	C	3028	88	0.000%	06/30/93	49,740		49,740	49,740					49,740		49,740
Public Impr	C	3029	89	6.793%	07/15/04	2,816,220	1,145,920	384,800	1,530,720	462,500	823,000			2,816,220		2,816,220
Public Impr	C	3030	90	6.933%	01/15/06	4,414,280	1,460,980	337,000	1,797,980	1,292,500	1,323,800			4,414,280		4,414,280
Public Impr	C	3031	91	6.635%	08/15/06	2,722,500	1,941,000	296,500	2,237,500	170,000	315,000			2,722,500		2,722,500
WWTP-State Guar	C	3032	91	6.698%	07/15/11	10,500,000			0		10,500,000			10,500,000		10,500,000
WWTP-State Guar	C	3033	91	6.575%	01/15/12	7,300,000			0		7,300,000			7,300,000		7,300,000
WWTP-State Guar	C	3034	92	5.597%	01/15/12	450,000			0		450,000			450,000		450,000
Public Impr	C	3035	93	5.416%	08/15/08	1,188,338	878,000	239,338	1,117,338			71,000		1,188,338		1,188,338
Public Impr	C	3036	94	5.610%	08/15/09	3,043,000	2,025,000	583,000	2,608,000	435,000				3,043,000		3,043,000
Sch Enegy Consvr - Lease	C	NA	95	6.690%	04/25/05	668,200		668,200	668,200					668,200		668,200
Public Impr	C	3037	95	5.325%	08/15/10	3,356,711	928,780	400,931	1,329,711	412,000	615,000		1,000,000	3,356,711		3,356,711
Public Impr	C	3038	96	5.655%	08/15/11	3,885,092	1,087,980	895,722	1,983,702	344,000			1,557,390	3,885,092		3,885,092
Energy Consvr	C	3039	96	5.406%	01/15/12	875,055	508,399		508,399			366,656		875,055		875,055
Public Impr	C	3040	97	4.840%	08/15/12	1,002,327	628,020	249,307	877,327	125,000				1,002,327		1,002,327
BFA Loan - Conproco	C	3041	97	9.5000%	07/31/07	979,000			0				979,000	979,000		979,000
SRL - Tolend Landfill	C	3042	98	3.5625%	09/01/13	1,271,357	1,271,357		1,271,357					1,271,357		1,271,357
Public Impr	C	3043	99	4.1900%	01/15/13	4,137,500	3,447,500		3,447,500	265,000	425,000			4,137,500		4,137,500
SRL - Griffin Well	C	3044	99	1.1875%	11/01/03	250,000			0	250,000				250,000		250,000
Public Impr	C	3045	99	5.5100%	01/15/15	2,179,901	786,637	1,393,264	2,179,901					2,179,901		2,179,901
New Middle School	C	3046	99	5.5800%	01/15/20	15,741,027		15,741,027	15,741,027					15,741,027		15,741,027
Public Impr	C	3047	01	4.4534%	06/15/21	22,991,400	11,386,400	2,200,000	13,586,400	2,925,000	2,880,000	3,600,000		22,991,400		22,991,400
Public Impr	C	3048	02	4.2300%	06/15/22	2,240,600	1,229,000		1,229,000		450,000	561,600		2,240,600		2,240,600
Public Impr	C	3049	03	3.1668%	06/15/24	14,280,000	5,411,000	3,748,000	9,159,000	2,225,000	2,896,000			14,280,000		14,280,000
Public Impr	C	3050	04	4.1539%	06/15/25	9,832,000	4,106,000	1,975,000	6,081,000	2,325,000	1,426,000			9,832,000		9,832,000
Public Impr	C	3051	05	3.8222%	06/15/26	10,740,000	6,095,000	2,425,000	8,520,000	750,000	1,470,000			10,740,000		10,740,000
Public Impr	C	3052	06	4.2313%	06/15/27	22,348,000	11,373,000	5,055,000	16,428,000	4,050,000	1,470,000		400,000	22,348,000		22,348,000
Public Impr	C	3053	07	4.5000%	06/15/27	20,646,000	9,101,000	9,095,000	18,196,000	2,200,000	250,000			20,646,000		20,646,000
Public Impr	C	3054	09	4.0935%	12/15/28	9,970,000	7,935,000	610,000	8,545,000	175,000	1,250,000	0	0	9,970,000		9,970,000
Public Impr	C	3055	10	3.4417%	04/01/30	12,799,000	3,746,058	6,092,942	9,839,000	1,550,000	1,410,000			12,799,000		12,799,000
Public Impr Refunding	C	3057	10	2.1535%	06/15/21	8,790,000	4,105,550	737,750	4,843,300	1,126,000	972,000	1,848,700		8,790,000		8,790,000
CDFA Energy Impr	C	3058	11	2.4700%	12/31/20	250,000			250,000					250,000		250,000
Total of Issues						237,977,970	90,502,182	60,741,643	151,243,825	25,211,000	46,841,499	6,985,256	4,271,390	234,552,970	3,425,000	237,977,970

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Capital Improvements Program - FY2013-2018

Debt Balance - Existing

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	Total City Debt
2012	35,981,169	26,152,119	62,133,288	3,800,000	9,388,000	7,168,000	1,623,909	84,113,197
2013	32,118,014	23,714,874	55,832,889	3,545,000	8,463,000	6,295,500	1,548,300	75,684,688
2014	28,302,294	21,316,634	49,618,928	3,280,000	7,540,000	5,428,000	1,467,626	67,334,554
2015	24,765,752	18,959,834	43,725,585	3,005,000	6,638,000	4,586,500	1,381,550	59,336,635
2016	21,328,616	16,727,202	38,055,818	2,720,000	5,756,000	3,764,000	0	50,295,818
2017	18,465,871	14,690,884	33,156,755	2,420,000	4,988,000	3,022,500	0	43,587,255
2018	15,697,502	12,693,033	28,390,535	2,110,000	4,220,000	2,311,000	0	37,031,535
2019	13,180,495	10,866,139	24,046,634	1,790,000	3,555,000	1,776,500	0	31,168,134
2020	10,725,833	9,119,000	19,844,833	1,450,000	2,920,000	1,278,000	0	25,492,833
2021	8,541,500	7,832,000	16,373,500	1,095,000	2,365,000	891,500	0	20,725,000
2022	6,895,000	6,560,000	13,455,000	730,000	1,905,000	610,000	0	16,700,000
2023	5,502,500	5,355,000	10,857,500	565,000	1,465,000	412,500	0	13,300,000
2024	4,110,000	4,150,000	8,260,000	390,000	1,025,000	215,000	0	9,890,000
2025	2,882,500	2,995,000	5,877,500	210,000	645,000	97,500	0	6,830,000
2026	1,795,000	1,910,000	3,705,000	20,000	330,000	30,000	0	4,085,000
2027	877,500	940,000	1,817,500	15,000	75,000	22,500	0	1,930,000
2028	480,000	620,000	1,100,000	10,000	50,000	15,000	0	1,175,000
2029	87,500	300,000	387,500	5,000	25,000	7,500	0	425,000
2030	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0

Debt Balance - Authorized To Be Issued

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	Total City Debt
2012	6,866,765	0	6,866,765	500,000	2,000,000	3,479,157	0	12,845,922
2013	7,090,088	0	7,090,088	975,000	3,900,000	3,471,241	0	15,436,329
2014	6,683,411	0	6,683,411	916,667	3,700,000	3,253,325	0	14,553,403
2015	6,276,734	0	6,276,734	858,334	3,500,000	3,035,409	0	13,670,477
2016	5,870,057	0	5,870,057	800,001	3,300,000	2,817,493	0	12,787,551
2017	5,463,380	0	5,463,380	741,668	3,100,000	2,599,577	0	11,904,625
2018	5,056,703	0	5,056,703	683,335	2,900,000	2,381,661	0	11,021,699
2019	4,650,026	0	4,650,026	625,002	2,700,000	2,163,745	0	10,138,773
2020	4,243,349	0	4,243,349	566,669	2,500,000	1,945,829	0	9,255,847
2021	3,836,672	0	3,836,672	508,336	2,300,000	1,727,913	0	8,372,921
2022	3,430,000	0	3,430,000	450,003	2,100,000	1,510,000	0	7,490,003
2023	3,090,000	0	3,090,000	391,670	1,900,000	1,320,000	0	6,701,670
2024	2,750,000	0	2,750,000	333,337	1,700,000	1,130,000	0	5,913,337
2025	2,410,000	0	2,410,000	275,004	1,500,000	940,000	0	5,125,004
2026	2,070,000	0	2,070,000	216,671	1,300,000	750,000	0	4,336,671
2027	1,730,000	0	1,730,000	158,338	1,100,000	560,000	0	3,548,338
2028	1,390,000	0	1,390,000	100,000	900,000	450,000	0	2,840,000
2029	1,050,000	0	1,050,000	75,000	700,000	340,000	0	2,165,000
2030	710,000	0	710,000	50,000	500,000	230,000	0	1,490,000
2031	370,000	0	370,000	25,000	300,000	120,000	0	815,000
2032	30,000	0	30,000	0	100,000	10,000	0	140,000
2033	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0

Capital Improvements Program - FY2013-2018

Debt Balance - Proposed CIP Only

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	Total City Debt
2012	3,450,000	1,900,000	5,350,000	0	900,000	3,000,000	0	9,250,000
2013	18,482,500	5,105,000	23,587,500	0	1,143,333	5,880,000	0	30,610,833
2014	22,723,917	8,445,000	31,168,917	10,300,000	3,616,666	8,578,500	0	53,664,083
2015	24,597,334	20,005,000	44,602,334	9,785,000	4,719,999	11,527,000	0	70,634,333
2016	25,900,318	30,965,000	56,865,318	11,370,000	4,509,999	10,904,250	0	83,649,567
2017	26,739,702	37,825,000	64,564,702	10,750,000	4,193,332	10,281,500	0	89,789,534
2018	25,121,203	35,760,000	60,881,203	10,130,000	3,876,665	9,658,750	0	84,546,618
2019	23,502,704	33,695,000	57,197,704	9,510,000	3,559,998	9,036,000	0	79,303,702
2020	21,884,205	31,630,000	53,514,205	8,890,000	3,243,331	8,413,250	0	74,060,786
2021	20,265,706	29,565,000	49,830,706	8,270,000	2,926,664	7,790,500	0	68,817,870
2022	18,647,207	27,500,000	46,147,207	7,650,000	2,609,997	7,167,750	0	63,574,954
2023	17,028,708	25,435,000	42,463,708	7,030,000	2,293,330	6,545,000	0	58,332,038
2024	15,410,209	23,370,000	38,780,209	6,410,000	1,976,663	5,922,250	0	53,089,122
2025	13,791,710	21,305,000	35,096,710	5,790,000	1,659,996	5,299,500	0	47,846,206
2026	12,173,211	19,240,000	31,413,211	5,170,000	1,343,329	4,676,750	0	42,603,290
2027	10,554,712	17,175,000	27,729,712	4,550,000	1,026,667	4,054,000	0	37,360,379
2028	8,936,208	15,110,000	24,046,208	3,930,000	756,667	3,431,250	0	32,164,125
2029	7,321,042	13,045,000	20,366,042	3,310,000	506,667	2,808,500	0	26,991,209
2030	5,710,871	10,980,000	16,690,871	2,690,000	326,662	2,185,750	0	21,893,283
2031	4,109,038	8,915,000	13,024,038	2,070,000	235,000	1,568,000	0	16,897,038
2032	2,507,200	6,850,000	9,357,200	1,450,000	150,000	950,250	0	11,907,450
2033	1,161,200	4,880,000	6,041,200	830,000	75,000	482,500	0	7,428,700
2034	572,950	3,075,000	3,647,950	210,000	0	166,250	0	4,024,200
2035	239,700	1,450,000	1,689,700	105,000	0	0	0	1,794,700
2036	53,550	425,000	478,550	0	0	0	0	478,550
2037	0	0	0	0	0	0	0	0

Debt Balance - Existing, Authorized & Proposed

End of FY	City Depts	School	Total General Fund	Special Revenue	Water	Sewer	DBIDA	Total City Debt
2012	46,297,934	28,052,119	74,350,053	4,300,000	12,288,000	13,647,157	1,623,909	106,209,119
2013	57,690,602	28,819,874	86,510,477	4,520,000	13,506,333	15,646,741	1,548,300	121,731,850
2014	57,709,622	29,761,634	87,471,256	14,496,667	14,856,666	17,259,825	1,467,626	135,552,040
2015	55,639,820	38,964,834	94,604,653	13,648,334	14,857,999	19,148,909	1,381,550	143,641,445
2016	53,098,991	47,692,202	100,791,193	14,890,001	13,565,999	17,485,743	0	146,732,936
2017	50,668,953	52,515,884	103,184,837	13,911,668	12,281,332	15,903,577	0	145,281,414
2018	45,875,408	48,453,033	94,328,441	12,923,335	10,996,665	14,351,411	0	132,599,852
2019	41,333,225	44,561,139	85,894,364	11,925,002	9,814,998	12,976,245	0	120,610,609
2020	36,853,387	40,749,000	77,602,387	10,906,669	8,663,331	11,637,079	0	108,809,466
2021	32,643,878	37,397,000	70,040,878	9,873,336	7,591,664	10,409,913	0	97,915,791
2022	28,972,207	34,060,000	63,032,207	8,830,003	6,614,997	9,287,750	0	87,764,957
2023	25,621,208	30,790,000	56,411,208	7,986,670	5,658,330	8,277,500	0	78,333,708
2024	22,270,209	27,520,000	49,790,209	7,133,337	4,701,663	7,267,250	0	68,892,459
2025	19,084,210	24,300,000	43,384,210	6,275,004	3,804,996	6,337,000	0	59,801,210
2026	16,038,211	21,150,000	37,188,211	5,406,671	2,973,329	5,456,750	0	51,024,961
2027	13,162,212	18,115,000	31,277,212	4,723,338	2,201,667	4,636,500	0	42,838,717
2028	10,806,208	15,730,000	26,536,208	4,040,000	1,706,667	3,896,250	0	36,179,125
2029	8,458,542	13,345,000	21,803,542	3,390,000	1,231,667	3,156,000	0	29,581,209
2030	6,420,871	10,980,000	17,400,871	2,740,000	826,662	2,415,750	0	23,383,283
2031	4,479,038	8,915,000	13,394,038	2,095,000	535,000	1,688,000	0	17,712,038
2032	2,537,200	6,850,000	9,387,200	1,450,000	250,000	960,250	0	12,047,450
2033	1,161,200	4,880,000	6,041,200	830,000	75,000	482,500	0	7,428,700
2034	572,950	3,075,000	3,647,950	210,000	0	166,250	0	4,024,200
2035	239,700	1,450,000	1,689,700	105,000	0	0	0	1,794,700
2036	53,550	425,000	478,550	0	0	0	0	478,550
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0

Capital Improvements Program - FY2013-2018

Principal Payments - Existing Debt

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2012	4,075,343	2,488,695	6,564,038	245,000	946,000	1,789,500	70,864	9,615,402
2013	3,863,155	2,437,245	6,300,400	255,000	925,000	872,500	75,610	8,428,509
2014	3,815,720	2,398,241	6,213,960	265,000	923,000	867,500	80,673	8,350,134
2015	3,536,542	2,356,800	5,893,343	275,000	902,000	841,500	86,076	7,997,919
2016	3,437,136	2,232,632	5,669,768	285,000	882,000	822,500	1,381,550	9,040,818
2017	2,862,745	2,036,318	4,899,063	300,000	768,000	741,500	0	6,708,563
2018	2,768,368	1,997,851	4,766,219	310,000	768,000	711,500	0	6,555,719
2019	2,517,007	1,826,893	4,343,901	320,000	665,000	534,500	0	5,863,401
2020	2,454,662	1,747,139	4,201,801	340,000	635,000	498,500	0	5,675,301
2021	2,184,333	1,287,000	3,471,333	355,000	555,000	386,500	0	4,767,833
2022	1,646,500	1,272,000	2,918,500	365,000	460,000	281,500	0	4,025,000
2023	1,392,500	1,205,000	2,597,500	165,000	440,000	197,500	0	3,400,000
2024	1,392,500	1,205,000	2,597,500	175,000	440,000	197,500	0	3,410,000
2025	1,227,500	1,155,000	2,382,500	180,000	380,000	117,500	0	3,060,000
2026	1,087,500	1,085,000	2,172,500	190,000	315,000	67,500	0	2,745,000
2027	917,500	970,000	1,887,500	5,000	255,000	7,500	0	2,155,000
2028	397,500	320,000	717,500	5,000	25,000	7,500	0	755,000
2029	392,500	320,000	712,500	5,000	25,000	7,500	0	750,000
2030	87,500	300,000	387,500	5,000	25,000	7,500	0	425,000
2031	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
Totals	40,056,512	28,640,814	68,697,326	4,045,000	10,334,000	8,957,500	1,694,773	93,728,599

