

## City of Dover New Hampshire

## Proposed Budget

Fiscal Year 2019

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## City of Dover New Hampshire

# Budget Information 

Fiscal Year 2019
(July 1, 2018 to June 30, 2019)

Contained in this section:
Organizational Chart
City Officials
Profile of Government
Community Profile
Budget Process


## City of Dover, NH Organizational Chart



# City of Dover New Hampshire <br> FISCAL YEAR 2019 

## City Council Members

Mayor: Karen Weston

Ward 1: Michelle Muffett-Lipinski
Ward 2: Dennis Ciotti
Ward 3: Deborah Thibodeaux
Ward 4: Marcia Gasses

Ward 5: Dennis Shanahan
Ward 6: Matthew Keane
At Large: Robert Carrier
At Large: Lindsey Williams

## City Manager

J. Michael Joyal, Jr.

## Departments

Finance
Planning
Police
Fire and Rescue
Community Services
Public Library
Recreation
Public Welfare

Daniel R. Lynch
Christopher G. Parker
Anthony F.Colarusso, Jr.
Eric Hagman
John Storer
Cathy Beaudoin
Gary Bannon
Lena C. Nichols

## School Board

At Large: Keith Holt
At Large: Matthew Lahr
At Large: Amanda Russell
At Large: Zachary Koehler

At Large: Carolyn Mebert
At Large: Kathleen Morrison
At Large: Andrew Wallace
Student Liaison: Noah Schwartz

## Superintendent of Schools

Dr. William R. Harbron

Geography Dover, New Hampshire is located ten miles from the Atlantic Ocean in southern New Hampshire and is 48 miles south of Portland, Maine and 68 miles north of Boston, Massachusetts. Situated at the confluence of the Cochecho, Salmon Falls and Bellamy Rivers, Dover is a major New Hampshire industrial, employment, and distribution center for the seacoast. Dover provides a gateway to both the Maine coast and the White Mountains of New Hampshire. The City of Dover occupies an area of 29 square miles. According to the U.S. Census Bureau, the City has an estimated population of 31,233, a $4.1 \%$ increase over the last official census of April 2010 number of 29,987.

The City of Dover, settled in 1623, is the oldest continuous settlement in New Hampshire and the seventh oldest in the United States. It was incorporated on June 29, 1855. The City Charter adopted on March 9, 1977, remained in effect until a new charter was passed on November 8, 2005 and effective January 1, 2006. Only minor changes were made versus the old charter. On November 6, 2007, the charter was amended establishing a limitation on annual budget increases. On November 10, 2010 the New Hampshire Supreme Court ruled that the November 6, 2007 charter amendment is invalid since it is contrary to state law. In the 2011 session of the State legislature, authorization for municipalities to adopt charter amendments for budget or tax levy limitations was enacted. On November 8, 2011 the charter was amended to the change the language establishing the limitation on annual budget increases to a limitation on annual property tax levy increases. Dover operates under the councilmanager form of government. Dover is the seat of Strafford County.

Services The City of Dover provides a full range of services, including police and fire protection, the construction and maintenance of streets and other infrastructure, sanitation services such as solid waste disposal and recycling, water distribution, wastewater collection and treatment, recreational and cultural events and education from kindergarten through grade 12 with a regional vocational center and alternative high school opportunities.

Governing Boards The City Council, consisting of nine members, is the legislative body elected in non-partisan elections every two years, with one representative from each of six wards, two elected at-large and a Mayor. The City Council is responsible, among other things, for passing ordinances, adopting the annual budget, adopting a six year capital improvements program, adopting bond authorizations, appointing committees and boards, and hiring of the City Manager. The City of Dover is empowered by state statute to levy property taxes on real property located within its boundaries to fund operations.

The Dover School Department is a dependent school district. The City Council has bottom line appropriation authority for the School Department budget. The seven member Dover School Board is elected in non-partisan elections every two years and has authority to allocate and move appropriations within its budget.

Administration Administrative functions are carried out by the City Manager. The City Manager is responsible for carrying out the policies and ordinances of the City Council, compliance with State and Federal laws, for overseeing the day-to-day operations of the government, for appointing the heads of the various departments, for negotiating with the various bargaining units of the City and making recommendations to the City Council on various issues.

Administrative functions of the dependent School district are carried out by the School Board. The Board is responsible for carrying out policies and procedures, compliance with State and Federal laws, overseeing the day to day operations of the dependent School district, negotiating with the various bargaining units, making appointments of school personnel, establishing curriculum and addressing various issues.

Fiscal Year and Budget The City's fiscal year begins on July 1st of each year and ends the following June 30th. The City's budget process commences in the fall of each year with the Capital Improvements Program budget. All capital spending of \$25,000 or more for items with useful lives of 3 years or longer are included in this budget. Based on City Council financing policy, items are identified for bonding, appropriation in the annual operating budget or other type of financing.

Items identified for the annual operating budget are included in the next City Manager's recommended annual budget. Departments are responsible for submitting their annual budget request to the City Manager. After reviews with the departments, the City Manager makes any final adjustments to his proposed budget. The City Manager's proposed annual budget for the next fiscal year, which includes the School Board request, is due to the City Council by April 15th of each year.

The City Council may add to, or cut from, the Manager's proposed annual budget by majority vote; however, the City Council must pass the budget by June 15th after separate public hearings for the City and School budgets and the budget becomes effective July 1. If the City Council does not adopt the budget by June 15th, the City Manager's proposed budget takes effect July 1.

After the original budget is adopted, the City Manager may make appropriation transfers within a non-school department or transfer between non-school departments with City Council approval. After initial adoption, the City Council may amend the budget by twothirds vote.

## City of Dover - Community Profile

| Town Settled | 1623 |
| :---: | :---: |
| Date of Incorporation | June 29, 1855 |
| Date Charter Adopted | March 9, 1977 |
| Form of Government | Council - Manager |
| Area of City in Square Miles | 29 |
| Persons per Square Mile (land only) | 1,034 |
| Median Family Income (1) | $\$ 61,680$ |
| Median Age (1) | 36.7 |


| Land Use (3) | 18,587 Acres |
| :--- | ---: |
| Residential | $\mathbf{\%}$ |
| Commercial | 28.76 |
| Industrial | 2.09 |
| Institutional | 5.34 |
| Miscellaneous | 1.7 |
| Waterway | 2.22 |
| Undeveloped | 8.1 |


| Family Income (2) | $\mathbf{\%}$ |
| :---: | ---: |
| Less than $\$ 10,000$ | 3.3 |
| $\$ 10,000-\$ 24,999$ | 9.4 |
| $\$ 25,000-\$ 34,999$ | 16.0 |
| $\$ 35,000-\$ 49,999$ | 26.8 |
| $\$ 50,000-\$ 74,999$ | 16.7 |
| $\$ 75,000-\$ 99,999$ | 10.4 |
| $\$ 100,000-\$ 149,999$ | 4.3 |
| $\$ 150,000+$ |  |


| Population |  |
| :---: | :--- |
| 2010 US Census | 29,987 |
| 2000 US Census | 26,884 |
| 1990 US Census | 25,042 |
| 1980 US Census | 22,387 |


| Educational Attainment (2) <br> (for persons 25 years +) | $\mathbf{\%}$ |
| :--- | ---: |
| Graduate or professional degree | 10.4 |
| Bachelors degree | 22.0 |
| Associates degree | 9.1 |
| High School grad (incl GE) | 46.5 |
| Less than HS diploma | 11.9 |


| Employment by Industry (2) | $\mathbf{1 5 , 2 6 1}$ |
| :--- | ---: |
| Educational, health \& social | 3,164 |
| Manufacturing | 2,349 |
| Retail | 2,251 |
| Finance, Insur, Real Est | 1,492 |
| Professional, Science, Mgnt | 1,290 |
| Arts, Entertainment, Recr | 1,208 |
| Other | 3,507 |


| Public Education (4) <br> FY2017 |  |
| :--- | ---: |
| Number of Schools | 5 |
| Elementary Gr K - 4 | 3 |
| Middle Gr 5-8 | 1 |
| Senior High Gr 9-12 | 1 |
|  |  |
| Teachers (FTE) | 274.5 |
| Enrollment | 4,119 |


| Age Composition (1) | $\mathbf{\%} /$ |
| :---: | ---: |
| Under 5 Years | 6.0 |
| $5-14$ years | 11.0 |
| $15-19$ Years | 5.2 |
| $20-24$ Years | 9.1 |
| $25-34$ Years | 16.4 |
| $35-44$ Years | 14.1 |
| $45-64$ Years | 25.0 |
| $65+$ years | 13.2 |


| Housing Units (2) | $\mathbf{1 1 , 9 2 4}$ |
| :---: | ---: |
| 1 Unit (incl detached) | 5,871 |
| 2 - 4 Units | 2,559 |
| 5+ Units | 3,087 |
| Mobile Home/Trailer | 407 |


| Racial Composition (1) | $\mathbf{\%}$ |
| :---: | ---: |
| White | 90.6 |
| Black | 1.7 |
| Asian | 4.5 |
| Other | 3.2 |


| Occupied Housing Units (1) | $\mathbf{\%}$ |
| :---: | ---: |
| Owner Occupied $-6,790$ | 52.9 |
| Renter Occupied $-6,037$ | 47.1 |

(1) $=2010$ Census
(2) $=2000$ Census
(3) = Planning Department
(4) = School District

## The Budget Process

Fiscal Year - July 1 through June 30

| Date | Ref* |  |
| :--- | :---: | :--- |
| Capital Improvements Program (CIP) Budget |  |  |
| July through <br> August | AR 1-2 | Departments submit proposed changes to the six year CIP to the <br> City Manager. Requests are reviewed and final recommendations <br> prepared in a Proposed CIP document. Year one of CIP is for the <br> next fiscal year. |
| In September | AR 1-2 | Proposed CIP is submitted to the Planning Board for review and <br> recommendations to the City Manager. |
| November and <br> December | AR 1-2 | The Proposed CIP, along with Planning Board recommendations is <br> submitted by the City Manager to the City Council for their review. |
| By end of <br> December | AR 1-2 | The City Council approves the six year CIP and the bond <br> authorization for year one projects requiring debt financing. |
| Annual Operating Budget | City departments develop and submit budget requests to the City <br> Manager for the next fiscal year based on the needs of their <br> respective departments. Requests include the year one operating <br> budget portion of the CIP. |  |
| During <br>  <br> January | The City Manager reviews departmental budgets requests with the <br> departments. On or before March 15, the School Board must submit <br> their recommended budget to the City Manager. |  |
| From Feb 1 to <br> March 15 | Ord 9-1 |  |

* The Reference column refers to: AR for Administrative Regulation, C for City Charter section, Ord for city ordinance, or RSA for State statute.

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## City of Dover New Hampshire

# Budget Message by City Manager J. Michael Joyal, Jr. 

Fiscal Year 2019<br>(July 1, 2018 to June 30, 2019)

Contained in this section:
Fiscal Year 2019 Budget Analysis
Estimated Revenues \& Appropriations - All Budgeted Funds
Net Assets - All Budgeted Funds
General Fund - Summary of City Manager Proposed
General Fund - Major Budget Changes \& Tax Rate Impact
General Fund - Budget History Sheet
Water \& Sewer Funds - Cost \& Rate Summaries
Enterprise Funds - Budget History Sheet
Budgeted Personnel Positions by Department
Analysis of Budgeted Full Time Equivalent Positions by Fiscal Year

J. Michael Joyal, Jr. City Manager<br>m.joyal@dover.nh.gov

# City of Dover, New Hampshire 

OFFICE OF THE CITY MANAGER

March 28, 2018

To the Honorable Mayor and Members of the City Council:
In accordance with the City Charter, I respectfully submit to you the City of Dover's Proposed Budget for Fiscal Year 2019. The sources and uses of funds proposed within this budget include the School Board's approved recommendation for the School Department's operations and estimates that have been assembled for all other local government functions. I have also included our community's debt service obligations and my recommendations for various capital reserve allocations supporting the needs reflected in our most recent 6-year Capital Improvements Program. All combined, this budget proposal prioritizes and supports an efficient delivery of core municipal services in the areas of public safety, education and infrastructure maintenance along with other basic yet essential local government activities. It does so by not only identifying the resources needed for the coming fiscal year but also responsibly anticipating and ensuring the sustainability of resources needed to meet our community needs well into the future.

## Budget Considerations

The development of the Proposed Fiscal Year 2019 Budget involved a thorough review of all municipal functions and service priorities by the elected Dover School Board and our administrative staff in consultation with the citizen members of various advisory boards and commissions. This review was accomplished over the last several months and was directly influenced by identifying and responding to the varied needs and interests of our customers - our community's residents, businesses and visitors.

The service priorities and funding needs incorporated into this budget proposal have been shaped by several different factors. These factors include the strategies and specific goals established by the current City Council and those contained in our community's Master Plan, contractual obligations, state and federal mandates, economic conditions, operational needs and our established financial policies. Each of these factors required different considerations and imposed various constraints in seeking to appropriately balance the allocation of scarce fiscal and other resources in fulfilling our community's overall service requirements.

In striving to meet the needs and expectations of our customers and respond to the various other factors that influence the budgeting process, this budget proposal reflects a total $\$ 145,265,342$ for spending from all funds. This is a $4.0 \%$ increase over the prior year and $2.5 \%$ more than the 3 -year average change in the Consumer Price Index-Urban for the Boston-Brockton-Nashua, MA-NH-ME-CT region.

Although the proposed budget as assembled for all non-school departments conforms to the tax cap requirements of our City Charter, the school department local property tax levy does not as it exceeds the tax cap calculation by $\$ 1,541,418$ for operational related expenditures and an additional $\$ 1,206,222$, which is the net impact required for the third year debt service obligation of the High School/CTC renovation. As a result, the adoption of this budget as proposed will require a $2 / 3$ rd's affirmative vote by the City Council as opposed to a simple majority.

## Budget Prioritization

Our community's overall strategic priorities and requirements for municipal services are addressed throughout the proposed budget. These priorities have been derived and continue to be refined by listening to the "voice of our customers". This is accomplished through a number of means including the engagement of residents and business owners in collaborative planning and community problem solving activities, citizen input provided during public hearings and citizen forums, formal and informal customer surveys, actual demand for services and the mandates imposed by state and federal agencies as directed by those legislative bodies. Ultimately, this feedback drives the strategic planning incorporated into our community's Master Plan and reaffirms the following strategic focus areas for the prioritization and allocation of available funds:

- Public Safety - Proactively protect citizens and mitigate losses from medical emergencies, crime, fire and natural/manmade disasters.
- Public Education - Support and provide access for all students to experience opportunities for a quality education.
- Public Infrastructure - Maintain safe and reliable public roads, storm water, drinking water and sewer systems, and municipal facilities.
- Economic Development - Support and encourage a quality of life that sustains a robust economy and availability of quality employment.
- Fiscal Stewardship - Responsibly manage and ensure the sustainability of financial practices necessary for the ongoing provision of all essential municipal services.


## Core Service Deliverables

The development of the Proposed Fiscal Year 2019 Budget has once again necessitated an extensive review and prioritization of core services across all facets of our municipal organization. These core services include the functions of general government, public safety, public works, culture and recreation, human services and education. Also included was our community's required share of funding for intergovernmental services provided by Strafford County.

In evaluating the funding requested and deemed necessary to include in the proposed budget for the core services and various activities and programs delivered by our municipal government, prime consideration was given specifically to those services that were mandated or otherwise legally required to be provided. Additional consideration was given for those services that substantially covered their costs via grants and/or user fees, those services with increasing demand for services and those services that were not otherwise readily available via the private sector.

Throughout the proposed budget, contracting of numerous services to private sector providers remains recommended and continued. This includes continued contracting in the areas of grounds care maintenance, road and utility construction, solid waste and recycling, specialized administrative, technical and consulting activities, facility repairs, and more. Where deemed necessary and proven to be the most effective and efficient means for delivering services, dedicated and competent staff have been employed and are proposed to continue delivering services locally.

As identified in the following sections of this document, this proposed budget does reflect certain adjustments to ensure that core service deliverables are not only maintained but are improved and remain sustainable for the long-term. In proposing the priorities and adjustments reflected throughout this proposed budget, additional consideration was given to ensure that our limited resources are being invested into the service areas that support leading practices. Some of the more significant adjustments and additions in this year's proposed budget include the following:

- Public Education - Reflects the full funding increase recommended by the Dover School Board to support public education related services. Includes the anticipated addition of the third year of debt service required for the construction of the new High School and Career Technical Center and funding allocations for school related capital reserves.
- Economic Development - Increases funding in support of economic development related services and activities of the Dover Business and Industrial Development Authority.
- Water Quality Improvements - Increases funding in various areas for continued public drinking water facility improvements, stormwater and wastewater related permitting matters and other related maintenance obligations.
- Critical Infrastructure Technology Deployment - Establishes a SCADA (Supervisory Control and Data Acquisition) systems administrator and electrician position to coordinate and ensure reliability of technology that monitors and operates all critical infrastructure such as drinking water facilities, wastewater treatment, traffic signals, street lighting, energy controls and security systems.
- Community Policing - Includes $3^{\text {rd }}$ year match for the COPS grant funding of existing Police Officer to focus on targeted community policing needs.
- Fire and Rescue Department Accreditation and Staffing - Replaces existing part-time with full-time position to offset weekday overtime staffing requirements while continuing accreditation effort ensuring continuous evaluation and compliance with internationally recognized accreditation standards deemed essential in delivering the highest levels of fire and ems public safety services.
- Succession Planning - Provides for a part-time legal assistant position and a new arena maintenance specialist to support existing services and prepare for anticipated retirements in the coming year.
- Public Transit - Significantly, increases funding to provide the full amount requested as a grant contribution supporting COAST inter-city routes while discontinuing funding for intra-city FasTrans route.
- Human Resources Administration - Establishes a dedicated cost center and combines expenditures for a centralized human resources function in support of all non-school department operations.
- Pavement Management - continues to increase funding for ongoing street pavement maintenance and repairs in order to reach within 2 years the target level recommended by the most recent road surface analysis.


## Conclusion

Over the course of the next several weeks, the department heads and I look forward to presenting more detailed information regarding the various revenue and expenditure items included in this proposed budget. With continuing citizen involvement and your thoughtful discussions, we will once again be able to assure Dover's citizens of a thoroughly reviewed and well-reasoned budget as having been adopted.

In the meantime, special mention is necessary for all of our municipal employees given their exceptional professionalism and commitment in serving the public. Our employees make significant and extraordinary efforts day in and day out in delivering the many varied services and programs that contribute to the overall quality of life in our community. Please join me in acknowledging and thanking them for their dedication and the positive difference they make in our lives and those around us each and every day.

Lastly, I wish to thank the School Board, the School Superintendent, our department heads and all of their staff for the considerable effort expended in assembling this budget proposal. I also specifically would like to acknowledge Dan Lynch, our Finance Director, for the considerable time and effort he has invested throughout this year's budget development process resulting in the production of this budget book. And, of course, thank you to all of the elected officials, committee members, businesses, civic organizations and individual volunteers who have contributed in the past and strive going forward to improve upon the exceptional and highly regarded community our City of Dover has become and remains.


# City of Dover <br> Fiscal Year 2019 Budget Analysis <br> <br> All Budgeted Funds 

 <br> <br> All Budgeted Funds}

## Budget Development

The budget continues to be developed with direction from the adopted City Financial Policies. These include maintenance of reserves, capital outlay financing and debt policies (the policies are included in the Table of Contents and Budget Information section of the budget).

The City's budget process commences in the fall of each year with the Capital Improvements Program (CIP) budget. All capital spending of $\$ 25,000$ or more for items with useful lives of 3 years or longer are included in the CIP. Based on City Council financing policy, items are identified for bonding, annual operating budget or other type of financing. Items identified for the annual operating budget are included in the next City Manager's recommended annual budget. Departments are responsible for submitting their annual budget request to the City Manager. After reviews with the departments, the City Manager makes any final adjustments to his proposed budget. The City Manager's proposed annual budget (which includes the School Board request) for the next fiscal year, is due to the City Council by April 15th of each year. The City Council may add to, or cut from, the Manager's proposed budget by majority vote; however, the City Council must pass the budget by June 15th after separate public hearings for the City and School budgets and the budget becomes effective July 1. If the City Council does not adopt the budget by June 15th, the City Manager's proposed budget takes effect July 1. After the original budget is adopted, the City Manager may make appropriation transfers within a non-school department or transfer between non-school departments with City Council approval. After initial adoption, the City Council may amend the budget by two-thirds vote.

## Appropriations

The General Fund accounts for $79.8 \%$ of the operational spending of the City. The General Fund incorporates the spending in such areas as Police, Fire, Community Services and the School Department. The Proprietary Funds are the next largest group,

| Appropriations | Amount | \% Total |
| :--- | ---: | ---: |
| General Fund | $115,985,176$ | $79.8 \%$ |
| Special Revenue | $12,722,636$ | $8.8 \%$ |
| Proprietary Funds | $16,557,530$ | $11.4 \%$ |
| Total | $145,265,342$ | $100.0 \%$ | making up nearly $11.4 \%$ of the City's spending. This group is self-supporting and includes the Water and Sewer Utility Funds, and the Internal Service Funds. The Internal Service Funds are grouped in this section as they have the same basis of accounting, with City departments as their primary customer. Special Revenue Funds are funds whose revenues are restricted to specific areas of spending, representing 8.8\% of spending of the City. Many are Federal grants, such as the Community Development Block Grant and the School Federal Education Funds. Other Special Revenue Funds were established by the City Council, such as the Parking Activity Fund, Residential Solid Waste Fund, and OPEB Liability Fund. The budget presents the Downtown Dover TIF Fund and the Waterfront TIF Fund as Special Revenue Funds. Both these funds are utilized to account for the costs of financing public improvements in each of the respective TIF districts.

## General Fund

## General Fund Appropriations

The proposed General Fund Budget for the City is $\$ 46,039,988$. This is an increase of $\$ 1,433,360$ or $3.2 \%$. The School Board's request is $\$ 60,984,843$. This is an increase of $\$ 2,892,841$ or a $5.0 \%$ increase. Also included in this budget, is intergovernmental expenditures of $\$ 8,960,345$ representing the County Tax levy. This is an increase of $\$ 246,598$, or a $2.8 \%$ increase. The bottom line of the General Fund budget is an increase in spending of $4.1 \%$ or $\$ 4,572,799$.

## Fiscal Year 2019 Budget Analysis



## City Appropriation Summary

The table reflects the components of the City appropriations. The single largest component is the Personal Services section of the budget. The total increase of the Personal Services section of the General Fund budget represents $\$ 1,064,907$ or $4.4 \%$. Other operational costs make up a decrease of $\$ 393,325$ or $3.6 \%$. These two components make up departmental operations and maintenance with a net increase of $\$ 671,582$ or $1.9 \%$. The next single largest component is Debt Service at an increase of $\$ 299,959$ or $5.0 \%$. Capital Outlay has an increase of $\$ 461,819$ or $13.8 \%$. The components of the increase are discussed below.

| Appropriations | FY18 | FY19 | Change | \% Chng |
| :--- | ---: | ---: | ---: | ---: |
| Personal Services | $24,236,140$ | $25,301,047$ | $1,064,907$ | $4.4 \%$ |
| Other Operation Costs | $10,999,203$ | $10,605,878$ | $(393,325)$ | $-3.6 \%$ |
|  | $35,235,343$ | $35,906,925$ | 671,582 | $1.9 \%$ |
| Total Dept Operations | $3,35,409$ | $3,797,228$ | 461,819 | $13.8 \%$ |
| Capital Outlay \& Reserve | $3,035,876$ | $6,335,835$ | 299,959 | $5.0 \%$ |
|  | 64,036 |  |  |  |
| Debt Service | $4,606,628$ | $46,039,988$ | $1,433,360$ | $3.2 \%$ |
| Total |  |  |  |  |

(Also reference the Major Budget
Changes \& Tax Rate Impact in this section for a concise breakdown of changes to the General Fund.)

## Components of City Appropriation Increase

Salaries and wages - This portion of the budget represents an increase of $\$ 778,643$ or a $5.4 \%$ increase. There is an overall increase to staffing of 2.24 FTEs in all budgeted funds. These position changes include the addition of a full-time SCADA Administrator in the Office of Information Technology, a part-time Maintenance Specialist is added in the Recreation Department, there is a decrease in part-time seasonal hours within the Recreation Department, the addition of a part-time Administrative Assistant in the Legal Division, the addition of a full-time Assistant Fire Chief in the Fire \& Rescue Department and elimination of a part-time Administrative Assistant, the addition of a part-time custodian for the Library, the addition of a fulltime Maintenance Specialist in Community Services Facilities \& Grounds.

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Medical and dental insurance - This fiscal year Dental insurance is included at no increase in premium rates and overall dental insurance is budgeted at an increase of $\$ 1,445$ or $1.25 \%$. Health insurance is budgeted at a net decrease of $\$ 31,036$ or $-0.9 \%$. The City continues to work with employees and insurance providers to achieve plan offerings to reduce the overall cost for health insurance. Since FY96, employees have contributed toward the cost of health care. The table reflects the budgetary savings for active employees from FY13 through FY19 resulting from these initiatives. The $\$ 16.7$ million in savings to the City is the result of employee

|  <br> Dental | City <br> Savings* | Net City <br> Cost $^{*}$ | Savings <br> \% Cost |
| :--- | ---: | ---: | ---: |
| 2019 | $2,600,999$ | $6,225,558$ | $29.5 \%$ |
| 2018 | $2,642,969$ | $6,394,990$ | $29.2 \%$ |
| 2017 | $2,507,079$ | $5,991,360$ | $29.5 \%$ |
| 2016 | $2,253,138$ | $5,676,916$ | $28.4 \%$ |
| 2015 | $2,381,752$ | $5,918,759$ | $28.7 \%$ |
| 2014 | $2,307,960$ | $6,053,982$ | $27.6 \%$ |
| 2013 | $2,044,111$ | $5,699,970$ | $26.4 \%$ |
|  | $16,738,008$ | $41,961,535$ | $28.5 \%$ |
| Total |  |  |  |
| *Note: Includes all funds |  |  |  | withholdings and the insurance buyout program.

Retirement - The City Retirement costs represent an increase of $\$ 79,503$ or $2.4 \%$. The rates set by the New Hampshire Retirement System (NHRS) used to fund the NHRS are set every two years. NHRS increased rates effective July 1, 2017 for FY18 and FY19. The rates are applied against wages. In FY10 the State down-shifted a percentage of their contribution to the City, and an

| Retirement Rates |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Group | FY18\% | FY19\% | Change | \% Chng |
| City | 11.38 | 11.38 | 0.00 | $0.0 \%$ |
| Police | 29.43 | 29.43 | 0.00 | $0.0 \%$ |
| Fire | 31.89 | 31.89 | 0.00 | $0.0 \%$ | additional down-shift in cost from the State took place in FY11. The State down-shifting was scheduled to end in FY12 and return to the $35 \%$ State contribution towards Police and Fire (Group II) positions. However, the entire $35 \%$ State contribution towards Group II positions is a cost that continues to be down-shifted to the City during FY19. A component of the contribution rate increase is to address the unfunded liability of the NHRS. A portion of the employer contribution rates is an attempt to decrease the NHRS unfunded liability by FY2039.

Worker's Compensation - The City moved from being fully self-insured for worker's compensation coverage to an insured plan. The City will remain self-funded for claims existing prior to July 1, 2014. Starting in 2015 and continuing in FY2019, the City is remaining under an insured plan for worker's compensation. The FY19 budget reflects a level-funding for annual premium allocations for the City General Fund departments, as well as all other departments. The actuarial report for 2017 projected a $36 \%$ decrease for self-funded claim costs for FY2019, this is based upon existing claims incurred for years 2014 and prior. The level-funding of premium allocations is being maintained in order to fund an existing deficit in the Worker's Compensation Fund.

Purchased Services - This represents a net decrease of $\$ 15,163$ or $-0.4 \%$. The largest increase represents $\$ 58,591$ for consulting services, offset by a decrease of $\$ 77,684$ in maintenance of buildings, vehicles, and equipment.

Supplies - This represents a net increase of $\$ 62,747$ or $2.5 \%$. There is a decrease in utility costs, which represent a cumulative estimated savings of $\$ 11,889$ for Natural Gas, Electricity, Propane and Heating Oil. An estimated savings of $\$ 96,250$ in electricity is proposed based on LED lighting upgrades made to Street lights throughout the city. The largest increase represents $\$ 31,500$ in maintenance supplies for vehicles.