Interest Payments - Existing Debt

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2012	1,545,042	1,586,820	3,131,862	170,400	404,394	337,346	108,074	4,152,076
2013	1,403,010	1,559,764	2,962,774	160,650	371,172	264,046	103,328	3,861,970
2014	1,269,026	1,529,021	2,798,047	148,000	337,608	233,863	98,264	3,615,782
2015	1,130,736	1,496,602	2,627,337	137,450	304,893	203,614	92,861	3,366,156
2016	995,186	1,455,697	2,450,883	123,800	269,033	172,964	65,884	3,082,564
2017	862,488	1,430,478	2,292,966	111,750	234,612	142,488	0	2,781,816
2018	756,478	1,405,646	2,162,125	99,800	205,810	116,558	0	2,584,292
2019	649,737	1,371,617	2,021,355	87,450	176,374	89,739	0	2,374,917
2020	550,462	1,348,326	1,898,787	74,700	150,073	69,022	0	2,192,582
2021	450,955	385,393	836,348	61,144	124,084	49,465	0	1,071,040
2022	361,030	332,490	693,520	46,544	101,284	34,169	0	875,516
2023	290,824	278,900	569,724	31,075	81,779	22,824	0	705,403
2024	231,343	227,843	459,186	24,100	63,056	14,934	0	561,276
2025	173,524	176,725	350,249	16,700	44,544	8,724	0	420,218
2026	120,062	126,788	246,849	9,075	28,369	4,036	0	288,329
2027	72,148	79,830	151,978	794	14,388	1,191	0	168,350
2028	31,211	37,345	68,556	600	3,000	900	0	73,056
2029	13,863	24,000	37,863	400	2,000	600	0	40,863
2030	3,500	12,450	15,950	200	1,000	300	0	17,450
2031	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
Totals	10,910,626	14,865,734	25,776,359	1,304,632	2,917,471	1,766,783	468,411	32,233,656

Capital Improvements Program - FY2013-2018

Principal Payments - Authorized Debt

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2013	376,677	0	376,677	25,000	100,000	207,916	0	709,593
2014	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2015	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2016	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2017	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2018	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2019	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2020	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2021	406,677	0	406,677	58,333	200,000	217,916	0	882,926
2022	406,672	0	406,672	58,333	200,000	217,913	0	882,918
2023	340,000	0	340,000	58,333	200,000	190,000	0	788,333
2024	340,000	0	340,000	58,333	200,000	190,000	0	788,333
2025	340,000	0	340,000	58,333	200,000	190,000	0	788,333
2026	340,000	0	340,000	58,333	200,000	190,000	0	788,333
2027	340,000	0	340,000	58,333	200,000	190,000	0	788,333
2028	340,000	0	340,000	58,338	200,000	110,000	0	708,338
2029	340,000	0	340,000	25,000	200,000	110,000	0	675,000
2030	340,000	0	340,000	25,000	200,000	110,000	0	675,000
2031	340,000	0	340,000	25,000	200,000	110,000	0	675,000
2032	340,000	0	340,000	25,000	200,000	110,000	0	675,000
2033	30,000	0	30,000	0	100,000	10,000	0	140,000
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0
Totals	7,466,765	0	7,466,765	1,000,000	4,000,000	3,679,157	0	16,145,922

Interest Payments - Authorized Debt

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2013	322,504	0	322,504	11,875	95,000	149,000	0	578,379
2014	351,004	0	351,004	46,250	190,000	158,500	0	745,754
2015	333,479	0	333,479	45,063	185,250	150,150	0	713,942
2016	314,528	0	314,528	42,375	175,750	141,325	0	673,978
2017	295,578	0	295,578	39,688	166,250	132,500	0	634,016
2018	276,627	0	276,627	37,000	156,750	123,675	0	594,052
2019	257,677	0	257,677	34,313	147,250	114,850	0	554,090
2020	238,727	0	238,727	31,625	137,750	106,025	0	514,127
2021	219,776	0	219,776	28,938	128,250	97,200	0	474,164
2022	200,826	0	200,826	26,250	118,750	88,375	0	434,201
2023	181,875	0	181,875	23,563	109,250	79,550	0	394,238
2024	162,925	0	162,925	20,875	99,750	70,725	0	354,275
2025	146,775	0	146,775	18,188	90,250	61,900	0	317,113
2026	130,625	0	130,625	15,500	80,750	53,075	0	279,950
2027	114,475	0	114,475	12,813	71,250	44,250	0	242,788
2028	98,325	0	98,325	10,125	61,750	35,425	0	205,625
2029	82,175	0	82,175	7,438	52,250	26,600	0	168,463
2030	66,025	0	66,025	4,750	42,750	21,375	0	134,900
2031	49,875	0	49,875	3,563	33,250	16,150	0	102,838
2032	33,725	0	33,725	2,375	23,750	10,925	0	70,775
2033	17,575	0	17,575	1,188	14,250	5,700	0	38,713
2034	1,425	0	1,425	0	4,750	475	0	6,650
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0
Totals	3,896,526	0	3,896,526	463,755	2,185,000	1,687,750	0	8,233,031

Capital Improvements Program - FY2013-2018

Principal Payments - Proposed CIP Only

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2013	172,500	95,000	267,500	0	56,667	150,000	0	474,167
2014	933,583	260,000	1,193,583	0	76,667	301,500	0	1,571,750
2015	1,193,583	440,000	1,633,583	515,000	221,667	451,500	0	2,821,750
2016	1,349,016	1,040,000	2,389,016	515,000	310,000	622,750	0	3,836,766
2017	1,481,616	1,640,000	3,121,616	620,000	316,667	622,750	0	4,681,033
2018	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2019	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2020	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2021	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2022	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2023	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2024	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2025	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2026	1,618,499	2,065,000	3,683,499	620,000	316,667	622,750	0	5,242,916
2027	1,618,499	2,065,000	3,683,499	620,000	316,662	622,750	0	5,242,911
2028	1,618,504	2,065,000	3,683,504	620,000	270,000	622,750	0	5,196,254
2029	1,615,166	2,065,000	3,680,166	620,000	250,000	622,750	0	5,172,916
2030	1,610,171	2,065,000	3,675,171	620,000	180,005	622,750	0	5,097,926
2031	1,601,833	2,065,000	3,666,833	620,000	91,662	617,750	0	4,996,245
2032	1,601,838	2,065,000	3,666,838	620,000	85,000	617,750	0	4,989,588
2033	1,346,000	1,970,000	3,316,000	620,000	75,000	467,750	0	4,478,750
2034	588,250	1,805,000	2,393,250	620,000	75,000	316,250	0	3,404,500
2035	333,250	1,625,000	1,958,250	105,000	0	166,250	0	2,229,500
2036	186,150	1,025,000	1,211,150	105,000	0	0	0	1,316,150
2037	53,550	425,000	478,550	0	0	0	0	478,550
2038	0	0	0	0	0	0	0	0
Totals	31,870,000	41,300,000	73,170,000	12,400,000	5,175,000	12,430,000	0	103,175,000

Interest Payments - Proposed CIP Only

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2013	885,988	247,000	1,132,988	0	54,500	286,425	0	1,473,913
2014	1,123,419	413,488	1,536,907	489,250	170,425	421,800	0	2,618,382
2015	1,224,452	971,138	2,195,590	489,250	226,575	568,792	0	3,480,207
2016	1,293,748	1,520,238	2,813,986	564,538	220,888	547,346	0	4,146,758
2017	1,311,397	1,874,588	3,185,985	540,075	206,725	517,777	0	4,450,562
2018	1,266,500	1,796,688	3,063,188	510,626	192,263	488,209	0	4,254,286
2019	1,189,870	1,698,601	2,888,471	481,175	177,800	458,641	0	4,006,087
2020	1,113,242	1,600,513	2,713,755	451,726	163,338	429,073	0	3,757,892
2021	1,036,613	1,502,426	2,539,039	422,275	148,875	399,504	0	3,509,693
2022	959,985	1,404,338	2,364,323	392,826	134,413	369,936	0	3,261,498
2023	883,354	1,306,251	2,189,605	363,375	119,950	340,368	0	3,013,298
2024	806,727	1,208,163	2,014,890	333,926	105,488	310,801	0	2,765,105
2025	730,097	1,110,076	1,840,173	304,475	91,025	281,232	0	2,516,905
2026	653,470	1,011,988	1,665,458	275,026	76,563	251,664	0	2,268,711
2027	576,840	913,901	1,490,741	245,575	62,100	222,096	0	2,020,512
2028	500,212	815,813	1,316,025	216,126	47,638	192,528	0	1,772,317
2029	423,583	717,726	1,141,309	186,675	35,275	162,959	0	1,526,218
2030	347,105	619,638	966,743	157,226	23,813	133,391	0	1,281,173
2031	270,849	521,551	792,400	127,775	15,500	103,823	0	1,039,498
2032	194,972	423,463	618,435	98,326	11,163	74,481	0	802,405
2033	119,092	325,376	444,468	68,875	7,125	45,137	0	565,605
2034	55,159	231,800	286,959	39,426	3,563	22,919	0	352,867
2035	27,215	146,063	173,278	9,975	0	7,897	0	191,150
2036	11,386	68,875	80,261	4,988	0	0	0	85,249
2037	2,544	20,188	22,732	0	0	0	0	22,732
2038	0	0	0	0	0	0	0	0
Totals	17,007,819	22,469,890	39,477,709	6,773,510	2,295,005	6,636,799	0	55,183,023

Capital Improvements Program - FY2013-2018

Principal & Interest - Proposed CIP Only

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2013	1,058,488	342,000	1,400,488	0	111,167	436,425	0	1,948,080
2014	2,057,002	673,488	2,730,490	489,250	247,092	723,300	0	4,190,132
2015	2,418,035	1,411,138	3,829,173	1,004,250	448,242	1,020,292	0	6,301,957
2016	2,642,764	2,560,238	5,203,002	1,079,538	530,888	1,170,096	0	7,983,524
2017	2,793,013	3,514,588	6,307,601	1,160,075	523,392	1,140,527	0	9,131,595
2018	2,884,999	3,861,688	6,746,687	1,130,626	508,930	1,110,959	0	9,497,202
2019	2,808,369	3,763,601	6,571,970	1,101,175	494,467	1,081,391	0	9,249,003
2020	2,731,741	3,665,513	6,397,254	1,071,726	480,005	1,051,823	0	9,000,808
2021	2,655,112	3,567,426	6,222,538	1,042,275	465,542	1,022,254	0	8,752,609
2022	2,578,484	3,469,338	6,047,822	1,012,826	451,080	992,686	0	8,504,414
2023	2,501,853	3,371,251	5,873,104	983,375	436,617	963,118	0	8,256,214
2024	2,425,226	3,273,163	5,698,389	953,926	422,155	933,551	0	8,008,021
2025	2,348,596	3,175,076	5,523,672	924,475	407,692	903,982	0	7,759,821
2026	2,271,969	3,076,988	5,348,957	895,026	393,230	874,414	0	7,511,627
2027	2,195,339	2,978,901	5,174,240	865,575	378,762	844,846	0	7,263,423
2028	2,118,716	2,880,813	4,999,529	836,126	317,638	815,278	0	6,968,571
2029	2,038,749	2,782,726	4,821,475	806,675	285,275	785,709	0	6,699,134
2030	1,957,276	2,684,638	4,641,914	777,226	203,818	756,141	0	6,379,099
2031	1,872,682	2,586,551	4,459,233	747,775	107,162	721,573	0	6,035,743
2032	1,796,810	2,488,463	4,285,273	718,326	96,163	692,231	0	5,791,993
2033	1,465,092	2,295,376	3,760,468	688,875	82,125	512,887	0	5,044,355
2034	643,409	2,036,800	2,680,209	659,426	78,563	339,169	0	3,757,367
2035	360,465	1,771,063	2,131,528	114,975	0	174,147	0	2,420,650
2036	197,536	1,093,875	1,291,411	109,988	0	0	0	1,401,399
2037	56,094	445,188	501,282	0	0	0	0	501,282
2038	0	0	0	0	0	0	0	0
Totals	48,877,819	63,769,890	112,647,709	19,173,510	7,470,005	19,066,799	0	158,358,023

Principal & Interest - Existing, Authorized & Proposed

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2012	5,620,385	4,075,515	9,695,900	415,400	1,350,394	2,126,846	178,938	13,767,478
2013	7,023,833	4,339,009	11,362,843	452,525	1,602,339	1,929,887	178,938	15,526,531
2014	7,899,429	4,600,750	12,500,179	1,006,833	1,897,700	2,201,079	178,938	17,784,728
2015	7,825,469	5,264,540	13,090,009	1,520,096	2,040,385	2,433,472	178,938	19,262,899
2016	7,796,292	6,248,567	14,044,858	1,589,046	2,057,671	2,524,801	1,447,434	21,663,810
2017	7,220,501	6,981,384	14,201,885	1,669,846	1,892,254	2,374,931	0	20,138,916
2018	7,093,150	7,265,185	14,358,335	1,635,759	1,839,490	2,280,608	0	20,114,192
2019	6,639,468	6,962,112	13,601,579	1,601,271	1,683,091	2,038,396	0	18,924,337
2020	6,382,269	6,760,978	13,143,247	1,576,384	1,602,828	1,943,286	0	18,265,744
2021	5,916,853	5,239,819	11,156,672	1,545,690	1,472,876	1,773,335	0	15,948,572
2022	5,193,512	5,073,828	10,267,340	1,508,953	1,331,114	1,614,643	0	14,722,049
2023	4,707,052	4,855,151	9,562,203	1,261,346	1,267,646	1,452,992	0	13,544,188
2024	4,551,994	4,706,006	9,258,000	1,232,234	1,224,961	1,406,710	0	13,121,905
2025	4,236,395	4,506,801	8,743,196	1,197,696	1,122,486	1,282,106	0	12,345,485
2026	3,950,156	4,288,776	8,238,931	1,167,934	1,017,349	1,189,025	0	11,613,239
2027	3,639,462	4,028,731	7,668,193	942,515	919,400	1,087,787	0	10,617,894
2028	2,985,752	3,238,158	6,223,910	910,189	607,388	969,103	0	8,710,590
2029	2,867,287	3,126,726	5,994,013	844,513	564,525	930,409	0	8,333,460
2030	2,454,301	2,997,088	5,451,389	812,176	472,568	895,316	0	7,631,449
2031	2,262,557	2,586,551	4,849,108	776,338	340,412	847,723	0	6,813,581
2032	2,170,535	2,488,463	4,658,998	745,701	319,913	813,156	0	6,537,768
2033	1,512,667	2,295,376	3,808,043	690,063	196,375	528,587	0	5,223,068
2034	644,834	2,036,800	2,681,634	659,426	83,313	339,644	0	3,764,017
2035	360,465	1,771,063	2,131,528	114,975	0	174,147	0	2,420,650
2036	197,536	1,093,875	1,291,411	109,988	0	0	0	1,401,399
2037	56,094	445,188	501,282	0	0	0	0	501,282
2038	0	0	0	0	0	0	0	0
Totals	111,208,248	107,276,438	218,484,686	25,986,897	26,906,476	35,157,989	2,163,184	308,699,231

Capital Improvements Program - FY2013-2018

Principal Payments - Existing, Authorized & Proposed

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2012	4,075,343	2,488,695	6,564,038	245,000	946,000	1,789,500	70,864	9,615,402
2013	4,412,332	2,532,245	6,944,577	280,000	1,081,667	1,230,416	75,610	9,612,269
2014	5,155,980	2,658,241	7,814,220	323,333	1,199,667	1,386,916	80,673	10,804,810
2015	5,136,802	2,796,800	7,933,603	848,333	1,323,667	1,510,916	86,076	11,702,595
2016	5,192,829	3,272,632	8,465,461	858,333	1,392,000	1,663,166	1,381,550	13,760,510
2017	4,751,038	3,676,318	8,427,356	978,333	1,284,667	1,582,166	0	12,272,522
2018	4,793,544	4,062,851	8,856,395	988,333	1,284,667	1,552,166	0	12,681,561
2019	4,542,183	3,891,893	8,434,077	998,333	1,181,667	1,375,166	0	11,989,243
2020	4,479,838	3,812,139	8,291,977	1,018,333	1,151,667	1,339,166	0	11,801,143
2021	4,209,509	3,352,000	7,561,509	1,033,333	1,071,667	1,227,166	0	10,893,675
2022	3,671,671	3,337,000	7,008,671	1,043,333	976,667	1,122,163	0	10,150,834
2023	3,350,999	3,270,000	6,620,999	843,333	956,667	1,010,250	0	9,431,249
2024	3,350,999	3,270,000	6,620,999	853,333	956,667	1,010,250	0	9,441,249
2025	3,185,999	3,220,000	6,405,999	858,333	896,667	930,250	0	9,091,249
2026	3,045,999	3,150,000	6,195,999	868,333	831,667	880,250	0	8,776,249
2027	2,875,999	3,035,000	5,910,999	683,333	771,662	820,250	0	8,186,244
2028	2,356,004	2,385,000	4,741,004	683,338	495,000	740,250	0	6,659,592
2029	2,347,666	2,385,000	4,732,666	650,000	475,000	740,250	0	6,597,916
2030	2,037,671	2,365,000	4,402,671	650,000	405,005	740,250	0	6,197,926
2031	1,941,833	2,065,000	4,006,833	645,000	291,662	727,750	0	5,671,245
2032	1,941,838	2,065,000	4,006,838	645,000	285,000	727,750	0	5,664,588
2033	1,376,000	1,970,000	3,346,000	620,000	175,000	477,750	0	4,618,750
2034	588,250	1,805,000	2,393,250	620,000	75,000	316,250	0	3,404,500
2035	333,250	1,625,000	1,958,250	105,000	0	166,250	0	2,229,500
2036	186,150	1,025,000	1,211,150	105,000	0	0	0	1,316,150
2037	53,550	425,000	478,550	0	0	0	0	478,550
2038	0	0	0	0	0	0	0	0
Totals	79,393,277	69,940,814	149,334,091	17,445,000	19,509,000	25,066,657	1,694,773	213,049,521

State Aid to Existing Debt Service

Fiscal Yr	City Depts	School	Total		Water	Sewer	DBIDA	Total City Debt
			General Fund	Special Revenue				
2012	0	614,891	614,891	0	0	884,848	0	1,499,739
2013	0	601,781	601,781	0	0	22,283	0	624,064
2014	0	591,880	591,880	0	0	21,596	0	613,476
2015	0	581,848	581,848	0	0	21,027	0	602,875
2016	0	570,397	570,397	0	0	20,383	0	590,780
2017	0	557,703	557,703	0	0	18,374	0	576,077
2018	0	531,003	531,003	0	0	17,826	0	548,829
2019	0	487,594	487,594	0	0	14,218	0	501,812
2020	0	435,568	435,568	0	0	13,603	0	449,171
2021	0	298,192	298,192	0	0	13,166	0	311,358
2022	0	297,592	297,592	0	0	11,768	0	309,360
2023	0	297,592	297,592	0	0	11,368	0	308,960
2024	0	259,592	259,592	0	0	10,963	0	270,555
2025	0	259,592	259,592	0	0	10,559	0	270,151
2026	0	239,025	239,025	0	0	10,148	0	249,173
2027	0	185,925	185,925	0	0	0	0	185,925
2028	0	109,425	109,425	0	0	0	0	109,425
2029	0	0	0	0	0	0	0	0
2030	0	0	0	0	0	0	0	0
2031	0	0	0	0	0	0	0	0
2032	0	0	0	0	0	0	0	0
2033	0	0	0	0	0	0	0	0
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
Totals	0	6,919,599	6,919,599	0	0	1,102,130	0	8,021,729

**Capital Improvements Program - FY2013-2018
Amortization Schedules - 15 Year**

City Departments										End of FY		Rate
Fiscal Yr	Yr 1	0	50,000	75,000	125,000	0	1,250,000	Total	Princ Bal	Interest	Total DS	
		Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	City Depts	City Depts	City Depts	
2012								0	0		0	
2013		0						0	50,000	2,250	2,250	
2014		0	3,333					3,333	121,667	5,625	8,958	
2015		0	3,333	5,000				8,333	238,334	11,100	19,433	
2016		0	3,333	5,000	8,333			16,666	221,668	10,725	27,391	
2017		0	3,333	5,000	8,333	0		16,666	1,455,002	66,225	82,891	
2018		0	3,333	5,000	8,333	0	83,333	99,999	1,355,003	65,475	165,474	
2019		0	3,333	5,000	8,333	0	83,333	99,999	1,255,004	60,975	160,974	
2020		0	3,333	5,000	8,333	0	83,333	99,999	1,155,005	56,475	156,474	
2021		0	3,333	5,000	8,333	0	83,333	99,999	1,055,006	51,975	151,974	
2022		0	3,333	5,000	8,333	0	83,333	99,999	955,007	47,475	147,474	
2023		0	3,333	5,000	8,333	0	83,333	99,999	855,008	42,975	142,974	
2024		0	3,333	5,000	8,333	0	83,333	99,999	755,009	38,475	138,474	
2025		0	3,333	5,000	8,333	0	83,333	99,999	655,010	33,975	133,974	
2026		0	3,333	5,000	8,333	0	83,333	99,999	555,011	29,475	129,474	
2027		0	3,333	5,000	8,333	0	83,333	99,999	455,012	24,975	124,974	
2028			3,338	5,000	8,333	0	83,333	100,004	355,008	20,475	120,479	
2029				5,000	8,333	0	83,333	96,666	258,342	15,975	112,641	
2030					8,338	0	83,333	91,671	166,671	11,625	103,296	
2031						0	83,333	83,333	83,338	7,500	90,833	
2032							83,338	83,338	0	3,750	87,088	
2033								0	0	0	0	
2034								0	0	0	0	
2035								0	0	0	0	
2036								0	0	0	0	
2037								0	0	0	0	
Totals		0	50,000	75,000	125,000	0	1,250,000	1,500,000		607,500	2,107,500	
Var		0	0	0	0	0	0	0				
School												
Fiscal Yr	Yr 1	0	0	0	0	0	0	Total Princ	Princ Bal	Interest	Total DS	
		Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School	School	School	School	
2012								0	0		0	
2013		0						0	0		0	
2014		0	0					0	0		0	
2015		0	0	0				0	0		0	
2016		0	0	0	0			0	0		0	
2017		0	0	0	0	0		0	0		0	
2018		0	0	0	0	0	0	0	0		0	
2019		0	0	0	0	0	0	0	0		0	
2020		0	0	0	0	0	0	0	0		0	
2021		0	0	0	0	0	0	0	0		0	
2022		0	0	0	0	0	0	0	0		0	
2023		0	0	0	0	0	0	0	0		0	
2024		0	0	0	0	0	0	0	0		0	
2025		0	0	0	0	0	0	0	0		0	
2026		0	0	0	0	0	0	0	0		0	
2027		0	0	0	0	0	0	0	0		0	
2028			0	0	0	0	0	0	0		0	
2029				0	0	0	0	0	0		0	
2030					0	0	0	0	0		0	
2031						0	0	0	0		0	
2032							0	0	0		0	
2033								0	0		0	
2034								0	0		0	
2035								0	0		0	
2036								0	0		0	
2037								0	0		0	
Totals		0	0	0	0	0	0	0	0	0	0	
Var		0	0	0	0	0	0	1,500,000	Tot GF			

**Capital Improvements Program - FY2013-2018
Amortization Schedules - 15 Year**

Water											
Fiscal Yr	700,000 Yr 1	300,000 Yr 2	1,050,000 Yr 3	1,325,000 Yr 4	100,000 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water	
2012								0	700,000	31,500	31,500
2013	46,667						46,667	953,333	45,000	91,667	
2014	46,667	20,000					66,667	1,936,666	90,150	156,817	
2015	46,667	20,000	70,000				136,667	3,124,999	146,775	283,442	
2016	46,667	20,000	70,000	88,333			225,000	2,999,999	145,125	370,125	
2017	46,667	20,000	70,000	88,333	6,667		231,667	2,768,332	135,000	366,667	
2018	46,667	20,000	70,000	88,333	6,667	0	231,667	2,536,665	124,575	356,242	
2019	46,667	20,000	70,000	88,333	6,667	0	231,667	2,304,998	114,150	345,817	
2020	46,667	20,000	70,000	88,333	6,667	0	231,667	2,073,331	103,725	335,392	
2021	46,667	20,000	70,000	88,333	6,667	0	231,667	1,841,664	93,300	324,967	
2022	46,667	20,000	70,000	88,333	6,667	0	231,667	1,609,997	82,875	314,542	
2023	46,667	20,000	70,000	88,333	6,667	0	231,667	1,378,330	72,450	304,117	
2024	46,667	20,000	70,000	88,333	6,667	0	231,667	1,146,663	62,025	293,692	
2025	46,667	20,000	70,000	88,333	6,667	0	231,667	914,996	51,600	283,267	
2026	46,667	20,000	70,000	88,333	6,667	0	231,667	683,329	41,175	272,842	
2027	46,662	20,000	70,000	88,333	6,667	0	231,662	451,667	30,750	262,412	
2028		20,000	70,000	88,333	6,667	0	185,000	266,667	20,325	205,325	
2029			70,000	88,333	6,667	0	165,000	101,667	12,000	177,000	
2030				88,338	6,667	0	95,005	6,662	4,575	99,580	
2031					6,662	0	6,662	0	300	6,962	
2032						0	0	0	0	0	
2033							0	0	0	0	
2034							0	0	0	0	
2035							0	0	0	0	
2036							0	0	0	0	
2037							0	0	0	0	
Totals	700,000	300,000	1,050,000	1,325,000	100,000	0	3,475,000		1,407,375	4,882,375	
Var	0	0	0	0	0	0	0				
Sewer											
Fiscal Yr	0 Yr 1	0 Yr 2	0 Yr 3	75,000 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2012								0	0	0	0
2013	0						0	0	0	0	0
2014	0	0					0	0	0	0	0
2015	0	0	0				0	75,000	3,375	3,375	3,375
2016	0	0	0	5,000			5,000	70,000	3,375	8,375	8,375
2017	0	0	0	5,000	0		5,000	65,000	3,150	8,150	8,150
2018	0	0	0	5,000	0	0	5,000	60,000	2,925	7,925	7,925
2019	0	0	0	5,000	0	0	5,000	55,000	2,700	7,700	7,700
2020	0	0	0	5,000	0	0	5,000	50,000	2,475	7,475	7,475
2021	0	0	0	5,000	0	0	5,000	45,000	2,250	7,250	7,250
2022	0	0	0	5,000	0	0	5,000	40,000	2,025	7,025	7,025
2023	0	0	0	5,000	0	0	5,000	35,000	1,800	6,800	6,800
2024	0	0	0	5,000	0	0	5,000	30,000	1,575	6,575	6,575
2025	0	0	0	5,000	0	0	5,000	25,000	1,350	6,350	6,350
2026	0	0	0	5,000	0	0	5,000	20,000	1,125	6,125	6,125
2027	0	0	0	5,000	0	0	5,000	15,000	900	5,900	5,900
2028		0	0	5,000	0	0	5,000	10,000	675	5,675	5,675
2029			0	5,000	0	0	5,000	5,000	450	5,450	5,450
2030				5,000	0	0	5,000	0	225	5,225	5,225
2031					0	0	0	0	0	0	0
2032						0	0	0	0	0	0
2033							0	0	0	0	0
2034							0	0	0	0	0
2035							0	0	0	0	0
2036							0	0	0	0	0
2037							0	0	0	0	0
Totals	0	0	0	75,000	0	0	75,000		30,375	105,375	
Var	0	0	0	0	0	0	0				

**Capital Improvements Program - FY2013-2018
Amortization Schedules - 20 Year**

City Departments								End of FY			Rate
Fiscal Yr	3,450,000	15,155,000	5,100,000	2,942,000	2,652,000	1,071,000	Total	Princ Bal	Interest	Total DS	
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts		City Depts	
2012							0	3,450,000	163,875	163,875	
2013	172,500						172,500	18,432,500	883,738	1,056,238	
2014	172,500	757,750					930,250	22,602,250	1,117,794	2,048,044	
2015	172,500	757,750	255,000				1,185,250	24,359,000	1,213,352	2,398,602	
2016	172,500	757,750	255,000	147,100			1,332,350	25,678,650	1,283,023	2,615,373	
2017	172,500	757,750	255,000	147,100	132,600		1,464,950	25,284,700	1,245,172	2,710,122	
2018	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	23,766,200	1,201,025	2,719,525	
2019	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	22,247,700	1,128,895	2,647,395	
2020	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	20,729,200	1,056,767	2,575,267	
2021	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	19,210,700	984,638	2,503,138	
2022	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	17,692,200	912,510	2,431,010	
2023	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	16,173,700	840,379	2,358,879	
2024	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	14,655,200	768,252	2,286,752	
2025	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	13,136,700	696,122	2,214,622	
2026	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	11,618,200	623,995	2,142,495	
2027	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	10,099,700	551,865	2,070,365	
2028	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	8,581,200	479,737	1,998,237	
2029	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	7,062,700	407,608	1,926,108	
2030	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	5,544,200	335,480	1,853,980	
2031	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	4,025,700	263,349	1,781,849	
2032	172,500	757,750	255,000	147,100	132,600	53,550	1,518,500	2,507,200	191,222	1,709,722	
2033		757,750	255,000	147,100	132,600	53,550	1,346,000	1,161,200	119,092	1,465,092	
2034			255,000	147,100	132,600	53,550	588,250	572,950	55,159	643,409	
2035				147,100	132,600	53,550	333,250	239,700	27,215	360,465	
2036					132,600	53,550	186,150	53,550	11,386	197,536	
2037						53,550	53,550	0	2,544	56,094	
Totals	3,450,000	15,155,000	5,100,000	2,942,000	2,652,000	1,071,000	30,370,000		16,564,194	46,934,194	
Var	0	0	0	0	0	0	0				
School											
Fiscal Yr	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	Total Princ	Princ Bal	Interest	Total DS	
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School		School	
2012							0	1,900,000	90,250	90,250	
2013	95,000						95,000	5,105,000	247,000	342,000	
2014	95,000	165,000					260,000	8,445,000	413,488	673,488	
2015	95,000	165,000	180,000				440,000	20,005,000	971,138	1,411,138	
2016	95,000	165,000	180,000	600,000			1,040,000	30,965,000	1,520,238	2,560,238	
2017	95,000	165,000	180,000	600,000	600,000		1,640,000	37,825,000	1,874,588	3,514,588	
2018	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	35,760,000	1,796,688	3,861,688	
2019	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	33,695,000	1,698,601	3,763,601	
2020	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	31,630,000	1,600,513	3,665,513	
2021	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	29,565,000	1,502,426	3,567,426	
2022	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	27,500,000	1,404,338	3,469,338	
2023	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	25,435,000	1,306,251	3,371,251	
2024	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	23,370,000	1,208,163	3,273,163	
2025	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	21,305,000	1,110,076	3,175,076	
2026	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	19,240,000	1,011,988	3,076,988	
2027	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	17,175,000	913,901	2,978,901	
2028	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	15,110,000	815,813	2,880,813	
2029	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	13,045,000	717,726	2,782,726	
2030	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	10,980,000	619,638	2,684,638	
2031	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	8,915,000	521,551	2,586,551	
2032	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	6,850,000	423,463	2,488,463	
2033		165,000	180,000	600,000	600,000	425,000	1,970,000	4,880,000	325,376	2,295,376	
2034			180,000	600,000	600,000	425,000	1,805,000	3,075,000	231,800	2,036,800	
2035				600,000	600,000	425,000	1,625,000	1,450,000	146,063	1,771,063	
2036					600,000	425,000	1,025,000	425,000	68,875	1,093,875	
2037						425,000	425,000	0	20,188	445,188	
Totals	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	41,300,000		22,560,140	63,860,140	
Var	0	0	0	0	0	0	0	71,670,000	Tot GF		