Capital Outlay - This represents a net increase of $\$ 329,319$ as compared to FY18. Although the increase is $\$ 329,319$, the direct impacts to project funding identified within the approved Capital Improvements Program for inclusion in the annual budget is substantial. The FY19 adopted CIP identified $\$ 3,671,294$ in Capital Outlay to be financed in the FY19 General Fund operating budget. The amount included in the General Fund budget for Capital Outlay, including the reserve transfer of $\$ 1,203,750$, is $\$ 3,797,228$ or $103 \%$ of the amount adopted in the CIP. The FY19 proposed General Fund budget for City departments reflects an $8.2 \%$ level for capital outlay, including the reserve transfer of $\$ 1,203,750$. Credit rating agencies believe that a minimum of $5 \%$ of the budget should be earmarked for capital outlay to avoid debt burden and to keep flexibility. The FY19 budget promotes the utilization of capital reserve funding to procure such capital

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equipment as police vehicles, public works heavy equipment, and fire/rescue equipment. There is a $\$ 132,500$ increase budgeted for transfer to City capital reserves in FY19, as presented in the adopted CIP.

Other Expenses - This represents a net decrease of $\$ 209,781$ or $-20.4 \%$. The major changes relate to decreases of $\$ 167,107$ in estimate for Abatements and a decrease of $\$ 45,771$ in Grants/Subsidies. Contingency is budgeted at a level of $0.63 \%$ of the total General Fund budget. The financial policy target was to fund Contingency at a level of $0.50 \%$ in FY2019.

Transfers - This represents a net decrease of \$98,628 or $-2.2 \%$. A transfer in the amount of $\$ 2,471,131$ to the OPEB Liability Fund for the General Fund portion of retirees' insurance obligations represents the seventh year of pre-funding of the OPEB Actuarial Determined Contribution (ADC), to achieve a policy level of $30 \%$ funding of the ADC in addition to Pay-As-You-Go contribution. The $\$ 966,250$ proposed to be added to the General Fund Capital Reserve is an amount required to be contributed to the reserve account to adequately fund planned CIP approved expenditures for Police Vehicles, Fire/Rescue Equipment, and Public Works Heavy Equipment. The proposed transfer amount to the General Fund Capital Reserve is consistent with the FY19 financial policy target. In FY19 $\$ 125,000$ is proposed to be added to the Cemetery Capital Reserve and $\$ 112,500$ is proposed to be added to the Parks Improvements Capital Reserve, both reserves to fund future projects identified in the CIP. In FY19 the amount of $\$ 150,000$ is budgeted for transfer to the Waterfront TIF Fund to cover anticipated debt service as anticipated by the TIF Plan.

Debt Service - The City Debt Service is a net increase of $\$ 299,959$ or $4.9 \%$. The increase is attributable to the City planning to issue debt early in FY2019 for City capital improvement projects.

## General Fund Revenue

General Fund revenues are estimated at $\$ 115,985,176$ or $4.1 \%$ higher than the amounts for the prior year. Property Taxes represent 58.9\% of all budgeted funds revenue and $73.7 \%$ of the General Fund's funding. General Fund City revenue increased 4.5\% and School revenue decreased 4.8\%. The Property Tax levy is proposed to increase $5.9 \%$. The net increase in City

| Estimated Revenue | FY18 | FY19 | Change | \% Chng |
| :--- | :---: | ---: | ---: | ---: |
| City | $13,811,221$ | $14,436,102$ | 624,881 | $4.5 \%$ |
| School | $16,843,130$ | $16,029,882$ | $(813,248)$ | $-4.8 \%$ |
| Property Taxes | $80,758,026$ | $85,519,192$ | $4,761,166$ | $5.9 \%$ |
| Budgetary Use of Fund Bal | 0 | 0 | 0 | NA |
| Total | $111,412,377$ | $115,985,176$ | $4,572,799$ | $4.1 \%$ | revenue is due to increases in motor vehicle registration permit fees, ambulance fees, and street degradation and excavation permit fees. The decrease in the School revenue is attributable to a decrease in state catastrophic aid and building aid, and a decrease in transfers from school facilities capital reserve to fund a portion of the new high school debt service. There is an increase in the NH State Adequate Education grant.

In order to not deplete reserves, no Budgetary Use of Fund Balance is recommended in this budget. This action may result in the building of some additional reserves by year end.


## City of Dover

Fiscal Year 2019 Budget Analysis

## Property Tax Information

## Property Tax Rate

The Property Tax Rate applies to each $\$ 1,000$ of assessed value of property in the City. The rate is arrived by dividing the net appropriations (appropriations less other revenue) by the net assessed value (total value less exemptions).

The table reflects the change in the estimated property tax rate that results from this budget's proposed appropriations and revenue estimates. Net local assessed value is estimated to be $\$ 3,185,231,460$. An estimated increase of $\$ 35,000,000$ for the value of new construction represents the increase in net local assessed value.

| Tax Rate | FY18 | FY19 | Change | \% Chng |
| :--- | ---: | ---: | ---: | :---: |
| City | 9.96 | 10.11 | 0.15 | $1.5 \%$ |
| Use of Fund Balance | 0.00 | 0.00 | 0.00 | NA |
| Net City | 9.96 | 10.11 | 0.15 | $1.5 \%$ |
|  |  |  |  |  |
| School - Local | 10.91 | 11.93 | 1.02 | $9.3 \%$ |
| School - State | 2.23 | 2.22 | $(0.01)$ | $-0.4 \%$ |
| Net School | 13.14 | 14.15 | 1.01 | $7.7 \%$ |
| County Taxes |  |  |  |  |
| Total | 2.77 | 2.81 | 0.04 | $1.4 \%$ |
|  | 25.87 | 27.07 | 1.20 | $4.6 \%$ |

The assessed value used for estimating the tax rate is last year's assessed value plus true growth taken from building permits, adjusted for market conditions. The final rates will vary due to the finalized assessment values reported to the state in the fall.

| Summary of City Tax Rate Change |  |
| :--- | ---: |
|  | Rate |
|  | 0.33 |
| Personal Services | $(0.11)$ |
| Other Operation Costs | $(0.20)$ |
| City Revenue Change | $\mathbf{0 . 0 2}$ |
| Total Operations \& Maintenance | 0.14 |
| Capital Outlay \& Reserve Transfer | 0.10 |
| Debt Service | $\mathbf{0 . 2 6}$ |
| City Budgetary Change | - |
|  |  |
| Change in Veterans Credit | $(0.11)$ |
| Impact to City Rate of Valuation Change | $\mathbf{0 . 1 5}$ |
| Net City Tax Rate Change |  |




## City of Dover

## Fiscal Year 2019 Budget Analysis

## Property Tax Rate Comparison

Each year, the Department of Revenue Administration (DRA) takes the local tax rate of each community and adjusts it as if the local assessments were at full market value. Using equalized property tax rates, a comparison can be made between various communities as to whether the rates are higher or lower. Comparing to the median equalized property tax rate for all municipalities can determine whether a city has a higher or lower overall rate.

From a historical aspect, Dover's property tax rate has hovered at the median of all municipalities. The table shows 7 years of equalized tax rates for Dover and the median for all municipalities. This means that Dover's property tax rate is not in the higher or lower tax brackets, but is in the middle of the road and has been so over time. Maintaining this level of rate is good, considering the amount and quality of the services provided by the City. FY18 equalization numbers will not be available until later in the year.


## Residential Property Taxes

Average residential property taxes have increased $1.4 \%$ annually in constant dollars over a 10 year period (3.1\% annually in nominal or unadjusted dollars). Over a 5 year period the annual increases are $2.5 \%$ and $4.1 \%$ for constant and nominal dollars, respectively.

These were calculated by taking the average assessed value of all the residential properties in the City that have buildings on them and applying the property tax rate for each year.


## Property Tax Fairness

Fairness in assessment of taxes is, and should be, of utmost importance to taxpayers. The State of New Hampshire relies on the assessment of values of properties at market value to attain this fairness or equity. The reason for changing assessments is a tax equity issue; i.e., that the tax burden is proportionally spread across all types of property. If assessed values are only changed every several years, in between the adjustments of value, should one class of property's market value grow faster than another, over time the class with faster growing market values will not be paying their fair share of property taxes. Conversely, a class of property whose market value grows slower that others will, over time, be paying more than their fair share. The logic that the City should, "leave the assessments alone" as taxpayers will pay too much if the City keeps changing them is the exact opposite of what is needed to achieve tax equity.

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## Fiscal Year 2019 Budget Analysis

An important fact to remember is that an increase in total assessed value does not increase the total amount of property tax revenue the City receives. Increases or decreases to total assessed value only increases or decreases the property tax rate. The amount of taxes to be raised is determined by the budget process, including final revisions by the NH Department of Revenue Administration. There are statictical measures available to determine what extent tax equity has been achieved. The following discussions review these statistical measures as they relate to the City assessed value.

## Assessment to Market Ratio

The results of the ratios over the last few tax years are represented in the table below. The percentage is the assessed value divided by the market price. Table is in Tax Years (Tax Year 2017 = Fiscal Year 2018).

| Property Class | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 7}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| All Properties | $97 \%$ | $98 \%$ | $99 \%$ | $96 \%$ | $95 \%$ | $92 \%$ | $93 \%$ | $93 \%$ |
| Vacant Land | $99 \%$ | $94 \%$ | $97 \%$ | $99 \%$ | $93 \%$ | $98 \%$ | $84 \%$ | $103 \%$ |
| Single Family | $97 \%$ | $98 \%$ | $98 \%$ | $94 \%$ | $95 \%$ | $92 \%$ | $93 \%$ | $93 \%$ |
| Condominiums | $97 \%$ | $98 \%$ | $99 \%$ | $97 \%$ | $96 \%$ | $93 \%$ | $93 \%$ | $94 \%$ |
| Mobile Homes | $96 \%$ | $103 \%$ | $101 \%$ | $96 \%$ | $97 \%$ | $98 \%$ | $96 \%$ | $94 \%$ |
| Multi-Family Housing (2-4 units) | $99 \%$ | $101 \%$ | $100 \%$ | $97 \%$ | $95 \%$ | $90 \%$ | $93 \%$ | $90 \%$ |
| Apartments (more than 4 units) | $91 \%$ | $86 \%$ | $101 \%$ | $102 \%$ | $97 \%$ | $92 \%$ | $89 \%$ | $96 \%$ |
| Waterfront Improved Only | NA | $95 \%$ | $99 \%$ | $96 \%$ | $97 \%$ | $89 \%$ | $95 \%$ | $96 \%$ |
| Waterfront Land Only | NA | NA | NA | NA | NA | NA | NA | NA |
| Commercial/Industrial | $95 \%$ | $95 \%$ | $100 \%$ | $98 \%$ | $97 \%$ | $97 \%$ | $93 \%$ | $95 \%$ |

The 2017 ratios are preliminary and are expected to be certified by the DRA in April 2018. Classes reflecting 'NA' had insufficient sale information. The International Association of Assessing Officers (IAAO) considers the ratios of each class of property reasonable if they are within $+/-10 \%$ of the overall ratio. The City strives to be within $+/-5 \%$. Since Tax Year 2000 the City annually evaluates ratios to maintain equity in the various classes of property. In Tax Year 2017 (current), an analysis was completed to continue to maintain the assessments closer to market while retaining the equity across the various classes of property.

## Equity in Tax Base

The best measurement of equity throughout the tax base is the Coefficient of Dispersion (COD). The table below reflects the City's COD by year. According to the International Association of Assessing Officers (IAAO), the measure of equity falls into the following ranges listed in the table.

| Percent | Equity Measure |
| :--- | :--- |
| $10 \%$ or less | Excellent assessment equity |
| $11 \%-14 \%$ | Good assessment equity |
| $15 \%-20 \%$ | Fair assessment equity |
| over $20 \%$ | Poor assessment equity |

Another measure reviewed to assist in determining fair assessment is the Price-Related Differential (PRD). This statistic measures the relationship between higher valued properties and lower valued properties, and their respective assessments. This statistic answers the question: "Is there a bias for, or against, lower or higher valued properties?" For example, a PRD over 1.00 indicates a regressive assessment base, or, that higher value properties are assessed at a lower ratio, conversely, a PRD under 1.00 indicates a progressive tendency, or, shows that lower value properties are assessed at a lower ratio than higher value properties. Ideally, this statistic should be 1.00, but IAAO recommends that the PRD fall between . 98 and 1.03.

The table reflects both the COD and PRD for the City of Dover. Since 2004, the City has continued to keep a COD in the excellent assessment equity level as reflected in the table. The PRD is within the acceptable range set by the IAAO. TY 2017 ratios are preliminary and are expected to be certified by the DRA in April 2018.

| Tax Year | COD | PRD |
| :---: | :---: | :---: |
| 2004 | 7.20 | 1.00 |
| 2005 | 7.30 | 1.00 |
| 2006 | 6.20 | 1.01 |
| 2007 | 7.20 | 1.01 |
| 2008 | 7.30 | 1.02 |
| 2009 | 7.50 | 1.00 |
| 2010 | 7.90 | 1.02 |
| 2011 | 7.10 | 1.02 |
| 2012 | 8.99 | 1.02 |
| 2013 | 8.80 | 1.02 |
| 2014 | 7.40 | 1.01 |
| 2015 | 8.60 | 1.02 |
| 2016 | 7.94 | 1.01 |
| $2017{ }^{*}$ | 8.30 | 1.01 |

## City of Dover

## Fiscal Year 2019 Budget Analysis

## Other Major Funds

## Appropriations

The two other major groups of budgets are the Enterprise Funds (including Internal Service Funds) and Special Revenue Funds. The Enterprise Funds consists of the Water and Sewer Utility Funds. These funds are supported by user fees and are accounted for on the full accrual basis.

The Water Fund is proposed at an increase of $\$ 335,281$ or $6.3 \%$.
The major components of the change are an increase of $\$ 97,988$ in personal services, an increase of $\$ 97,240$ in

| Enterprise Funds | FY18 | FY19 | Change | \% Chng |
| :--- | ---: | ---: | ---: | ---: |
| Water | $5,303,833$ | $5,639,114$ | 335,281 | $6.3 \%$ |
| Sewer | $7,764,561$ | $7,841,452$ | 76,891 | $1.0 \%$ |
| Internal Service | $2,980,944$ | $3,076,964$ | 96,020 | $3.2 \%$ |
| Total | $16,049,338$ | $16,557,530$ | 508,192 | $3.2 \%$ | purchased services, an increase of $\$ 137,362$ for other expenses. There is an estimated increase of $\$ 84,676$ in interest expense related to debt obligations. There is an estimated decrease of $\$ 76,120$ in depreciation expense on capital assets.

The Sewer Fund is proposed at an increase of $\$ 76,891$ or $1.0 \%$. The increase mainly relates to an increase of $\$ 84,700$ in personal services, an increase of $\$ 101,477$ in purchased services, an increase of $\$ 108,312$ in other expenses, and a decrease of $\$ 5,265$ in supplies. There is an estimated increase of $\$ 9,432$ in interest expense related to debt obligations for capital improvements. There is a decrease of $\$ 222,365$ estimated for depreciation expense related to capital assets.

The operations and maintenance portion of the Enterprise funds is reflected in the table to the right. This excludes depreciation, debt interest and transfers to capital reserves.

| Operations \& Mainenance |  |  |  |  |
| :--- | :---: | :--- | ---: | ---: |
| Enterprise Funds | FY18 | FY19 | Change | \% Chng |
| Water | $2,856,748$ | $3,183,473$ | 326,725 | $11.4 \%$ |
| Sewer | $4,086,700$ | $4,376,524$ | 289,824 | $7.1 \%$ |
| Total | $6,943,448$ | $7,559,997$ | 616,549 | $8.9 \%$ |
|  |  |  |  |  |

The Internal Service Funds (Workers Compensation, Fleet Maintenance, DoverNet and Central Stores) are also included for presentation purposes with the Enterprise section. The Special Revenue Funds make up the smallest share of the budgeted funds. Federal grant funds, including any related local match, make up the majority of the budgeted Special Revenue Funds. The major grant funds are the School Cafeteria, Education Federal Grant Funds and the Community Development Block Grant Fund. The remaining funds were created by the City Council such as the Parking Activity Fund and the Residential Solid Waste Fund.

The Other Post Employment Benefit (OPEB) Liability Fund has been budgeted to centrally account for the City's OPEB obligations for retirees. As of June 30, 2017, the City has an estimated $\$ 45.5$ million OPEB liability and the Actuarial Determined Contribution (ADC) is estimated at $\$ 3,367,021$. The proposed FY19 budget for the OPEB Liability Fund is $\$ 1,475,096$ for pay-as-you-go OPEB obligations for 129 retirees, a decrease of $\$ 119,215$ or $7.48 \%$ over FY18 pay-as-you-go amount. To continue to pre-fund the City's OPEB liability the budget proposes to transfer $\$ 1,253,660$ into the OPEB Trust.

## Utility Rates

The proposed budget reflects an increase to both the Water and Sewer rates. The utility rates are based on the cash needs of the Water and Sewer Funds. Depreciation expense and interest expense are deducted, along with other revenue sources and actual principal and interest payments on debt are added back. This amount is then divided by the estimated billable volume in hundred cubic feet (HCF) to arrive at the rates.

| Rates | FY18 | FY19 | Change | \% Chng |
| :--- | ---: | ---: | ---: | ---: |
| Water/HCF | 4.98 | 5.17 | 0.19 | $3.8 \%$ |
| Sewer/HCF | 8.52 | 8.64 | 0.12 | $1.4 \%$ |
| Combined W/S | 13.50 | 13.81 | 0.31 | $2.3 \%$ |

Local Economy The local economic environment continues to demonstrate improvement over past fiscal year through growth in many sectors. Advanced manufacturing clusters, computer and staffing services, mixed use/multi-unit residential construction and healthcare related businesses have expanded and continue to be attracted to Dover. Retail businesses experienced mixed, but mostly positive results. Dover continues to attract new restaurants and brewpubs with some traditional restaurants experiencing the challenges of increased competition.

Economic development activity continues to support local business retention and expansion. Financing for small businesses and startups, though challenged with increased banking regulations and slightly higher interest rates has improved moderately in the last fiscal year.

Through consistent outreach efforts, supported by pro-business attitudes within city government, convenient services for businesses and developers, and Dover's enhanced quality of life, over 90 new or expanded businesses have been attracted to Dover with 770 employees during the past seven years.

Dover has benefited by geographic factors which create a positive location for Dover to prosper economically. Dover is halfway between Portland, ME and Boston, MA, thirty minutes from the ocean and an hour from the mountains. From a transportation perspective, Dover is close to the I-95 corridor and serviced by the AMTRAK Downeaster transit system. The regional proximity to UNH, Pease Tradeport, and the Portsmouth Shipyard add stability and diversity to the region's economic mix and enhance Dover as a viable business location and tourism destination.

Between 2000 and 2016, Dover was the fastest growing city in New Hampshire and continues to be an attractive community for a younger median age of population, and with families. Dover continues to show a 10.4\% growth rate in households with children under the age of eighteen. The labor force of Dover has continued to grow about 1\% per year with slight variations above and below that trend line.

Dover's local current unemployment rate is $2.2 \%$ which is $0.4 \%$ lower than this time last year. The City's unemployment rate has consistently been lower than that of the United States as a whole, (4.5\%) and the State of New Hampshire (2.7\%).

In combination with the current economic environment and unemployment levels the median per capita income in Dover was $\$ 32,865$, median household income was \$61,864, and median family income was \$81,321

Mixed use, manufacturing, and residential, development has increased sharply during the fiscal year. This includes new mixed use buildings with commercial on the first floor and residential above, as well as medical buildings on Pointe Place, Silver Street and in the urban core. The 2015/2016 opening of the Police Station combined with a public parking garage on part of the city's Orchard Street parking lot is already contributing to the vibrancy of the downtown area. The Cochecho Waterfront Development Advisory

Committee (CWDAC) has released a request for proposals for developers to implement the vision for the waterfront, as laid out by Dover's consultant, Union Studio. CWDAC crafted a layout with infrastructure plans which create a clean and developable parcel to market to the private sector for redevelopment. Smaller rehabilitation projects along Central Avenue have continued.

Phase 1 of the First Street development, a $\$ 10,100,000$ mixed use development, is completed with full residential occupancy. At full build out, the project is expected to provide a minimum of $\$ 275,000$ annual property tax revenue guaranteed for at least 24 years. The City sold the Third Street parking lot to a developer, who received Planning Board and City Council approval to create two (2) mixed use buildings with commercial on the first floor. This redevelopment will include residential and commercial uses on the site, as well as maintain approximately 26 parking spaces for use by the public.

Additionally, the Planning Board approved a mixed use redevelopment at the corner of Chapel and Mechanic Streets and Third and Grove Streets. These projects have a combined 45 residential units and first floor commercial, with the intention of attracting retail and restaurant users. Finally, the Planning Board approved a conversion of 40,000 square feet of vacant industrial space within a former mill to 54 residential units. These downtown infill projects will continue to keep the City core vibrant.

To assist with private redevelopment of properties in downtown, the City Council passed a resolution to enable the City Council to review applications under the State's Community Revitalization Tax Credit program. This program allows private property owners to take advantage of a tax relief period in the immediate years following a redevelopment.

The City Council approved a Land Development Agreement with prospective developers of property bounded by Washington, Chestnut and Locust Streets. This mixed use project will construct a new intersection at Washington and Chestnut Streets as well as create a building with a post redevelopment assessed value of over eleven (11) million dollars. The Council reviewed and approved an application for use in the Community Revitalization Tax Credit district for this project. The pre-redevelopment value of the property is approximately $\$ 1,300,000$. Post development value is guaranteed to reach a minimum of $\$ 11,000,000$, five years after the issuance of the Certificate of Occupancy. The Planning Board will review and consider this site plan in November/December 2017.

The Dover Business and Industrial Development Authority continues to search for appropriate sites for a second business park development. The funding for this business park has been approved in the FY2015 CIP. A new park would add depth to Dover's nonresidential market, and would allow for more diversity in footprints, so that Dover would continue to be an attractive location for businesses looking for development sites ranging from 25,000 square feet buildings to over 100,000 square feet. Currently, Dover has not fully taken advantage of this potential but is making progress in acquiring two sites for this purpose.

The Exit 9 corridor off the Spaulding Turnpike, in addition to the 100,000 square feet medical practice building in full occupancy, now has a large dental facility and a dialysis center in operation, both with significant business success and full employment. This corridor, anchored by Liberty Mutual, continues to attract larger commercial and industrial users to the City and continues to be a benchmark for economic development activities. Two small strip malls and a large storage facility are currently under construction.

In 2015, the City Council approved a Land Development Agreement with a property owner on Mast Road, leading to approximately 400,000 square feet of Planning Board approved industrial space. The Mast Road development was completed on time and a phased Stonewall Kitchens complex that may cover 279,000 SF when complete as well as a corrugated conversion building site for Rand-Whitney covering 129,000 SF. In addition, Stonewall Drive has been completed.

The City Council also approved a Land Development Agreement for a former McIntosh College property at 181 Silver Street. This public/private partnership allowed for the development of roadway infrastructure in association with a $\$ 30$ Million development incorporating a high-end assisted Living facility, rehabilitation of a hotel, a medical practice building, a branch bank and a restaurant/ coffee shop on the site. A site plan was approved by the Planning Board in 2016, and the hotel and restaurant have opened. Construction continues on the assisted living facility. The public roadway improvements were completed and are improving traffic flow on Silver Street.

The City Council also approved a land development agreement for a mixed use development on Pointe Place, located off Dover Point Road. This project includes single family homes, as well as 4 mixed use buildings, with 60,000 square feet of commercial space on the first floor, and apartments above. The public private partnership also include the construction of two multi-use ball fields, the donation of park land to the City and public access to conservation land located off Dover Point Road. The multi-use fields have been completed, and donated to the City the roadway base course is complete and the first of two of the mixed use buildings is complete. The second should be completed in late 2017. The tax guaranteed value of the project is $\$ 7,000,000$ in tax year 2019, and \$17,000,000 in a tax year to begin 5 years after the mixed use building is completed.

Over the past 18 months the Planning Board and the City Council have rezoned over 150 acres of land from residentially zoned uses (primarily single family) to commercial/industrial uses. These changes were vetted with the public and while not easy decisions to make, ones the City's policy makers understood were necessary for the long term economic viability of the Community.

The number of motor vehicle registrations saw an increase with 32,625 in FY17 as compared to 31,254 in FY16. The number of building permits increased from 461 in FY16 to 537 in FY17 and the average permit value increased from $\$ 127,036$ to $\$ 223,178$.

The City's full value property tax rate remained stable in comparison to the NH State median. The median reflects the mid-point of all rates in the State. Because Dover remains approximately at the median, this means that about half of the tax rates in the State are higher than Dover's and about half are lower. This is a good measure of tax burden as all municipal assessed values are brought to full market value and tax rates equalized.


The real estate sales activity in Dover for FY2017 was 1,023 transactions versus 1,009 for FY2016. This level of activity represents transfers of 10.1\% of taxable parcels during FY17, slightly higher than the level of $10.0 \%$ in FY16. In conjunction with this activity, the number of taxable parcels increased from 10,092 in FY16 to 10,139 in FY17, less than a $1 \%$ increase. The volume of taxable parcels in combination with an increase of property values has resulted in the estimated equalized property value per capita changing from $\$ 99,979$ for FY16 to $\$ 104,267$ in FY17, an increase of $4.3 \%$ for the fiscal year.


Full market value as determined by the NH Department of Revenue Administration increased 4.88\% during the fiscal year. Assessed value as a ratio of full market value was $92.0 \%$. In fiscal year 2017 the City's assessed property values appeared to have increased based on sales data. As of April 1, 2017 the City's overall assessed values demonstrated a 7.4\% increase in value over the prior year.


The percentage of uncollected taxes for the current tax levy at the end of fiscal year 2017 was 2.9\% (the actual amount changed from $\$ 2.5$ million to $\$ 2.3$ million). There were 221 parcels from the current tax levy with outstanding taxes that had a lien placed, a decrease from 250 last year. The number of delinquent parcels decreased by 29, or 2.9 percent and the actual amount of the lien changed from \$1,023,574 to \$884,104.


Financial Position The City's General Fund ended Fiscal Year 2017 with an increase to its Unassigned Fund Balance of $\$ 2,707,381$ to $\$ 19.2$ million. The General Fund unassigned fund balance at June 30, 2017 was $17.2 \%$ of the FY18 budget (15\% is the minimum requirement of the City Financial Policies). The Water Fund saw a decrease in unrestricted net assets of \$6,965,834, from a deficit of \$624,742 to a deficit of $\$ 7,590,576$. The Water Fund decrease is primarily the result of the additional restriction of net position for capital outlay based on the capital plan and certain capital asset additions that were not funded by debt during FY2017. The City's water infrastructure is undergoing a system wide upgrade. The Sewer Fund saw an increase in unrestricted net assets of $\$ 1,551,206$, from a deficit of $\$ 1,990,449$ to a deficit of $\$ 439,243$. A significant portion of the change in unrestricted net assets of the Sewer Fund is the result of operations, investments in capital assets financed through the use of a state revolving loan program, and contributed infrastructure assets during the current fiscal year.

The liquidity of the General, Water and Sewer Funds is good and continues to show a favorable trend. This is based on the quick ratio which is a measure of current assets (excluding inventories) divided by current liabilities. The General Fund had a quick ratio of 1.38 with Water and Sewer Funds of 0.95 and 5.36 , respectively. A ratio of 1 is considered satisfactory.

The amount of debt incurred by the City remains below the State statutory limits as set forth in RSA 33:4-a for the City and School District, and RSA 33:5-a for the Water Fund. There is no statutory debt limit for the Sewer Fund. The State statutory limit for the City is $3 \%$ of Base valuation as determined by the New Hampshire Department of Revenue Administration (NH DRA), the statutory limit for the School District is 7\% of Base valuation
as determined by NH DRA, and the statutory limit for the Water Fund is $10 \%$ of base valuation as determined by NH DRA. As of June 30, 2017 the City had utilized 53.5\% of its statutory debt limit, the School District utilized $41.9 \%$ of its statutory debt limit, and the Water Fund had utilized $12.7 \%$ of its statutory debt limit.

The City Council established self-imposed policy limits that are significantly lower than those set by State statute. As of June 30, 2017 the percent of the City's more conservative debt policy used was $57.6 \%$, the School District is at $136.1 \%$ of the City Council self-imposed policy limit as a result of debt financing a new high school. General Fund net debt per capita is at $\$ 4,018$. The General Fund's net debt to equalized value is $3.84 \%$. The General Fund's net debt service as a percent of budget is $9.96 \%$. This measure is close to the $10 \%$ limit recommended by policy, it is partially as a result of a higher rate of debt pay down resulting in a favorable reduction in the cost for debt.

The Water fund is at $112.2 \%$ of the City Council self-imposed policy limit. The Sewer fund remained within the City Council self-imposed policy limits with $42.3 \%$ being utilized. Net debt service to budget in the Water Fund is $30.69 \%$ and $27.97 \%$ within the Sewer Fund, within the $40 \%$ set by policy.

In November 2017 Standard \& Poor's reaffirmed the City's April 2015 AA+ rating.

## Policy Monitoring, Long Term Financial Planning, and Responding to Economic Impacts

On April 27, 2011 the City Council adopted a resolution to implement a set of 32 financial policies. These adopted policies include maintaining all of the existing policy statements adopted in 1996 with updates to several of the benchmark indices. In addition, several new policy statements were also included reflecting the most current best practices identified by the Government Finance Officers Association and the National Advisory Council on State and Local Budgeting. On an annual basis the City Council is provided with a Financial Policy Scorecard documenting the City's compliance with benchmarks established in the policies.

The City Council routinely adopts fiscal initiatives to respond to the changes in the economy that have resulted in impacts such as declines to non-property tax revenues and the community's tolerance for tax increases. The City Council continues to limit the adoption of bonding authorizations to be consistent with the annual amount of debt being retired by the City's tax supported General Fund. The objective of this initiative is to move the City away from recurring debt financing and funding capital reserves at an appropriate level to move from debt financing certain capital outlay. These actions are consistent with the City's Debt Issuance and Management financial policies.

In Fiscal Year 2016, the City Council amended the City's financial policy relative to maintaining a minimum 8\% unassigned fund balance in the General Fund to a level of $15 \%$. A copy of the financial policies adopted by the City Council is available on the City's website.

The City Manager and City Department Directors conduct an on-going evaluation of fiscal operations to insure that expenditures are managed in concert with revenues to ensure General Fund Balance is maintained consistent with City policy limit of 15\%. In FY2017 the City complied with the General Fund Balance policy by achieving an Unassigned Fund Balance of $17.2 \%$. In response to past U.S. economic declines and the national rating agencies placing importance on municipalities increasing operating reserves, the City managed fiscal operations to increase General Fund operating reserves in FY2017.

In FY2017 the City was successful in contributing 30\% of the actuarially calculated OPEB Annual Required Contribution to an established OPEB irrevocable trust. This action is consistent with the City's financial policy objective for managing and prefunding the City's OPEB obligations. FY2017 represents the sixth year in a row that the City has funded a percentage of the OPEB Annual Required Contribution. As of June 30, 2017, $\$ 5.4$ million was in the OPEB Trust. In Fiscal Year 2018 the City anticipates contributing $\$ 1.2$ million into the OPEB Trust.

In FY2017 the City, consistent with financial policies, maintained sufficient annual contributions into the General Fund Capital Reserve, Water Fund Capital Reserve and Sewer Fund Capital Reserve.

The City recognizes the importance of a formal process for long term financial planning and forecasting. The City continues to utilize a formal forecasting software application to aid in financial planning. The City utilizes this tool to provide insight to evaluating policy recommendations. The software is utilized to provide formal fiscal forecasting reports complete with national, regional, and local economic overviews and a 5-year projection of both General Fund operations and tax levy impacts as part of the budget process.

NET POSITION - ALL BUDGETED FUNDS

| Fund Name | Budget Type | Dept. | 11 | 12 | 13 | 14 | 15 | 16 | 17 | $\begin{gathered} \text { Estimated } \\ 18 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) |  |  |  |  |  |  |  |  |  |  |
| NET POSITION: |  |  |  |  |  |  |  |  |  |  |
| 1000 General Fund | Annual | Various | 5,941,993 | 7,285,806 | 8,791,826 | 13,332,024 | 15,368,593 | 16,529,005 | 19,236,386 | 20,102,023 |
| Special Revenue Funds: |  |  |  |  |  |  |  |  |  |  |
| 2100 Community Development Fund(2) | Grant | Planning | $(280,904)$ | $(260,957)$ | $(252,821)$ | $(262,265)$ | $(496,942)$ | $(410,300)$ | $(382,715)$ | $(438,697)$ |
| 2210 Drug Investigation/Community Policing Fund | Grant | Police | $(79,904)$ | 76,771 | 94,448 | 155,325 | 158,026 | 153,689 | 128,817 | 153,872 |
| 2220 Dover Housing Authority Policing | Grant | Police | 12,637 | $(2,276)$ | $(26,791)$ | $(13,969)$ | $(5,452)$ | 204 | 1,983 | 3,762 |
| 2245 DHHS - Assistance Programs | Grant | Police | $(39,573)$ | $(52,563)$ | $(71,914)$ | $(17,493)$ | $(23,709)$ | $(12,098)$ | 11,653 | 10,819 |
| 2250 Youth Tobacco \& Alcohol Awareness | Grant | Police | 30,319 | 6,787 | 2,716 | 2,716 | 139,041 | 151,839 | 162,980 | 86,485 |
| 3207 Public Safety Special Details | Annual | Police/Fire | 82,036 | $(18,606)$ | $(36,471)$ | 10,889 | 91,014 | 58,924 | 61,180 | 64,180 |
| 3213 Parking Activity Fund | Annual | Police | 123,795 | 138,956 | 11,799 | 20,053 | 24,346 | 95,578 | 96,358 | 97,438 |
| 3320 Residential Solid Waste Fund | Annual | Comm Serv | 164,009 | 230,516 | 264,383 | 375,446 | 425,883 | 435,803 | 541,230 | 606,149 |
| 3381 McConnell Center Fund | Annual | Comm Serv | $(595,307)$ | $(497,700)$ | $(396,437)$ | $(445,389)$ | $(477,870)$ | $(519,311)$ | $(531,043)$ | $(447,214)$ |
| 3410 Recreation Programs Fund | Annual | Comm Serv | 354,748 | 337,748 | 381,505 | 377,742 | 291,986 | 240,709 | 168,862 | 87,928 |
| 3413 Skateboard Park Fund | Annual | Recreation | NA | NA | NA | - | 2,582 | 2,582 | 0 | 0 |
| 3455 Library Fines Fund | Annual | Library | 33,966 | 25,212 | 27,567 | 16,954 | 13,452 | 10,974 | 12,261 | 10,716 |
| 2800 Cafeteria Fund | Grant | School | 235,633 | 297,868 | 338,026 | 453,803 | 329,167 | 278,466 | 351,026 | 340,373 |
| 2820 Federal Education Grants Fund | Grant | School | $(12,981)$ | 3,190 | 3,142 | 97,217 | $(77,298)$ | $(177,284)$ | 46,679 | 21,221 |
| 2900 Special Programs \& Grants Fund | Grant | School | $(3,483)$ | 4,361 | 4,709 | 4,900 | 56,668 | 24,754 | 24,579 | 24,579 |
| 3710 Downtown Dover TIF Fund | Annual | Planning | NA | NA | NA | 1,485 | 2,121 | 924 | 987 | 31,383 |
| 3715 Waterfront TIF Fund | Annual | Planning | NA | NA | NA | NA |  | 34,985 | 72,203 | 144,892 |
| 3810 Tuition Programs Fund | Annual | School | 4,128 | $(6,228)$ | $(6,229)$ | $(5,538)$ | $(6,873)$ | $(6,873)$ | $(6,873)$ | $(13,675)$ |
| 3825 Alternative Education Fund | Annual | School | 39,494 | 20,556 | 7,221 | 51,792 | 29,356 | $(82,179)$ | $(1,153)$ | $(1,153)$ |
| 3830 School Facilities Fund | Annual | School | 166,200 | 241,401 | 289,655 | 293,800 | 306,359 | 292,457 | 209,563 | 218,572 |
| Total Special Revenue Funds |  |  | 234,813 | 545,036 | 634,508 | 1,117,468 | 781,856 | 573,843 | 968,577 | 1,001,630 |
| NET POSITION: |  |  |  |  |  |  |  |  |  |  |
| Enterprise Funds |  |  |  |  |  |  |  |  |  |  |
| 5300 Water Fund | Annual | Comm Serv | 3,205,197 | 2,733,914 | 1,274,824 | 2,000,569 | 959,344 | $(624,742)$ | $(7,590,576)$ | $(6,097,070)$ |
| 5320 Sewer Fund | Annual | Comm Serv | 3,327,964 | 4,298,694 | 1,826,942 | $(4,259,083)$ | $(6,739,530)$ | $(1,990,449)$ | $(439,243)$ | $(339,243)$ |
| Total Enterprise |  |  | 6,533,161 | 7,032,608 | 3,101,766 | $(2,258,514)$ | $(5,780,186)$ | $(2,615,191)$ | $(8,029,819)$ | $(6,436,313)$ |
| Internal Service Funds |  |  |  |  |  |  |  |  |  |  |
| 3500 OPEB Liability Fund | Annual | Various | - | 285,548 | 690,505 | 72,916 | 111,043 | 6,931 | 24,172 | 25,703 |
| 6100 DoverNet Fund | Annual | City Mgr | 324,930 | 275,289 | 149,870 | 391,974 | 467,473 | 658,965 | 664,898 | 674,661 |
| 6110 Central Stores Fund | Annual | Finance | 51,154 | 46,125 | 51,186 | 46,320 | 44,751 | 42,796 | 51,107 | 51,974 |
| 6310 Fleet Maintenance Fund | Annual | Comm Serv | $(12,533)$ | 52,944 | 117,286 | 159,690 | 141,322 | 208,324 | 169,136 | 156,853 |
| 6800 Workers Compensation Fund | Annual | City Mgr | 635,447 | 242,985 | $(233,763)$ | $(539,025)$ | $(734,720)$ | $(138,371)$ | $(125,677)$ | $(134,408)$ |
| Total Internal Service |  |  | 998,998 | 902,891 | 775,084 | 131,875 | 29,869 | 778,644 | 783,636 | 774,783 |
| Total All Budgeted Funds |  |  | 13,708,965 | 15,766,341 | 13,303,184 | 12,322,853 | 10,400,132 | 15,266,301 | 12,958,780 | 15,442,123 |

## Notes:

(1) "Grant" reflects funds whose revenues are restricted to specific purposes. "Annual" reflects funds which the city sets the purpose of spending.
(2) Represents various block grant years. Deficits are covered by future drawdowns from the US Dept. of HUD.
(3) Net Position excludes amounts that are considered Nonspendable.

ESTIMATED REVENUES \& APPROPRIATIONS - ALL BUDGETED FUNDS

| Fund Name | Budget <br> Type | Dept. | Fund Bal @ 6/30/18 Est. | Budget |  | Incr (Decr) to Fund Bal | Fund Bal @ 6/30/19 Est. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Est. Revenue | Appropriations |  |  |
|  | (1) |  |  |  |  | (2) | (3) |
| Governmental Funds: |  |  |  |  |  |  |  |
| 1000 General Fund | Annual | Various | 20,102,023 | 115,985,176 | 115,985,176 | - | 20,102,023 |
| Special Revenue Funds: |  |  |  |  |  |  |  |
| 2100 Community Development Fund | Grant | Planning | $(438,697)$ | 383,534 | 383,534 | - | $(438,697)$ |
| 2210 Drug Investigation/Community Policing Fund | Grant | Police | 153,872 | 132,427 | 132,427 | - | 153,872 |
| 2220 Dover Housing Authority Policing | Grant | Police | 3,762 | 115,330 | 115,330 | - | 3,762 |
| 2245 DHHS Assistance Programs | Grant | Police | 10,819 | 79,038 | 79,038 | - | 10,819 |
| 2250 Youth Tobacco \& Alcohol Awareness | Grant | Police | 86,485 | 177,805 | 177,805 | - | 86,485 |
| 3207 Public Safety Special Details | Annual | Police \& Fire | 64,180 | 414,825 | 414,825 | - | 64,180 |
| 3213 Parking Activity Fund | Annual | Police | 97,438 | 989,489 | 989,489 | - | 97,438 |
| 3320 Residential Solid Waste Fund | Annual | Comm Serv | 606,149 | 1,184,768 | 1,184,768 | - | 606,149 |
| 3381 McConnell Center Fund | Annual | Comm Serv | $(447,214)$ | 966,883 | 966,883 | - | $(447,214)$ |
| 3410 Recreation Programs Fund | Annual | Comm Serv | 87,928 | 579,337 | 579,337 | - | 87,928 |
| 3413 Skateboard Park Fund | Annual | Recreation | 0 | - | - | - | 0 |
| 3455 Library Fines Fund | Annual | Library | 10,716 | 43,405 | 43,405 | - | 10,716 |
| 2800 Cafeteria Fund | Grant | School | 340,373 | 1,730,000 | 1,730,000 | - | 340,373 |
| 2820 Federal Education Grants Fund | Grant | School | 21,221 | 3,101,013 | 3,101,013 | - | 21,221 |
| 2900 Special Programs \& Grants Fund | Grant | School | 24,579 | 129,000 | 129,000 | - | 24,579 |
| 3710 Downtown Dover TIF | Annual | Planning | 31,383 | 655,551 | 655,551 | - | 31,383 |
| 3715 Waterfront TIF Fund | Annual | Planning | 144,892 | 241,008 | 241,008 | - | 144,892 |
| 3810 Tuition Programs Fund | Annual | School | $(13,675)$ | 125,000 | 125,000 | - | $(13,675)$ |
| 3825 Alternative Education Fund | Annual | School | $(1,153)$ | - | - | - | $(1,153)$ |
| 3830 School Facilities Fund | Annual | School | 218,572 | 199,127 | 199,127 | - | 218,572 |
| Total Special Revenue Funds |  |  | 1,001,630 | 11,247,540 | 11,247,540 | - | 1,001,630 |
| Proprietary Funds: |  |  |  |  |  |  |  |
| Enterprise Funds |  |  |  |  |  |  |  |
| 5300 Water Fund | Annual | Comm Serv | $(6,097,070)$ | 5,639,114 | 5,639,114 | - | $(6,097,070)$ |
| 5320 Sewer Fund | Annual | Comm Serv | $(339,243)$ | 7,841,452 | 7,841,452 | - | $(339,243)$ |
| Total Enterprise |  |  | $(6,436,313)$ | 13,480,566 | 13,480,566 | - | $(6,436,313)$ |
| Internal Service Funds |  |  |  |  |  |  |  |
| 3500 OPEB Liability Fund | Annual | Various | 25,703 | 1,475,096 | 1,475,096 | - | 25,703 |
| 6100 DoverNet Fund | Annual | City Mgr | 674,661 | 1,443,824 | 1,443,824 | - | 674,661 |
| 6110 Central Stores Fund | Annual | Finance | 51,974 | 103,286 | 103,286 | - | 51,974 |
| 6310 Fleet Maintenance Fund | Annual | Comm Serv | 156,853 | 1,018,732 | 1,018,732 | - | 156,853 |
| 6800 Workers Compensation Fund | Annual | City Mgr | $(134,408)$ | 511,122 | 511,122 | - | $(134,408)$ |
| Total Internal Service |  |  | 774,783 | 4,552,060 | 4,552,060 | - | 774,783 |
| Total All Budgeted Funds |  |  | 15,442,123 | 145,265,342 | 145,265,342 | - | 15,442,123 |

## Notes:

(1) "Grant" reflects funds whose revenues are restricted to specific purposes. "Annual" reflects funds which the city sets the purpose of spending.
(2) This column reflects Estimated Revenue less Appropriations. These amounts represent the budgeted change to the amount of Fund Balance.
(3) Estimated Fund Balance reflects the change to Fund Balance per the budget added to the Fund Balance for the end of the fiscal year.

These amounts do not reflect other non-budget basis adjustments that may occur according to generally accepted accounting principles.

| Summary of City Manager Proposed By Department |  | FY 18 <br> City Council Adopted | FY 19 <br> Department Requests | City Mgr Changes | FY 19 <br> City Mgr <br> Proposed | FY19-18 Increase (Decrease) | \% Incr (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Function | Description |  |  |  |  |  |  |
| APPROPRIATIONS |  |  |  |  |  |  |  |
| $41110$ | CITY COUNCIL |  |  |  |  |  |  |
|  | City Council | 542,058 | 591,519 | $(29,336)$ | 562,183 | 20,125 | 3.7\% |
|  | EXECUTIVE |  |  |  |  |  |  |
| 41320 | City Manager's Office | 588,868 | 417,098 | 0 | 417,098 | $(171,770)$ | -29.2\% |
| 41330 | Human Resources Office | 0 | 264,150 | $(5,000)$ | 259,150 | 259,150 | 100.0\% |
| 41530 | City Attorney's Office | 271,897 | 317,221 | 0 | 317,221 | 45,324 | 16.7\% |
| 46510 | Economic Development Office | 179,110 | 205,101 | 0 | 205,101 | 25,991 | 14.5\% |
|  | Total Executive Dept. | 1,039,875 | 1,203,570 | $(5,000)$ | 1,198,570 | 158,695 | 15.3\% |
|  | FINANCE |  |  |  |  |  |  |
| 41511 | Finance \& Accounting | 816,345 | 839,461 | 0 | 839,461 | 23,116 | 2.8\% |
| 41513 | Tax Assessment Division | 458,516 | 482,979 | 0 | 482,979 | 24,463 | 5.3\% |
| 41520 | City Clerk \& Tax Collection Division | 473,762 | 499,380 | 0 | 499,380 | 25,618 | 5.4\% |
| 41525 | Elections | 36,411 | 36,785 | 0 | 36,785 | 374 | 1.0\% |
|  | Total Finance Dept. | 1,785,034 | 1,858,605 | 0 | 1,858,605 | 73,571 | 4.1\% |
| 41910 | PLANNING |  |  |  |  |  |  |
|  | Planning Department | 696,427 | 717,409 | $(2,000)$ | 715,409 | 18,982 | 2.7\% |
|  | Total Planning Dept. | 696,427 | 717,409 | $(2,000)$ | 715,409 | 18,982 | 2.7\% |
|  | POLICE |  |  |  |  |  |  |
| 42110 | Police Department - Administration | 265,757 | 267,809 | 0 | 267,809 | 2,052 | 0.8\% |
| 42120 | Police Field Operations | 4,110,016 | 4,057,498 | $(5,000)$ | 4,052,498 | $(57,518)$ | -1.4\% |
| 42150 | Police Support | 3,442,506 | 3,652,396 | $(3,000)$ | 3,649,396 | 206,890 | 6.0\% |
| 42170 | Police Buildings | 158,486 | 173,275 | 0 | 173,275 | 14,789 | 9.3\% |
| 42180 | Public Safety Dispatch | 975,867 | 1,035,390 | $(2,500)$ | 1,032,890 | 57,023 | 5.8\% |
|  | Total Police Dept. | 8,952,632 | 9,186,368 | $(10,500)$ | 9,175,868 | 223,236 | 2.5\% |
|  | FIRE \& RESCUE |  |  |  |  |  |  |
| 42210 | Fire \& Rescue Administration | 878,297 | 1,009,825 | 0 | 1,009,825 | 131,528 | 15.0\% |
| 42220 | Fire \& Rescue Suppression | 7,295,724 | 7,672,576 | $(60,756)$ | 7,611,820 | 316,096 | 4.3\% |
| 42250 | Inspection Services | 682,694 | 714,047 | 0 | 714,047 | 31,353 | 4.6\% |
| 42280 | Fire \& Rescue Buildings | 125,264 | 125,270 | 0 | 125,270 | 6 | 0.0\% |
|  | Total Fire \& Rescue | 8,981,979 | 9,521,718 | $(60,756)$ | 9,460,962 | 478,983 | 5.3\% |
|  | COMM SERV - PUBLIC WORKS |  |  |  |  |  |  |
| 43111 | CSD - Administration | 186,579 | 197,604 | 0 | 197,604 | 11,025 | 5.9\% |
| 43112 | CSD - Engineering | 489,172 | 496,526 | 0 | 496,526 | 7,354 | 1.5\% |
| 43121 | CSD - Streets | 2,649,335 | 3,204,228 | $(266,293)$ | 2,937,935 | 288,600 | 10.9\% |
| 43125 | CSD - Snow Removal | 491,573 | 545,999 | 0 | 545,999 | 54,426 | 11.1\% |
| 43155 | CSD - Storm Water | 908,798 | 930,360 | $(1,000)$ | 929,360 | 20,562 | 2.3\% |
| 43160 | CSD - Street Lighting | 236,470 | 236,470 | 0 | 236,470 | 0 | 0.0\% |
| 43180 | CSD - Facilities \& Grounds | 1,199,757 | 1,289,496 | $(25,000)$ | 1,264,496 | 64,739 | 5.4\% |
| 41941 | CSD - General Gov't Buildings | 249,654 | 225,090 | 0 | 225,090 | $(24,564)$ | -9.8\% |
| 41951 | CSD - Cemetery | 195,516 | 210,067 | 0 | 210,067 | 14,551 | 7.4\% |
| 43240 | CSD - Recycling \& Waste Mgmt | 541,798 | 560,086 | 0 | 560,086 | 18,288 | 3.4\% |
|  | Total Public Works | 7,148,652 | 7,895,926 | $(292,293)$ | 7,603,633 | 454,981 | 6.4\% |
|  | RECREATION |  |  |  |  |  |  |
| 45110 | Recreation Administration | 318,103 | 556,105 | 0 | 556,105 | 238,002 | 74.8\% |
| 45120 | Recreation Programs | 65,294 | 76,602 | $(2,000)$ | 74,602 | 9,308 | 14.3\% |
| 45121 | McConnell Center | 219,079 | 0 | 0 | 0 | $(219,079)$ | -100.0\% |
| 45124 | Indoor Pool | 498,639 | 522,180 | $(10,000)$ | 512,180 | 13,541 | 2.7\% |
| 45125 | Thompson Pool | 129,412 | 143,662 | $(10,000)$ | 133,662 | 4,250 | 3.3\% |
| 45149 | Arena | 991,394 | 1,020,585 | $(38,302)$ | 982,283 | $(9,111)$ | -0.9\% |
|  | Total Recreation | 2,221,921 | 2,319,134 | $(60,302)$ | 2,258,832 | 36,911 | 1.7\% |
|  | PUBLIC LIBRARY |  |  |  |  |  |  |
| 45500 | Public Library | 1,377,030 | 1,427,811 | $(18,756)$ | 1,409,055 | 32,025 | 2.3\% |


| Summary of City Manager Proposed By Department |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Function | Description | FY 18 <br> City Council Adopted | FY 19 <br> Department Requests | City Mgr Changes | FY 19 <br> City Mgr <br> Proposed | FY19-18 Increase (Decrease) | \% Incr <br> (Decr) |
| APPROPRIATIONS (CONT.) |  |  |  |  |  |  |  |
|  | PUBLIC WELFARE |  |  |  |  |  |  |
| 44410 | Public Welfare - Administration | 305,808 | 311,920 | 0 | 311,920 | 6,112 | 2.0\% |
| 44430 | Public Welfare - General Assistance | 550,800 | 550,800 | $(66,500)$ | 484,300 | $(66,500)$ | -12.1\% |
|  | Total Human Services | 856,608 | 862,720 | $(66,500)$ | 796,220 | $(60,388)$ | -7.0\% |
|  | TOTAL DEPARTMENT APPROP | 33,602,216 | 35,584,780 | $(545,443)$ | 35,039,337 | 1,437,121 | 4.3\% |
|  | OTHER CHARGES |  |  |  |  |  |  |
| 41991 | Misc General Government | 1,158,599 | 839,935 | 0 | 839,935 | $(318,664)$ | -27.5\% |
| 47100 | Debt Service - City | 6,035,876 | 6,335,835 | 0 | 6,335,835 | 299,959 | 5.0\% |
| 49000 | Transfers | 3,809,937 | 3,824,881 | 0 | 3,824,881 | 14,944 | 0.4\% |
|  | Total Other Charges | 11,004,412 | 11,000,651 | 0 | 11,000,651 | $(3,761)$ | 0.0\% |
|  | TOTAL CITY GENERAL FUND APPROPRIATIONS | 44,606,628 | 46,585,431 | $(545,443)$ | 46,039,988 | 1,433,360 | 3.2\% |
|  |  |  |  |  |  |  |  |
| ESTIMATED REVENUE, TAXES AND ASSESSED VALUE |  |  |  |  |  |  |  |
| EStimated revenue |  |  |  |  |  |  |  |
| City Revenues |  | 13,811,221 | 14,436,102 | 0 | 14,436,102 | 624,881 | 4.5\% |
| Use of Fund Balance |  | 0 | 0 | 0 | 0 | 0 | NA |
| TOTAL OTHER REVENUE |  | 13,811,221 | 14,436,102 | 0 | 14,436,102 | 624,881 | 4.5\% |
| TOTAL CITY ESTIMATED REVENUES |  | 13,811,221 | 14,436,102 | 0 | 14,436,102 | 624,881 | 4.5\% |
| PROPERTY TAXES |  |  |  |  |  |  |  |
| City Property Taxes |  | 31,391,978 | 32,745,900 | $(545,443)$ | 32,200,457 | 808,479 | 2.6\% |
| Use of Fund Balance Impact |  | 0 | 0 | 0 | 0 | 0 | 0.0\% |
|  | Less Veteran Credit | $(596,571)$ | $(596,571)$ | 0 | $(596,571)$ | 0 | 0.0\% |
| Total City Property Tax |  | 30,795,407 | 32,149,329 | $(545,443)$ | 31,603,886 | 808,479 | 2.6\% |
| NET CITY PROPERTY TAX LEVY |  | 30,795,407 | 32,149,329 | $(545,443)$ | 31,603,886 | 808,479 | 2.6\% |
| ASSESSED VALUE |  |  |  |  |  |  |  |
| Gross Assesed Value (1) |  | 3,194,993.260 | 3,229,993.260 | 0.000 | 3,229,993.260 | 35,000.000 | 1.1\% |
|  | Less Exemptions to Value (1) | (44,761.800) | (44,761.800) | 0.000 | $(44,761.800)$ | 0.000 | 0.0\% |
| NET ASSESSED VALUE (000s) |  | 3,150,231.460 | 3,185,231.460 | 0.000 | 3,185,231.460 | 35,000.000 | 1.1\% |
| ESTIMATED TAX RATE INFORMATION |  |  |  |  |  |  |  |
| CITY MANAGER PROPOSED |  |  |  |  |  |  |  |
| City |  | 9.96 | 10.28 | (0.17) | 10.11 | 0.15 | 1.4\% |
| Use of Fund Balance Credit Net City |  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.0\% |
|  |  | 9.96 | 10.28 | (0.17) | 10.11 | 0.15 | 1.4\% |
| ESTIMATED CITY TAX RATE |  | 9.96 | 10.28 | (0.17) | 10.11 | 0.15 | 1.4\% |