**Capital Improvements Program - FY2013-2018
Amortization Schedules - 20 Year**

Water											
Fiscal Yr	200,000 Yr 1	0 Yr 2	1,500,000 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water	
2012								0	200,000	9,500	9,500
2013	10,000							10,000	190,000	9,500	19,500
2014	10,000	0						10,000	1,680,000	80,275	90,275
2015	10,000	0	75,000					85,000	1,595,000	79,800	164,800
2016	10,000	0	75,000	0				85,000	1,510,000	75,763	160,763
2017	10,000	0	75,000	0	0			85,000	1,425,000	71,725	156,725
2018	10,000	0	75,000	0	0	0		85,000	1,340,000	67,688	152,688
2019	10,000	0	75,000	0	0	0		85,000	1,255,000	63,650	148,650
2020	10,000	0	75,000	0	0	0		85,000	1,170,000	59,613	144,613
2021	10,000	0	75,000	0	0	0		85,000	1,085,000	55,575	140,575
2022	10,000	0	75,000	0	0	0		85,000	1,000,000	51,538	136,538
2023	10,000	0	75,000	0	0	0		85,000	915,000	47,500	132,500
2024	10,000	0	75,000	0	0	0		85,000	830,000	43,463	128,463
2025	10,000	0	75,000	0	0	0		85,000	745,000	39,425	124,425
2026	10,000	0	75,000	0	0	0		85,000	660,000	35,388	120,388
2027	10,000	0	75,000	0	0	0		85,000	575,000	31,350	116,350
2028	10,000	0	75,000	0	0	0		85,000	490,000	27,313	112,313
2029	10,000	0	75,000	0	0	0		85,000	405,000	23,275	108,275
2030	10,000	0	75,000	0	0	0		85,000	320,000	19,238	104,238
2031	10,000	0	75,000	0	0	0		85,000	235,000	15,200	100,200
2032	10,000	0	75,000	0	0	0		85,000	150,000	11,163	96,163
2033		0	75,000	0	0	0		75,000	75,000	7,125	82,125
2034			75,000	0	0	0		75,000	0	3,563	78,563
2035				0	0	0		0	0	0	0
2036					0	0		0	0	0	0
2037						0		0	0	0	0
Totals	200,000	0	1,500,000	0	0	0		1,700,000		928,630	2,628,630
Var	0	0	0	0	0	0		0			
Sewer											
Fiscal Yr	3,000,000 Yr 1	3,030,000 Yr 2	3,000,000 Yr 3	3,325,000 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2012								0	3,000,000	142,500	142,500
2013	150,000							150,000	5,880,000	286,425	436,425
2014	150,000	151,500						301,500	8,578,500	421,800	723,300
2015	150,000	151,500	150,000					451,500	11,452,000	565,417	1,016,917
2016	150,000	151,500	150,000	166,250				617,750	10,834,250	543,971	1,161,721
2017	150,000	151,500	150,000	166,250	0			617,750	10,216,500	514,627	1,132,377
2018	150,000	151,500	150,000	166,250	0	0		617,750	9,598,750	485,284	1,103,034
2019	150,000	151,500	150,000	166,250	0	0		617,750	8,981,000	455,941	1,073,691
2020	150,000	151,500	150,000	166,250	0	0		617,750	8,363,250	426,598	1,044,348
2021	150,000	151,500	150,000	166,250	0	0		617,750	7,745,500	397,254	1,015,004
2022	150,000	151,500	150,000	166,250	0	0		617,750	7,127,750	367,911	985,661
2023	150,000	151,500	150,000	166,250	0	0		617,750	6,510,000	338,568	956,318
2024	150,000	151,500	150,000	166,250	0	0		617,750	5,892,250	309,226	926,976
2025	150,000	151,500	150,000	166,250	0	0		617,750	5,274,500	279,882	897,632
2026	150,000	151,500	150,000	166,250	0	0		617,750	4,656,750	250,539	868,289
2027	150,000	151,500	150,000	166,250	0	0		617,750	4,039,000	221,196	838,946
2028	150,000	151,500	150,000	166,250	0	0		617,750	3,421,250	191,853	809,603
2029	150,000	151,500	150,000	166,250	0	0		617,750	2,803,500	162,509	780,259
2030	150,000	151,500	150,000	166,250	0	0		617,750	2,185,750	133,166	750,916
2031	150,000	151,500	150,000	166,250	0	0		617,750	1,568,000	103,823	721,573
2032	150,000	151,500	150,000	166,250	0	0		617,750	950,250	74,481	692,231
2033		151,500	150,000	166,250	0	0		467,750	482,500	45,137	512,887
2034			150,000	166,250	0	0		316,250	166,250	22,919	339,169
2035				166,250	0	0		166,250	0	7,897	174,147
2036					0	0		0	0	0	0
2037						0		0	0	0	0
Totals	3,000,000	3,030,000	3,000,000	3,325,000	0	0		12,355,000		6,748,924	19,103,924
Var	0	0	0	0	0	0		0			

**Capital Improvements Program - FY2013-2018
Amortization Schedules - 20 Year**

Other										
Fiscal Yr	0	0	10,300,000	0	2,100,000	0	0	Princ Bal	Total DS	
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Other	Other	Interest	Other
2012								0	0	0
2013	0							0	0	0
2014	0	0						0	10,300,000	489,250
2015	0	0	515,000					515,000	9,785,000	489,250
2016	0	0	515,000	0				515,000	11,370,000	564,538
2017	0	0	515,000	0	105,000			620,000	10,750,000	540,075
2018	0	0	515,000	0	105,000	0		620,000	10,130,000	510,626
2019	0	0	515,000	0	105,000	0		620,000	9,510,000	481,175
2020	0	0	515,000	0	105,000	0		620,000	8,890,000	451,726
2021	0	0	515,000	0	105,000	0		620,000	8,270,000	422,275
2022	0	0	515,000	0	105,000	0		620,000	7,650,000	392,826
2023	0	0	515,000	0	105,000	0		620,000	7,030,000	363,375
2024	0	0	515,000	0	105,000	0		620,000	6,410,000	333,926
2025	0	0	515,000	0	105,000	0		620,000	5,790,000	304,475
2026	0	0	515,000	0	105,000	0		620,000	5,170,000	275,026
2027	0	0	515,000	0	105,000	0		620,000	4,550,000	245,575
2028	0	0	515,000	0	105,000	0		620,000	3,930,000	216,126
2029	0	0	515,000	0	105,000	0		620,000	3,310,000	186,675
2030	0	0	515,000	0	105,000	0		620,000	2,690,000	157,226
2031	0	0	515,000	0	105,000	0		620,000	2,070,000	127,775
2032	0	0	515,000	0	105,000	0		620,000	1,450,000	98,326
2033		0	515,000	0	105,000	0		620,000	830,000	68,875
2034			515,000	0	105,000	0		620,000	210,000	39,426
2035				0	105,000	0		105,000	105,000	9,975
2036					105,000	0		105,000	0	4,988
2037						0		0	0	0
Totals	0	0	10,300,000	0	2,100,000	0	12,400,000		6,773,510	19,173,510
	0	0	0	0	0	0				

**Capital Improvements Program - FY2013-2018
Amortization Schedules - All**

City Departments								End of FY			Rate
Fiscal Yr	3,450,000	15,205,000	5,175,000	3,067,000	2,652,000	2,321,000	Total	Princ Bal	Interest	Total DS	
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts		City Depts	
2012							0	3,450,000	163,875	163,875	
2013	172,500						172,500	18,482,500	885,988	1,058,488	
2014	172,500	761,083					933,583	22,723,917	1,123,419	2,057,002	
2015	172,500	761,083	260,000				1,193,583	24,597,334	1,224,452	2,418,035	
2016	172,500	761,083	260,000	155,433			1,349,016	25,900,318	1,293,748	2,642,764	
2017	172,500	761,083	260,000	155,433	132,600		1,481,616	26,739,702	1,311,397	2,793,013	
2018	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	25,121,203	1,266,500	2,884,999	
2019	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	23,502,704	1,189,870	2,808,369	
2020	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	21,884,205	1,113,242	2,731,741	
2021	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	20,265,706	1,036,613	2,655,112	
2022	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	18,647,207	959,985	2,578,484	
2023	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	17,028,708	883,354	2,501,853	
2024	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	15,410,209	806,727	2,425,226	
2025	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	13,791,710	730,097	2,348,596	
2026	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	12,173,211	653,470	2,271,969	
2027	172,500	761,083	260,000	155,433	132,600	136,883	1,618,499	10,554,712	576,840	2,195,339	
2028	172,500	761,088	260,000	155,433	132,600	136,883	1,618,504	8,936,208	500,212	2,118,716	
2029	172,500	757,750	260,000	155,433	132,600	136,883	1,615,166	7,321,042	423,583	2,038,749	
2030	172,500	757,750	255,000	155,438	132,600	136,883	1,610,171	5,710,871	347,105	1,957,276	
2031	172,500	757,750	255,000	147,100	132,600	136,883	1,601,833	4,109,038	270,849	1,872,682	
2032	172,500	757,750	255,000	147,100	132,600	136,888	1,601,838	2,507,200	194,972	1,796,810	
2033		757,750	255,000	147,100	132,600	53,550	1,346,000	1,161,200	119,092	1,465,092	
2034			255,000	147,100	132,600	53,550	588,250	572,950	55,159	643,409	
2035				147,100	132,600	53,550	333,250	239,700	27,215	360,465	
2036					132,600	53,550	186,150	53,550	11,386	197,536	
2037						53,550	53,550	0	2,544	56,094	
Totals	3,450,000	15,205,000	5,175,000	3,067,000	2,652,000	2,321,000	31,870,000		17,171,694	49,041,694	
Var	0	0	0	0	0	0	0				
School											
Fiscal Yr	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	Total Princ	Princ Bal	Interest	Total DS	
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School		School	
2012							0	1,900,000	90,250	90,250	
2013	95,000						95,000	5,105,000	247,000	342,000	
2014	95,000	165,000					260,000	8,445,000	413,488	673,488	
2015	95,000	165,000	180,000				440,000	20,005,000	971,138	1,411,138	
2016	95,000	165,000	180,000	600,000			1,040,000	30,965,000	1,520,238	2,560,238	
2017	95,000	165,000	180,000	600,000	600,000		1,640,000	37,825,000	1,874,588	3,514,588	
2018	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	35,760,000	1,796,688	3,861,688	
2019	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	33,695,000	1,698,601	3,763,601	
2020	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	31,630,000	1,600,513	3,665,513	
2021	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	29,565,000	1,502,426	3,567,426	
2022	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	27,500,000	1,404,338	3,469,338	
2023	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	25,435,000	1,306,251	3,371,251	
2024	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	23,370,000	1,208,163	3,273,163	
2025	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	21,305,000	1,110,076	3,175,076	
2026	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	19,240,000	1,011,988	3,076,988	
2027	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	17,175,000	913,901	2,978,901	
2028	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	15,110,000	815,813	2,880,813	
2029	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	13,045,000	717,726	2,782,726	
2030	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	10,980,000	619,638	2,684,638	
2031	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	8,915,000	521,551	2,586,551	
2032	95,000	165,000	180,000	600,000	600,000	425,000	2,065,000	6,850,000	423,463	2,488,463	
2033		165,000	180,000	600,000	600,000	425,000	1,970,000	4,880,000	325,376	2,295,376	
2034			180,000	600,000	600,000	425,000	1,805,000	3,075,000	231,800	2,036,800	
2035				600,000	600,000	425,000	1,625,000	1,450,000	146,063	1,771,063	
2036					600,000	425,000	1,025,000	425,000	68,875	1,093,875	
2037						425,000	425,000	0	20,188	445,188	
Totals	1,900,000	3,300,000	3,600,000	12,000,000	12,000,000	8,500,000	41,300,000		22,560,140	63,860,140	
Var	0	0	0	0	0	0	73,170,000	Tot GF			

**Capital Improvements Program - FY2013-2018
Amortization Schedules - All**

Water										
Fiscal Yr	900,000 Yr 1	300,000 Yr 2	2,550,000 Yr 3	1,325,000 Yr 4	100,000 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water
2012							0	900,000	41,000	41,000
2013	56,667						56,667	1,143,333	54,500	111,167
2014	56,667	20,000					76,667	3,616,666	170,425	247,092
2015	56,667	20,000	145,000				221,667	4,719,999	226,575	448,242
2016	56,667	20,000	145,000	88,333			310,000	4,509,999	220,888	530,888
2017	56,667	20,000	145,000	88,333	6,667		316,667	4,193,332	206,725	523,392
2018	56,667	20,000	145,000	88,333	6,667	0	316,667	3,876,665	192,263	508,930
2019	56,667	20,000	145,000	88,333	6,667	0	316,667	3,559,998	177,800	494,467
2020	56,667	20,000	145,000	88,333	6,667	0	316,667	3,243,331	163,338	480,005
2021	56,667	20,000	145,000	88,333	6,667	0	316,667	2,926,664	148,875	465,542
2022	56,667	20,000	145,000	88,333	6,667	0	316,667	2,609,997	134,413	451,080
2023	56,667	20,000	145,000	88,333	6,667	0	316,667	2,293,330	119,950	436,617
2024	56,667	20,000	145,000	88,333	6,667	0	316,667	1,976,663	105,488	422,155
2025	56,667	20,000	145,000	88,333	6,667	0	316,667	1,659,996	91,025	407,692
2026	56,667	20,000	145,000	88,333	6,667	0	316,667	1,343,329	76,563	393,230
2027	56,662	20,000	145,000	88,333	6,667	0	316,662	1,026,667	62,100	378,762
2028	10,000	20,000	145,000	88,333	6,667	0	270,000	756,667	47,638	317,638
2029	10,000	0	145,000	88,333	6,667	0	250,000	506,667	35,275	285,275
2030	10,000	0	75,000	88,338	6,667	0	180,005	326,662	23,813	203,818
2031	10,000	0	75,000	0	6,662	0	91,662	235,000	15,500	107,162
2032	10,000	0	75,000	0	0	0	85,000	150,000	11,163	96,163
2033		0	75,000	0	0	0	75,000	75,000	7,125	82,125
2034			75,000	0	0	0	75,000	0	3,563	78,563
2035				0	0	0	0	0	0	0
2036					0	0	0	0	0	0
2037						0	0	0	0	0
Totals	900,000	300,000	2,550,000	1,325,000	100,000	0	5,175,000		2,336,005	7,511,005
Var	0	0	0	0	0	0				
Sewer										
Fiscal Yr	3,000,000 Yr 1	3,030,000 Yr 2	3,000,000 Yr 3	3,400,000 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer
2012							0	3,000,000	142,500	142,500
2013	150,000						150,000	5,880,000	286,425	436,425
2014	150,000	151,500					301,500	8,578,500	421,800	723,300
2015	150,000	151,500	150,000				451,500	11,527,000	568,792	1,020,292
2016	150,000	151,500	150,000	171,250			622,750	10,904,250	547,346	1,170,096
2017	150,000	151,500	150,000	171,250	0		622,750	10,281,500	517,777	1,140,527
2018	150,000	151,500	150,000	171,250	0	0	622,750	9,658,750	488,209	1,110,959
2019	150,000	151,500	150,000	171,250	0	0	622,750	9,036,000	458,641	1,081,391
2020	150,000	151,500	150,000	171,250	0	0	622,750	8,413,250	429,073	1,051,823
2021	150,000	151,500	150,000	171,250	0	0	622,750	7,790,500	399,504	1,022,254
2022	150,000	151,500	150,000	171,250	0	0	622,750	7,167,750	369,936	992,686
2023	150,000	151,500	150,000	171,250	0	0	622,750	6,545,000	340,368	963,118
2024	150,000	151,500	150,000	171,250	0	0	622,750	5,922,250	310,801	933,551
2025	150,000	151,500	150,000	171,250	0	0	622,750	5,299,500	281,232	903,982
2026	150,000	151,500	150,000	171,250	0	0	622,750	4,676,750	251,664	874,414
2027	150,000	151,500	150,000	171,250	0	0	622,750	4,054,000	222,096	844,846
2028	150,000	151,500	150,000	171,250	0	0	622,750	3,431,250	192,528	815,278
2029	150,000	151,500	150,000	171,250	0	0	622,750	2,808,500	162,959	785,709
2030	150,000	151,500	150,000	171,250	0	0	622,750	2,185,750	133,391	756,141
2031	150,000	151,500	150,000	166,250	0	0	617,750	1,568,000	103,823	721,573
2032	150,000	151,500	150,000	166,250	0	0	617,750	950,250	74,481	692,231
2033		151,500	150,000	166,250	0	0	467,750	482,500	45,137	512,887
2034			150,000	166,250	0	0	316,250	166,250	22,919	339,169
2035				166,250	0	0	166,250	0	7,897	174,147
2036					0	0	0	0	0	0
2037						0	0	0	0	0
Totals	3,000,000	3,030,000	3,000,000	3,400,000	0	0	12,430,000		6,779,299	19,209,299
Var	0	0	0	0	0	0				

**Capital Improvements Program - FY2013-2018
Amortization Schedules - All**

Other										
Fiscal Yr	0	0	10,300,000	0	2,100,000	0	0	0	0	0
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Total	Princ Bal	Interest	Total DS
							Other	Other		Other
2012								0	0	0
2013	0							0	0	0
2014	0	0						0	10,300,000	489,250
2015	0	0	515,000				515,000	9,785,000	489,250	1,004,250
2016	0	0	515,000	0			515,000	11,370,000	564,538	1,079,538
2017	0	0	515,000	0	105,000		620,000	10,750,000	540,075	1,160,075
2018	0	0	515,000	0	105,000	0	620,000	10,130,000	510,626	1,130,626
2019	0	0	515,000	0	105,000	0	620,000	9,510,000	481,175	1,101,175
2020	0	0	515,000	0	105,000	0	620,000	8,890,000	451,726	1,071,726
2021	0	0	515,000	0	105,000	0	620,000	8,270,000	422,275	1,042,275
2022	0	0	515,000	0	105,000	0	620,000	7,650,000	392,826	1,012,826
2023	0	0	515,000	0	105,000	0	620,000	7,030,000	363,375	983,375
2024	0	0	515,000	0	105,000	0	620,000	6,410,000	333,926	953,926
2025	0	0	515,000	0	105,000	0	620,000	5,790,000	304,475	924,475
2026	0	0	515,000	0	105,000	0	620,000	5,170,000	275,026	895,026
2027	0	0	515,000	0	105,000	0	620,000	4,550,000	245,575	865,575
2028	0	0	515,000	0	105,000	0	620,000	3,930,000	216,126	836,126
2029	0	0	515,000	0	105,000	0	620,000	3,310,000	186,675	806,675
2030	0	0	515,000	0	105,000	0	620,000	2,690,000	157,226	777,226
2031	0	0	515,000	0	105,000	0	620,000	2,070,000	127,775	747,775
2032	0	0	515,000	0	105,000	0	620,000	1,450,000	98,326	718,326
2033		0	515,000	0	105,000	0	620,000	830,000	68,875	688,875
2034			515,000	0	105,000	0	620,000	210,000	39,426	659,426
2035				0	105,000	0	105,000	105,000	9,975	114,975
2036					105,000	0	105,000	0	4,988	109,988
2037						0	0	0	0	0
Totals	0	0	10,300,000	0	2,100,000	0	12,400,000		6,773,510	19,173,510
	0	0	0	0	0	0				

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**Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 10 Year**

City Departments										End of FY			Rate
Fiscal Yr	666,765	0	0	0	0	0	0	0	0	Total	Princ Bal	Interest	Total DS
Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	City Depts	City Depts	City Depts	City Depts	City Depts	City Depts	City Depts	City Depts
2012	0						0	666,765		28,004		28,004	
2013	66,677	0					66,677	600,088		28,004		94,681	
2014	66,677	0	0				66,677	533,411		25,204		91,881	
2015	66,677	0	0	0			66,677	466,734		22,403		89,080	
2016	66,677	0	0	0	0		66,677	400,057		19,603		86,280	
2017	66,677	0	0	0	0	0	66,677	333,380		16,802		83,479	
2018	66,677	0	0	0	0	0	66,677	266,703		14,002		80,679	
2019	66,677	0	0	0	0	0	66,677	200,026		11,202		77,879	
2020	66,677	0	0	0	0	0	66,677	133,349		8,401		75,078	
2021	66,677	0	0	0	0	0	66,677	66,672		5,601		72,278	
2022	66,672	0	0	0	0	0	66,672	0		2,800		69,472	
2023			0	0	0	0	0	0		0		0	
2024				0	0	0	0	0		0		0	
2025					0	0	0	0		0		0	
2026						0	0	0		0		0	
2027							0	0		0		0	
2028							0	0		0		0	
2029							0	0		0		0	
2030							0	0		0		0	
2031							0	0		0		0	
2032							0	0		0		0	
2033							0	0		0		0	
2034							0	0		0		0	
2035							0	0		0		0	
2036							0	0		0		0	
2037							0	0		0		0	
Totals	666,765	0	0	0	0	0	666,765			182,026		848,791	
Var	0	0	0	0	0	0	0						
School													
Fiscal Yr	0	0	0	0	0	0	0	Total Princ	Princ Bal	Interest	Total DS		
Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	School	School	School	School	School	School	School	School
2012	0						0	0		0		0	
2013	0	0					0	0		0		0	
2014	0	0	0				0	0		0		0	
2015	0	0	0	0			0	0		0		0	
2016	0	0	0	0	0		0	0		0		0	
2017	0	0	0	0	0	0	0	0		0		0	
2018	0	0	0	0	0	0	0	0		0		0	
2019	0	0	0	0	0	0	0	0		0		0	
2020	0	0	0	0	0	0	0	0		0		0	
2021	0	0	0	0	0	0	0	0		0		0	
2022		0	0	0	0	0	0	0		0		0	
2023			0	0	0	0	0	0		0		0	
2024				0	0	0	0	0		0		0	
2025					0	0	0	0		0		0	
2026						0	0	0		0		0	
2027							0	0		0		0	
2028							0	0		0		0	
2029							0	0		0		0	
2030							0	0		0		0	
2031							0	0		0		0	
2032							0	0		0		0	
2033							0	0		0		0	
2034							0	0		0		0	
2035							0	0		0		0	
2036							0	0		0		0	
2037							0	0		0		0	
Totals	0	0	0	0	0	0	0	0		0		0	
Var	0	0	0	0	0	0	0	666,765	Tot GF				

**Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 10 Year**

Water												
Fiscal Yr	0	0	0	0	0	0	0	0	0	0	Princ Bal	Total DS
	Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Total	Water	Water	Interest	Water	Water
2012	0								0	0	0	0
2013	0	0							0	0	0	0
2014	0	0	0						0	0	0	0
2015	0	0	0	0					0	0	0	0
2016	0	0	0	0	0				0	0	0	0
2017	0	0	0	0	0	0			0	0	0	0
2018	0	0	0	0	0	0			0	0	0	0
2019	0	0	0	0	0	0			0	0	0	0
2020	0	0	0	0	0	0			0	0	0	0
2021	0	0	0	0	0	0			0	0	0	0
2022		0	0	0	0	0			0	0	0	0
2023			0	0	0	0			0	0	0	0
2024				0	0	0			0	0	0	0
2025					0	0			0	0	0	0
2026						0			0	0	0	0
2027									0	0	0	0
2028									0	0	0	0
2029									0	0	0	0
2030									0	0	0	0
2031									0	0	0	0
2032									0	0	0	0
2033									0	0	0	0
2034									0	0	0	0
2035									0	0	0	0
2036									0	0	0	0
2037									0	0	0	0
Totals	0	0	0	0	0	0	0	0	0	0	0	0
Var	0	0	0	0	0	0	0	0	0	0	0	0

Sewer												
Fiscal Yr	279,157	0	0	0	0	0	0	0	0	0	Princ Bal	Total DS
	Yr 0	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Total	Sewer	Sewer	Interest	Sewer	Sewer
2012	0								0	279,157	11,725	11,725
2013	27,916	0							27,916	251,241	11,725	39,641
2014	27,916	0	0						27,916	223,325	10,552	38,468
2015	27,916	0	0	0					27,916	195,409	9,380	37,296
2016	27,916	0	0	0	0				27,916	167,493	8,207	36,123
2017	27,916	0	0	0	0	0			27,916	139,577	7,035	34,951
2018	27,916	0	0	0	0	0			27,916	111,661	5,862	33,778
2019	27,916	0	0	0	0	0			27,916	83,745	4,690	32,606
2020	27,916	0	0	0	0	0			27,916	55,829	3,517	31,433
2021	27,916	0	0	0	0	0			27,916	27,913	2,345	30,261
2022	27,913	0	0	0	0	0			27,913	0	1,172	29,085
2023			0	0	0	0			0	0	0	0
2024				0	0	0			0	0	0	0
2025					0	0			0	0	0	0
2026						0			0	0	0	0
2027									0	0	0	0
2028									0	0	0	0
2029									0	0	0	0
2030									0	0	0	0
2031									0	0	0	0
2032									0	0	0	0
2033									0	0	0	0
2034									0	0	0	0
2035									0	0	0	0
2036									0	0	0	0
2037									0	0	0	0
Totals	279,157	0	0	0	0	0	0	279,157	279,157	76,210	355,367	
Var	0	0	0	0	0	0	0	0	0	0	0	

Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 15 Year

Water												
Fiscal Yr	0	0	0	0	0	0	0	0	0	0	Princ Bal	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Total	Total	Water	Water	Interest	Water
2012	0									0	0	0
2013	0	0								0	0	0
2014	0	0	0							0	0	0
2015	0	0	0	0						0	0	0
2016	0	0	0	0	0					0	0	0
2017	0	0	0	0	0	0				0	0	0
2018	0	0	0	0	0	0				0	0	0
2019	0	0	0	0	0	0				0	0	0
2020	0	0	0	0	0	0				0	0	0
2021	0	0	0	0	0	0				0	0	0
2022	0	0	0	0	0	0				0	0	0
2023	0	0	0	0	0	0				0	0	0
2024	0	0	0	0	0	0				0	0	0
2025	0	0	0	0	0	0				0	0	0
2026	0	0	0	0	0	0				0	0	0
2027	0	0	0	0	0	0				0	0	0
2028			0	0	0	0				0	0	0
2029				0	0	0				0	0	0
2030				0	0	0				0	0	0
2031						0				0	0	0
2032										0	0	0
2033										0	0	0
2034										0	0	0
2035										0	0	0
2036										0	0	0
2037										0	0	0
Totals	0	0	0	0	0	0	0	0	0	0	0	0
Var	0	0	0	0	0	0	0	0	0	0	0	0

Sewer												
Fiscal Yr	1,200,000	0	0	0	0	0	0	0	0	0	Princ Bal	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Total	Total	Sewer	Sewer	Interest	Sewer
2012	0									0	1,200,000	54,000
2013	80,000	0								80,000	1,120,000	54,000
2014	80,000	0	0							80,000	1,040,000	50,400
2015	80,000	0	0	0						80,000	960,000	46,800
2016	80,000	0	0	0	0					80,000	880,000	43,200
2017	80,000	0	0	0	0	0				80,000	800,000	39,600
2018	80,000	0	0	0	0	0				80,000	720,000	36,000
2019	80,000	0	0	0	0	0				80,000	640,000	32,400
2020	80,000	0	0	0	0	0				80,000	560,000	28,800
2021	80,000	0	0	0	0	0				80,000	480,000	25,200
2022	80,000	0	0	0	0	0				80,000	400,000	21,600
2023	80,000	0	0	0	0	0				80,000	320,000	18,000
2024	80,000	0	0	0	0	0				80,000	240,000	14,400
2025	80,000	0	0	0	0	0				80,000	160,000	10,800
2026	80,000	0	0	0	0	0				80,000	80,000	7,200
2027	80,000	0	0	0	0	0				80,000	0	3,600
2028			0	0	0	0				0	0	0
2029				0	0	0				0	0	0
2030					0	0				0	0	0
2031						0				0	0	0
2032										0	0	0
2033										0	0	0
2034										0	0	0
2035										0	0	0
2036										0	0	0
2037										0	0	0
Totals	1,200,000	0	0	0	0	0	0	0	0	1,200,000	486,000	1,686,000
Var	0	0	0	0	0	0	0	0	0	0	0	0

**Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 15 Year**

Other													
Fiscal Yr	Yr 1	0 500,000 Yr 2	Yr 3	0	Yr 4	0	Yr 5	0	Yr 6	0 Total Other	Princ Bal Other	Interest	Total DS Other
2012	0									0	0	0	0
2013	0									0	500,000	22,500	22,500
2014	0	33,333	0							33,333	466,667	22,500	55,833
2015	0	33,333	0		0					33,333	433,334	21,000	54,333
2016	0	33,333	0		0		0			33,333	400,001	19,500	52,833
2017	0	33,333	0		0		0	0		33,333	366,668	18,000	51,333
2018	0	33,333	0		0		0	0		33,333	333,335	16,500	49,833
2019	0	33,333	0		0		0	0		33,333	300,002	15,000	48,333
2020	0	33,333	0		0		0	0		33,333	266,669	13,500	46,833
2021	0	33,333	0		0		0	0		33,333	233,336	12,000	45,333
2022	0	33,333	0		0		0	0		33,333	200,003	10,500	43,833
2023	0	33,333	0		0		0	0		33,333	166,670	9,000	42,333
2024	0	33,333	0		0		0	0		33,333	133,337	7,500	40,833
2025	0	33,333	0		0		0	0		33,333	100,004	6,000	39,333
2026	0	33,333	0		0		0	0		33,333	66,671	4,500	37,833
2027	0	33,333	0		0		0	0		33,333	33,338	3,000	36,333
2028		33,338	0		0		0	0		33,338	0	1,500	34,838
2029					0		0	0		0	0	0	0
2030							0	0		0	0	0	0
2031								0		0	0	0	0
2032										0	0	0	0
2033										0	0	0	0
2034										0	0	0	0
2035										0	0	0	0
2036										0	0	0	0
2037										0	0	0	0
Totals	0	500,000	0	0	0	0	0	0	0	500,000		202,500	702,500
	0	0	0	0	0	0	0	0	0				

Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 20 Year

City Departments								End of FY			Rate
Fiscal Yr	6,200,000	600,000	0	0	0	0	0 Total	Princ Bal	Interest	Total DS	
Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	City Depts	City Depts	City Depts	
2012	0					0	6,200,000	294,500		294,500	
2013	310,000	0				310,000	6,490,000	323,000		633,000	
2014	310,000	30,000	0	0		340,000	6,150,000	308,275		648,275	
2015	310,000	30,000	0	0		340,000	5,810,000	292,125		632,125	
2016	310,000	30,000	0	0	0	340,000	5,470,000	275,975		615,975	
2017	310,000	30,000	0	0	0	0	340,000	5,130,000	259,825	599,825	
2018	310,000	30,000	0	0	0	0	340,000	4,790,000	243,675	583,675	
2019	310,000	30,000	0	0	0	0	340,000	4,450,000	227,525	567,525	
2020	310,000	30,000	0	0	0	0	340,000	4,110,000	211,375	551,375	
2021	310,000	30,000	0	0	0	0	340,000	3,770,000	195,225	535,225	
2022	310,000	30,000	0	0	0	0	340,000	3,430,000	179,075	519,075	
2023	310,000	30,000	0	0	0	0	340,000	3,090,000	162,925	502,925	
2024	310,000	30,000	0	0	0	0	340,000	2,750,000	146,775	486,775	
2025	310,000	30,000	0	0	0	0	340,000	2,410,000	130,625	470,625	
2026	310,000	30,000	0	0	0	0	340,000	2,070,000	114,475	454,475	
2027	310,000	30,000	0	0	0	0	340,000	1,730,000	98,325	438,325	
2028	310,000	30,000	0	0	0	0	340,000	1,390,000	82,175	422,175	
2029	310,000	30,000	0	0	0	0	340,000	1,050,000	66,025	406,025	
2030	310,000	30,000	0	0	0	0	340,000	710,000	49,875	389,875	
2031	310,000	30,000	0	0	0	0	340,000	370,000	33,725	373,725	
2032	310,000	30,000	0	0	0	0	340,000	30,000	17,575	357,575	
2033		30,000	0	0	0	0	30,000	0	1,425	31,425	
2034			0	0	0	0	0	0	0	0	
2035				0	0	0	0	0	0	0	
2036					0	0	0	0	0	0	
2037						0	0	0	0	0	
Totals	6,200,000	600,000	0	0	0	0	6,800,000		3,714,500	10,514,500	
Var	0	0	0	0	0	0	0				
School											
Fiscal Yr	0	0	0	0	0	0	0 Total Princ	Princ Bal	Interest	Total DS	
Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	School	School	School	School	School	
2012	0					0	0	0	0	0	
2013	0	0				0	0	0	0	0	
2014	0	0	0			0	0	0	0	0	
2015	0	0	0	0		0	0	0	0	0	
2016	0	0	0	0	0		0	0	0	0	
2017	0	0	0	0	0	0	0	0	0	0	
2018	0	0	0	0	0	0	0	0	0	0	
2019	0	0	0	0	0	0	0	0	0	0	
2020	0	0	0	0	0	0	0	0	0	0	
2021	0	0	0	0	0	0	0	0	0	0	
2022	0	0	0	0	0	0	0	0	0	0	
2023	0	0	0	0	0	0	0	0	0	0	
2024	0	0	0	0	0	0	0	0	0	0	
2025	0	0	0	0	0	0	0	0	0	0	
2026	0	0	0	0	0	0	0	0	0	0	
2027	0	0	0	0	0	0	0	0	0	0	
2028	0	0	0	0	0	0	0	0	0	0	
2029	0	0	0	0	0	0	0	0	0	0	
2030	0	0	0	0	0	0	0	0	0	0	
2031	0	0	0	0	0	0	0	0	0	0	
2032		0	0	0	0	0	0	0	0	0	
2033			0	0	0	0	0	0	0	0	
2034				0	0	0	0	0	0	0	
2035					0	0	0	0	0	0	
2036						0	0	0	0	0	
2037							0	0	0	0	
Totals	0	0	0	0	0	0	0	0	0	0	
Var	0	0	0	0	0	0	6,800,000	Tot GF			

Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 20 Year

Water											
Fiscal Yr	2,000,000 Yr 1	2,000,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water	
2012	0						0	2,000,000	95,000	95,000	
2013	100,000						100,000	3,900,000	190,000	290,000	
2014	100,000	100,000	0				200,000	3,700,000	185,250	385,250	
2015	100,000	100,000	0	0			200,000	3,500,000	175,750	375,750	
2016	100,000	100,000	0	0	0		200,000	3,300,000	166,250	366,250	
2017	100,000	100,000	0	0	0	0	200,000	3,100,000	156,750	356,750	
2018	100,000	100,000	0	0	0	0	200,000	2,900,000	147,250	347,250	
2019	100,000	100,000	0	0	0	0	200,000	2,700,000	137,750	337,750	
2020	100,000	100,000	0	0	0	0	200,000	2,500,000	128,250	328,250	
2021	100,000	100,000	0	0	0	0	200,000	2,300,000	118,750	318,750	
2022	100,000	100,000	0	0	0	0	200,000	2,100,000	109,250	309,250	
2023	100,000	100,000	0	0	0	0	200,000	1,900,000	99,750	299,750	
2024	100,000	100,000	0	0	0	0	200,000	1,700,000	90,250	290,250	
2025	100,000	100,000	0	0	0	0	200,000	1,500,000	80,750	280,750	
2026	100,000	100,000	0	0	0	0	200,000	1,300,000	71,250	271,250	
2027	100,000	100,000	0	0	0	0	200,000	1,100,000	61,750	261,750	
2028	100,000	100,000	0	0	0	0	200,000	900,000	52,250	252,250	
2029	100,000	100,000	0	0	0	0	200,000	700,000	42,750	242,750	
2030	100,000	100,000	0	0	0	0	200,000	500,000	33,250	233,250	
2031	100,000	100,000	0	0	0	0	200,000	300,000	23,750	223,750	
2032	100,000	100,000	0	0	0	0	200,000	100,000	14,250	214,250	
2033		100,000	0	0	0	0	100,000	0	4,750	104,750	
2034				0	0	0	0	0	0	0	0
2035					0	0	0	0	0	0	0
2036						0	0	0	0	0	0
2037							0	0	0	0	0
Totals	2,000,000	2,000,000	0	0	0	0	4,000,000		2,185,000	6,185,000	
Var	0	0	0	0	0	0	0				
Sewer											
Fiscal Yr	2,000,000 Yr 1	200,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer	
2012	0						0	2,000,000	95,000	95,000	
2013	100,000						100,000	2,100,000	104,500	204,500	
2014	100,000	10,000	0				110,000	1,990,000	99,750	209,750	
2015	100,000	10,000	0	0			110,000	1,880,000	94,525	204,525	
2016	100,000	10,000	0	0	0		110,000	1,770,000	89,300	199,300	
2017	100,000	10,000	0	0	0	0	110,000	1,660,000	84,075	194,075	
2018	100,000	10,000	0	0	0	0	110,000	1,550,000	78,850	188,850	
2019	100,000	10,000	0	0	0	0	110,000	1,440,000	73,625	183,625	
2020	100,000	10,000	0	0	0	0	110,000	1,330,000	68,400	178,400	
2021	100,000	10,000	0	0	0	0	110,000	1,220,000	63,175	173,175	
2022	100,000	10,000	0	0	0	0	110,000	1,110,000	57,950	167,950	
2023	100,000	10,000	0	0	0	0	110,000	1,000,000	52,725	162,725	
2024	100,000	10,000	0	0	0	0	110,000	890,000	47,500	157,500	
2025	100,000	10,000	0	0	0	0	110,000	780,000	42,275	152,275	
2026	100,000	10,000	0	0	0	0	110,000	670,000	37,050	147,050	
2027	100,000	10,000	0	0	0	0	110,000	560,000	31,825	141,825	
2028	100,000	10,000	0	0	0	0	110,000	450,000	26,600	136,600	
2029	100,000	10,000	0	0	0	0	110,000	340,000	21,375	131,375	
2030	100,000	10,000	0	0	0	0	110,000	230,000	16,150	126,150	
2031	100,000	10,000	0	0	0	0	110,000	120,000	10,925	120,925	
2032	100,000	10,000	0	0	0	0	110,000	10,000	5,700	115,700	
2033		10,000	0	0	0	0	10,000	0	475	10,475	
2034				0	0	0	0	0	0	0	0
2035					0	0	0	0	0	0	0
2036						0	0	0	0	0	0
2037							0	0	0	0	0
Totals	2,000,000	200,000	0	0	0	0	2,200,000		1,201,750	3,401,750	
Var	0	0	0	0	0	0	0				

Capital Improvements Program - FY2013-2018
Amortization Schedules - Authorized Projects 20 Year

Other											
Fiscal Yr	500,000	0	0	0	0	0	0	0	0 Total	Princ Bal	Total DS
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6		Other	Other	Interest	Other
2012	0							0	500,000	11,875	11,875
2013	25,000	0						25,000	475,000	23,750	48,750
2014	25,000	0	0					25,000	450,000	22,563	47,563
2015	25,000	0	0	0				25,000	425,000	21,375	46,375
2016	25,000	0	0	0	0			25,000	400,000	20,188	45,188
2017	25,000	0	0	0	0	0		25,000	375,000	19,000	44,000
2018	25,000	0	0	0	0	0		25,000	350,000	17,813	42,813
2019	25,000	0	0	0	0	0		25,000	325,000	16,625	41,625
2020	25,000	0	0	0	0	0		25,000	300,000	15,438	40,438
2021	25,000	0	0	0	0	0		25,000	275,000	14,250	39,250
2022	25,000	0	0	0	0	0		25,000	250,000	13,063	38,063
2023	25,000	0	0	0	0	0		25,000	225,000	11,875	36,875
2024	25,000	0	0	0	0	0		25,000	200,000	10,688	35,688
2025	25,000	0	0	0	0	0		25,000	175,000	9,500	34,500
2026	25,000	0	0	0	0	0		25,000	150,000	8,313	33,313
2027	25,000	0	0	0	0	0		25,000	125,000	7,125	32,125
2028	25,000	0	0	0	0	0		25,000	100,000	5,938	30,938
2029	25,000	0	0	0	0	0		25,000	75,000	4,750	29,750
2030	25,000	0	0	0	0	0		25,000	50,000	3,563	28,563
2031	25,000	0	0	0	0	0		25,000	25,000	2,375	27,375
2032	25,000	0	0	0	0	0		25,000	0	1,188	26,188
2033			0	0	0	0		0	0	0	0
2034				0	0	0		0	0	0	0
2035					0	0		0	0	0	0
2036						0		0	0	0	0
2037								0	0	0	0
Totals	500,000	0	0	0	0	0		500,000		261,255	761,255
	0	0	0	0	0	0		0			

**Capital Improvements Program - FY2013-2018
Amortization Schedules - All Authorized Projects**

City Departments										End of FY			Rate
Fiscal Yr	6,866,765	600,000	0	0	0	0	0	0	0	Total Princ Bal	Interest	Total DS	
	Yr1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	City Depts	City Depts	City Depts	City Depts	City Depts	City Depts	
2012	0						0	6,866,765	322,504	322,504			
2013	376,677	0					376,677	7,090,088	351,004	727,681			
2014	376,677	30,000	0				406,677	6,683,411	333,479	740,156			
2015	376,677	30,000	0	0			406,677	6,276,734	314,528	721,205			
2016	376,677	30,000	0	0	0		406,677	5,870,057	295,578	702,255			
2017	376,677	30,000	0	0	0	0	406,677	5,463,380	276,627	683,304			
2018	376,677	30,000	0	0	0	0	406,677	5,056,703	257,677	664,354			
2019	376,677	30,000	0	0	0	0	406,677	4,650,026	238,727	645,404			
2020	376,677	30,000	0	0	0	0	406,677	4,243,349	219,776	626,453			
2021	376,677	30,000	0	0	0	0	406,677	3,836,672	200,826	607,503			
2022	376,672	30,000	0	0	0	0	406,672	3,430,000	181,875	588,547			
2023	310,000	30,000	0	0	0	0	340,000	3,090,000	162,925	502,925			
2024	310,000	30,000	0	0	0	0	340,000	2,750,000	146,775	486,775			
2025	310,000	30,000	0	0	0	0	340,000	2,410,000	130,625	470,625			
2026	310,000	30,000	0	0	0	0	340,000	2,070,000	114,475	454,475			
2027	310,000	30,000	0	0	0	0	340,000	1,730,000	98,325	438,325			
2028	310,000	30,000	0	0	0	0	340,000	1,390,000	82,175	422,175			
2029	310,000	30,000	0	0	0	0	340,000	1,050,000	66,025	406,025			
2030	310,000	30,000	0	0	0	0	340,000	710,000	49,875	389,875			
2031	310,000	30,000	0	0	0	0	340,000	370,000	33,725	373,725			
2032	310,000	30,000	0	0	0	0	340,000	30,000	17,575	357,575			
2033		30,000	0	0	0	0	30,000	0	1,425	31,425			
2034			0	0	0	0	0	0	0	0			
2035				0	0	0	0	0	0	0			
2036					0	0	0	0	0	0			
2037						0	0	0	0	0			
Totals	6,866,765	600,000	0	0	0	0	7,466,765		3,896,526	11,363,291			
Var	0	0	0	0	0	0	0						
School													
Fiscal Yr	0	0	0	0	0	0	0	Total Princ School	Princ Bal School	Interest	Total DS School		
2012	0							0	0	0	0		
2013	0	0						0	0	0	0		
2014	0	0	0					0	0	0	0		
2015	0	0	0	0				0	0	0	0		
2016	0	0	0	0	0			0	0	0	0		
2017	0	0	0	0	0	0		0	0	0	0		
2018	0	0	0	0	0	0	0	0	0	0	0		
2019	0	0	0	0	0	0	0	0	0	0	0		
2020	0	0	0	0	0	0	0	0	0	0	0		
2021	0	0	0	0	0	0	0	0	0	0	0		
2022	0	0	0	0	0	0	0	0	0	0	0		
2023	0	0	0	0	0	0	0	0	0	0	0		
2024	0	0	0	0	0	0	0	0	0	0	0		
2025	0	0	0	0	0	0	0	0	0	0	0		
2026	0	0	0	0	0	0	0	0	0	0	0		
2027	0	0	0	0	0	0	0	0	0	0	0		
2028	0	0	0	0	0	0	0	0	0	0	0		
2029	0	0	0	0	0	0	0	0	0	0	0		
2030	0	0	0	0	0	0	0	0	0	0	0		
2031	0	0	0	0	0	0	0	0	0	0	0		
2032		0	0	0	0	0	0	0	0	0	0		
2033			0	0	0	0	0	0	0	0	0		
2034				0	0	0	0	0	0	0	0		
2035					0	0	0	0	0	0	0		
2036						0	0	0	0	0	0		
2037							0	0	0	0	0		
Totals	0	0	0	0	0	0	0	0	0	0	0		
Var	0	0	0	0	0	0	0	7,466,765 Tot GF					

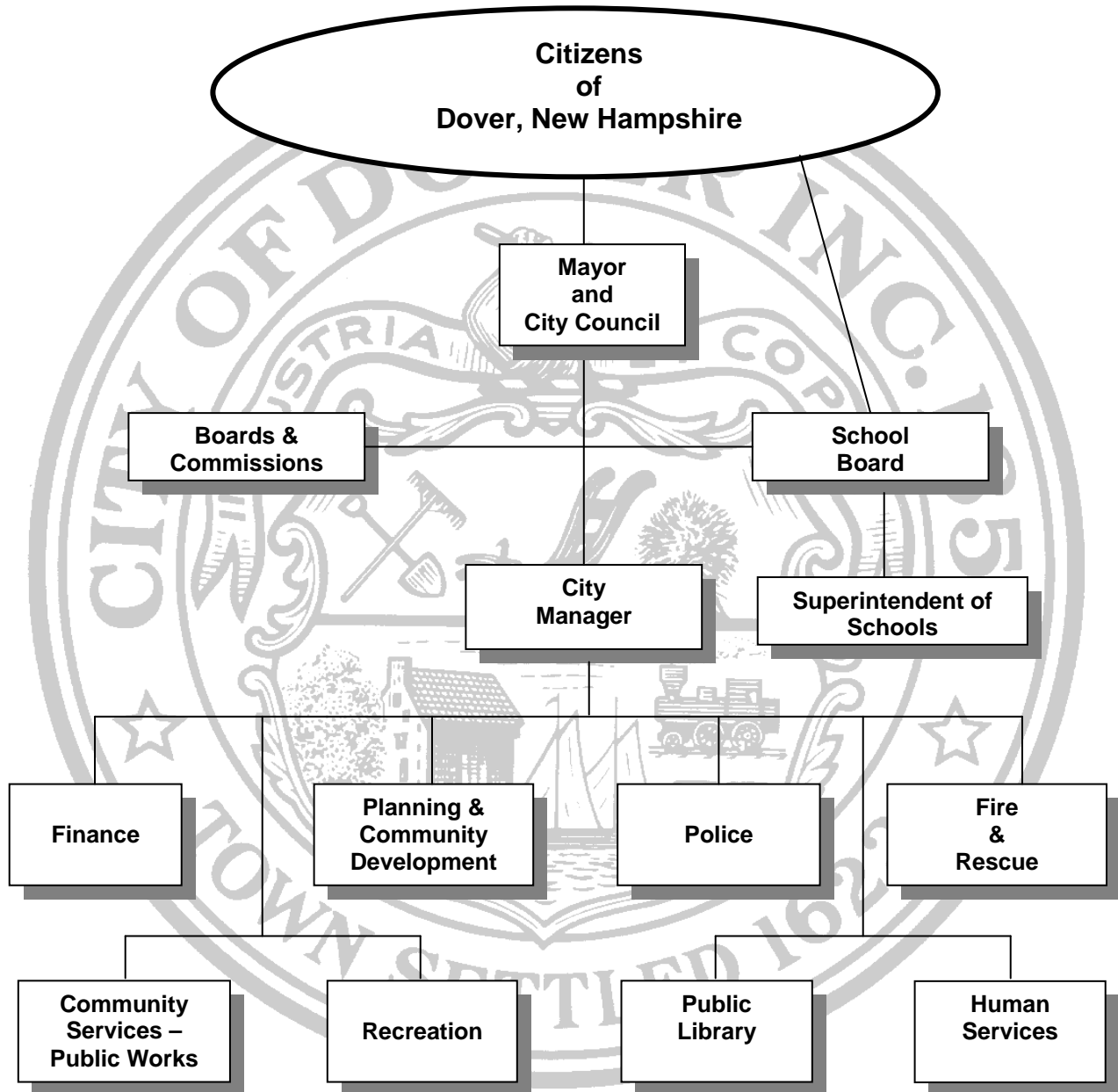
**Capital Improvements Program - FY2013-2018
Amortization Schedules - All Authorized Projects**

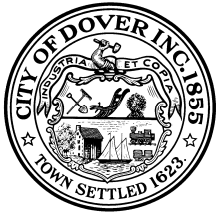
Water												
Fiscal Yr	2,000,000 Yr1	2,000,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Water	Princ Bal Water	Interest	Total DS Water		
2012	0							0	2,000,000	95,000	95,000	
2013	100,000	0					100,000	3,900,000	190,000	290,000		
2014	100,000	100,000	0				200,000	3,700,000	185,250	385,250		
2015	100,000	100,000	0	0			200,000	3,500,000	175,750	375,750		
2016	100,000	100,000	0	0	0		200,000	3,300,000	166,250	366,250		
2017	100,000	100,000	0	0	0	0	200,000	3,100,000	156,750	356,750		
2018	100,000	100,000	0	0	0	0	200,000	2,900,000	147,250	347,250		
2019	100,000	100,000	0	0	0	0	200,000	2,700,000	137,750	337,750		
2020	100,000	100,000	0	0	0	0	200,000	2,500,000	128,250	328,250		
2021	100,000	100,000	0	0	0	0	200,000	2,300,000	118,750	318,750		
2022	100,000	100,000	0	0	0	0	200,000	2,100,000	109,250	309,250		
2023	100,000	100,000	0	0	0	0	200,000	1,900,000	99,750	299,750		
2024	100,000	100,000	0	0	0	0	200,000	1,700,000	90,250	290,250		
2025	100,000	100,000	0	0	0	0	200,000	1,500,000	80,750	280,750		
2026	100,000	100,000	0	0	0	0	200,000	1,300,000	71,250	271,250		
2027	100,000	100,000	0	0	0	0	200,000	1,100,000	61,750	261,750		
2028	100,000	100,000	0	0	0	0	200,000	900,000	52,250	252,250		
2029	100,000	100,000	0	0	0	0	200,000	700,000	42,750	242,750		
2030	100,000	100,000	0	0	0	0	200,000	500,000	33,250	233,250		
2031	100,000	100,000	0	0	0	0	200,000	300,000	23,750	223,750		
2032	100,000	100,000	0	0	0	0	200,000	100,000	14,250	214,250		
2033		100,000	0	0	0	0	100,000	0	4,750	104,750		
2034				0	0	0	0	0	0	0	0	
2035					0	0	0	0	0	0	0	
2036						0	0	0	0	0	0	
2037							0	0	0	0	0	
Totals	2,000,000	2,000,000	0	0	0	0	4,000,000		2,185,000	6,185,000		
Var	0	0	0	0	0	0	0					
Sewer												
Fiscal Yr	3,479,157 Yr1	200,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Sewer	Princ Bal Sewer	Interest	Total DS Sewer		
2012	0							0	3,479,157	149,000	149,000	
2013	207,916	0					207,916	3,471,241	158,500	366,416		
2014	207,916	10,000	0				217,916	3,253,325	150,150	368,066		
2015	207,916	10,000	0	0			217,916	3,035,409	141,325	359,241		
2016	207,916	10,000	0	0	0		217,916	2,817,493	132,500	350,416		
2017	207,916	10,000	0	0	0	0	217,916	2,599,577	123,675	341,591		
2018	207,916	10,000	0	0	0	0	217,916	2,381,661	114,850	332,766		
2019	207,916	10,000	0	0	0	0	217,916	2,163,745	106,025	323,941		
2020	207,916	10,000	0	0	0	0	217,916	1,945,829	97,200	315,116		
2021	207,916	10,000	0	0	0	0	217,916	1,727,913	88,375	306,291		
2022	207,913	10,000	0	0	0	0	217,913	1,510,000	79,550	297,463		
2023	180,000	10,000	0	0	0	0	190,000	1,320,000	70,725	260,725		
2024	180,000	10,000	0	0	0	0	190,000	1,130,000	61,900	251,900		
2025	180,000	10,000	0	0	0	0	190,000	940,000	53,075	243,075		
2026	180,000	10,000	0	0	0	0	190,000	750,000	44,250	234,250		
2027	180,000	10,000	0	0	0	0	190,000	560,000	35,425	225,425		
2028	100,000	10,000	0	0	0	0	110,000	450,000	26,600	136,600		
2029	100,000	10,000	0	0	0	0	110,000	340,000	21,375	131,375		
2030	100,000	10,000	0	0	0	0	110,000	230,000	16,150	126,150		
2031	100,000	10,000	0	0	0	0	110,000	120,000	10,925	120,925		
2032	100,000	10,000	0	0	0	0	110,000	10,000	5,700	115,700		
2033		10,000	0	0	0	0	10,000	0	475	10,475		
2034				0	0	0	0	0	0	0	0	
2035					0	0	0	0	0	0	0	
2036						0	0	0	0	0	0	
2037							0	0	0	0	0	
Totals	3,479,157	200,000	0	0	0	0	3,679,157		1,687,750	5,366,907		
Var	0	0	0	0	0	0	0					