## GENERAL FUND

Proposed (County Only Tax Impact)


| Summary of City Manager Proposed |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Function | Description | FY 18 City Council Adopted | FY 19 <br> Department Requests | City Mgr Changes | FY 19 <br> City Mgr <br> Proposed | FY19-18 Increase (Decrease) | \% Incr <br> (Decr) |
| By Budget Category |  |  |  |  |  |  |  |
| Estimated Revenue: |  |  |  |  |  |  |  |
| Taxes - Property |  | 80,758,026 | 86,064,635 | $(545,443)$ | 85,519,192 | 4,761,166 | 5.9\% |
| Taxes - Other |  | 585,200 | 580,700 | 0 | 580,700 | $(4,500)$ | -0.8\% |
| Licenses \& Permits |  | 6,156,724 | 6,374,774 | 0 | 6,374,774 | 218,050 | 3.5\% |
| Intergovernmental |  | 2,329,263 | 2,359,928 | 0 | 2,359,928 | 30,665 | 1.3\% |
| Charges for Services |  | 3,552,922 | 3,783,842 | 0 | 3,783,842 | 230,920 | 6.5\% |
| Misc. Revenue |  | 793,537 | 923,179 | 0 | 923,179 | 129,642 | 16.3\% |
| Operating Transfers In |  | 393,575 | 413,679 | 0 | 413,679 | 20,104 | 5.1\% |
| Total City |  | 94,569,247 | 100,500,737 | $(545,443)$ | 99,955,294 | 5,386,047 | 5.7\% |
| Education |  | 16,843,130 | 16,069,882 | $(40,000)$ | 16,029,882 | $(813,248)$ | -4.8\% |
| TOTAL EST REVENUE |  | 0 | 0 | 0 | 0 | 0 | 0.0\% |
|  |  | 111,412,377 | 116,570,619 | $(585,443)$ | 115,985,176 | 4,572,799 | 4.1\% |
| Appropriations: |  |  |  |  |  |  |  |
| 10 | Personal Services | 24,236,140 | 25,418,105 | $(117,058)$ | 25,301,047 | 1,064,907 | 4.4\% |
| 30 | Purchased Services | 4,079,018 | 4,153,705 | $(89,850)$ | 4,063,855 | $(15,163)$ | -0.4\% |
| 60 | Supplies | 2,541,900 | 2,632,326 | $(27,679)$ | 2,604,647 | 62,747 | 2.5\% |
| 70 | Capital Outlay | 2,264,159 | 2,877,848 | $(284,370)$ | 2,593,478 | 329,319 | 14.5\% |
| 80 | Other Expenses | 1,026,506 | 843,211 | $(26,486)$ | 816,725 | $(209,781)$ | -20.4\% |
| 91 | Operating Transfers Out | 4,423,029 | 4,324,401 |  | 4,324,401 | $(98,628)$ | -2.2\% |
| 92 | Debt Service - City | 6,035,876 | 6,335,835 | 0 | 6,335,835 | 299,959 | 5.0\% |
|  | Total City Appropriations | 44,606,628 | 46,585,431 | $(545,443)$ | 46,039,988 | 1,433,360 | 3.2\% |
| 95 | Education | 52,113,315 | 55,048,984 | $(40,000)$ | 55,008,984 | 2,895,669 | 5.6\% |
| 92 | Debt Service - School | 5,978,687 | 5,975,859 | 0 | 5,975,859 | $(2,828)$ | 0.0\% |
|  | Total Education | 58,092,002 | 61,024,843 | $(40,000)$ | 60,984,843 | 2,892,841 | 5.0\% |
| 99 | Intergovernmental | 8,713,747 | 8,960,345 | 0 | 8,960,345 | 246,598 | 2.8\% |
|  | TOTAL APPROPRIATIONS | 111,412,377 | 116,570,619 | $(585,443)$ | 115,985,176 | 4,572,799 | 4.1\% |



| Major Budget Changes \& Tax Rate Impact | Budget <br> Change <br> Incr(Decr) | Tax Rate <br> Inpact <br> In Dollars |
| :--- | ---: | :--- |
| Acct $\quad$ Description: |  |  |
| 4920 Debt Service - City | $\mathbf{2 9 9 , 9 5 9}$ |  |


| General Fund Estimated Revenue - City Portion | Est Rev (Incr)Decr | Tax Rate Incr(Decr) |
| :---: | :---: | :---: |
| 3100 Taxes - Non-property | 4,500 | 0.00 |
| 3200 Licenses \& Permits | $(218,050)$ | (0.07) |
| 3300 Intergovernmental | $(30,665)$ | (0.01) |
| 3400 Charges for Services | $(230,920)$ | (0.07) |
| 3500 Misc Revenue | $(109,642)$ | (0.03) |
| 3800 Operating Transfers | $(20,104)$ | (0.01) |
| 3900 Other Financing Sources | $(20,000)$ | (0.01) |
| Total City Estimated Revenue Change from Previous Year | $(624,881)$ | (0.20) |
| City Sub-Totals |  |  |
| Total Tax Levy Changes \& Tax Rate Impact - City Portion | 808,479 | 0.25 |


| Summary of Changes in Property Taxes and Tax Rate: | Tax Levy Incr(Decr) | Tax Rate Incr(Decr) |
| :---: | :---: | :---: |
| City Portion - Net of Operating Appropriations \& Revenue | 46,701 | 0.02 |
| Capital Outlay and Capital Transfers | 461,819 | 0.14 |
| Debt Service | 299,959 | 0.10 |
| Change in Use of Fund Balance | - | - |
| Change in Veterans Tax Credit | - | - |
| Impact of Property Valuation Change | - | (0.11) |
| Total City | 808,479 | 0.15 |
| Local School Portion - Net of Appropriations and Revenue | 3,657,944 | 1.15 |
| Debt Service | $(2,828)$ | - |
| School Portion - State Levy | 50,973 | 0.02 |
| Impact of Property Valuation Change | - | (0.16) |
| Total School | 3,706,089 | 1.01 |
| County Portion | 246,598 | 0.07 |
| Impact of Property Valuation Change | - | (0.03) |
| Total County | 246,598 | 0.04 |
| Total Impact on Property Taxes and Tax Rate | 4,761,166 | 1.20 |
| Assessed Value Change and Impact on Tax Rate included above | Assessed Value Change | Tax Rate Incr(Decr) |
| Total Impact of Property Valuation Change | 35,000,000 | (0.30) |

GENERAL FUND - Budget History Sheet

|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | $\begin{gathered} \hline \text { Proposed } \\ 2019 \\ \hline \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| APPROPRIATIONS: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann \% | 10 Yr Ann \% |
| City | 25,881,933 | 26,909,579 | 28,429,262 | 29,299,377 | 31,211,493 | 32,505,615 | 34,854,892 | 36,883,486 | 38,570,752 | 39,704,153 | 4.93\% | 4.80\% |
| City Debt | 6,045,608 | 5,973,187 | 5,828,662 | 5,701,702 | 5,871,476 | 6,226,490 | 6,607,660 | 6,275,861 | 6,035,876 | 6,335,835 | 1.53\% | 1.71\% |
| Total City | 31,927,541 | 32,882,766 | 34,257,924 | 35,001,079 | 37,082,969 | 38,732,105 | 41,462,552 | 43,159,347 | 44,606,628 | 46,039,988 | 4.42\% | 4.31\% |
| School | 40,699,081 | 40,468,900 | 41,638,606 | 42,264,590 | 42,263,590 | 44,236,755 | 46,687,263 | 49,542,420 | 52,113,315 | 55,008,984 | 5.41\% | 3.44\% |
| School Debt | 3,934,140 | 4,245,221 | 4,075,515 | 3,988,329 | 3,914,453 | 3,892,349 | 3,692,421 | 6,589,819 | 5,978,687 | 5,975,859 | 8.83\% | 4.74\% |
| Total School | 44,633,221 | 44,714,121 | 45,714,121 | 46,252,919 | 46,178,043 | 48,129,104 | 50,379,684 | 56,132,239 | 58,092,002 | 60,984,843 | 5.72\% | 3.56\% |
| County | 7,030,640 | 7,033,271 | 7,303,817 | 7,521,254 | 7,771,799 | 8,057,565 | 8,331,912 | 8,513,779 | 8,713,747 | 8,960,345 | 2.89\% | 2.84\% |
| Total | 83,591,402 | 84,630,158 | 87,275,862 | 88,775,252 | 91,032,811 | 94,918,774 | 100,174,148 | 107,805,365 | 111,412,377 | 115,985,176 | 4.96\% | 3.79\% |
| Dollar Change |  |  |  |  |  |  |  |  |  |  | 5 Yr Cum \$ | 10 Yr Cum \$ |
| City | 1,730,138 | 955,225 | 1,375,158 | 743,155 | 2,081,890 | 1,649,136 | 2,730,447 | 1,696,795 | 1,447,281 | 1,433,360 | 11,038,909 | 16,806,813 |
| School | 1,654,886 | 80,900 | 1,000,000 | 538,798 | $(74,876)$ | 1,951,061 | 2,250,580 | 5,752,555 | 1,959,763 | 2,892,841 | 14,731,924 | 19,382,283 |
| County | 258,317 | 2,631 | 270,546 | 217,437 | 250,545 | 285,766 | 274,347 | 181,867 | 199,968 | 246,598 | 1,439,091 | 2,925,273 |
| Total | 3,643,341 | 1,038,756 | 2,645,704 | 1,499,390 | 2,257,559 | 3,885,963 | 5,255,374 | 7,631,217 | 3,607,012 | 4,572,799 | 27,209,924 | 39,114,369 |
| Percent Change |  |  |  |  |  |  |  |  |  |  |  |  |
| City | 5.73\% | 2.99\% | 4.18\% | 2.17\% | 5.95\% | 4.45\% | 7.05\% | 4.09\% | 3.35\% | 3.21\% |  |  |
| School | 3.85\% | 0.18\% | 2.24\% | 1.18\% | -0.16\% | 4.23\% | 4.68\% | 11.42\% | 3.49\% | 4.98\% |  |  |
| County | 3.81\% | 0.04\% | 3.85\% | 2.98\% | 3.33\% | 3.68\% | 3.40\% | 2.18\% | 2.35\% | 2.83\% |  |  |
| Total | 4.56\% | 1.24\% | 3.13\% | 1.72\% | 2.54\% | 4.27\% | 5.54\% | 7.62\% | 3.35\% | 4.10\% |  |  |
|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |  |  |
| REVENUES: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann \% | 10 Yr Ann \% |
| Property Tax - City | 21,429,921 | 22,592,315 | 24,047,953 | 24,674,390 | 25,798,503 | 27,046,138 | 28,461,123 | 29,853,757 | 30,795,407 | 31,603,886 | 4.14\% | 4.50\% |
| Property Tax - Local School | 24,640,583 | 24,944,661 | 26,608,346 | 27,124,864 | 27,934,161 | 28,833,811 | 29,582,715 | 30,985,059 | 34,354,636 | 38,009,752 | 6.35\% | 4.58\% |
| Property Tax - State School | 6,431,633 | 6,558,455 | 6,389,999 | 6,568,079 | 6,533,850 | 6,710,193 | 6,789,922 | 6,844,285 | 6,894,236 | 6,945,209 | 1.23\% | 0.99\% |
| Property Tax - Total School | 31,072,216 | 31,503,116 | 32,998,345 | 33,692,943 | 34,468,011 | 35,544,004 | 36,372,637 | 37,829,344 | 41,248,872 | 44,954,961 | 5.46\% | 3.93\% |
| Property Tax - County | 7,030,640 | 7,033,271 | 7,303,817 | 7,521,254 | 7,771,799 | 8,057,565 | 8,331,912 | 8,513,779 | 8,713,747 | 8,960,345 | 2.89\% | 2.92\% |
| Total Property Tax | 59,532,777 | 61,128,702 | 64,350,115 | 65,888,587 | 68,038,313 | 70,647,707 | 73,165,672 | 76,196,880 | 80,758,026 | 85,519,192 | 4.68\% | 4.02\% |
| Other Sources: |  |  |  |  |  |  |  |  |  |  |  |  |
| City | 10,497,620 | 10,290,451 | 10,209,971 | 10,326,689 | 11,284,466 | 11,685,967 | 13,001,429 | 13,305,590 | 13,811,221 | 14,436,102 | 5.05\% | 3.84\% |
| School | 13,561,005 | 13,211,005 | 12,715,776 | 12,559,976 | 11,710,032 | 12,585,100 | 14,007,047 | 18,302,895 | 16,843,130 | 16,029,882 | 6.48\% | 2.61\% |
| Use of Fund Balance |  |  |  |  |  |  |  |  |  |  | 0.00\% | 0.00\% |
| Total | 24,058,625 | 23,501,456 | 22,925,747 | 22,886,665 | 22,994,498 | 24,271,067 | 27,008,476 | 31,608,485 | 30,654,351 | 30,465,984 | 5.79\% | 3.17\% |
| Dollar Change |  |  |  |  |  |  |  |  |  |  | 5 Yr Cum \$ | 10 Yr Cum \$ |
| Property Tax - City | 1,086,647 | 1,162,394 | 1,455,638 | 626,437 | 1,124,113 | 1,247,635 | 1,414,985 | 1,392,634 | 941,650 | 808,479 | 6,929,496 | 11,629,010 |
| Property Tax - School | 483,769 | 430,900 | 1,495,229 | 694,598 | 775,068 | 1,075,993 | 828,633 | 1,456,707 | 3,419,528 | 3,706,089 | 11,262,018 | 15,742,289 |
| Property Tax - County | 308,369 | 2,631 | 270,546 | 217,437 | 250,545 | 285,766 | 274,347 | 181,867 | 199,968 | 246,598 | 1,439,091 | 3,088,176 |
| Total Property Tax | 1,878,785 | 1,595,925 | 3,221,413 | 1,538,472 | 2,149,726 | 2,609,394 | 2,517,965 | 3,031,208 | 4,561,146 | 4,761,166 | 19,630,605 | 30,459,475 |
| Other Sources: |  |  |  |  |  |  |  |  |  |  |  |  |
| City | 593,439 | $(207,169)$ | $(80,480)$ | 116,718 | 957,777 | 401,501 | 1,315,462 | 304,161 | 505,631 | 624,881 | 4,109,413 | 5,014,900 |
| School | 1,171,117 | $(350,000)$ | $(495,229)$ | $(155,800)$ | $(849,944)$ | 875,068 | 1,421,947 | 4,295,848 | $(1,459,765)$ | $(813,248)$ | 3,469,906 | 3,639,994 |
| Use of Fund Balance |  | - |  |  |  |  |  |  |  | - | - |  |
| Total | 1,764,556 | $(557,169)$ | $(575,709)$ | $(39,082)$ | 107,833 | 1,276,569 | 2,737,409 | 4,600,009 | (954,134) | $(188,367)$ | 7,579,319 | 8,654,894 |
| Percent Change |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Tax - City | 5.34\% | 5.42\% | 6.44\% | 2.60\% | 4.56\% | 4.84\% | 5.23\% | 4.89\% | 3.15\% | 2.63\% |  |  |
| Property Tax - School | 1.58\% | 1.39\% | 4.75\% | 2.10\% | 2.30\% | 3.12\% | 2.33\% | 4.00\% | 9.04\% | 8.98\% |  |  |
| Property Tax - County | 4.59\% | 0.04\% | 3.85\% | 2.98\% | 3.33\% | 3.68\% | 3.40\% | 2.18\% | 2.35\% | 2.83\% |  |  |
| Total Property Tax | 3.26\% | 2.68\% | 5.27\% | 2.39\% | 3.26\% | 3.84\% | 3.56\% | 4.14\% | 5.99\% | 5.90\% |  |  |
| Other Revenue - City | 5.99\% | -1.97\% | -0.78\% | 1.14\% | 9.27\% | 3.56\% | 11.26\% | 2.34\% | 3.80\% | 4.52\% |  |  |
| Other Revenue - School | 9.45\% | -2.58\% | -3.75\% | -1.23\% | -6.77\% | 7.47\% | 11.30\% | 30.67\% | -7.98\% | -4.83\% |  |  |
| Use of Fund Balance | NA | NA | NA | NA | NA |  |  |  |  |  |  |  |
| Total | 7.91\% | -2.32\% | -2.45\% | -0.17\% | 0.47\% | 5.55\% | 11.28\% | 17.03\% | -3.02\% | -0.61\% |  |  |

GENERAL FUND - Budget History Sheet

|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | $\begin{gathered} \hline \text { Proposed } \\ 2019 \\ \hline \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TAX RATES: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann \% | 10 Yr Ann \% |
| City | 8.55 | 8.93 | 9.54 | 9.71 | 9.99 | 10.09 | 10.47 | 10.40 | 9.96 | 10.11 | 0.24\% | 2.94\% |
| Budgetary Use of FB | - | - | - | - | - | - | - | - | - | - | 0.00\% | 0.00\% |
| Net City | 8.55 | 8.93 | 9.54 | 9.71 | 9.99 | 10.09 | 10.47 | 10.40 | 9.96 | 10.11 | 0.24\% | 2.94\% |
| School - Local | 9.54 | 9.57 | 10.26 | 10.38 | 10.54 | 10.50 | 10.65 | 10.59 | 10.91 | 11.93 | 2.51\% | 3.10\% |
| School - State | 2.52 | 2.55 | 2.50 | 2.55 | 2.51 | 2.49 | 2.49 | 2.39 | 2.23 | 2.22 | -2.43\% | -0.40\% |
| Total School | 12.06 | 12.12 | 12.76 | 12.93 | 13.05 | 12.99 | 13.14 | 12.98 | 13.14 | 14.15 | 1.63\% | 2.46\% |
| County | 2.72 | 2.70 | 2.82 | 2.88 | 2.93 | 2.93 | 3.00 | 2.91 | 2.77 | 2.81 | -0.83\% | 1.46\% |
| Total | 23.33 | 23.75 | 25.12 | 25.52 | 25.97 | 26.01 | 26.61 | 26.29 | 25.87 | 27.07 | 0.83\% | 2.52\% |
| Dollar Change |  |  |  |  |  |  |  |  |  |  | 5 Yr Cum \$ | $10 \mathrm{Yr} \mathrm{Cum} \mathrm{\$}$ |
| City | 0.98 | 0.38 | 0.61 | 0.17 | 0.28 | 0.10 | 0.38 | (0.07) | (0.44) | 0.15 | 0.40 | 2.88 |
| Budgetary Use of FB | - | - | - | - | - | - | - | - | - | - | - | - |
| Net City | 0.98 | 0.38 | 0.61 | 0.17 | 0.28 | 0.10 | 0.38 | (0.07) | (0.44) | 0.15 | 0.40 | 2.88 |
| School- Local | 0.75 | 0.03 | 0.69 | 0.12 | 0.16 | (0.04) | 0.15 | (0.06) | 0.32 | 1.02 | 1.55 | 3.91 |
| School - State | 0.21 | 0.03 | (0.05) | 0.05 | (0.04) | (0.02) | - | (0.10) | (0.16) | (0.01) | (0.33) | (0.09) |
| Total School | 0.96 | 0.06 | 0.64 | 0.17 | 0.12 | (0.06) | 0.15 | (0.16) | 0.16 | 1.01 | 1.22 | 3.82 |
| County | 0.29 | (0.02) | 0.12 | 0.06 | 0.05 | - | 0.07 | (0.09) | (0.14) | 0.04 | (0.07) | 0.74 |
| Total | 2.23 | 0.42 | 1.37 | 0.40 | 0.45 | 0.04 | 0.60 | (0.32) | (0.42) | 1.20 | 1.55 | 7.44 |
| Percent Change |  |  |  |  |  |  |  |  |  |  |  |  |
| City | 12.95\% | 4.44\% | 6.83\% | 1.78\% | 2.88\% | 1.00\% | 3.77\% | -0.67\% | -4.23\% | 1.51\% |  |  |
| Budgetary Use of FB | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA |  |  |
| Net City | 12.95\% | 4.44\% | 6.83\% | 1.78\% | 2.88\% | 1.00\% | 3.77\% | -0.67\% | -4.23\% | 1.51\% |  |  |
| School - Local | 8.53\% | 0.31\% | 7.21\% | 1.17\% | 1.54\% | -0.38\% | 1.43\% | -0.56\% | 3.02\% | 9.35\% |  |  |
| School - State | 9.09\% | 1.19\% | -1.96\% | 2.00\% | -1.57\% | -0.80\% | 0.00\% | -4.02\% | -6.69\% | -0.45\% |  |  |
|  | 8.65\% | 0.50\% | 5.28\% | 1.33\% | 0.93\% | -0.46\% | 1.15\% | -1.22\% | 1.23\% | 7.69\% |  |  |
| County | 11.93\% | -0.74\% | 4.44\% | 2.13\% | 1.74\% | 0.00\% | 2.39\% | -3.00\% | -4.81\% | 1.44\% |  |  |
| Total | 10.57\% | 1.80\% | 5.77\% | 1.59\% | 1.76\% | 0.15\% | 2.31\% | -1.20\% | -1.60\% | 4.64\% |  |  |
|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |  |  |
| VALUATION: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann \% | 10 Yr Ann \% |
| Total Value | 2,636,088,200 | 2,657,575,300 | 2,641,809,500 | 2,660,984,300 | 2,696,745,950 | 2,794,717,920 | 2,826,822,580 | 2,973,838,860 | 3,194,993,260 | 3,229,993,260 | 3.67\% | 1.39\% |
| Less Exemptions | $(53,208,250)$ | $(51,040,250)$ | $(49,202,900)$ | $(48,980,100)$ | $(47,445,500)$ | $(48,686,100)$ | $(48,144,800)$ | $(46,734,800)$ | (44,761,800) | (44,761,800) | -1.16\% | -1.34\% |
| Net Value | 2,582,879,950 | 2,606,535,050 | 2,592,606,600 | 2,612,004,200 | 2,649,300,450 | 2,746,031,820 | 2,778,677,780 | 2,927,104,060 | 3,150,231,460 | 3,185,231,460 | 3.75\% | 1.43\% |
| Dollar Change |  |  |  |  |  |  |  |  |  |  | 5 Yr Cum \$ | 10 Yr Cum \$ |
| Total Value | (178,731,100) | 21,487,100 | (15,765,800) | 19,174,800 | 35,761,650 | 97,971,970 | 32,104,660 | 147,016,280 | 221,154,400 | 35,000,000 | 569,008,960 | 344,404,760 |
| Exemptions | $(1,970,500)$ | 2,168,000 | 1,837,350 | 222,800 | 1,534,600 | $(1,240,600)$ | 541,300 | 1,410,000 | 1,973,000 |  | 4,218,300 | 5,757,700 |
| Net Value | (180,701,600) | 23,655,100 | $(13,928,450)$ | 19,397,600 | 37,296,250 | 96,731,370 | 32,645,960 | 148,426,280 | 223,127,400 | 35,000,000 | 573,227,260 | 350,162,460 |
| Percent Change |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Value | -6.35\% | 0.82\% | -0.59\% | 0.73\% | 1.34\% | 3.63\% | 1.15\% | 5.20\% | 7.44\% | 1.10\% |  |  |
| Exemptions | 3.85\% | -4.07\% | -3.60\% | -0.45\% | -3.13\% | 2.61\% | -1.11\% | -2.93\% | -4.22\% | 0.00\% |  |  |
| Net Value | -6.54\% | 0.92\% | -0.53\% | 0.75\% | 1.43\% | 3.65\% | 1.19\% | 5.34\% | 7.62\% | 1.11\% |  |  |
|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |  |  |
| VET EXEMPTION: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann Chg | 10 Yr Ann Chg |
| Exempt Amount | 636,602 | 686,197 | 679,656 | 671,323 | 657,656 | 655,823 | 635,238 | 614,821 | 596,571 | 596,571 | -1.93\% | 0.35\% |
| Dollar Change | 60,575 | 49,595 | $(6,541)$ | $(8,333)$ | $(13,667)$ | $(1,833)$ | $(20,585)$ | $(20,417)$ | $(18,250)$ |  | $(74,752)$ | 86,071 |
| Percent Change | 10.52\% | 7.79\% | -0.95\% | -1.23\% | -2.04\% | -0.28\% | -3.14\% | -3.21\% | -2.97\% | 0.00\% |  |  |

## WATER \& SEWER FUNDS

Division: Water \& Sewer Funds (Community Services Divisions)

| COST SUMMARY | WATER |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | FY18 | FY19 | Change | \% Chng |
| Operations \& Maintenance | $2,831,748$ | $3,133,473$ | 301,725 | $10.7 \%$ |
| Debt Service | $1,947,085$ | $1,955,641$ | 8,556 | $0.4 \%$ |
| Capital Reserve | 500,000 | 500,000 |  | 0 |
| Total Costs | $5,278,833$ | $5,589,114$ | 310,281 | $5.9 \%$ |
| Working Capital/Rounding | 25,000 | 50,000 | 25,000 | $100.0 \%$ |
| Less Other Revenue | $(486,794)$ | $(482,973)$ | 3,821 | $-0.8 \%$ |
| Net to be Raised by Rate | $4,817,039$ | $5,156,141$ | 339,102 | $7.0 \%$ |


| SEWER |  |  |  |
| :---: | :---: | :---: | ---: |
| FY18 | FY19 | Change | \% Chng |
| $3,986,700$ | $4,276,524$ | 289,824 | $7.3 \%$ |
|  |  |  |  |
| $2,483,394$ | $2,410,170$ | $(73,224)$ | $-2.9 \%$ |
|  |  | 0 | $0.0 \%$ |
| 500,000 | 500,000 | 0 |  |
|  |  |  | $3.1 \%$ |
| $6,970,094$ | $7,186,694$ | 216,600 | 0 |
| 100,000 | 100,000 | $100.0 \%$ |  |
| $(102,750)$ | $(102,750)$ | 0 | $0.0 \%$ |
| $6,967,344$ | $7,183,944$ | 216,600 | $3.1 \%$ |


| RATE SUMMARY | WATER |  |  |  | SEWER |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY18 | FY19 | Change | \% Chng | FY18 | FY19 | Change | \% Chng |
| Billable Volume - HCF* | 967,769 | 997,791 | 30,022 | 3.1\% | 817,608 | 831,249 | 13,641 | 1.7\% |
| Total Rate per HCF | 4.98 | 5.17 | 0.19 | 3.8\% | 8.52 | 8.64 | 0.12 | 1.4\% |
| *Hundred Cubic Feet $=748 \mathrm{gal}$. |  |  |  |  |  |  | \% | 2.30\% |
| Rate Breakdown - Dollars: |  |  |  |  |  |  |  |  |
| Total O \& M | 2.45 | 2.71 | 0.26 | 10.6\% | 4.75 | 5.02 | 0.27 | 5.7\% |
| Debt Service | 2.01 | 1.96 | (0.05) | -2.5\% | 3.04 | 2.90 | (0.14) | -4.6\% |
| Capital Reserve | 0.52 | 0.50 | (0.02) | -3.8\% | 0.61 | 0.60 | (0.01) | -1.6\% |
| Rate Breakdown - Percentage: |  |  |  |  |  |  |  |  |
| Total O \& M | 49.2\% | 52.4\% | 3.2\% |  | 55.8\% | 58.1\% | 2.4\% |  |
| Debt Service | 40.4\% | 37.9\% | -2.5\% |  | 35.7\% | 33.6\% | -2.1\% |  |
| Capital Reserve | 10.4\% | 9.7\% | -0.8\% |  | 7.2\% | 6.9\% | -0.2\% |  |

Utility Rate Breakdown



| SEWER |  |  |  |
| ---: | ---: | ---: | ---: |
| FY18 | FY19 | Change | \% Chng |
| $1,762,121$ | $1,846,821$ | 84,700 | $4.8 \%$ |
| 833,352 | 934,829 | 101,477 | $12.2 \%$ |
| 873,353 | 868,088 | $(5,265)$ | $-0.6 \%$ |
| 94,697 | 95,297 | 600 | $0.6 \%$ |
| 523,177 | 631,489 | 108,312 | $20.7 \%$ |
| $4,086,700$ | $4,376,524$ | 289,824 | $7.1 \%$ |
|  |  |  |  |
|  |  |  |  |
| $2,439,858$ | $2,217,493$ | $(222,365)$ | $-9.1 \%$ |
| 500,000 | 500,000 | 0 | $0.0 \%$ |
| 738,003 | 747,435 | 9,432 | $1.3 \%$ |
| 0 | 0 | 0 | NA |
| $7,764,561$ | $7,841,452$ | 76,891 | $1.0 \%$ |


| Debt Service Cash Requirements | FY18 | FY19 | Change | \% Chng |
| :--- | ---: | :---: | ---: | ---: |
| Principal Payments | $1,037,696$ | 949,501 | $(88,195)$ | $-8.5 \%$ |
| Principal Payments - New Issue | 361,250 | 373,325 | 12,075 | $3.3 \%$ |
| Interest Payments | 316,939 | 299,232 | $(17,707)$ | $-5.6 \%$ |
| Interest Payments - New Issue | 231,200 | 333,583 | 102,383 | $44.3 \%$ |
| Interest Payments - Notes | 0 | 0 | 0 | NA |
| Less Amortization | 0 | 0 | 0 | NA |
| Less State Aid | 0 | 0 | 0 | NA |
| Net Principal \& Interest | $1,947,085$ | $1,955,641$ | 8,556 | $0.4 \%$ |


| Capital Reserve Transfer | FY18 | FY19 | Change | \% Chng |
| :--- | ---: | ---: | ---: | ---: |
| Ten Year Goal | $5,000,000$ | $5,000,000$ | 0 | $0.0 \%$ |
| Effective Interest Rate | $1.00 \%$ | $1.00 \%$ | $0.00 \%$ | $0.0 \%$ |
| Annual Capital Reserve for Goal | 477,910 | 477,910 | 0 | $0.0 \%$ |
| Budgeted Transfer | 500,000 | 500,000 | 0 | $0.0 \%$ |


| FY18 | FY19 | Change | \% Chng |
| ---: | ---: | :---: | :---: |
| $1,150,759$ | $1,473,186$ | 322,427 | $28.0 \%$ |
| 612,458 | 279,175 | $(333,283)$ | $-54.4 \%$ |
| 344,750 | 555,285 | 210,535 | $61.1 \%$ |
| 393,253 | 192,150 | $(201,103)$ | $-51.1 \%$ |
| 0 | 0 | 0 | NA |
| 0 | 0 | 0 | NA |
| $(17,826)$ | $(89,626)$ | $(71,800)$ | $402.8 \%$ |
| $2,483,394$ | $2,410,170$ | $(73,224)$ | $-2.9 \%$ |


| FY18 | FY19 | Change | \% Chng |
| :---: | :---: | ---: | ---: |
| $5,000,000$ | $5,000,000$ | 0 | $0.0 \%$ |
| $1.00 \%$ | $1.00 \%$ | $0.00 \%$ | $0.0 \%$ |
| 477,910 | 477,910 | 0 | $0.0 \%$ |
| 500,000 | 500,000 | 0 | $0.0 \%$ |

ENTERPRISE FUNDS - Budget History Sheet

|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | $\begin{gathered} \text { Proposed } \\ 2019 \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| APPROPRIATIONS: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann \% | 10 Yr Ann \% |
| Water - Oper \& Maint | 2,236,137 | 2,284,843 | 2,510,804 | 2,575,424 | 2,609,650 | 2,657,020 | 2,735,128 | 2,712,867 | 2,856,748 | 3,183,473 | 4.06\% | 3.59\% |
| Water - Depreciation | 984,298 | 1,010,000 | 946,000 | 1,171,666 | 1,189,276 | 1,179,480 | 1,186,738 | 1,263,896 | 1,398,946 | 1,322,826 | 2.15\% | 3.11\% |
| Water - Debt Interest | 492,198 | 476,272 | 404,395 | 462,672 | 554,588 | 516,457 | 444,535 | 541,928 | 548,139 | 632,815 | 2.67\% | 2.43\% |
| Water - Capital Reserve | 450,000 | 470,000 | 475,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0.00\% | 1.06\% |
| Total Water | 4,162,633 | 4,241,115 | 4,336,199 | 4,709,762 | 4,853,514 | 4,852,957 | 4,866,401 | 5,018,691 | 5,303,833 | 5,639,114 | 3.05\% | 3.09\% |
| Sewer - Oper \& Maint | 2,919,648 | 3,016,160 | 3,087,236 | 3,360,107 | 3,545,277 | 3,583,609 | 3,940,330 | 3,956,554 | 4,086,700 | 4,376,524 | 4.30\% | 4.95\% |
| Sewer - Depreciation | 1,897,220 | 2,053,451 | 2,053,451 | 2,152,449 | 2,209,486 | 2,420,114 | 2,322,280 | 2,420,114 | 2,439,858 | 2,217,493 | 0.07\% | 1.57\% |
| Sewer - Debt Interest | 533,519 | 464,918 | 479,723 | 451,771 | 492,762 | 654,853 | 569,102 | 629,732 | 738,003 | 747,435 | 8.69\% | 2.58\% |
| Sewer - Capital Reserve | 400,000 | 425,000 | 420,000 | 440,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0.00\% | 2.26\% |
| Total Sewer | 5,750,387 | 5,959,529 | 6,040,410 | 6,404,327 | 6,747,525 | 7,158,576 | 7,331,712 | 7,506,400 | 7,764,561 | 7,841,452 | 3.05\% | 3.47\% |
| Total Enterprise Funds | 9,913,020 | 10,200,644 | 10,376,609 | 11,114,089 | 11,601,039 | 12,011,533 | 12,198,113 | 12,525,091 | 13,068,394 | 13,480,566 | 3.05\% | 3.31\% |
| Dollar Change |  |  |  |  |  |  |  |  |  |  | 5 Yr Cum \$ | 10 Yr Cum \$ |
| Water | 3,963 | 78,482 | 95,084 | 373,563 | 143,752 | (557) | 13,444 | 152,290 | 285,142 | 335,281 | 929,352 | 1,700,595 |
| Sewer | 175,315 | 209,142 | 80,881 | 363,917 | 343,198 | 411,051 | 173,136 | 174,688 | 258,161 | 76,891 | 1,437,125 | 2,323,266 |
| Total Enterprise Funds | 179,278 | 287,624 | 175,965 | 737,480 | 486,950 | 410,494 | 186,580 | 326,978 | 543,303 | 412,172 | 2,366,477 | 4,023,861 |
| Percent Change |  |  |  |  |  |  |  |  |  |  |  |  |
| Water | 0.10\% | 1.89\% | 2.24\% | 8.61\% | 3.05\% | -0.01\% | 0.28\% | 3.13\% | 5.68\% | 6.32\% |  |  |
| Sewer | 3.14\% | 3.64\% | 1.36\% | 6.02\% | 5.36\% | 6.09\% | 2.42\% | 2.38\% | 3.44\% | 0.99\% |  |  |
| Total Enterprise Funds | 1.84\% | 2.90\% | 1.73\% | 7.11\% | 4.38\% | 3.54\% | 1.55\% | 2.68\% | 4.34\% | 3.15\% |  |  |
|  | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |  |  |
| REVENUE: |  |  |  |  |  |  |  |  |  |  | 5 Yr Ann \% | 10 Yr Ann \% |
| Water |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges for Services | 4,141,633 | 4,220,115 | 4,315,199 | 4,688,762 | 4,828,014 | 4,782,457 | 4,795,901 | 4,948,191 | 5,233,333 | 5,568,614 | 2.90\% | 3.01\% |
| Other Financing Sources | 21,000 | 21,000 | 21,000 | 21,000 | 25,500 | 70,500 | 70,500 | 70,500 | 70,500 | 70,500 | 22.55\% | 12.87\% |
| Total Water | 4,162,633 | 4,241,115 | 4,336,199 | 4,709,762 | 4,853,514 | 4,852,957 | 4,866,401 | 5,018,691 | 5,303,833 | 5,639,114 | 3.05\% | 3.09\% |
| Sewer |  |  |  |  |  |  |  |  |  |  |  |  |
| Intergovernmental | 154,097 | 160,285 | 46,742 | 6,840 | 6,240 | 5,688 | 5,078 | 4,458 | 3,910 | 33,766 | 40.17\% | -16.72\% |
| Charges for Services | 4,579,371 | 4,782,325 | 5,048,527 | 5,354,011 | 5,697,809 | 6,153,201 | 6,326,947 | 6,505,810 | 7,013,094 | 7,183,944 | 4.74\% | 5.36\% |
| Misc Revenue | 32,000 | 32,000 | 31,000 | 31,000 | 31,000 | 57,000 | 57,000 | 57,000 | 57,000 | 57,000 | 12.95\% | 5.94\% |
| Other Financing Sources | 984,919 | 984,919 | 1,013,139 | 1,012,476 | 1,012,476 | 942,687 | 942,687 | 939,132 | 690,557 | 566,742 |  |  |
| Total Sewer | 5,750,387 | 5,959,529 | 6,139,408 | 6,404,327 | 6,747,525 | 7,158,576 | 7,331,712 | 7,506,400 | 7,764,561 | 7,841,452 | 3.05\% | 3.47\% |
| Total Enterprise Funds | 9,913,020 | 10,200,644 | 10,475,607 | 11,114,089 | 11,601,039 | 12,011,533 | 12,198,113 | 12,525,091 | 13,068,394 | 13,480,566 | 3.05\% | 3.31\% |

ENTERPRISE FUNDS - Budget History Sheet


## Budgeted Personnel Positions by Department



City of Dover
Analysis of Budgeted Full Time Equivalent Positions by Fiscal Year

|  | $\begin{gathered} \text { Change } \\ 2010-2019 \\ \hline \end{gathered}$ | \% Change | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Population (Census, NHOSP, Trended) | 1,246 | 4.16\% | 31,233 | 30,947 | 30,419 | 30,384 | 30,349 | 30,241 | 30,149 | 30,095 | 30,041 | 29,987 | 29,417 |
| FTEs per Department \& Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Executive (incl DoverNet Fund) | 7.73 | 96.47\% | 15.74 | 14.11 | 11.30 | 9.20 | 8.20 | 8.29 | 8.09 | 7.96 | 8.13 | 8.01 | 12.74 |
| Finance (incl Utility Billing) | 1.25 | 6.23\% | 21.23 | 21.23 | 22.23 | 22.08 | 21.08 | 20.91 | 20.36 | 19.98 | 19.91 | 19.98 | 16.08 |
| Planning | 2.45 | 71.91\% | 5.85 | 5.85 | 5.85 | 5.63 | 4.45 | 4.45 | 4.43 | 4.18 | 4.00 | 3.40 | 4.50 |
| Total General Government | 11.42 | 36.37\% | 42.81 | 41.18 | 39.37 | 36.91 | 33.73 | 33.65 | 32.88 | 32.12 | 32.04 | 31.39 | 33.31 |
| Police | 11.17 | 17.51\% | 74.93 | 74.93 | 73.93 | 70.95 | 70.33 | 68.06 | 67.62 | 64.80 | 64.80 | 63.76 | 64.78 |
| Fire \& Rescue | 7.58 | 12.27\% | 69.31 | 68.81 | 68.31 | 66.68 | 61.47 | 61.21 | 60.45 | 61.50 | 61.73 | 61.73 | 61.06 |
| Total Public Safety | 18.74 | 14.93\% | 144.23 | 143.73 | 142.23 | 137.63 | 131.80 | 129.27 | 128.07 | 126.30 | 126.53 | 125.49 | 125.84 |
| Public Works (incl Fleet Maint Fund) | 0.37 | 0.87\% | 42.70 | 41.70 | 41.70 | 40.83 | 39.40 | 39.40 | 39.50 | 39.60 | 40.60 | 42.33 | 41.60 |
| Recreation | -3.32 | -11.85\% | 24.73 | 25.16 | 24.18 | 24.05 | 24.05 | 24.05 | 24.05 | 27.25 | 27.25 | 28.05 | 28.70 |
| Public Library | 1.81 | 13.39\% | 15.29 | 15.04 | 14.92 | 14.80 | 14.12 | 13.91 | 13.91 | 13.38 | 13.38 | 13.48 | 13.78 |
| Total Culture \& Recreation | -1.52 | -3.66\% | 40.01 | 40.20 | 39.10 | 38.85 | 38.18 | 37.96 | 37.96 | 40.63 | 40.63 | 41.53 | 42.48 |
| Public Welfare | 0.00 | 0.00\% | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 | 2.75 |
| Total General Fund | 29.01 | 11.91\% | 272.50 | 269.56 | 265.15 | 256.97 | 245.85 | 243.03 | 241.16 | 241.40 | 242.55 | 243.49 | 245.98 |
| Planning - CDBG Fund | -0.52 | -37.14\% | 0.88 | 0.88 | 0.88 | 0.87 | 1.05 | 1.05 | 1.07 | 1.33 | 1.50 | 1.40 | 1.00 |
| Police Grant Funds | -1.78 | -27.39\% | 4.71 | 4.71 | 4.71 | 3.68 | 3.91 | 3.91 | 4.09 | 7.31 | 7.31 | 6.49 | 4.98 |
| Parking Activity Fund | 1.23 | 31.01\% | 5.18 | 5.05 | 5.05 | 4.90 | 4.53 | 4.40 | 4.40 | 4.75 | 4.75 | 3.95 | 4.28 |
| McConnell Fund | 2.25 | 225.00\% | 3.25 | 3.25 | 3.25 | 1.75 | 1.75 | 1.75 | 1.75 | 1.00 | 1.00 | 1.00 | 1.00 |
| Recreation Fund | -0.87 | -12.16\% | 6.25 | 7.08 | 7.94 | 7.94 | 6.94 | 6.94 | 6.94 | 6.16 | 6.16 | 7.12 | 3.19 |
| Total Special Revenue Funds | 0.31 | 1.56\% | 20.27 | 20.97 | 21.83 | 19.14 | 18.18 | 18.05 | 18.25 | 20.55 | 20.72 | 19.96 | 14.45 |
| Water Fund | -2.50 | -22.73\% | 8.50 | 8.50 | 8.50 | 9.33 | 10.50 | 10.50 | 10.50 | 10.50 | 10.50 | 11.00 | 13.00 |
| Sewer Fund | -2.00 | -11.76\% | 15.00 | 15.00 | 15.00 | 15.83 | 16.00 | 16.00 | 15.00 | 15.00 | 17.00 | 17.00 | 16.00 |
| Total Enterprise Funds | -4.50 | -16.07\% | 23.50 | 23.50 | 23.50 | 25.16 | 26.50 | 26.50 | 25.50 | 25.50 | 27.50 | 28.00 | 29.00 |
| Total All Departments \& Funds | 24.83 | 8.52\% | 316.27 | 314.03 | 310.48 | 301.27 | 290.53 | 287.57 | 284.91 | 287.45 | 290.76 | 291.44 | 289.41 |


| FTEs per 1,000 Population |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Executive (incl DoverNet Fund) | 0.24 | 88.64\% | 0.50 | 0.46 | 0.37 | 0.30 | 0.27 | 0.27 | 0.27 | 0.26 | 0.27 | 0.27 | 0.43 |
| Finance (incl Utility Billing) | 0.01 | 1.99\% | 0.68 | 0.69 | 0.73 | 0.73 | 0.69 | 0.69 | 0.68 | 0.66 | 0.66 | 0.67 | 0.55 |
| Planning | 0.07 | 65.05\% | 0.19 | 0.19 | 0.19 | 0.19 | 0.15 | 0.15 | 0.15 | 0.14 | 0.13 | 0.11 | 0.15 |
| Total General Government | 0.32 | 30.93\% | 1.37 | 1.33 | 1.29 | 1.21 | 1.11 | 1.11 | 1.09 | 1.07 | 1.07 | 1.05 | 1.13 |
| Police | 0.27 | 12.82\% | 2.40 | 2.42 | 2.43 | 2.34 | 2.32 | 2.25 | 2.24 | 2.15 | 2.16 | 2.13 | 2.20 |
| Fire \& Rescue | 0.16 | 7.79\% | 2.22 | 2.22 | 2.25 | 2.19 | 2.03 | 2.02 | 2.01 | 2.04 | 2.05 | 2.06 | 2.08 |
| Total Public Safety | 0.43 | 10.35\% | 4.62 | 4.64 | 4.68 | 4.53 | 4.34 | 4.27 | 4.25 | 4.20 | 4.21 | 4.18 | 4.28 |
| Public Works (incl Fleet Maint Fund) | -0.04 | -3.15\% | 1.37 | 1.35 | 1.37 | 1.34 | 1.30 | 1.30 | 1.31 | 1.32 | 1.35 | 1.41 | 1.41 |
| Recreation | -0.14 | -15.37\% | 0.79 | 0.81 | 0.79 | 0.79 | 0.79 | 0.80 | 0.80 | 0.91 | 0.91 | 0.94 | 0.98 |
| Public Library | 0.04 | 8.87\% | 0.49 | 0.49 | 0.49 | 0.49 | 0.47 | 0.46 | 0.46 | 0.44 | 0.45 | 0.45 | 0.47 |
| Total Culture \& Recreation | -0.10 | -7.50\% | 1.28 | 1.30 | 1.29 | 1.28 | 1.26 | 1.26 | 1.26 | 1.35 | 1.35 | 1.38 | 1.44 |
| Public Welfare | 0.00 | -3.99\% | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 | 0.09 |
| Total General Fund | 0.60 | 7.45\% | 8.72 | 8.71 | 8.72 | 8.46 | 8.10 | 8.04 | 8.00 | 8.02 | 8.07 | 8.12 | 8.36 |
| Planning - CDBG Fund | -0.02 | -39.65\% | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.04 | 0.04 | 0.05 | 0.05 | 0.03 |
| Police Grant Funds | -0.07 | -30.29\% | 0.15 | 0.15 | 0.15 | 0.12 | 0.13 | 0.13 | 0.14 | 0.24 | 0.24 | 0.22 | 0.17 |
| Parking Activity Fund | 0.03 | 25.79\% | 0.17 | 0.16 | 0.17 | 0.16 | 0.15 | 0.15 | 0.15 | 0.16 | 0.16 | 0.13 | 0.15 |
| Recreation Fund | -0.04 | -15.66\% | 0.20 | 0.23 | 0.26 | 0.26 | 0.23 | 0.23 | 0.23 | 0.20 | 0.21 | 0.24 | 0.11 |
| Total Special Revenue Funds | -0.09 | -13.80\% | 0.54 | 0.57 | 0.61 | 0.57 | 0.54 | 0.54 | 0.55 | 0.65 | 0.66 | 0.63 | 0.46 |
| Water Fund | -0.09 | -25.81\% | 0.27 | 0.27 | 0.28 | 0.31 | 0.35 | 0.35 | 0.35 | 0.35 | 0.35 | 0.37 | 0.44 |
| Sewer Fund | -0.09 | -15.28\% | 0.48 | 0.48 | 0.49 | 0.52 | 0.53 | 0.53 | 0.50 | 0.50 | 0.57 | 0.57 | 0.54 |
| Total Enterprise Funds | -0.18 | -19.42\% | 0.75 | 0.76 | 0.77 | 0.83 | 0.87 | 0.88 | 0.85 | 0.85 | 0.92 | 0.93 | 0.99 |
| Total FTEs per 1,000 Population | 0.34 | 3.47\% | 10.02 | 10.04 | 10.10 | 9.86 | 9.52 | 9.45 | 9.39 | 9.52 | 9.65 | 9.69 | 9.81 |

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## REVENUES ALL BUDGETED FUNDS



| Type |  |  | FY19 <br> City Mgr Proposed | Dollar Increase (Decrease) | Percent Incr(Decr) City Mgr |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Taxes | 77,681,038 | 81,741,635 | 86,592,009 | 4,850,374 | 5.9\% |
| Licenses \& Permits | 6,766,158 | 6,349,564 | 6,616,774 | 267,210 | 4.2\% |
| Intergovernmental | 3,533,659 | 2,912,757 | 2,977,136 | 64,379 | 2.2\% |
| Charges for Services | 19,582,427 | 20,805,500 | 21,688,904 | 883,404 | 4.2\% |
| Education | 20,965,123 | 20,600,836 | 20,971,026 | 370,190 | 1.8\% |
| Other | 8,596,961 | 7,291,200 | 6,419,493 | $(871,707)$ | -12.0\% |
| Totals | 137,125,366 | 139,701,492 | 145,265,342 | 5,563,850 | 4.0\% |

Taxes Revenues derived from the levying of taxes such as Property Taxes. Also includes Tax Interest and Penalties.

Licenses \& Permits Revenues from fees collected for the issuance of licenses or permits to individuals and businesses, for example Motor Vehicle Permits.

Intergovernmental Revenue from other governments, such as the State, for example the distribution of Rooms and Meals Revenue. (Excludes Education Intergovernmental revenues).

Charges for Services Revenue from user fees for services rendered, for example Ambulance Services.

Education

Other Includes Misc. Revenue, Operating Transfers In and Other Financing Sources such as Budgetary Use of Fund Balance and Transfers from Trust Accounts.

| Description |  |  |  | City of Dover <br> Fiscal Year 2018 Budget July 1, 2018 - June 30, 2019 |  | FY19 <br> City Mgr. <br> Proposed | Dollar <br> Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Estimated Rev Summary by FY17 <br> Prior Year Actual | FY18 <br> Council Adopted |  |  | Percent Change |
| 1000 | General Fund |  |  |  |  |  |  |  |
|  | Taxes |  |  | 77,229,820 | 81,343,226 | 86,099,892 | 4,756,666 | 5.8 |
|  | Licen | \& Per |  | 6,568,265 | 6,156,724 | 6,374,774 | 218,050 | 3.5 |
|  | Interg | rnmen |  | 2,198,323 | 2,329,263 | 2,359,928 | 30,665 | 1.3 |
|  | Charg | for Se | ices | 3,533,529 | 3,552,922 | 3,783,842 | 230,920 | 6.5 |
|  | Misc. | venue |  | 872,610 | 698,537 | 808,179 | 109,642 | 15.7 |
|  | Educa |  |  | 16,180,321 | 15,375,333 | 15,686,886 | 311,553 | 2.0 |
|  | Opera | Tran | ers In | 2,894,796 | 1,861,372 | 756,675 | $(1,104,697)$ | (59.3) |
|  | Other | nancing | Sources | 110,616 | 95,000 | 115,000 | 20,000 | 21.1 |
|  | Total | 1000 | General Fund | 109,588,280 | 111,412,377 | 115,985,176 | 4,572,799 | 4.1 |
| 2100 | CDBG - Entitlement Fund |  |  |  |  |  |  |  |
|  | Interg | rnmen |  | 310,308 | 275,964 | 272,734 | $(3,230)$ | (1.2) |
|  | Charg | for Se | ices | 4,800 | 4,260 | 4,260 | 0 | 0.0 |
|  | Misc. | venue |  | 2,282 | 30,864 | 106,540 | 75,676 | 245.2 |
|  | Opera | g Tran | ers In | 0 | 0 | 0 | 0 | 0.0 |
|  | Other | nancin | Sources | 0 | 0 | 0 | 0 | 0.0 |
|  | Total | 2100 | CDBG - Entitlement | 317,390 | 311,088 | 383,534 | 72,446 | 23.3 |
| 2210 | DOJ - Drug Ed \& Enforce |  |  |  |  |  |  |  |
|  | Interg | rnmen |  | 44,330 | 39,374 | 36,314 | $(3,060)$ | (7.8) |
|  | Opera | g Tran | ers In | 65,721 | 86,445 | 96,113 | 9,668 | 11.2 |
|  | Total | 2210 | DOJ - Drug Ed \& Enforce | 110,051 | 125,819 | 132,427 | 6,608 | 5.3 |
| 2220 | DHA - Policing Fund |  |  |  |  |  |  |  |
|  | Interg | rnmen |  | 60,000 | 60,000 | 60,000 | 0 | 0.0 |
|  | Opera | g Tran | ers In | 44,543 | 48,766 | 55,330 | 6,564 | 13.5 |
|  | Total | 2220 | DHA - Policing | 104,543 | 108,766 | 115,330 | 6,564 | 6.0 |
| 2245 | DHHS - Assistance Programs |  |  |  |  |  |  |  |
|  | Operating Transfers In |  |  | $\begin{array}{r} 80,517 \\ 0 \\ \hline \end{array}$ | $\begin{array}{r}69,246 \\ 0 \\ \hline\end{array}$ | $\begin{array}{r}79,038 \\ 0 \\ \hline\end{array}$ | $\begin{array}{r}9,792 \\ \hline\end{array}$ | $\begin{array}{r}14.1 \\ 0.0 \\ \hline\end{array}$ |
|  |  |  |  | 80,517 | 69,246 | 79,038 | 9,792 | 14.1 |
| 2250 | Youth Tobacco \& Alcohol Awareness |  |  |  |  |  |  |  |
|  | Interg | rnmen |  | 125,150 | 125,000 | 125,000 | 0 | 0.0 |
|  | Misc. | venue |  | 27,769 | 0 | 0 | 0 | 0.0 |
|  | Oper | g Tran | ers In | 46,206 | 51,580 | 52,805 | 1,225 | 2.4 |
|  |  |  |  | 199,125 | 176,580 | 177,805 | 1,225 | 0.7 |
| 2800 | School Cafeteria Fund |  |  |  |  |  |  |  |
|  | Educa |  |  | 1,572,436 | 1,730,000 | 1,730,000 | 0 | 0.0 |
|  | Total | 2800 | School Cafeteria Fund | 1,572,436 | 1,730,000 | 1,730,000 | 0 | 0.0 |
| 2820 | School DOE Federal Grants Fund |  |  |  |  |  |  |  |
|  | Educa |  |  | 2,730,614 | 3,051,108 | 3,101,013 | 49,905 | 1.6 |
|  | Total | 2820 | School DOE Federal Grants | 2,730,614 | 3,051,108 | 3,101,013 | 49,905 | 1.6 |
| 2900 | School Special Pgms \& Grants Fund |  |  |  |  |  |  |  |
|  | Educ |  |  | 52,995 | 129,000 | 129,000 | 0 | 0.0 |
|  | Total | 2900 | School Special Pgms \& Grants | 52,995 | 129,000 | 129,000 | 0 | 0.0 |
| 3207 | Public Safety Special Details |  |  |  |  |  |  |  |
|  | Charg | for Se | ices | 454,680 | 440,315 | 407,918 | $(32,397)$ | (7.4) |
|  | Other | nancing | Sources | 542 | 6,907 | 6,907 | 0 | 0.0 |
|  | Total | 2900 | Public Safety Special Details | 455,222 | 447,222 | 414,825 | $(32,397)$ | (7.2) |
| 3213 | Parking Activity Fund |  |  |  |  |  |  |  |
|  | Charg | for Se | ices | 512,237 | 508,876 | 600,000 | 91,124 | 17.9 |
|  | Misc. | venue |  | 165,322 | 155,000 | 147,489 | $(7,511)$ | (4.8) |
|  | Licen | \& Per |  | 197,893 | 192,840 | 242,000 | 49,160 | 25.5 |
|  | Total | 3213 | Parking Activity Fund | 875,452 | 856,716 | 989,489 | 132,773 | 15.5 |
| 3320 | Residential Solid Waste Fund |  |  |  |  |  |  |  |
|  | Charg | for Se | ices | 963,091 | 930,000 | 945,000 | 15,000 | 1.6 |
|  | Interg | rnmen |  | 41,589 | 10,000 | 10,356 | 356 | 3.6 |
|  | Misc. | venue |  | 258 | 0 | 0 | 0 | 0.0 |
|  | Other | nancing | Sources | 0 | 68,582 | 229,412 | 160,830 | 234.5 |
|  | Total | 3320 | Residential Solid Waste | 1,004,938 | 1,008,582 | 1,184,768 | 176,186 | 17.5 |



## City of Dover

Fiscal Year 2018 Budget July 1, 2018 - June 30, 2019

| Description | Estimated Rev <br> Summary by FY17 <br> Prior Year Actual | FY18 <br> Council <br> Adopted | FY19 <br> City Mgr. <br> Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6110 Central Stores Fund |  |  |  |  |  |
| Charges for Services | 93,881 | 101,586 | 103,286 | 1,700 | 1.7 |
| Total 6110 Central Stores Fund | 93,881 | 101,586 | 103,286 | 1,700 | 1.7 |
| 6310 Fleet Maintenance Fund |  |  |  |  |  |
| Charges for Services | 846,208 | 867,831 | 947,831 | 80,000 | 9.2 |
| Misc. Revenue | 28,603 | 27,725 | 27,725 | 0 | 0.0 |
| Other Financing Sources | 0 | 63,220 | 43,176 | $(20,044)$ | (31.7) |
| Total 6310 Fleet Maintenance Fund | 874,811 | 958,776 | 1,018,732 | 59,956 | 6.3 |
| 6800 Workers Compensation Fund |  |  |  |  |  |
| Charges for Services | 520,423 | 654,358 | 511,122 | $(143,236)$ | (21.9) |
| Misc. Revenue | 79,047 | 0 | 0 | 0 | 0.0 |
| Total 6800 Workers Compensation Fund | 599,470 | 654,358 | 511,122 | $(143,236)$ | (21.9) |
| Total for All Budgeted Funds | 137,125,366 | 139,701,492 | 145,265,342 | 5,563,850 | 4.0 |

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account
Description

Request FY19 City

Account Description
FY17 Actual Manager
Proposed Dollar Change Percent Change
1000.1.100.41110.3918.00000.00.000. Transfer From Trust Fund

| $(\$ 167,654.00)$ | $(\$ 180,540.00)$ | $(\$ 180,540.00)$ | $(\$ 180,540.00)$ | $\$ 0.00$ | 0.00 |
| ---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE Position Desc. |  |  |  |  |
| $(\$ 180,540.00)$ | TIP Capital Res |  |  |  |  |
| $(\$ 180,540.00)$ |  |  |  | $\$ 0.00$ | 0.00 |
| $(\$ 167,654.00)$ | $(\$ 180,540.00)$ | $(\$ 180,540.00)$ | $(\$ 180,540.00)$ | $\$ 0.00$ | 0.00 |
| $(\$ 167,654.00)$ | $(\$ 180,540.00)$ | $(\$ 180,540.00)$ | $(\$ 180,540.00)$ |  |  |