**Capital Improvements Program - FY2013-2018
Amortization Schedules - All Authorized Projects**

Other												
Fiscal Yr	500,000 Yr1	500,000 Yr 2	0 Yr 3	0 Yr 4	0 Yr 5	0 Yr 6	0 Total Other	Princ Bal Other	Interest	Total DS Other		
2012	0						0	500,000	11,875	11,875		
2013	25,000	0					25,000	975,000	46,250	71,250		
2014	25,000	33,333	0				58,333	916,667	45,063	103,396		
2015	25,000	33,333	0	0			58,333	858,334	42,375	100,708		
2016	25,000	33,333	0	0	0		58,333	800,001	39,688	98,021		
2017	25,000	33,333	0	0	0	0	58,333	741,668	37,000	95,333		
2018	25,000	33,333	0	0	0	0	58,333	683,335	34,313	92,646		
2019	25,000	33,333	0	0	0	0	58,333	625,002	31,625	89,958		
2020	25,000	33,333	0	0	0	0	58,333	566,669	28,938	87,271		
2021	25,000	33,333	0	0	0	0	58,333	508,336	26,250	84,583		
2022	25,000	33,333	0	0	0	0	58,333	450,003	23,563	81,896		
2023	25,000	33,333	0	0	0	0	58,333	391,670	20,875	79,208		
2024	25,000	33,333	0	0	0	0	58,333	333,337	18,188	76,521		
2025	25,000	33,333	0	0	0	0	58,333	275,004	15,500	73,833		
2026	25,000	33,333	0	0	0	0	58,333	216,671	12,813	71,146		
2027	25,000	33,333	0	0	0	0	58,333	158,338	10,125	68,458		
2028	25,000	33,338	0	0	0	0	58,338	100,000	7,438	65,776		
2029	25,000	0	0	0	0	0	25,000	75,000	4,750	29,750		
2030	25,000	0	0	0	0	0	25,000	50,000	3,563	28,563		
2031	25,000	0	0	0	0	0	25,000	25,000	2,375	27,375		
2032	25,000	0	0	0	0	0	25,000	0	1,188	26,188		
2033			0	0	0	0	0	0	0	0		
2034				0	0	0	0	0	0	0		
2035					0	0	0	0	0	0		
2036						0	0	0	0	0		
2037							0	0	0	0		
Totals	500,000	500,000	0	0	0	0	1,000,000		463,755	1,463,755		
	0	0	0	0	0	0	0					

City of Dover Organizational Chart





City of Dover

New Hampshire

City Council Members

Mayor: Dean Trefethen

Ward 1: Robert Carrier
Ward 2: William Garrison
Ward 3: Jan Nedelka
Ward 4: Dorothea Hooper

Ward 5: Catherine Cheney
Ward 6: Gina Cruikshank
At Large: Dennis Ciotti
At Large: Karen Weston

City Manager

J. Michael Joyal, Jr.

Departments

Finance	Daniel R. Lynch
Planning	Christopher G. Parker
Police	Anthony F. Colarusso, Jr.
Fire and Rescue	Richard Driscoll
Community Services	Douglas W. Steele, II
Public Library	Cathy Beaudoin
Recreation	Gary Bannon
Human Services	Lena C. Nichols

School Board

At Large: Beth Setear	At Large: Audra Lurvey
At Large: Kenneth Appel	At Large: Robert McCrory
At Large: Carolyn Mebert	At Large: Doris Grady
At Large: Matt Mayberry	Student Rep: April Theth

Superintendent of Schools

Jean Briggs Badger

City of Dover - Community Profile

Town Settled	1623
Date of Incorporation	June 29, 1855
Date Charter Adopted	March 9, 1977
Form of Government	Council – Manager
Area of City in Square Miles	29
Persons per Square Mile (land only)	1,034
Median Family Income (1)	\$61,680
Median Age (1)	36.7

Land Use (3)	18,587 Acres	%
Residential		28.76
Commercial		2.09
Industrial		5.34
Institutional		1.7
Miscellaneous		2.22
Waterway		8.1
Undeveloped		51.8

Public Education (4) FY2010	
Number of Schools	5
Elementary Gr K – 4	3
Middle Gr 5 – 8	1
Senior High Gr 9 – 12	1
Teachers (FTE)	269
Enrollment	4,169

Family Income (2)	%
Less than \$10,000	3.3
\$10,000 - \$24,999	9.4
\$25,000 - \$34,999	13.0
\$35,000 - \$49,999	16.1
\$50,000 - \$74,999	26.8
\$75,000 - \$99,999	16.7
\$100,000 - \$149,999	10.4
\$150,000+	4.3

Age Composition (1)	%
Under 5 Years	6.0
5 – 14 years	11.0
15 – 19 Years	5.2
20 - 24 Years	9.1
25 - 34 Years	16.4
35 - 44 Years	14.1
45 - 64 Years	25.0
65+ years	13.2

Population	
2010 US Census	29,987
2000 US Census	26,884
1990 US Census	25,042
1980 US Census	22,387

Housing Units (2)	11,924
1 Unit (incl detached)	5,871
2 - 4 Units	2,559
5+ Units	3,087
Mobile Home/Trailer	407

Educational Attainment (2) (for persons 25 years +)	%
Graduate or professional degree	10.4
Bachelors degree	22.0
Associates degree	9.1
High School grad (incl GE)	46.5
Less than HS diploma	11.9

Racial Composition (1)	%
White	90.6
Black	1.7
Asian	4.5
Other	3.2

Employment by Industry (2)	15,261
Educational, health & social	3,164
Manufacturing	2,349
Retail	2,251
Finance, Insur, Real Est	1,492
Professional, Science, Mgnt	1,290
Arts, Entertainment, Recr	1,208
Other	3,507

Occupied Housing Units (1)	%
Owner Occupied – 6,790	52.9
Renter Occupied – 6,037	47.1

- (1) = 2010 Census
- (2) = 2000 Census
- (3) = Planning Department
- (4) = School District

The Budget Process

Fiscal Year - July 1 through June 30

Date	Ref*	Action:
Capital Improvements Program (CIP) Budget		
July through August	AR 1-2	Departments submit proposed changes to the six year CIP to the City Manager. Requests are reviewed and final recommendations prepared in a Proposed CIP document. Year one of CIP is for the next fiscal year.
In September	AR 1-2	Proposed CIP is submitted to the Planning Board for review and recommendations to the City Manager.
November and December	AR 1-2	The Proposed CIP, along with Planning Board recommendations is submitted by the City Manager to the City Council for their review.
By end of December	AR 1-2	The City Council approves the six year CIP and the bond authorization for year one projects requiring debt financing.
Annual Operating Budget		
During December & January		City departments develop and submit budget requests to the City Manager for the next fiscal year based on the needs of their respective departments. Requests include the year one operating budget portion of the CIP.
From Feb 1 to March 15	Ord 9-1	The City Manager reviews departmental budgets requests with the departments. On or before March 15, the School Board must submit their recommended budget to the City Manager.
By April 15	C6-3 & Ord 9-1	City Manager submits his proposed budget recommendations, with the original department requests and the School Board's recommended budget to the City Council.
From April 15 to June 15		The City Council reviews the proposed budget with City Manager, departments and the School Board.
By June 8	C6-4 & RSA 44:10	Public hearings are held at least seven days in advance of adoption by City Council. Separate hearings held for City and School portions at least 24 hours apart.
By June 15	C6-5 & Ord 9-2	The City Council adopts a budget resolution for the next fiscal year with final spending authority for each department. The City Council has bottom line authority on the School Board recommendation. Passage of the final budget requires a majority vote.
By Mid-Oct	RSA 21-J:35	The property tax rate is set by the N.H. Department of Revenue Administration based on the final adopted budget and the revised total assessed property value. (Assessment date 4/1.)
During Fiscal Year	C6-8	Adjustments to the budget can be made in one of three manners: A non-school department may transfer appropriations between accounts within his divisions with City Manager approval. The City Manager may request transfers of appropriations between non-school departments with majority approval of the City Council. The City Council may amend the budget by appropriating additional revenue sources or raising taxes (if before the rate has been set). This requires a two-thirds vote.

* The Reference column refers to: AR for Administrative Regulation, C for City Charter section, Ord for city ordinance, or RSA for State statute.

Capital Improvements Program

Bond Issuance Services

Financial Advisory Services

It is the responsibility of the Financial Advisor (FA) to assist the City in bringing debt issuances to the market place and following through with closing and reporting. This involves many aspects and tasks. The FA advises the City on an ongoing basis on the structure of debt, the market conditions and probable interest rates, legal compliance issues, comparative analysis and timing of sales. The FA prepares the Preliminary Official Statement based on information provided by the City. This document serves as the basis for bid solicitations from underwriters (the primary buyers of bonds). The FA arranges conferences with and presentations to the credit rating agencies that place ratings on the City for investors prior to the bid date. The FA is responsible for the bidding requirements, the solicitation of and evaluation of bids. Once a bid is awarded, the FA is responsible for coordination of the closing with bond counsel and underwriters. The FA also provides post settlement analysis of the issue. The FA is also available to compile other financial analysis that may be needed by the City.

Credit Rating Agencies

Credit rating agencies provide analytical expertise for investors. They review both the financial and economic position of the City and provide a letter rating of their overall findings. Investors use this rating when determining the interest rates they will use when bidding. Two ratings may be applied when issuing a bond. If the issue is insured there will be a rating on the insured bond. There will also be a rating on the underlying credit of the City. Although the insured bond may have the highest rating available, underwriters will still review the underlying credit when making their determination for their bids. Generally, the lower the credit rating, the higher the risk to the investor and, therefore, the higher the interest rates bid.

Legal Services

It is the Bond Counsel's role to provide an opinion on the issuance of the bonds that all legal requirements have been met and that the bonds meet IRS provisions for tax exempt status, if applicable. Their review includes all steps from authorization to issuance and the City's compliance to Federal, State and local law. This includes the notification of meetings and advertising requirements, final authorization by the City Council, the preliminary official statement, the bonds, various certifications by the City, the final official statement and the closing with underwriters. Bond Counsel also reviews the actual projects authorized to make sure they meet the public benefits test for tax exempt bonds and that the term of the bond agrees with the economic life of the asset involved. They work in conjunction with the FA and underwriters at the closings to effectuate the sale. They also provide legal advice on proposed projects.

Paying Agent

It is the role of the Paying Agent (PA) to make timely payment of principal and interest to the individual investors from funds provided by the City over the life of the bond issue. The PA also represents the City at the delivery of the bonds.

Printing and Mailing

It is the role of the printing and mailing vendor to print copies of the Preliminary Official Statement and mail them to underwriters identified by the FA on a timely basis. Once an award has occurred Final Official Statements are also printed.

Capital Improvements Program

Bond Issue Process	
Bond Resolution Presented To City Council	As part of the Capital Improvement Program process the City Council is presented a bond authorization for specific projects to be financed over time. The resolution is referred to a public hearing.
Advertisement for Public Hearing	The City must advertise the projects and amounts of the proposed bond authorization at least 7 days in advance of the public hearing.
Public Hearing	A public hearing is held at least 3 days prior to the final vote on the resolution.
Passage of Resolution	The City Council may delete projects from the resolution. They may also reduce amounts of projects. They can add a reasonable amount to a project if the total of the final resolution does not exceed the amount advertised. Passage requires a two thirds majority vote of all City Council members.
Packet to Bond Counsel	Once the minutes of the meeting of the final vote are formally adopted by the City Council a packet of information is forwarded to Bond Counsel for their review. The packet contains certified copies of the public postings to all meetings, all advertisements placed, certified copies of minutes to all meetings, the final adopted resolution, and an analysis of debt limit at the time of passage of the bond authorization. Once all requirements are met, Bond Counsel will issue a letter stating the City has met the legal requirements to move forward with issuance of bonds for the projects authorized.
Project Cash Flows compiled and bond amount determined	The Finance Department requests all departments with projects to submit cash flow requirements for the projects. These cash flow projections are compiled to determine the amount by project for the coming bond issuance. Those projects that are not financed or are only partially financed remain as authorized unissued debt and will be financed when the cash need arises.
Development of Preliminary Official Statement	Working with the City's Financial Advisor (FA) a Preliminary Official Statement (POS) is developed. This includes reviews of the proposed amortization schedules, financial information disclosures and legal disclosures. The FA works with Bond Counsel to incorporate the legal opinion into the POS.
Discussions with Credit Rating Agencies	The FA and the City discuss the finances and economics of the City with the rating agencies. Based on the information attained the credit rating agencies issue a rating that is used by investors when preparing their bids.
Sale Date	On the date indicated within the POS the City accepts bids from underwriters. Bids are accepted via PARITY, an electronic security bidding service which accepts bids in a secure electronic form and prevents release of any bid information prior to the bid deadline. The bids are released to and evaluated by the FA and a low bidder identified to the City and awarded.

Capital Improvements Program

Bond Issue Process - continued	
Final Official Statement	A Final Official Statement is prepared by the FA to reflect the final award of bid, including the buyer's option for bond insurance if applicable. The FA compiles the amortization schedules for each project involved in the sale. These schedules are forwarded by Finance to the departments involved.
Bond Documents Formalized	The actual bonds are signed by the City Manager and Finance Director. Also signed are certificates of disclosure of material events, no arbitrage, no litigation, use of proceeds, covenants to tax exempt status, continuing disclosure and IRS reporting forms.
Closing with Underwriters and Proceeds Received	The closing is held between the FA, Bond Counsel and the underwriters. The actual bonds are delivered to and held by the Depository Trust Company (DTC) until maturity. Once delivery of the bonds is accomplished, the proceeds are forwarded to the City's account. The bonds are held in electronic form at DTC which tracks direct ownership of the bonds.
Disbursement of Proceeds	Disbursements are made by the City for the various projects administered by the departments.
Audit	During the annual independent audit the auditors review all issuances of debt within the fiscal year. They obtain copies of the Final Official Statement(s) and review the receipt and postings of the proceeds to the general ledger.
Arbitrage Calculation	Once a year a firm prepares an arbitrage calculation to determine if the City is in compliance with IRS regulations regarding the income earned on tax exempt financings.
Continuing Disclosure	Each year the FA prepares a required continuing disclosure document that is forwarded to a national clearing house to be kept on file for review by investors.
Reprogramming of Bond Proceeds	If there are remaining bond funds from a project, then they may be reprogrammed to other capital projects by a two thirds vote of the City Council. The reprogramming must be for assets that have a useful life meeting or exceeding the remaining amortization of the bonds. The reprogramming must also be to projects within the same category, i.e., General Fund City to General Fund City, General Fund School to General Fund School, Water Fund to Water Fund, etc.
Payment of Principal and Interest	On each maturity date the City wires funds to the paying agent for the amount due. The paying agent makes payments to the direct owners of the securities on the City's behalf. Generally, there are two payments made on each bond during a fiscal year. There is a payment of the first half year's interest and a second payment of the second half year's interest and the principal amount.
Upon Final Payment	After the City has made the final principal payment the original cancelled bonds are returned to the City by DTC.

Accounting Structure and Basis

The governmental environment differs from that of business enterprises, however, the underlying accounting discipline shares many characteristics with commercial accounting. The principles for financial accounting and reporting for state and local governments are delineated by the Governmental Accounting Standards Board (GASB). The accounting of sources and uses of financial resources is accomplished with the use of various types of funds. Each fund is a self balancing accounting entity reporting the assets, liabilities, net assets and performance of the fund. The types and sub types of funds and their purposes are presented below.

Fund Structure:

Governmental Funds - Uses the modified accrual basis of accounting and budgeting.

General Fund - To account for basic governmental services supported mainly by property taxes. For example; Police and Fire & Rescue. Accounts for all sources and uses of funds not required to be accounted for in another fund. Basis of budgeting same as accounting except for property tax revenue, budget reflects the full levy for the current year only and is not adjusted for deferral.

Special Revenue - To account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes. An example would be a Federal Grant, other than for a capital project. For example, this includes the Community Development Block Grant, School Cafeteria, School Categorical Aid grants, the Residential Solid Waste Fund and the Parking Activity Fund.

Capital Projects - To account for acquisition or construction of major capital facilities. For example, this includes the General Fund Projects of each year's Capital Improvement Program. Also includes the Tolend Road Landfill Closure Fund. This excludes capital projects pertaining to Proprietary Funds which are accounted for within those funds.