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: | $7 / 1 / 2018$ |$\quad$ To Date: $6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.130.41530.3599.00000.00.000. Legal - Misc Revenue | (\$28,015.50) | (\$1,000.00) (\$1,000.00) | (\$1,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Misc. Revenue | $\begin{array}{r} \text { Budget } \\ (\$ 1,000.00) \end{array}$ | FTE Position Desc. |  |  |  |
| Column Total: | (\$1,000.00) |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$28,015.50) | (\$1,000.00) (\$1,000.00) | (\$1,000.00) | \$0.00 | 0.00 |
| Func: City Attorney - 41530 | (\$28,015.50) | (\$1,000.00) (\$1,000.00) | (\$1,000.00) | \$0.00 | 0.00 |

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account Description
1000.1.150.41511.3595.00000.00.000. Finance - Variances
1000.1.150.41511.3599.00000.00.000. Finance-Misc Revenue
Column: [FY19CityManagerProposed] Description: Sale of Bid Plans, Specs \& Listings Column Total:
1000.1.150.41511.3610.00000.00.000. Finance-Investment Income

## Column: [FY19CityManagerProposed]

Description: Interest earned on investments
Column Total:
Budg_Cat: Misc. Revenue - R50
Func: Finance-41511
$(\$ 1,088.30)$
$(\$ 20,852.45)$
Budget
$(\$ 10,000.00)$
$(\$ 10,000.00)$
$(\$ 490,532.83)$
Budget
$(\$ 350,000.00)$
$(\$ 350,000.00)$
$(\$ 512,473.58)$
$(\$ 512,473.58)$
$\$ 0.00 \quad \$ 0.00$
(\$5,000.00) (\$10,000.00)
$\$ 0.00$
$\$ 0.00$
0.00

FY17 Actual Budget

Request FY19 City
( Actua Budget Request Manager
Proposed FTE Position Desc. (\$10,000.00)
(\$10,000.00)

| $(\$ 490,532.83)$ | $(\$ 350,000.00)$ | $(\$ 350,000.00)$ | $(\$ 350,000.00)$ | $\$ 0.00$ | 0.00 |
| ---: | :--- | :--- | :--- | :--- | :--- |
| Budget | FTE Position Desc. |  |  |  |  |
| $(\$ 350,000.00)$ |  |  |  |  |  |
| $(\$ 350,000.00)$ |  |  |  |  |  |
| $(\$ 512,473.58)$ | $(\$ 355,000.00)$ | $(\$ 360,000.00)$ | $(\$ 360,000.00)$ | $(\$ 5,000.00)$ | 1.41 |
| $(\$ 512,473.58)$ | $(\$ 355,000.00)$ | $(\$ 360,000.00)$ | $(\$ 360,000.00)$ | $(\$ 5,000.00)$ | 1.41 |

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page
From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account Description FY17 Actua Budget

Request FY19 City

| 1000.1.150.41513.3599.00000.00.000. Tax Assessment - Misc Rever | $(\$ 357.50)$ | $(\$ 500.00)$ | $(\$ 500.00)$ | $(\$ 500.00)$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Column: $[$ FY19CityManagerProposed] | Budget | FTE | Position Desc. |  |  |
| $\quad$ Description: Sale of Tax Cards and Lists | $(\$ 500.00)$ |  |  |  |  |
| $\quad$ Column Total: | $(\$ 500.00)$ |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | $(\$ 357.50)$ | $(\$ 500.00)$ | $(\$ 500.00)$ | $(\$ 500.00)$ | $\$ 0.00$ |
| Func: Tax Assessment -41513 | $(\$ 357.50)$ | $(\$ 500.00)$ | $(\$ 500.00)$ | $(\$ 500.00)$ | $\$ 0.00$ |





## General Fund Revenue Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Pro balance
FY18 Adopted FY19 Department FY19 City

| Account | Description |
| :---: | :---: |
| 1000.1.150.41520.3295.00000.00.000. City ClerkTax Collector-Birth ${ }^{-}$ |  |
| Column: [FY19CityManagerProposed] |  |
| Description: 1st Copy of Certificate 3,308 @ \$7 |  |
| Description: 2nd Copy of Certificate 2,196 @ \$5 |  |
| Column |  |

FY17 Actual
FY18 Adopted FY19 Department
Budget
Request Manager
(\$39,755.00)

Budget
(\$23,156.00)
(\$10,980.00)
(\$34,136.00)
1000.1.150.41520.3299.00000.00.000. City Clerk/Tax Collector-Misc

Column: [FY19CityManagerProposed]
(\$240.00)
Budget
(\$60.00)
(\$240.00)
(\$300.00)
Description: Wetland Applications 24 @ \$10
Column Total:
Budg_Cat: Licenses \& Permits - R20
1000.1.150.41520.3352.00000.00.000. City Clerk/Tax Collection-Rool
Column: [FY19CityManagerProposed]
Description: State allocation of Rooms \& Meals
income

Column Total:
1000.1.150.41520.3359.00000.00.000. City Clerk/Tax Collection-Railr

Column: [FY19CityManagerProposed]
Description: Railroad Tax
Column Total:
Budg_Cat: Intergovernmental - R30
(\$5,351,844.43)
(\$1,578,380.59)
(\$1,600,000.00)
(\$1,600,000.00)
(\$2,837.65)
Budget
(\$688.00)
(\$688.00)
(\$1,581,218.24)
(\$300.00)
(\$300.00)
(\$300.00)
$\$ 0.00$
0.00
$(\$ 5,255,689.00) \quad(\$ 5,355,689.00)$
(\$1,581,625.00)
(\$1,600,000.00)
(\$1,600,000.00)
(\$18,375.00)
1.16

FTE Position Desc.
(\$688.00)
(\$688.00)
(\$688.00)
$\$ 0.00$
0.00
(\$34,136.00) (\$34,136.00)

FTE Position Desc.

FTE Position Desc.

FTE Position Desc
(\$1,582,313.0
(\$1,600,688.00)
(\$1,600,688.00)
(\$18,375.00)
1.16


## General Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balanceRound to whole dollarsAccount on new page

$$
\text { To Date: } \quad 6 / 30 / 2019
$$

Definition: inactive accounts with zero balance
FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department $\begin{gathered}\text { Budget } \\ \text { Request }\end{gathered}$ | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.150.41520.3599.00000.00.000. City Clerk/Tax Collection-Misc ${ }^{\text {- }}$ | \$0.00 | (\$5,000.00) (\$5,000.00) | (\$5,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Revenue not otherwise anticipated Column Total: | $\begin{array}{r} \text { Budget } \\ (\$ 5,000.00) \\ (\$ 5,000.00) \end{array}$ | FTE Position Desc. |  |  |  |
| 1000.1.150.41520.3621.00000.00.000. City ClerkTTax Collector-Sale , | (\$4,400.08) | (\$7,375.00) (\$8,000.00) | (\$8,000.00) | (\$625.00) | 8.47 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Bulkey Items Tags 500 @ \$5 | (\$2,500.00) |  |  |  |  |
| Description: Freon Tags 150 @ \$20 ea | (\$3,000.00) |  |  |  |  |
| Description: Sale of City Property - City Auction | $(\$ 2,500.00)$ |  |  |  |  |
| Column Total: | (\$8,000.00) |  |  |  |  |
| 1000.1.150.41520.3631.00000.00.000. City ClerkTax Collector-Facili | (\$72,463.08) | (\$66,002.00) (\$100,969.00) | (\$100,969.00) | (\$34,967.00) | 52.98 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Lease of Cocheco Falls Dam - 1st Half | (\$12,500.00) | So. NH Hydro |  |  |  |
| Description: $\underset{\substack{\text { Lease } \\ \text { Half }}}{\text { Cocheco Falls Dam - 2nd }}$ | (\$12,500.00) | So. NH Hydro |  |  |  |
| Description: Lease of Garrison Hill land for towers | (\$25,000.00) | Vertical Realty |  |  |  |
| Description: Lease of Mast Rd Monopole \#1 | (\$19,968.00) | T-Mobile |  |  |  |
| Description: Lease of Mast Rd Monopole \#2 | (\$15,000.00) | Verizon |  |  |  |
| Description: Lease to Butterfield Building | (\$1.00) | Children Museum |  |  |  |
| Description: Rental of City Hall Auditorium | (\$16,000.00) |  |  |  |  |
| Column Total: | (\$100,969.00) |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$82,947.92) | (\$110,377.00) (\$120,969.00) | (\$120,969.00) | (\$10,592.00) | 9.60 |
| Func: Finance - City Clerk \& Tax Collection-41520 | (\$84,263,952.31) | $(\$ 88,303,605.00) \quad(\$ 93,734,681.00)$ | (\$93,189,238.00) | (\$4,885,633.00) | 5.53 |

rptGLGenBudgetRptUsingDefinition

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

Account
Description Manager
A

| 1000.1.180.41910.3410.00000.00.000. Planning-Sales \& Service Che | (\$86,307.82) | (\$110,000.00) | (\$110,000.00) | (\$110,000.00) | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Planning Board Fees | (\$105,000.00) |  |  |  |  |  |
| Description: Zoning Board Fees | (\$5,000.00) |  |  |  |  |  |
| Column Total: | (\$110,000.00) |  |  |  |  |  |
| 1000.1.180.41910.3411.00000.00.000. Planning-Copy Sales | (\$73.50) | (\$150.00) | (\$150.00) | (\$150.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Photocopy Sales | $\begin{array}{r} \text { Budget } \\ (\$ 150.00) \end{array}$ | FTE Position Desc. |  |  |  |  |
| Column Total: | (\$150.00) |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$86,381.32) | (\$110,150.00) | (\$110,150.00) | (\$110,150.00) | \$0.00 | 0.00 |
| 1000.1.180.41910.3912.00000.00.000. Transfer From Special Rev | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Conservation Fund to pay for Planner | (\$75,000.00) | 0.2000 City Planne |  |  |  |  |
| Column Total: | (\$75,000.00) |  |  |  |  |  |
| Budg_Cat: Other Financing Sources - R90 | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | \$0.00 | 0.00 |
| Func: Planning - 41910 | (\$161,381.32) | (\$185,150.00) | (\$185,150.00) | (\$185,150.00) | \$0.00 | 0.00 |

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: |




## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page
From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account Description FY17 Actu


## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City FY18 Adopted FY19 Department
Budget
Request Y19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.210.42150.3390.00000.00.000. Police Support-Misc Intergove | \$0.00 | (\$93,280.00) (\$108,280.00) | (\$108,280.00) | (\$15,000.00) | 16.08 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Dover Police Charities Outreach Bureau Van Match | (\$15,000.00) |  |  |  |  |
| Description: SAU Transfer - High School Resc | (\$46,640.00) |  |  |  |  |
| Description: SAU Transfer - Middle School Resc Officer | (\$46,640.00) |  |  |  |  |
| Column Total: | (\$108,280.00) |  |  |  |  |
| Budg_Cat: Intergovernmental - R30 | \$0.00 | (\$93,280.00) (\$108,280.00) | (\$108,280.00) | (\$15,000.00) | 16.08 |
| Func: Police Support - 42150 | \$0.00 | (\$93,280.00) (\$108,280.00) | (\$108,280.00) | (\$15,000.00) | 16.08 |

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

## Account

Description
FY17 Actual Budget

Request FY19 City


## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted Budget | 19 Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42210.3425.00000.00.000. F\&R Admin-Ambulance Servic | (\$1,260,411.42) | (\$1,250,000.00) | (\$1,350,000.00) | (\$1,350,000.00) | (\$100,000.00) | 8.00 |
| Column: [FY19CityManagerProposed] <br> Description: Billing for Ambulance Services Column Total: | $\begin{array}{r} \text { Budget } \\ (\$ 1,350,000.00) \\ (\$ 1,350,000.00) \end{array}$ | FTE Positio | Desc. |  |  |  |
| 1000.1.220.42210.3490.00000.00.000. F\&R Admin-Misc Service Cha | (\$664.21) | (\$1,500.00) | (\$1,500.00) | (\$1,500.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] Description: Fire Reports | $\begin{array}{r} \text { Budget } \\ (\$ 1,500.00) \end{array}$ | FTE Positio | Desc. |  |  |  |
| Column Total: <br> Budg_Cat: Charges for Services - R40 | $\begin{array}{r} (\$ 1,500.00) \\ (\$ 1,261,075.63) \end{array}$ | (\$1,251,500.00) | (\$1,351,500.00) | (\$1,351,500.00) | (\$100,000.00) | 7.99 |
| Func: F\&R Admin - 42210 | (\$1,261,075.63) | (\$1,251,500.00) | (\$1,351,500.00) | (\$1,351,500.00) | (\$100,000.00) | 7.99 |




## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account $\quad$ Description FY17 Actua


## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
Account $\quad$ Description $\quad$ FY
1000.1.300.41951.3432.00000.00.000. CS - Cemetery-Interment Cha
(\$52,595.00)
Column: [FY19CityManagerProposed]
Description: Cremations - Summer $35 @ \$ 350$
Description: Cremations - Winter $3 @ \$ 500$
Description: Summer - Regular $27 @ \$ 700$
Description: Winter - Regular $19 @ \$ 1,000$
Column Total:
1000.1.300.41951.3434.00000.00.000. CS - Cemetery-Headstone Fo
Column: [FY19CityManagerProposed]
Description: Headstone Foundation Construction
Column Total:

Budg_Cat: Charges for Services - R40
Budget
$(\$ 12,250.00)$
$(\$ 1,500.00)$
$(\$ 18,900.00)$
$(\$ 19,000.00)$
$(\$ 51,650.00)$
1000.1.300.41951.3918.00000.00.000. CS - Cemetery-Transfer From ${ }^{-}$

| Column: [FY19CityManagerProposed] |  |
| :---: | :---: |
| Description: | Transfer from Perpetual Care Trust Funds |
|  |  |


| $(\$ 51,650.00)$ |  |  |  |  |  |
| ---: | :---: | :---: | :---: | :---: | :---: |
| $(\$ 6,421.75)$ | $(\$ 9,000.00)$ | $(\$ 7,500.00)$ | $(\$ 7,500.00)$ | $\$ 1,500.00$ | $(16.67)$ |
| Budget | FTE Position Desc. |  |  |  |  |
| $(\$ 7,500.00)$ |  |  |  |  |  |
| $(\$ 7,500.00)$ |  | $(\$ 59,150.00)$ | $(\$ 59,150.00)$ | $\$ 650.00$ | $(1.09)$ |
| $(\$ 59,016.75)$ | $(\$ 59,800.00)$ |  |  |  |  |

rptGLGenBudgetRptUsingDefinition

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |



## General Fund Revenue Detail Report

Fiscal Year: 2018-2019
Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request |  |  | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43121.3299.00000.00.000. CS - Streets - Misc Licenses, ${ }^{-}$ | \$0.00 |  | \$0.00 | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio | esc. |  |  |  |
| Description: Sidewalk degradation fee $1,428 \mathrm{sq} \mathrm{ft}$ <br> @ \$3.50 | (\$5,000.00) |  |  |  |  |  |  |
| Description: Street degradation fee $2,857 \mathrm{sq} \mathrm{ft} @$ $\$ 7.00$ | (\$20,000.00) |  |  |  |  |  |  |
| Description: Water/Sewer Excavation Permits | (\$50,000.00) |  |  |  |  |  |  |
| Column Total: | (\$75,000.00) |  |  |  |  |  |  |
| Budg_Cat: Licenses \& Permits - R20 | \$0.00 |  | \$0.00 | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | 0.00 |
| 1000.1.300.43121.3599.00000.00.000. CS - Streets - Misc Revenue | (\$1,620.00) |  | \$0.00 | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio | esc. |  |  |  |
| Description: Sidewalk degradation fee $1,428 \mathrm{sq} \mathrm{ft}$ <br> @ \$3.50 | (\$5,000.00) |  |  |  |  |  |  |
| Description: $\begin{aligned} & \text { Street degradation fee } 2,857 \mathrm{sq} \mathrm{ft} @ \\ & \$ 7.00\end{aligned}$ | (\$20,000.00) |  |  |  |  |  |  |
| Description: Water/Sewer Excavation Permits | (\$50,000.00) |  |  |  |  |  |  |
| Column Total: | (\$75,000.00) |  |  |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$1,620.00) |  | \$0.00 | (\$75,000.00) | (\$75,000.00) | (\$75,000.00) | 0.00 |
| Func: CS - Streets - 43121 | (\$1,620.00) |  | \$0.00 | (\$150,000.00) | (\$150,000.00) | (\$150,000.00) | 0.00 |

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account Description FY17 Actu

| 1000.1.300.43125.3912.00000.00.000. CS Snow Removal - Transfer ${ }^{-}$ | \$0.00 | (\$55,000.00) | (\$70,000.00) | (\$70,000.00) | (\$15,000.00) | 27.27 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Downtown Parking Snow Removal | (\$40,000.00) |  |  |  |  |  |
| Description: Transportation Center Snow | (\$30,000.00) |  |  |  |  |  |
| Column Total: | (\$70,000.00) |  |  |  |  |  |
| Budg_Cat: Operating Transfers In - R80 | \$0.00 | (\$55,000.00) | (\$70,000.00) | (\$70,000.00) | (\$15,000.00) | 27.27 |
| Func: CS - Snow Rmvl - 43125 | \$0.00 | (\$55,000.00) | (\$70,000.00) | (\$70,000.00) | (\$15,000.00) | 27.27 |

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019


Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balanc FY18 Adopted FY19 Department FY19 City
Account Description $\quad$ (
1000.1.300.43180.3599.00000.00.000. CS - Fac \& Gr - Misc Revenue

| 1000.1.300.43180.3599.00000.00.000. CS - Fac \& Gr - Misc Revenue | $(\$ 4.00)$ |
| :--- | ---: |
| Budg_Cat: Misc. Revenue - R50 | $(\$ 4.00)$ |
|  |  |
| 1000.1.300.43180.3912.00000.00.000. cs - Fac \& Gr - Transfer Fror |  |
| Column: [FY19CityManagerProposed] | Budget |
| $\quad$ Description: Transfer in - Facilities Project | $(\$ 92,414.00)$ |
| $\quad$ Manager | $(\$ 92,414.00)$ |
| Column Total: | $\$ 0.00$ |
| Budg_Cat: Operating Transfers In - R80 | $(\$ 4.00)$ |


| $\$ 0.00$ | $(\$ 87,310.00)$ | $(\$ 92,414.00)$ | $(\$ 92,414.00)$ | $(\$ 5,104.00)$ | 5.85 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Budg_Cat: Operating Transfers In - R80
Func: CS - Fac \& Gr - 43180
(\$4.00)

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget Request FY19 City

| From Date: 7/1/2018 To Date: 6/30/2 |  | n: FY19 | Manager Prop |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Description | FY17 Actual | FY18 Adopted Budget | Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| 1000.1.300.43240.3390.00000.00.000. CS - Recycling Mgmt - Misc Ir | \$0.00 | (\$6,471.00) | (\$2,420.00) | (\$2,420.00) | \$4,051.00 | (62.60) |
| Column: [FY19CityManagerProposed] <br> Description: Town of Madbury Recycling Center Use | $\begin{array}{r} \text { Budget } \\ (\$ 2,420.00) \end{array}$ | FTE Positio | esc. |  |  |  |
| Column Total: | (\$2,420.00) |  |  |  |  |  |
| Budg_Cat: Intergovernmental - R30 | \$0.00 | (\$6,471.00) | (\$2,420.00) | (\$2,420.00) | \$4,051.00 | (62.60) |
| 1000.1.300.43240.3410.00000.00.000. CS - Recycling Mgmt-Sales \& | (\$144,027.27) | (\$154,000.00) | (\$198,147.00) | (\$198,147.00) | (\$44,147.00) | 28.67 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio | esc. |  |  |  |
| Description: $\begin{gathered}1,706,465 \mathrm{lbs} @ .10 \mathrm{lb} \text { Construction } \\ \text { Debris }\end{gathered}$ | (\$170,647.00) |  |  |  |  |  |
| Description: $\begin{aligned} & 50,000 \mathrm{lbs} @ .15 \mathrm{lb} \text { Construction } \\ & \text { Debris }\end{aligned}$ | (\$7,500.00) |  |  |  |  |  |
| Description: $\begin{aligned} & \text { Freon revenue (extraction) } 1,000 @ \\ & \$ 20\end{aligned}$ | (\$20,000.00) |  |  |  |  |  |
| Column Total: | (\$198,147.00) |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$144,027.27) | (\$154,000.00) | (\$198,147.00) | (\$198,147.00) | (\$44,147.00) | 28.67 |
| 1000.1.300.43240.3621.00000.00.000. CS - Recycling Mgmt-Sale of ${ }^{-\quad}$ | (\$21,768.12) | (\$11,250.00) | (\$23,400.00) | (\$23,400.00) | (\$12,150.00) | 108.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio | esc. |  |  |  |
| Description: 260 tons @ \$90 ton scrap metal | (\$23,400.00) |  |  |  |  |  |
| Column Total: | (\$23,400.00) |  |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$21,768.12) | (\$11,250.00) | (\$23,400.00) | (\$23,400.00) | (\$12,150.00) | 108.00 |
| Func: CS - Recycling Mgmt - 43240 | (\$165,795.39) | (\$171,721.00) | (\$223,967.00) | (\$223,967.00) | (\$52,246.00) | 30.42 |

rptGLGenBudgetRptUsingDefinition

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$
$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page
From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: |




## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
Account Description

| 1000.1.350.45124.3611.00000.00.000. Indoor Pool - Interest on Arree | (\$41.58) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45124.3631.00000.00.000. Indoor Pool-Facilities Rental | (\$90,181.56) | (\$95,500.00) | (\$92,200.00) | (\$92,200.00) | \$3,300.00 | (3.46) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Advertising | (\$2,000.00) |  |  |  |  |  |
| Description: Dive Well 10 @ \$40.00 | (\$400.00) |  |  |  |  |  |
| Description: Lane Rentals 20 @ \$40.00 | (\$800.00) |  |  |  |  |  |
| Description: Misc. Rentals 50 @ \$140.00 | (\$7,000.00) |  |  |  |  |  |
| Description: $\begin{aligned} & \text { Swim Teams In Season } 40 @ \\ & \$ 125.00\end{aligned}$ | (\$5,000.00) |  |  |  |  |  |
| Description: $\begin{aligned} & \text { Swim Teams Off Season } 700 @ \\ & \$ 110.00\end{aligned}$ | (\$77,000.00) |  |  |  |  |  |
| Column Total: | (\$92,200.00) |  |  |  |  |  |
| 1000.1.350.45124.3632.00000.00.000. Indoor Pool-Equipment Renta | (\$1,873.00) | (\$2,000.00) | (\$2,000.00) | (\$2,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Large Locker 8 @ \$125.00 | (\$1,000.00) |  |  |  |  |  |
| Description: Small Locker 13 @ \$75.00 | (\$1,000.00) |  |  |  |  |  |
| Column Total: | (\$2,000.00) |  |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$92,096.14) | (\$97,500.00) | (\$94,200.00) | (\$94,200.00) | \$3,300.00 | (3.38) |
| Func: Indoor Pool - 45124 | (\$155,782.02) | (\$165,521.00) | (\$158,899.00) | (\$158,899.00) | \$6,622.00 | (4.00) |




## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
Account Description

Func: Thompson Pool - 45125
FY17 Actual
Budget
Request
Manager
Manager
Proposed Dollar Change Percent Change

| $(\$ 74,576.00)$ | $(\$ 80,690.00)$ | $(\$ 80,690.00)$ | $(\$ 80,690.00)$ | $\$ 0.00$ | 0.00 |
| :--- | :--- | :--- | :--- | :--- | :--- |

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new pageExclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

FY17 Actual
Description


FY19 City Manager Manager
Proposed Dollar Change Percent Change
1000.1.350.45149.3410.00000.00.000. Arena -Sales \& Service Charg

| Column: [FY19CityManagerProposed] |  | Budget |
| :---: | :---: | :---: |
| Description: | Contract Group Rental - Non-Prime 74 @ \$175.00 | (\$12,950.00) |
| Description: | Contract Group Rental - Prime 1,620 <br> @ $\$ 274.00$ | (\$443,880.00) |
| Description: | Misc Ice Rental | (\$61,670.00) |
| Description: | Regular Ice Rental - Non-Prime I 50 @ \$195.00 | (\$9,750.00) |
| Description: | Regular Ice Rental - Non-Prime II 200 @ \$240.00 | (\$48,000.00) |
| Description: | Regular Ice Rental - Prime 470 @ $\$ 305.00$ | (\$143,350.00) |
| Description: | Summer Ice Day Rate 230 @ $\$ 230.00$ | (\$52,900.00) |
| Column To |  | (\$772,500.00) |

1000.1.350.45149.3412.00000.00.000. Arena -Vending Machine Sale $\quad(\$ 772,500.00)$
Column: [FY19CityManagerProposed]

Description: City Hall
Description: McConnell Gym
Budget
(\$1,000.00)
(\$1,700.00)
Description: Public Works
(\$800.00)
Column Total:
1000.1.350.45149.3413.00000.00.000. Arena -Commissions
Column: [FY19CityManagerProposed]

Description: Vending
(\$3,500.00)
(\$4,659.67)

> Budget
(\$4,000.00)
Column Total:
(\$794,772.41)
Budget
\$12,950.00)
(\$443,880.00)
(\$61,670.00)
(\$9,750.00)
(\$48,000.00)
143,350.00)
\$52,900.00)
$772,500.00)$
(\$3,500.00)
(\$3,500.00)
(\$3,500.00)
$\$ 0.00$
0.00

FTE Position Desc.
$(\$ 3,000.00) \quad(\$ 4,000.00)$
FTE Position Desc.

## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45149.3441.00000.00.000. Arena -Pro Shop | (\$9,139.00) | (\$13,000.00) (\$11,000.00) | (\$11,000.00) | \$2,000.00 | (15.38) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: $\begin{gathered}\text { Pro Shop Sales, Sharpening, Skate } \\ \text { Rentals }\end{gathered}$ | (\$11,000.00) |  |  |  |  |
| Column Total: | (\$11,000.00) |  |  |  |  |




## General Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

|  | Fescription | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## General Fund Revenue Detail Report

| Fiscal Year: 2018-2019 |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department Account Description Budget Request FY19 City

Account Description FY17 Actual Proposed Dollar Change Percent Change
1000.1.350.45220.3611.00000.00.000. Parks - Interest on Arrears
1000.1.350.45220.3631.00000.00.000. Parks - Facilities Rental

| (\$0.40) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (\$4,934.56) | (\$1,500.00) | (\$5,000.00) | (\$5,000.00) | (\$3,500.00) | 233.33 |
| $\begin{array}{r} \text { Budget } \\ (\$ 5,000.00) \end{array}$ | FTE Position Desc. |  |  |  |  |
| (\$5,000.00) |  |  |  |  |  |
| (\$4,934.96) | (\$1,500.00) | (\$5,000.00) | (\$5,000.00) | (\$3,500.00) | 233.33 |
| \$0.00 | \$0.00 | (\$20,000.00) | (\$20,000.00) | (\$20,000.00) | 0.00 |
| $\begin{array}{r} \text { Budget } \\ (\$ 20,000.00) \end{array}$ | FTE Position Desc. |  |  |  |  |
| (\$20,000.00) |  |  |  |  |  |
| \$0.00 | \$0.00 | (\$20,000.00) | (\$20,000.00) | (\$20,000.00) | 0.00 |
| (\$4,934.96) | $(\$ 1,500.00)$ | (\$25,000.00) | (\$25,000.00) | (\$23,500.00) | 1,566.67 |

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
Account $\quad$ Description $\quad$ FY17

| 1000.1.390.45500.3443.00000.00.000. Public Library-Non-Resident $C^{\text {C }}$ | (\$5,080.00) | (\$5,160.00) | (\$4,785.00) | (\$4,785.00) | \$375.00 | (7.27) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Non-Resident 12 mo. Family Membership | (\$1,800.00) | 9 @ \$200 |  |  |  |  |
| Description: $\begin{aligned} & \text { Non-Resident } 12 \mathrm{mo} \text {. Senior } \\ & \text { Membership }\end{aligned}$ | (\$900.00) | 6 @ \$150 |  |  |  |  |
| Description: Non-Resident 6 mo. Family Membership | (\$600.00) | 5 @ \$120 |  |  |  |  |
| Description: $\begin{gathered}\text { Non-Resident } 6 \mathrm{mo} \text {. Senior } \\ \text { Membership }\end{gathered}$ | (\$360.00) | 4 @ \$90 |  |  |  |  |
| Description: Non-Resident Senior Veteran 12 mo . | (\$675.00) | 6 @ \$112.50 |  |  |  |  |
| Description: Non-Resident Veteran 12 mo . | (\$450.00) | 3 @ \$150 |  |  |  |  |
| Column Total: | (\$4,785.00) |  |  |  |  |  |
| 1000.1.390.45500.3490.00000.00.000. Public Library-Misc Service Cl | (\$880.73) | (\$5,520.00) | (\$850.00) | (\$850.00) | \$4,670.00 | (84.60) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Exam Proctoring Fees | (\$250.00) | 10 @ \$25 |  |  |  |  |
| Description: Genealogy research fee (non-local) | (\$150.00) | 3 @ \$50 |  |  |  |  |
| Description: Lecture Halll rental by for-profits | (\$360.00) | 6 @ \$60 |  |  |  |  |
| Description: Trustees Room rental by for-profits | (\$90.00) | 3 @ \$30 |  |  |  |  |
| Column Total: | (\$850.00) |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$5,960.73) | (\$10,680.00) | (\$5,635.00) | (\$5,635.00) | \$5,045.00 | (47.24) |
| Func: Public Library - 45500 | (\$5,960.73) | (\$10,680.00) | (\$5,635.00) | (\$5,635.00) | \$5,045.00 | (47.24) |

## General Fund Revenue Detail Report

Fiscal Year: 2018-2019
Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| From Date: $7 / 1 / 2018$ To Date: <br> Account Description | FY17 Actual | FY18 Adopted Budget | anager Propo <br> Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.400.44410.3311.00000.00.000. Federal Grant Reimbrsmt | (\$21,998.12) | (\$10,000.00) | (\$10,000.00) | (\$10,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Social Security Interim Assistance Column Total: | $\begin{array}{r} \text { Budget } \\ (\$ 10,000.00) \\ (\$ 10,000.00) \end{array}$ | FTE Positio |  |  |  |  |
| Budg_Cat: Intergovernmental - R30 | (\$21,998.12) | (\$10,000.00) | (\$10,000.00) | (\$10,000.00) | \$0.00 | 0.00 |
| 1000.1.400.44410.3599.00000.00.000. Misc Revenue | (\$1,165.08) | (\$1,500.00) | (\$1,500.00) | (\$1,500.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Client Repayment, Other towns, Liens | $\begin{array}{r} \text { Budget } \\ (\$ 1,500.00) \end{array}$ | FTE Position Desc. |  |  |  |  |
| Column Total: | (\$1,500.00) |  |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$1,165.08) | (\$1,500.00) | (\$1,500.00) | (\$1,500.00) | \$0.00 | 0.00 |
| Func: Public Welfare - Admin - 44410 | (\$23,163.20) | (\$11,500.00) | (\$11,500.00) | (\$11,500.00) | \$0.00 | 0.00 |




## General Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$
$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| City of Dover, New Hampshire |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Education General Fund Revenue Detail Report <br> Fiscal Year: 2018-2019 |  |  |  |  |  |  |  |  |  |
| From Date: 7/1/2018 To Date: 6/30/2019 | Definition: FY19 City Manager Proposed |  |  |  |  |  |  |  |  |
| Account Description | FY17 Actual |  | FY18 Adopted | FY19 Board Request | FY19 City <br> Manager <br> Proposed |  | Dolla | ar Change | Percent <br> Change |
| 1000.1.600.46900.3700.00000.00.000.000.R70 Education Revenue | (\$16,242,377) |  | (\$15,375,333) | (\$15,686,886) | (\$15,686,886) |  | (\$ | 311,553) | 2.03\% |
| Detail: [FY19CityManagerProposed] | Budget | FTE | Position De |  |  |  |  |  |  |
| Description: Adult Basic Ed Reimbursement | (\$39,011) |  |  |  |  |  |  |  |  |
| Description: Advertising and Other Revenues | $(\$ 25,000)$ |  |  |  |  |  |  |  |  |
| Description: Athletic Transportation Fees | $(\$ 65,000)$ |  |  |  |  |  |  |  |  |
| Description: Career Tech Transportation Aid | (\$ 2,500) |  |  |  |  |  |  |  |  |
| Description: Career Technical Center - State Aid | $(\$ 180,000)$ |  |  |  |  |  |  |  |  |
| Description: Special Education Aid (formerly named Catast | $(\$ 300,000)$ |  |  |  |  |  |  |  |  |
| Description: Impact Aid | (\$ 6,000) |  |  |  |  |  |  |  |  |
| Description: Indirect Costs | (\$ 85,000) |  |  |  |  |  |  |  |  |
| Description: Medicaid | $(\$ 600,000)$ |  |  |  |  |  |  |  |  |
| Description: School Building Aid - State Aid | $(\$ 581,114)$ |  |  |  |  |  |  |  |  |
| Description: State Adequate Education Grant | (\$9,272,072) |  |  |  |  |  |  |  |  |
| Description: Tuition Revenue from Other Districts | $(\$ 4,234,563)$ |  |  |  |  |  |  |  |  |
| Description: State Kindergarten Program, SB191 Grant | (\$ 296,626) |  |  |  |  |  |  |  |  |
| Detail Total: | (\$15,686,886.00) |  |  |  |  |  |  |  |  |
| Budg_Cat: Education - R70 | (\$15,686,886) |  | (\$15,375,333) | (\$15,686,886) | (\$15,686,886) | \$ |  | $(311,553)$ | 2.03\% |
| 1000.1.600.46900.3918.00000.00.000.000.R80 Transfer From Trust Funds |  |  | (\$1,467,797) | $(\$ 382,996)$ | $(\$ 342,996)$ |  | (\$ | 1,124,801) | -76.63\% |
| Budg_Cat: Operating Transfers In - R80 | (\$2,672,391) |  | (\$1,467,797) | $(\$ 382,996)$ | $(\$ 342,996)$ |  | (\$ | 1,124,801) | -76.63\% |
| Func: Education - 46900 | (\$18,914,768) |  | (\$16,843,130) | (\$16,069,882) | (\$16,029,882) | \$ |  | 813,248 | -4.83\% |



## Police COPS Grant Revenues

Fiscal Year: 2018-2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
FY18 Adopted FY19 Department Manager


## Police DHA Grant Revenue Detail Report

Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

## Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

FY17 Actual
Request FY19 City Manager Manager Dollar Change Percent Change
Proposed
Proposed Dollar Change Percent Change

Account Description


## Police DHA Grant Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

FY17 Actual Budget

Request Manager Manager
Proposed Dollar Change Percent Change

| Proj_Grant: Police - Dover DHA Neighborhood Officer - | $\$ 0.00$ | $(\$ 108,766.00)$ | $(\$ 115,330.00)$ | $(\$ 115,330.00)$ | $(\$ 6,564.00)$ | 6.03 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

6.03 02305

## Police Granite Youth Alliance Grant Revenue

Fiscal Year: 2018-2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
Account $\quad$ Description FY17 Actua
2245.1.210.42150.3311.02393.18.000. Federal Grant Reimbrsmt
Column: [FY19CityManagerProposed]
Description: Granite Youth Alliance Grant
Description: STOP Act Grant Funding

## Column Total:

2245.1.210.42150.3390.02393.18.000. Misc Intergovernmental

Column: [FY19CityManagerProposed]
Description: Youth to Youth Program Income

## Column Total:

2245.1.210.42150.3911.02393.18.000. GYA - Transfer From General

Budg_Cat: Intergovernmental - R30
Year: FY18-18
$\$ 0.00$
Budget
(\$34,000.00)
(\$20,038.00)
(\$54,038.00)
$\$ 0.00$
(\$21,124.00)
(\$25,000.00)
(\$25,000.00)
(\$3,876.00)
18.35

Budget FTE Position Desc.
(\$25,000.00)
(\$25,000.00)

| $\$ 0.00$ | $(\$ 18,122.00)$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 18,122.00$ | $(100.00)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $\$ 0.00$ | $(\$ 69,246.00)$ | $(\$ 79,038.00)$ | $(\$ 79,038.00)$ | $(\$ 9,792.00)$ | 14.14 |
| $\$ 0.00$ | $(\$ 69,246.00)$ | $(\$ 79,038.00)$ | $(\$ 79,038.00)$ | $(\$ 9,792.00)$ | 14.14 |

## Police Granite Youth Alliance Grant Revenue

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | 8 Adopted Budget | Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proj_Grant: | - 02393 | \$0.00 | (\$69,246.00) | (\$79,038.00) | (\$79,038.00) | (\$9,792.00) | 14.14 |

City of Dover, New Hampshire

## Youth Tobacco \& Alcohol Awareness Revenue

Fiscal Year: 2018-2019 $\quad \square$ Print accounts with zero balance $\square$Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City Manager Manager
Proposed Dollar Change Percent Change

| Account Description | FY17 Actual | Budget | Request | Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2250.1.210.42150.3390.02345.18.000. WDH - Misc Intergovernmenta | \$0.00 | (\$125,000.00) | (\$125,000.00) | (\$125,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: WDH Youth Empowerment Grant | (\$125,000.00) |  |  |  |  |  |
| Column Total: | (\$125,000.00) |  |  |  |  |  |
| 2250.1.210.42150.3911.02345.18.000. Transfer From General Fund | \$0.00 | (\$51,580.00) | (\$52,805.00) | (\$52,805.00) | (\$1,225.00) | 2.37 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Local Share for Youth Empowerment Program | (\$52,805.00) |  |  |  |  |  |
| Column Total: | (\$52,805.00) |  |  |  |  |  |
| Grand Total: | \$0.00 | (\$176,580.00) | (\$177,805.00) | (\$177,805.00) | (\$1,225.00) | 0.69 |
|  |  | End of R |  |  |  |  |

City of Dover, New Hampshire
Education - Estimated Revenues School Cafeteria Fund
From Date: $7 / 1 / 2018 \quad$ To Date: $\quad$ Definition: FY19 City Manager Proposed

| Account Description | FY17 Actual |  | FY18 Adopted | FY19 Board Request | Manager <br> Proposed |  | Dollar Change | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2800.1.600.46900.3700.00000.00.000.000.R70 Education Revenue | (\$1,572,436) |  | (\$1,730,000) | (\$1,730,000) | (\$1,730,000) | \$ | - | 0.00\% |
| Detail: [FY19CityManagerProposed] Description: School Cafeterias Revenue | $\begin{array}{r} \text { Budget } \\ (\$ 1,730,000) \end{array}$ | FTE | Position Desc. |  |  |  |  |  |
| Detail Total: | (\$1,730,000.00) |  |  |  |  |  |  |  |
| Budg_Cat: Education - R70 | $(\$ 1,572,436)$ |  | (\$1,730,000) | (\$1,730,000) | (\$1,730,000) | \$ | - | 0.00\% |
| Func: Education - 46900 | $(\$ 1,572,436)$ |  | (\$1,730,000) | (\$1,730,000) | (\$1,730,000) | \$ | - | 0.00\% |
| Fund: School Cafeteria Fund - 2800 | $(\$ 1,572,436)$ |  | (\$1,730,000) | (\$1,730,000) | (\$1,730,000) | \$ | - | 0.00\% |

## City of Dover, New Hampshire

Education - Estimated Revenues School DOE Federal Grants

## Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/20
0/2019 Definition: FY19 City Manager Proposed

| Account Description | FY17 Actual |  | FY18 Adopted | FY19 Board Request | Manager <br> Proposed | Dollar Change |  | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2820.1.600.46900.3700.00000.00.000.000.R70 Education Revenue | (\$2,730,614) |  | (\$3,051,108) | (\$3,101,013) | (\$3,101,013) | (\$ | 49,905) | 1.64\% |
| Detail: [FY19CityManagerProposed] Description: Federal DOE Grant Revenues | $\begin{array}{r} \text { Budget } \\ (\$ 3,101,013) \end{array}$ | FTE | Position Desc. |  |  |  |  |  |
| Detail Total: | (\$3,101,013.00) |  |  |  |  |  |  |  |
| Budg_Cat: Education - R70 | (\$2,730,614) |  | (\$3,051,108) | (\$3,101,013) | (\$3,101,013) | (\$ | 49,905) | 1.64\% |
| Func: Education - 46900 | (\$2,730,614) |  | (\$3,051,108) | (\$3,101,013) | (\$3,101,013) | (\$ | 49,905) | 1.64\% |
| Fund: School - DOE Federal Grants - 2820 | (\$2,730,614) |  | (\$3,051,108) | (\$3,101,013) | (\$3,101,013) | (\$ | 49,905) | 1.64\% |

## City of Dover, New Hampshire

## Education - Estimated Revenues School Special Pgms \& Grants Fund

Fiscal Year: 2018-2019


## Public Safety Special Details - Revenues

Fiscal Year: 2018-2019
From Date: $3 / 1 / 2018 \quad$ To Date: $3 / 31 / 2018$Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account
Description
FY17 Actual Budget

Request FY19 City Manager

| 3207.1.210.42160.3424.00000.00.000. Police Sp Details-Outside Ser | (\$439,342.84) | (\$440,315.00) | (\$407,918.00) | (\$407,918.00) | \$32,397.00 | (7.36) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio | Desc. |  |  |  |
| Description: Police Overtime and Cruiser | (\$407,918.00) |  |  |  |  |  |
| Column Total: | (\$407,918.00) |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$439,342.84) | (\$440,315.00) | (\$407,918.00) | (\$407,918.00) | \$32,397.00 | (7.36) |
| 3207.1.210.42160.3611.00000.00.000. Police Sp Details-Interest on $/$ | (\$541.52) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Misc. Revenue - R50 | (\$541.52) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Loc_Dept: Police-210 | (\$439,884.36) | (\$440,315.00) | (\$407,918.00) | (\$407,918.00) | \$32,397.00 | (7.36) |

## Public Safety Special Details - Revenues

Fiscal Year: 2018-2019
From Date: $3 / 1 / 2018 \quad$ To Date: $3 / 31 / 2018$Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: |

## Parking Activity Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
 FY19 City


Solid Waste Fund Revenue Detail Report
Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department $\quad$| FY19 City |
| ---: | :--- |
| Manager |

Account Description
FY17 Actual Budget

Request
Manager
Proposed Dollar Change Percent Change

Func: CS - Waste Mgmt - 43230
Grand Total:

| $(\$ 967,508.42)$ | $(\$ 1,008,582.00)$ |
| :--- | :--- |
| $(\$ 967,508.42)$ | $(\$ 1,008,582.00)$ |

$(\$ 1,184,768.00)$
$(\$ 1,184,768.00)$
(\$1,184,768.00)
(
17.47
(\$967,508.42)
(\$1,008,582.00)
(\$1,184,768.00)
(\$1,184,768.00)
(\$176,186.00)
17.47

End of Report


## McConnell Center Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollars
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

| Account Description | FY17 Actual | FY18 Adopted F Budget | Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description: Zebra Crossings (227 sf) + (768 sf) | (\$14,278.00) |  |  |  |  |  |
| Column Total: | (\$749,468.00) |  |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$708,066.75) | (\$709,772.00) | (\$749,468.00) | (\$749,468.00) | (\$39,696.00) | 5.59 |
| 3381.1.350.41941.3911.00000.00.000. Transfer From General Fund | (\$133,901.04) | (\$228,135.00) | (\$217,415.00) | (\$217,415.00) | \$10,720.00 | (4.70) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position | esc. |  |  |  |
| Description: City Council Bldg. Subsidy (unallocated space) | (\$9,535.00) | 683 sq ft |  |  |  |  |
| Description: City Council Subsidy (general) | (\$193,314.00) | General sub |  |  |  |  |
| Description: School Portion - Building Debt | (\$14,566.00) |  |  |  |  |  |
| Column Total: | (\$217,415.00) |  |  |  |  |  |
| Budg_Cat: Operating Transfers In - R80 | (\$133,901.04) | (\$228,135.00) | (\$217,415.00) | (\$217,415.00) | \$10,720.00 | (4.70) |
| Func: Gen Gov't Buildings - 41941 | (\$841,967.79) | (\$937,907.00) | (\$966,883.00) | (\$966,883.00) | (\$28,976.00) | 3.09 |
| Fund: McConnell Center-3381 | (\$841,967.79) | (\$937,907.00) | (\$966,883.00) | (\$966,883.00) | (\$28,976.00) | 3.09 |
| Grand Total: | (\$841,967.79) | (\$937,907.00) | (\$966,883.00) | (\$966,883.00) | (\$28,976.00) | 3.09 |
| End of Report |  |  |  |  |  |  |

## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description

Budget Request Budget - Request

Account
3410.1.350.45120.3410.00000.00.000. Recr Pgm - Sales \& Service C
Column: [FY19CityManagerProposed]
Description: 5th \& 6th Grade Basketball $80 @ \$ 90$

Description: Basketball Clinics 50 @ \$40
Description: Fun On Stage 35 @ \$125
Description: High School Basketball 60 @ $\$ 90$
Description: Jr. High Basketball 50 @ $\$ 90$
Description: Kinder Shots 40 @ $\$ 70$
Description: Lil Shots Basketball - grades 1 \& 2, 110 @ \$70
Description: Midget Basketball - grades 3 \& 4, 80 @ \$80
Description: Music Theater 35 @ \$235
Description: On Track 20 @ \$50
Description: Playground Memberships - Youth 100 @ \$320
Description: Summer Sports Camps $100 @ \$ 75$
Column Total:
3410.1.350.45120.3443.00000.00.000. Programs - Non-Resident Ché

Column: [FY19CityManagerProposed]
Description: Basketball HS, Non-Resident, 5 @ \$110
Description: Lil Shots Basketball - Non Resident 1 @ \$90
Column Total:
Budg_Cat: Charges for Services - R40
(\$63,137.50)

Budget
(\$7,200.00)
(\$2,000.00)
(\$4,375.00)
(\$5,400.00)
(\$4,500.00)
(\$2,800.00)
(\$7,700.00)
(\$6,400.00)
(\$8,225.00)
(\$1,000.00)
(\$32,000.00)
(\$7,500.00)
(\$89,100.00)
(\$910.00)

Budget
(\$550.00)
(\$90.00)
(\$640.00)
(\$64,047.50)
$(\$ 87,000.00) \quad(\$ 89,100.00)$
(\$87,000.00)
FTE Position Desc.

FTE Position Desc
(\$87,640.00)
(\$89,740.00)
2017.4.15

Page:
rptGLGenBudgetRptUsingDefinition

## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed


FY17 Actual Budget

Request FY19 City Manager Proposed Dollar Change Percent Change

| 3410.1.350.45120.3911.00000.00.000. Programs - Transfer From Ge | (\$6,600.00) | (\$15,500.00) | (\$20,000.00) | (\$20,000.00) | (\$4,500.00) | 29.03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Hardship Subsidy Program Scholarships | $(\$ 20,000.00)$ |  |  |  |  |  |
| Column Total: | (\$20,000.00) |  |  |  |  |  |
| Budg_Cat: Operating Transfers In - R80 | (\$6,600.00) | (\$15,500.00) | (\$20,000.00) | (\$20,000.00) | (\$4,500.00) | 29.03 |
| 3410.1.350.45120.3999.00000.00.000. Programs - Budgetary Use of ${ }^{-}$ | \$0.00 | (\$80,934.00) | (\$97,522.00) | (\$97,522.00) | (\$16,588.00) | 20.50 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio | Desc. |  |  |  |
| Description: Budgetary Use of Fund Balance | (\$97,522.00) |  |  |  |  |  |
| Column Total: | (\$97,522.00) |  |  |  |  |  |
| Budg_Cat: Other Financing Sources - R90 | \$0.00 | (\$80,934.00) | (\$97,522.00) | (\$97,522.00) | (\$16,588.00) | 20.50 |
| Func: Programs - 45120 | (\$70,647.50) | (\$184,074.00) | (\$207,262.00) | (\$207,262.00) | (\$23,188.00) | 12.60 |


| 3410.1.350.45120.3911.00000.00.000. Programs - Transfer From Ge | (\$6,600.00) | (\$15,500.00) | (\$20,000.00) | (\$20,000.00) | (\$4,500.00) | 29.03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Hardship Subsidy Program Scholarships | $(\$ 20,000.00)$ |  |  |  |  |  |
| Column Total: | (\$20,000.00) |  |  |  |  |  |
| Budg_Cat: Operating Transfers In - R80 | (\$6,600.00) | (\$15,500.00) | (\$20,000.00) | (\$20,000.00) | (\$4,500.00) | 29.03 |
| 3410.1.350.45120.3999.00000.00.000. Programs - Budgetary Use of ${ }^{-}$ | \$0.00 | (\$80,934.00) | (\$97,522.00) | (\$97,522.00) | (\$16,588.00) | 20.50 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio | Desc. |  |  |  |
| Description: Budgetary Use of Fund Balance | (\$97,522.00) |  |  |  |  |  |
| Column Total: | (\$97,522.00) |  |  |  |  |  |
| Budg_Cat: Other Financing Sources - R90 | \$0.00 | (\$80,934.00) | (\$97,522.00) | (\$97,522.00) | (\$16,588.00) | 20.50 |
| Func: Programs - 45120 | (\$70,647.50) | (\$184,074.00) | (\$207,262.00) | (\$207,262.00) | (\$23,188.00) | 12.60 |

(\$20,000.00)
(\$4,500.00)
29.03


## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date:
6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

$$
\begin{array}{ll}
\text { FY18 Adopted FY19 Department } & \text { FY19 City } \\
\text { Ranager }
\end{array}
$$ Budget

Request Mroposed Dollar Change Percent Change

Column Total:
(\$55,505.00)


## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

| $\$ 0.00$ | $\$ 0.00$ |
| ---: | ---: |
| $(\$ 5,500.00)$ | $(\$ 5,500.00)$ |
| $(\$ 66.965 .00)$ | $(\$ 69,165.00)$ |


$(\$ 5,500.00)$
$\$ 0.00$
0.00
(\$66,965.00)
(\$69,165.00)
(\$69,165.00)
(\$2,200.00)
3.29

FY18 Adopted FY19 Department
FY17 Actual Budget Budget $\begin{array}{r}\text { Request }\end{array}$
$(\$ 58,655.40)$
$-(\$ 5,100.00)$
Budget
$(\$ 5,500.00)$
$(\$ 5,500.00)$
$-(\$ 105.90)$
$(\$ 5,205.90)$
$(\$ 63,861.30)$

FY19 City Manager Manager
Proposed Dollar Change Percent Change
$(\$ 61,465.00) \quad(\$ 63,665.00) \quad(\$ 63,665.00) \quad(\$ 2,200.00) \quad 3.58$
(\$5,500.00) (\$5,500.00)
(\$5,500.00)
$\$ 0.00$
0.00

FTE Position Desc.
olumn: [FY19CityManagerProposed] Description: Gym Rental 100 @ \$55 Column Total:
3410.1.350.45121.3632.00000.00.000. Rec - McConnell Recreation-E

## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

## Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City Manager
Account Description FY17Actual Budget Request Proposed Dollar Change Percent Change

| 3410.1.350.45124.3442.00000.00.000. Indoor Pool - Recreation Char | (\$25,575.00) | (\$27,050.00) | (\$27,050.00) | (\$27,050.00) | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Lessons and Programs 520 @ \$50 | (\$26,000.00) |  |  |  |  |  |
| Description: Private Lessons 21 @ \$50 | (\$1,050.00) |  |  |  |  |  |
| Column Total: | (\$27,050.00) |  |  |  |  |  |
| 3410.1.350.45124.3443.00000.00.000. Indoor Pool - Non-Resident Cl | (\$7,010.00) | (\$9,660.00) | (\$9,660.00) | (\$9,660.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Private Lessons - Non Resident 3 @ $\$ 70$ | (\$210.00) |  |  |  |  |  |
| Description: $\begin{aligned} & \text { Swimming Lessons - Non Resident } \\ & 135 @ \$ 70\end{aligned}$ | $(\$ 9,450.00)$ |  |  |  |  |  |
| Column Total: | $(\$ 9,660.00)$ |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$32,585.00) | (\$36,710.00) | (\$36,710.00) | (\$36,710.00) | \$0.00 | 0.00 |
| Func: Indoor Pool - 45124 | (\$32,585.00) | (\$36,710.00) | (\$36,710.00) | (\$36,710.00) | \$0.00 | 0.00 |

## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019
From Date: 7/1/2018

## To Date:

Description
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
FY17 Actual

rptGLGenBudgetRptUsingDefinition

## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY17 Actual

Request FY19 City Manager Manager Dollar Change Percent Change

| Account Description | FY17 Actual | Budget | Request | Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3410.1.350.45149.3442.00000.00.000. Camp Kool-Recreation Charc | (\$62,576.83) | (\$74,200.00) | (\$74,200.00) | (\$74,200.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Camp Kool 8wks (53 campers/wk) 424 @ \$175 | $\begin{array}{r} \text { Budget } \\ (\$ 74,200.00) \end{array}$ | FTE Positio | sc. |  |  |  |
| Column Total: | (\$74,200.00) |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$62,576.83) | (\$74,200.00) | (\$74,200.00) | (\$74,200.00) | \$0.00 | 0.00 |
| 3410.1.350.45149.3911.00000.00.000. Transfer From General Fund | (\$8,900.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Operating Transfers In - R80 | (\$8,900.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Func: Arena - 45149 | (\$71,476.83) | (\$74,200.00) | (\$74,200.00) | (\$74,200.00) | \$0.00 | 0.00 |

## Budgeted Special Revenue Revenue Detail

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

 BudgetFY17 Actual
(\$405,036.91)
(\$405,036.91)
(\$548,949.00) (\$579 337.00)
$(\$ 579,337.00) \quad(\$ 579,337.00) \quad(\$ 30,388.00)$
FY19 City
Manager
Proposed Dollar Change Percent Change
5.54

End of Report

## Public Library Fines Revenue Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new pageExclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3455.1.390.45500.3529.00000.00.000. Public Library-Misc Fines \& Fc | (\$37,259.79) | (\$32,978.00) (\$39,705.00) | (\$39,705.00) | (\$6,727.00) | 20.40 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Earbud \& flashdrive sales | (\$50.00) |  |  |  |  |
| Description: Fines collected for overdue materials | (\$24,315.00) |  |  |  |  |
| Description: Lost library card fees | (\$240.00) |  |  |  |  |
| Description: Lost or damaged payments | (\$800.00) |  |  |  |  |
| Description: Passport application execution fees | (\$7,700.00) |  |  |  |  |
| Description: Public printing, faxing fees | (\$6,600.00) |  |  |  |  |
| Column Total: | (\$39,705.00) |  |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$37,259.79) | $(\$ 32,978.00) \quad(\$ 39,705.00)$ | (\$39,705.00) | (\$6,727.00) | 20.40 |
| 3455.1.390.45500.3999.00000.00.000. Public Library - Budgetary Ust | \$0.00 | (\$3,700.00) (\$3,700.00) | (\$3,700.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Budgetary use of fund balance | (\$3,700.00) |  |  |  |  |
| Column Total: | (\$3,700.00) |  |  |  |  |
| Budg_Cat: Other Financing Sources - R90 | \$0.00 | (\$3,700.00) (\$3,700.00) | (\$3,700.00) | \$0.00 | 0.00 |
| Func: Public Library - 45500 | (\$37,259.79) | $(\$ 36,678.00) \quad(\$ 43,405.00)$ | (\$43,405.00) | (\$6,727.00) | 18.34 |
| Grand Total: | (\$37,259.79) | $(\$ 36,678.00) \quad(\$ 43,405.00)$ | (\$43,405.00) | (\$6,727.00) | 18.34 |



City of Dover, New Hampshire

## Other Post Employment Benefits Fund - Revenues

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $6 / 30 / 2019$ $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted Budget | 19 Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | (\$1,572,154.91) | (\$1,594,311.00) | (\$1,475,096.00) | (\$1,475,096.00) | \$119,215.00 | (7.48) |
| End of Report |  |  |  |  |  |  |  |




City of Dover, New Hampshire
Education - Estimated Revenues School Tuition Programs
Fiscal Year: 2018-201
From Date: 7/1/2018 To Date: 6/30/2019 Definition: FY19 City Manager Proposed


## City of Dover, New Hampshire

## Education - Estimated Revenues School Alternative Education Fund



Education - Estimated Revenues School Facilities Fund
Fiscal Year: 2018-2019

| From Date: | 7/1/2018 | To Date: |
| :--- | ---: | ---: |
|  |  | $6 / 30 / 2019$ |
| Account | Description |  |

3830.1.600.46900.3700.00000.00.000.000.R70 Education Revenue

Detail: [FY19CityManagerProposed]
Description: School Facilities Rental Revenue
Detail Total:
Budg_Cat: Education - R70
Func: Education - 46900
Fund: School Facilities Fund - 3830