Proprietary Funds - Uses the accrual basis of accounting and budgeting, except that budgeted capital outlay items are treated as assets for accounting purposes and not reflected as expenditures.

Enterprise Funds - To account for operations financed (primarily by user fees) and operated in a manner similar to private business. This includes the Water, Sewer, Arena and Dover Business and Industrial Development Authority funds.

Internal Service - To account for services provided to various departments of the City on a cost reimbursement basis. This includes the Workers Compensation Funds, Garage Fund, Central Stores and Fleet Services.

Fiduciary Funds - Uses the accrual basis of accounting, except for Expendable Trusts which use modified accrual basis. These funds are not generally budgeted as they are restricted to specific uses.

Trust Funds - To account for moneys held by the City Trustees to meet the intended purpose of the trust instrument. Types include Expendable and Non-Expendable. Expendable trusts can spend the principal for the intent of the trust, such as the Motor Vehicle Waste Reclamation Fund. Non-Expendable can spend only accumulated income. These make up the majority of Trust Funds and include the Cemetery Perpetual Care and Maintenance Funds.

Agency Funds - To account for moneys held by the City acting as agent to individuals, private organizations, or other governmental units. An example is Performance Bonds held for specific purposes or the Cocheco Riverwalk Fund.

An important concept to remember is that only the minimum number of funds should be established to be consistent with legal and operating requirements of the City. Excess number of funds can result in inflexibility, undue complexity, and inefficient financial administration. For efficient cash administration the City operates with a centralized cash account, reflected within the General Fund, for all funds except trust.

Accounting Structure and Basis

Basis of Accounting and Budgeting of Funds:

Modified Accrual - Revenues are recognized when measurable and available (cash received during fiscal year or within 60 days of year end).

Expenditures are recognized in the period when the liability is incurred, if measurable regardless of when cash is disbursed. An exception is made for unmatured interest on general long term debt which is recognized when due.

Accrual - Revenues are recognized when earned and become measurable regardless of when cash is received.

Expenses are recognized in the period when the liability is incurred, if measurable, regardless of when cash is disbursed.

Budgetary Accounts:

A budgetary account for revenues and expenditures is identified using six sets of numbers. The first series of numbers relates to the fund, the second the function. A function represents a cost center within a fund. Function usually denotes a division of a department. These numbers are found in the upper left hand corner of the detail pages within a department's section of the budget. The third set relates to the object of the transaction. The next 2 series of numbers relate to Project & Fiscal Year, used mainly with grants and Capital Projects. The final set relates to the Department. The budget is primarily organized by department, then function. Functions are categorized according to the following major categories:

41000 General Government - Functions which support general operations to both the public and other departments of the city, including the legislative body. For example, the Planning Department.

42000 Public Safety - Functions which provide protection of the citizenry and its property. For example, the Police Department and Fire and Rescue.

43000 Public Works - Functions which provide the construction and maintenance of the infrastructure of the city, such as buildings, roads, drains and utilities. For example, Community Services Department's Streets and Drains Division.

44000 Human Services - Functions which provide social services to the economically disadvantaged. For example, the Human Services' Welfare Division.

45000 Culture and Recreation - Functions which provide cultural, including informational services, and recreational activities for the citizens. For example, the Public Library and the Community Services Department's Indoor Pool Division.

47000 Debt Service - Functions which account for the payment of principal and interest on both long and short term debt, such as bonds or Tax Anticipation Notes.

49000 Transfers - Functions which accounts for the transfer of funds from the General Fund to other funds of the city.

48000 Intergovernmental - Functions which accounts for payments to other governmental unit, such as the County Tax apportionment.

46900 Education - Functions which provide educational services to all ages of citizens, mainly grades one through twelve.

Accounting Structure and Basis

The third series of numbers relates to a revenue or expenditure object. A series of standard revenue and expenditure objects is used for all budgeted funds. Revenue are categorized by source of the funds. Expenditures are categorized by the primary object of expenditure. The following explains the major budget categories for both revenue and expenditures accounts:

Revenue - 3000 Account Series

- 3100 Taxes** - Revenue derived from the levying of taxes, such as 3110 Property Taxes. Also includes Tax Interest and Penalties 3190.
- 3200 Licenses & Permits** - Revenue from fees collected for issuance of licenses or permits to individuals and businesses. For example, Motor Vehicle Permits, 3220.
- 3300 Intergovernmental** - Revenue from other governments, such as the state. For example, the Shared Revenue Block Grant received from the State, 3351.
- 3400 Charges for Services** - Revenue from user fees for services rendered. For example Ambulance Services, 3425.
- 3500 - 3600 Misc. Revenue** – Revenue derived from various sources mainly relating to the use of property and money. For example from penalties assessed or late charges, revenue derived from use or sale of city assets and Investment Income 3610.
- 3700 Education** - Revenue received from the School Department. For example, tuition from other communities and State aid to education.
- 3910 - 3920 Operating Transfers In** – Revenue received from other funds of the City. For example, Transfer from Trust Fund 3918.
- 3930 - 3999 Other Financing Sources** - Revenue not otherwise categorized. For example, Budgetary Use of Fund Balance 3999.

Expenditures - 4000 Account Series

- 4100 & 4200 Personal Services** - Expenditures related to salaries, wages and fringe benefits for regular and temporary full time, part time and seasonal employees. For example, 4130 Overtime.
- 4300 - 4500 Purchased Services** - Expenditures for goods and services obtained from vendors for operations. For example, 4334 Legal Fees.
- 4600 Supplies** - Expenditures for supplies and materials needed for operations. For example, 4610 Office Supplies.
- 4700 Capital Outlay** - Expenditures for the acquisition of assets with a useful life of three years or more and a cost of \$10,000 or more. For example, 4741 Machinery & Equipment.
- 4800 Other** - Expenditure for goods and service not previously classified. For example, 4810 Membership Dues.
- 4910 Operating Transfers Out** - Amounts transferred to other funds that are not considered operational expenditures of departments.
- 4920 Debt Service** – The payment of principal & interest due on outstanding debt.
- 4950 Education** – Expenditures related to school operations.
- 4990 Intergovernmental** – County Tax.

Capital Improvements Program

Project Categories

Within the Capital Outlay (4700 series) of expenditure codes are appropriation categories used to classify capital projects.

4700	<p>Capital Outlay. Expenditures for acquiring capital assets, including land, new or existing buildings, improvements of grounds, initial equipment, additional equipment or replacement of equipment and new or improvements to infrastructure. Expenditures in this series <u>do not</u> include maintenance items. The cost of the acquisition must be \$10,000 or greater with a useful life of 3 years or greater. This includes the expenditure for multiple like items individually less than \$10,000, where the aggregate cost is \$10,000 or greater.</p>
4710	<p>Land. Expenditures for the purchase of land. This includes closing costs, appraisals, purchase of rights of way and site preparation.</p>
4715	<p>Land Improvements. Expenditures for acquiring improvements to land (not associated with buildings) intended to make the land ready for its purpose. These include landscaping, property drainage, driveways, parking lots, sidewalks, monuments, fences, area lighting of streets and parking lots, retaining walls, and athletic track and fields.</p>
4720	<p>Buildings. Expenditures for contracted construction of new buildings, additions to or acquisition of existing buildings. This also includes the cost of demolition. Initial cost of major building equipment components or furniture and fixtures should use other appropriate code.</p>
4725	<p>Building Improvements. Expenditures for improvements to existing buildings. This includes major permanent structural alterations, roof replacements, interior or exterior renovations, fire protection systems installation or upgrade, electrical and plumbing upgrades. Replacement or additions to major building equipment components or furniture and fixtures should use other appropriate code.</p>
4727	<p>Building Systems. Expenditures for initial acquisition, replacement or addition to significant building equipment components. This includes the heating, ventilation and air conditioning systems (HVAC), elevators, power generation, and other service systems of buildings.</p>
	<p>4740 Series – Machinery and Equipment. This series accounts for expenditures related to acquisition of machinery and/or equipment, including vehicles, furniture and fixtures, computers, etc.</p>

Capital Improvements Program

	4741	Machinery and Equipment. Expenditures for equipment usually composed of a complex combination of parts, excluding vehicles. Examples include firefighting equipment (SCBA, ladders, hoses, etc.), medical & lab equipment, recreational and athletic equipment, traffic control equipment, generators, lathes, and drill presses.
	4742	Light Vehicles. Expenditures for vehicles or light mobile equipment used to transport persons or objects. Examples include automobiles, vans, pick-up trucks, ambulances, motorcycles, light tractors and accessory trailers, etc., including the installation of any related equipment.
	4743	Heavy Vehicles. Expenditures for vehicles or heavy mobile equipment used to transport large objects or quantities or for use in construction. Examples include buses, fire apparatus, dump trucks, backhoes, graders, rollers and accessory trailers, including the installation of any related equipment.
	4744	Furniture and Fixtures. Expenditures for initial, replacement or additional furnishings and fixtures used in business/office facilities, including purchases of carpeting, desks, chairs, bookcases, counters, etc.
	4745	Computers and Communications Equipment. Expenditures for computer or communications equipment, including radios, telephone systems and computer systems and related equipment such as printers, uninterruptible power supplies, etc.
	4748	Books and Collections. Expenditures for purchase of long lived books, textbooks or reference material, regardless of the media, i.e., paper vs. electronic. Also includes the acquisition of artworks.
		4750 Series - Infrastructure. Expenditures for construction of, or major renovation to infrastructure, including roadways, bridges, water, sewer, and drainage systems, or dams. This also includes the cost of demolition. It does not include any buildings or equipment related to these systems.
	4751	Roadways. Expenditures for construction of, or major renovation to roadways. This includes shim and overlay, but excludes maintenance items such as crack sealant.
	4752	Bridges. Expenditures for construction of, or major renovation to bridges. This includes pedestrian as well as vehicular bridges.
	4754	Waterways. Expenditures for construction of, or major renovation to waterways, including dams, dredging, embankments, etc.
	4757	Utility Systems. Expenditures for construction of, or major renovation to citywide drainage, water, sewer and/or electrical utility systems. This includes the cost of mains, manholes, trench paving, etc.

Accounting and Budgetary Definitions

ACCRUAL BASIS. Accounting basis which records the effect of transactions and other events in the period in which they occur, rather than the period the cash is received or paid or other asset transfer occurs.

ABATEMENT. A cancellation of all or part of a levy or service charge. A property tax abatement is usually a result of a decrease in the assessed value of a property. Abatements also apply to Water and Sewer billings.

ANNUAL BUDGET. A budget that applies to a single fiscal year. Dover's fiscal year runs from July 1 of one year until June 30 of the following year.

APPROPRIATION. A legal authorization granted by the City Council to incur expenditures and obligations usually for a specific period.

ASSESSED VALUATION. A valuation upon real estate as a basis for levying taxes.

ASSET. Anything having a commercial or exchange value.

BASIS OF ACCOUNTING. A term used to refer to *when* revenues, expenditures, expenses and transfers and their related assets and liabilities are recognized and reported within the financial statements. Also refer to Accrual and Modified Accrual. See the Accounting Structure and Basis section for more information.

CAPITAL IMPROVEMENTS PROGRAM. Also referred to as CIP. A separate budgetary process that occurs to appropriate funds for projects that are capital in nature and generally financed by long term debt. The CIP budget process precedes the annual budget process.

CAPITAL ASSETS. Long-lived tangible assets obtained or controlled as a result of a past capital outlay or other event such as donation. Includes: land, buildings, improvements to buildings and equipment.

CAPITAL OUTLAY. Expenditures resulting in the addition or acquisition of assets to the City, generally in excess of \$10,000 with a service life of greater than three years.

CONSTANT DOLLARS. Dollars adjusted for inflation using a specified year as the base year in order to ascertain actual purchasing power over a period of time.

DEBT. An obligation of the city resulting from borrowing money. These can be short term in nature (1-3 years) in the form of notes (Tax Anticipation Notes) or long term (5-20 years) in the form of bonds or capital leases. Can also refer to unpaid purchases of goods and services.

DEBT LIMIT. The maximum amount of debt legally permitted. Also see Capital Improvements and Debt section.

DEBT SERVICE. The payment of principal and accrued interest due on outstanding debt.

DEFERRED REVENUE. Amounts for which asset recognition has been met, but for which revenue recognition have not been met. For example, under the modified accrual basis of accounting, amounts that are measurable, but not available (not collected within 60 days after fiscal year end).

DEFICIT. Relating to financial position (1) the excess of liabilities of a fund over its assets. Relating to operations (2) the excess of actual expenditures over actual revenue during a fiscal year.

DEFICIT SPENDING. Excess of expenditures over revenue. The net loss lowers fund balance. Continued deficit spending can place the fund's net assets into a negative position requiring additional borrowing. Also see Use of Fund Balance.

Accounting and Budgetary Definitions

DEPRECIATION. The apportionment of the cost of a capital asset expensed over the number of years of its estimated service life. Budgeted funds that show depreciation are Enterprise Funds, i.e. Water, Sewer and Arena Funds.

ENCUMBRANCES. Commitments related to unperformed contracts for goods or services. Used in budgetary control, they represent the estimated amount of expenditures ultimately to result if unperformed contracts are completed.

ENTERPRISE FUNDS. A fund established to account for the operations financed and operated in a manner similar to private business, primarily supported by user fees. Includes Water, Sewer, Arena and the Dover Business and Industrial Development Authority. Also included in the Enterprise Fund Totals are the Internal Service Funds. Internal Service Funds are similar in nature to enterprise funds, with the City departments as the main customer.

ESTIMATED REVENUES. The budgetary estimates of revenue to be received from various sources.

EXPENDITURES. The measurement of net decreases in financial resources within governmental funds. This includes current operating expenses, debt service and capital outlays.

EXPENSES. The measurement of outflows or other decreases in assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the ongoing central operation.

FISCAL YEAR. A 12 month period to which the annual operating budget applies and at the end of which the city determines its financial position and the results of operations.

FIDUCIARY FUND TYPES. To account for assets held by the government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and /or other funds.

FUND. A fiscal and accounting entity with a self balancing set of accounts for recording results of operation and reflecting related assets and liabilities.

FUND BALANCE. The accumulated equity balance in a governmental fund resulting from operations over the years. This is the difference between fund assets and fund liabilities (also see Net Assets).

GENERAL FUND. A fund used to account for basic governmental services supported generally by taxes. Accounts for all financial resources not required to be accounted for in another fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP). Uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

GOVERNMENTAL FUND TYPES. Funds used to account for the acquisition, use and balance of expendable financial resources and the related current liabilities, except those accounted for in proprietary or fiduciary funds.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. See Other Charges Section for information relating to the city's Internal Service Funds.

INVESTED IN CAPITAL ASSETS. A component of net assets that consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt that is attributed to the assets.

LIABILITIES. Claims arising from present obligations to transfer assets or provide services in the future resulting from past transactions or events.

Accounting and Budgetary Definitions

MEASUREMENT FOCUS. The accounting convention that determines (1) which assets and liabilities are included on a government's balance sheet and where they are reported there, and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

MODIFIED ACCRUAL BASIS. Accounting basis under which revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred, except for long term debt interest, which is recognized when due.

NET ASSETS. Total assets less total liabilities, i.e., the equity or net worth of a fund. Components include Invested in Capital Assets, Restricted and Unrestricted Net Assets.

NET INCOME. Proprietary fund excess of operating revenues, nonoperating revenues and operating transfers in over operating expenses, nonoperating expenses and operating transfers out.

NOMINAL DOLLARS. Dollars unadjusted for inflation. (Also see Constant Dollars.)

PRESENT VALUE. The discounted value of a future amount of cash, assuming a given interest rate.

OPERATING BUDGET. See Annual Budget.

PROPRIETARY FUND TYPE. The classification used to account for a government's ongoing organizations and activities that are similar to those found in the private sector and whose operations are financed primarily by user fees.

RETAINED EARNINGS. The accumulated equity balance in an enterprise or internal service fund resulting from operations over the years. This is the difference between fund assets and fund liabilities and therefore includes equity in fixed assets.

REVENUES. (1) For governmental funds - Increases in net current assets from other than expenditure refunds. Debt proceeds and transfers classified separately. (2) For proprietary funds - Increases in net total assets from other than expense refunds and capital contributions. Residual and operating transfers classified separately.

SERIAL BONDS. Bonds whose principal is repaid in periodic installments over the life of the issue. This is the only type of general obligation bond allowed for public improvements by municipalities in NH.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes.

TAX LEVY. An annual amount of taxes imposed by the city on property owners in support of its fiscal year budget.

TAX RATE. The rate per \$1,000 of assessed valuation of property used to calculate the tax assessment of a parcel of property. The rate is derived by dividing the amount to be raised in taxes by the total assessed value of the City divided by 1000.

TAX ANTICIPATION NOTES. Notes issued in anticipation of future tax collections, the proceeds of which provides cash for operations. These notes are payable within one year of issue.

USE OF FUND BALANCE. Term used for budgetary purposes to reflect the amount that budgeted expenditures (appropriations) exceed estimated revenues. This budgeted net loss is financed by use of a fund's fund balance available from previous fiscal years. For accounting purposes this is not considered revenue. Also see Deficit Spending.