City of Dover, New Hampshire
Definition: FY19 City Manager Proposed

FY19 Board Manager
FY17 Actual
(\$142,182) Budget FTE (\$199,127) (\$199,127.00)

| $(\$ 142,182)$ | $(\$ 190,395)$ | $(\$ 199,127)$ | $(\$ 199,127)$ | $(\$ 8,732)$ | $4.59 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $(\$ 142,182)$ | $(\$ 190,395)$ | $(\$ 199,127)$ | $(\$ 199,127)$ | $(\$ 8,732)$ | $4.59 \%$ |
| $(\$ 142,182)$ | $(\$ 190,395)$ | $(\$ 199,127)$ | $(\$ 199,127)$ | $(\$ 8,732)$ | $4.59 \%$ |

## Water Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed




## Water Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019


## Sewer Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City


## Sewer Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.1.300.43250.3611.00000.00.000. CS - Sewer-Interest on Arrear | (\$60,061.79) | (\$52,000.00) (\$52,000.00) | (\$52,000.00) | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Interest on late payments (12\%) Column Total: | Budget $(\$ 52,000.00)$ $(\$ 52,000.00)$ | FTE Position Desc. |  |  |  |
| Budg_Cat: Misc. Revenue - R50 | (\$1,297,777.87) | $(\$ 57,000.00) \quad(\$ 57,000.00)$ | (\$57,000.00) | \$0.00 | 0.00 |
| 5320.1.300.43250.3998.00000.00.000. CS - Sewer - Invested in Capi | \$0.00 | (\$690,557.00) (\$520,992.00) | (\$520,992.00) | \$169,565.00 | (24.55) |
| Column: [FY19CityManagerProposed] <br> Description: GASB 34 - Invested in Capital Assets Column Total: | $\begin{array}{r} \text { Budget } \\ (\$ 520,992.00) \\ (\$ 520,992.00) \end{array}$ | FTE Position Desc. |  |  |  |
| Budg_Cat: Other Financing Sources - R90 | \$0.00 | (\$690,557.00) (\$520,992.00) | (\$520,992.00) | \$169,565.00 | (24.55) |
| Func: CS - Sewer - 43250 | (\$7,868,397.69) | (\$7,718,811.00) (\$7,795,702.00) | (\$7,795,702.00) | (\$76,891.00) | 1.00 |

## Sewer Fund Revenue Detail Report

Fiscal Year: 2018-2019Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019
Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account <br> Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.1.300.43256.3410.00000.00.000. CS - Sewer - WWTP - Sales 8 | (\$7,334.81) | (\$7,500.00) (\$7,500.00) | (\$7,500.00) | \$0.00 | 0.00 |  |
| Column: [FY19CityManagerProposed] <br> Description: Lab services Column Total: | Budget $(\$ 7,500.00)$ $(\$ 7,500.00)$ | FTE Position Desc. |  |  |  |  |
| 5320.1.300.43256.3461.00000.00.000. CS - Sewer - WWTP - Septic ${ }^{-}$ | (\$11,044.01) | (\$17,000.00) (\$17,000.00) | (\$17,000.00) | \$0.00 | 0.00 |  |
| Column: [FY19CityManagerProposed] Description: Septic Tank Discharges Column Total: | $\begin{array}{r} \text { Budget } \\ (\$ 17,000.00) \\ (\$ 17,000.00) \end{array}$ | FTE Position Desc. |  |  |  |  |
| 5320.1.300.43256.3490.00000.00.000. CS - Sewer - WWTP - Misc St | (\$5,618.15) | (\$21,250.00) (\$21,250.00) | (\$21,250.00) | \$0.00 | 0.00 |  |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Class I Permit 6 YR @ \$1,500 | (\$9,000.00) |  |  |  |  |  |
| Description: Class II Permit 67 YR @ \$100 | (\$6,700.00) |  |  |  |  |  |
| Description: Dentist 16 YR @ \$100 | (\$1,600.00) |  |  |  |  |  |
| Description: Restaurant 79 YR @ \$50 | (\$3,950.00) |  |  |  |  |  |
| Column Total: | (\$21,250.00) |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | (\$23,996.97) | $(\$ 45,750.00) \quad(\$ 45,750.00)$ | (\$45,750.00) | \$0.00 | 0.00 |  |
| 5320.1 .300 .43256 .3599 .00000 .00 .000. CS - Sewer - WWTP - Misc RI | (\$353.12) | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |  |
| 5320.1.300.43256.3611.00000.00.000. CS - Sewer - WWTP - Interes | (\$71.94) | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |  |
| Budg_Cat: Misc. Revenue - R50 | (\$425.06) | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |  |
| Func: CS - Sewer - WWTP - 43256 | (\$24,422.03) | (\$45,750.00) (\$45,750.00) | (\$45,750.00) | \$0.00 | 0.00 |  |
| Printed: 03/20/2018 3:32:54 PM Report: |  | 2017.4.15 |  |  | Page: | 3 |
|  |  | rptGLGenBudgetRptUsingDefinition |  |  |  |  |

## Sewer Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\square$
$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page
From Date: 7/1/2018 To Date: 6/30/2019 $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City


## Dovernet Fund Revenues

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
Account
Description

Request FY19 City
Manager
FY17 Actual
Request
Proposed Dollar Change Percent Change

| 6100.1.550.49200.3633.01206.00.000. DoverNet - Franchise Fees | $(\$ 325,012.92)$ | $(\$ 470,000.00)$ | $(\$ 460,000.00)$ | $(\$ 460,000.00)$ | $\$ 10,000.00$ |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
| Column: [FY19CityManagerProposed] | Budget | FTE | Position Desc. |  |  |  |
| $\quad$ Description: Cable Franchise Licensing Fee 4.0\% | $(\$ 460,000.00)$ |  |  |  |  |  |
| $\quad$ Column Total: | $(\$ 460,000.00)$ |  |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | $(\$ 325,012.92)$ | $(\$ 470,000.00)$ | $(\$ 460,000.00)$ | $(\$ 460,000.00)$ | $\$ 10,000.00$ |  |
| Proj_Grant: Dover Communications Studio - 01206 | $(\$ 325,012.92)$ | $(\$ 470,000.00)$ | $(\$ 460,000.00)$ | $(\$ 460,000.00)$ | $\$ 10,000.00$ | $(2.13)$ |




## Central Stores Fund Revenue Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| 6110.1.550.49200.3410.00000.00.000. Central Stores - Sales \& Servi | $\cdots(\$ 93,881.09)$ | $(\$ 101,586.00)$ | $(\$ 103,286.00)$ | $(\$ 103,286.00)$ | $(\$ 1,700.00)$ |
| Column: [FY19CityManagerProposed] | Budget | FTE | Position Desc. |  |  |
| Description: Bathroom paper products | $(\$ 27,000.00)$ |  |  |  |  |
| Description: Copy sale Charges to departments | $(\$ 25,886.00)$ |  |  |  |  |
| Description: Postage Charges to departments | $(\$ 50,400.00)$ |  |  |  |  |
| Column Total: | $(\$ 103,286.00)$ |  |  |  |  |
| Budg_Cat: Charges for Services - R40 | $(\$ 93,881.09)$ | $(\$ 101,586.00)$ | $(\$ 103,286.00)$ | $(\$ 103,286.00)$ | $(\$ 1,700.00)$ |
| Func: Internal Service -49200 | $(\$ 93,881.09)$ | $(\$ 101,586.00)$ | $(\$ 103,286.00)$ | $(\$ 103,286.00)$ | $(\$ 1,700.00)$ |

## Central Stores Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $6 / 30 / 2019$

## FY18 Adopted FY19 Department Budget <br> Request

 FY19 City Manager ManagerProposed Dollar Change Percent Change FY17 Actual
(\$93,881.09)
$(\$ 101,586.00) \quad(\$ 103,286.00) \quad(\$ 103,286.00)$
(\$1,700.00)
1.67

End of Report

## Fleet Maintenance Fund Revenue Detail Report

Fiscal Year: 2018-2019 $\quad \square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
Account Description
6310.1.550.49200.3410.00000.00.000. Fleet Maint - Sales \& Service
Column: [FY19CityManagerProposed]
Description: Outside Contracted Services

Column Total:
6310.1.550.49200.3471.00000.00.000. Fleet Maint - Sale of Vehicle F
Column: [FY19CityManagerProposed]

Description: General Fund Dept Parts Costs
Description: Outside Services Parts Costs
Description: Parking Activity Fund Parts Costs
Description: Sewer Fund Parts Costs
Description: Water Fund Parts Costs

## Column Total:

6310.1.550.49200.3473.00000.00.000. Fleet Maint - Vehicle Labor Cr
Column: [FY19CityManagerProposed]

Description: General Fund
Description: Parking Activity Fund
Description: Sewer Fund
Description: Water Fund
Column Total:
Budg_Cat: Charges for Services - R40
(\$30,580.31)
(\$37,000.00) (\$37,000.00)
(\$37,000.00)
FTE Position Desc.
(\$37,000.00)
(\$37,000.00)
(\$315,090.79)
Budget
(\$201,670.00)
(\$108,880.00)
(\$883.00)
(\$28,965.00)
(\$39,899.00)
(\$380,297.00)
(\$500,536.80)
Budget
(\$366,538.00)
$(\$ 1,632.00)$
(\$76,572.00)
(\$85,792.00)
(\$530,534.00)
(\$846,207.90)
(\$330,297.00)

FTE Position Desc.

FTE Position Desc.
(\$947,831.00)
(\$947,831.00)
(\$80,000.00)
9.22

## Fleet Maintenance Fund Revenue Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Definition: inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City


## Fleet Maintenance Fund Revenue Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

> FY18 Adopted FY19 Department
Account Description

FY17 Actual Budget

Request
FY19 City
Manager
Manager
Proposed Dollar Change Percent Change
Grand Total:
(\$874,811.38)
$(\$ 958,776.00) \quad(\$ 1,018,732.00) \quad(\$ 1,018,732.00) \quad(\$ 59,956.00)$
6.25

End of Report


## City of Dover, New Hampshire

Workers Compensation Fund Revenue Detail Repor
Fiscal Year: 2018-2019

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
Y18 Adopted FY19 Department Manager Manager
Proposed Dollar Change Percent Change
Account Description
FY17 Actual Budget

Request

Fund: Workers Compensation Fund - 6800
Grand Total:

| $(\$ 599,469.56)$ | $(\$ 654,358.00)$ | $(\$ 511,122.00)$ | $(\$ 511,122.00)$ | $\$ 143,236.00$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $(\$ 599,469.56)$ | $(\$ 654,358.00)$ | $(\$ 511,122.00)$ | $(\$ 511,122.00)$ | $\$ 143,236.00$ |

End of Report

## APPROPRIATIONS ALL BUDGETED FUNDS

Proprietary Funds 11\%

FY17 FY18 FY19 Dollar Percent
Actual Council City Mgr Increase Incr(Decr)

| Fund Type | Realized | Adopted | Proposed | (Decrease) | City Mgr |
| :--- | :---: | :---: | :---: | ---: | ---: |
| General Fund | $106,711,552$ | $111,412,377$ | $115,985,176$ | $4,572,799$ | $4.1 \%$ |


| Special Rev Funds | $12,178,536$ | $12,239,777$ | $12,722,636$ | 482,859 | $3.9 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Proprietary Funds | $13,538,878$ | $16,049,338$ | $16,557,530$ | 508,192 | $3.2 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Totals | $132,428,966$ | $139,701,492$ | $145,265,342$ | $5,563,850$ | $4.0 \%$ |

General Fund: Activities accounted for in the General Fund include Public Safety (Police and Fire \& Rescue), Public Works functions such as upkeep of streets and drains, Recreation functions such as the Indoor Pool, Thompson Pool and Ice Arena, the Public Library and Public Welfare. These are mainly Property Tax supported.
Special Revenue: Activities accounted for where revenues have been restricted to the activity. These include Federal and State grants as well as locally restricted money such as parking receipts for the Parking Activity Fund, the receipts for sale of waste bags restricted to the Residential Waste Fund and the OPEB Liability Fund. The Downtown Dover TIF and the Waterfront TIF are budgeted as special revenue funds.
Proprietary:
Activities that are usually self supporting and accounted for in the same nature as private enterprise. These include Enterprise funds like the Water and Sewer Utility Funds. This Fund type also includes the Internal Service Funds which service departments.

| Fund | City of Dover Fiscal Year 2019 Budget <br> July 1, 2018 - June 30, 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Appropriations Summary by Fund |  |  |  |  |  |
|  | Description | FY17 <br> Prior Year <br> Actual | FY18 <br> Council <br> Adopted | FY19 <br> City Mgr. <br> Proposed | Dollar <br> Change | Percent Change |
| 1000 General Fun |  |  |  |  |  |  |
|  | City Council | 385,694 | 542,058 | 562,183 | 20,125 | 3.7 |
|  | Executive | 879,891 | 1,039,875 | 1,198,570 | 158,695 | 15.3 |
|  | Finance | 1,776,779 | 1,785,034 | 1,858,605 | 73,571 | 4.1 |
|  | Planning | 661,964 | 696,427 | 715,409 | 18,982 | 2.7 |
|  | Misc. Gen Gov't | 923,632 | 1,158,599 | 839,935 | $(318,664)$ | (27.5) |
|  | Police | 8,201,744 | 8,952,632 | 9,175,868 | 223,236 | 2.5 |
|  | Fire \& Rescue | 8,482,372 | 8,981,979 | 9,460,962 | 478,983 | 5.3 |
|  | Comm Serv PW | 7,277,940 | 7,148,652 | 7,603,633 | 454,981 | 6.4 |
|  | Recreation | 2,070,248 | 2,221,921 | 2,258,832 | 36,911 | 1.7 |
|  | Public Library | 1,315,830 | 1,377,030 | 1,409,055 | 32,025 | 2.3 |
|  | Public Welfare | 710,019 | 856,608 | 796,220 | $(60,388)$ | (7.0) |
|  | Debt Service | 12,199,949 | 12,014,563 | 12,311,694 | 297,131 | 2.5 |
|  | Other Financing Sources/Uses | 3,521,696 | 3,809,937 | 3,824,881 | 14,944 | 0.4 |
|  | School | 49,790,015 | 52,113,315 | 55,008,984 | 2,895,669 | 5.6 |
|  | Intergovernmental | 8,513,779 | 8,713,747 | 8,960,345 | 246,598 | 2.8 |
|  | Total 1000 General Fund | 106,711,552 | 111,412,377 | 115,985,176 | 4,572,799 | 4.1 |
| 2100 | CDBG - Entitlement |  |  |  |  |  |
|  | Planning | 290,306 | 311,088 | 383,534 | 72,446 | 23.3 |
|  | Total 2100 CDBG - Entitlement | 290,306 | 311,088 | 383,534 | 72,446 | 23.3 |
| 2210 | DOJ - Drug Ed \& Enforce |  |  |  |  |  |
|  | Police | 134,922 | 125,820 | 132,427 | 6,607 | 5.3 |
|  | Total 2210 DOJ - Drug Ed \& Enforce | 134,922 | 125,820 | 132,427 | 6,607 | 5.3 |
| 2220 | DHA - Policing |  |  |  |  |  |
|  | Police | 102,763 | 108,766 | 115,330 | 6,564 | 6.0 |
|  | Total 2220 DHA - Policing | 102,763 | 108,766 | 115,330 | 6,564 | 6.0 |
| 2245 | DHHS - Assistance Programs |  |  |  |  |  |
|  | Police | 56,765 | 69,246 | 79,038 | 9,792 | 14.1 |
|  | Total 2245 DHHS - Assistance Programs | 56,765 | 69,246 | 79,038 | 9,792 | 14.1 |
| 2250 | Youth Tobacco \& Alcohol Awareness |  |  |  |  |  |
|  | Police | 187,984 | 176,580 | 177,805 | 1,225 | 0.7 |
|  | Total 2250 Youth Tobacco \& Alcohol | 187,984 | 176,580 | 177,805 | 1,225 | 0.7 |
| 2800 | School Cafeteria Fund |  |  |  |  |  |
|  | Education | 1,538,960 | 1,730,000 | 1,730,000 | 0 | 0.0 |
|  | Total 2800 School Cafeteria Fund | 1,538,960 | 1,730,000 | 1,730,000 | 0 | 0.0 |
| 2820 | School - DOE Federal Grants |  |  |  |  |  |
|  | Education | 2,846,874 | 3,051,108 | 3,101,013 | 49,905 | 1.6 |
|  | Total 2820 DOE Federal Grants | 2,846,874 | 3,051,108 | 3,101,013 | 49,905 | 1.6 |
| 2900 | School Special Pgms \& Grants |  |  |  |  |  |
|  | Education | 94,590 | 129,000 | 129,000 | 0 | 0.0 |
|  | Total 2900 School Special Pgms \& Grants | 94,590 | 129,000 | 129,000 | 0 | 0.0 |



City of Dover
Fiscal Year 2019 Budget
July 1, 2018 - June 30, 2019
Fund Description
5320 Sewer Fund
Comm Serv PW
Total 5320 Sewer Fund

6100 DoverNet Fund
Other Financing Sources/Uses
Total 6100 DoverNet Fund
6110 Central Stores Fund
Other Financing Sources/Uses Total 6110 Central Stores Fund

6310 Fleet Maintenance Fund
Other Financing Sources/Uses
Total 6310 Fleet Maintenance Fund
$\begin{array}{rl}913,996 \\ 913,996 & 958,776 \\ 958,776 & 1,018,732 \\ \mathbf{1 , 0 1 8 , 7 3 2} & 59,956 \\ \mathbf{5 9 , 9 5 6} & 6.3 \\ \mathbf{6 . 3}\end{array}$

6800 Workers Compensation Fund
Other Financing Sources/Uses
Total 6800 Workers Compensation Fund

Total All Funds

| 586,777 | 654,358 | 511,122 | $(143,236)$ | (21.9) |
| :---: | :---: | :---: | :---: | :---: |
| 586,777 | 654,358 | 511,122 | $(143,236)$ | (21.9) |
| 132,428,966 | 139,701,492 | 145,265,342 | 5,563,850 | 4.0\% |

## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

Appropriations

| Description |  | Appro <br> Summary <br> FY17 <br> Prior Year <br> Actual | ions partment <br> FY18 <br> Adopted <br> Budget | FY19 <br> City Mgr. <br> Proposed | Dollar <br> Change | $\begin{gathered} \text { \% } \\ \text { Chng } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| City Council |  |  |  |  |  |  |
| 1000 | General Fund | 344,986 | 542,058 | 562,183 | 20,125 | 3.7 |
| Total | City Council | 344,986 | 542,058 | 562,183 | 20,125 | 3.7 |
| Executive |  |  |  |  |  |  |
| 1000 | General Fund | 879,369 | 1,039,875 | 1,198,570 | 158,695 | 15.3 |
| Total | Executive | 879,369 | 1,039,875 | 1,198,570 | 158,695 | 15.3 |
| Finance |  |  |  |  |  |  |
| 1000 | General Fund | 1,774,755 | 1,785,034 | 1,858,605 | 73,571 | 4.1 |
| Total | Finance | 1,774,755 | 1,785,034 | 1,858,605 | 73,571 | 4.1 |
| Planning |  |  |  |  |  |  |
| 1000 | General Fund | 646,187 | 696,427 | 715,409 | 18,982 | 2.7 |
| 2100 | CDBG - Entitlement | 290,306 | 311,088 | 383,534 | 72,446 | 23.3 |
| Total | Planning | 936,493 | 1,007,515 | 1,098,943 | 91,428 | 9.1 |
| Misc. Gen Gov't |  |  |  |  |  |  |
| 1000 | General Fund | 915,767 | 1,158,599 | 839,935 | $(318,664)$ | (27.5) |
| 3500 | OPEB Liability Fund | 1,554,914 | 1,594,311 | 1,475,096 | $(119,215)$ | (7.5) |
| 3710 | Downtown Dover TIF | 650,867 | 642,409 | 655,551 | 13,142 | 2.0 |
| 3715 | Waterfront TIF | 185,471 | 150,000 | 241,008 | 91,008 | 60.7 |
| Total | Misc. Gen Gov't | 3,307,019 | 3,545,319 | 3,211,590 | $(333,729)$ | (9.4) |
| Police |  |  |  |  |  |  |
| 1000 | General Fund | 8,198,554 | 8,952,632 | 9,175,868 | 223,236 | 2.5 |
| 2210 | DOJ - Drug Ed \& Enforce | 134,922 | 125,820 | 132,427 | 6,607 | 5.3 |
| 2220 | DHA - Policing | 102,763 | 108,766 | 115,330 | 6,564 | 6.0 |
| 2245 | DHHS - Assistance Programs | 56,765 | 69,246 | 79,038 | 9,792 | 14.1 |
| 2250 | Youth Tobacco \& Alcohol | 187,984 | 176,580 | 177,805 | 1,225 | 0.7 |
| 3207 | Public Safety Special Details | 445,355 | 440,315 | 407,918 | $(32,397)$ | (7.4) |
| 3213 | Parking Activity Fund | 862,723 | 856,716 | 989,489 | 132,773 | 15.5 |
| Total | Police | 9,989,066 | 10,730,075 | 11,077,875 | 347,800 | 3.2 |
| Fire \& Rescue |  |  |  |  |  |  |
| 1000 | General Fund | 8,467,829 | 8,981,979 | 9,460,962 | 478,983 | 5.3 |
| 3207 | Public Safety Special details | 7,611 | 6,907 | 6,907 | 0 | 0.0 |
| Total | Fire \& Rescue | 8,475,440 | 8,988,886 | 9,467,869 | 478,983 | 5.3 |
| Comm Serv PW |  |  |  |  |  |  |
| 1000 | General Fund | 5,768,700 | 7,148,652 | 7,603,633 | 454,981 | 6.4 |
| 3320 | Residential Solid Waste | 902,590 | 1,008,582 | 1,184,768 | 176,186 | 17.5 |
| 5300 | Water Fund | 4,317,503 | 5,303,833 | 5,639,114 | 335,281 | 6.3 |
| 5320 | Sewer Fund | 6,723,091 | 7,764,561 | 7,841,452 | 76,891 | 1.0 |
| Total | Comm Serv PW | 17,711,884 | 21,225,628 | 22,268,967 | 1,043,339 | 4.9 |

## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| Description | Appro <br> Summary <br> FY17 <br> Prior Year <br> Actual | ions <br> partment <br> FY18 <br> Adopted <br> Budget | FY19 <br> City Mgr. <br> Proposed | Dollar <br> Change | $\begin{gathered} \text { \% } \\ \text { Chng } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Recreation |  |  |  |  |  |
| 1000 General Fund | 2,047,525 | 2,221,921 | 2,258,832 | 36,911 | 1.7 |
| 3381 McConnell Center | 849,722 | 937,907 | 966,883 | 28,976 | 3.1 |
| 3410 Recreation Programs Fund | 476,656 | 548,949 | 579,337 | 30,388 | 5.5 |
| Total Recreation | 3,373,903 | 3,708,777 | 3,805,052 | 96,275 | 2.6 |
| Public Library |  |  |  |  |  |
| 1000 General Fund | 1,241,854 | 1,377,030 | 1,409,055 | 32,025 | 2.3 |
| 3455 Library Fines | 35,973 | 36,678 | 43,405 | 6,727 | 18.3 |
| Total Public Library | 1,277,827 | 1,413,708 | 1,452,460 | 38,752 | 2.7 |
| Public Welfare |  |  |  |  |  |
| 1000 General Fund | 706,800 | 856,608 | 796,220 | $(60,388)$ | (7.0) |
| Total Public Welfare | 706,800 | 856,608 | 796,220 | $(60,388)$ | (7.0) |
| Debt Service |  |  |  |  |  |
| 1000 General Fund | 12,199,949 | 12,014,563 | 12,311,694 | 297,131 | 2.5 |
| Total Debt Service | 12,199,949 | 12,014,563 | 12,311,694 | 297,131 | 2.5 |
| Other Financing Uses |  |  |  |  |  |
| 1000 General Fund | 3,521,696 | 3,809,937 | 3,824,881 | 14,944 | 0.4 |
| 6100 DoverNet Fund | 911,942 | 1,266,224 | 1,443,824 | 177,600 | 14.0 |
| 6110 Central Stores Fund | 85,569 | 101,586 | 103,286 | 1,700 | 1.7 |
| 6310 Fleet Maintenance Fund | 913,996 | 958,776 | 1,018,732 | 59,956 | 6.3 |
| 6800 Workers Compensation Fund | 586,777 | 654,358 | 511,122 | $(143,236)$ | (21.9) |
| Total Other Financing Sources/Uses | 6,019,980 | 6,790,881 | 6,901,845 | 110,964 | 1.6 |
| Education |  |  |  |  |  |
| 1000 General Fund | 49,867,804 | 52,113,315 | 55,008,984 | 2,895,669 | 5.6 |
| 2800 School Cafeteria Fund | 1,538,960 | 1,730,000 | 1,730,000 | 0 | 0.0 |
| 2820 DOE Federal Grants | 2,846,874 | 3,051,108 | 3,101,013 | 49,905 | 1.6 |
| 2900 School Special Pgms \& Grants | 94,590 | 129,000 | 129,000 | 0 | 0.0 |
| 3810 School Tuition Programs | 115,835 | 125,000 | 125,000 | 0 | 0.0 |
| 3825 Alternative Education Fund | 661,608 | 0 | 0 | 0 | \#DIV/0! |
| 3830 School Facilities Fund | 176,047 | 190,395 | 199,127 | 8,732 | 4.6 |
| Total Education | 55,301,718 | 57,338,818 | 60,293,124 | 2,954,306 | 5.2 |
| Intergovernmental |  |  |  |  |  |
| 1000 General Fund | 8,513,779 | 8,713,747 | 8,960,345 | 246,598 | 2.8 |
| Total Intergovernmental | 8,513,779 | 8,713,747 | 8,960,345 | 246,598 | 2.8 |
| Total All Funds | 130,812,968 | 139,701,492 | 145,265,342 | 5,563,850 | 4.0 |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019

## Account

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City


## 1000 General Fund

1000.0.000.00000.4110.00000.00.000 Regular Salaried Employees
1000.0.000.00000.4115.00000.00.000 Regular Hourly Employees
1000.0.000.00000.4120.00000.00.000 Temporary Employees
1000.0.000.00000.4125.00000.00.000 Elected Officials
1000.0.000.00000.4130.00000.00.000 Overtime Pay
1000.0.000.00000.4170.00000.00.000 Longevity Pay
1000.0.000.00000.4211.00000.00.000 Health Insurance
1000.0.000.00000.4212.00000.00.000 Dental Insurance
1000.0.000.00000.4213.00000.00.000 Life Insurance
1000.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc
1000.0.000.00000.4215.00000.00.000 Short Term Disability Insuranc
1000.0.000.00000.4220.00000.00.000 FICA
1000.0.000.00000.4225.00000.00.000 Medicare
1000.0.000.00000.4230.00000.00.000 Retirement
1000.0.000.00000.4240.00000.00.000 Staff Development Reimbursa
1000.0.000.00000.4250.00000.00.000 Unemployment
1000.0.000.00000.4260.00000.00.000 Workers Comp Insurance
1000.0.000.00000.4290.00000.00.000 FSA Fees
1000.0.000.00000.4291.00000.00.000 Uniform \& Cleaning Allowance
1000.0.000.00000.4295.00000.00.000 Compensated Absences
Budg_Cat: Personal Services - 100

| $\$ 2,530,454.00$ | $\$ 2,903,106.00$ | $\$ 2,903,106.00$ | $\$ 372,652.00$ | 14.73 |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 11,283,971.00$ | $\$ 11,700,206.00$ | $\$ 11,667,304.00$ | $\$ 383,333.00$ | 3.40 |
| $\$ 450,854.00$ | $\$ 413,161.00$ | $\$ 410,161.00$ | $(\$ 40,693.00)$ | $(9.03)$ |
| $\$ 20,518.00$ | $\$ 20,518.00$ | $\$ 20,518.00$ | $\$ 0.00$ | 0.00 |
| $\$ 1,262,147.00$ | $\$ 1,407,662.00$ | $\$ 1,336,406.00$ | $\$ 74,259.00$ | 5.88 |
| $\$ 190,353.00$ | $\$ 253,704.00$ | $\$ 253,704.00$ | $\$ 63,351.00$ | 33.28 |
| $\$ 3,454,955.00$ | $\$ 3,428,799.00$ | $\$ 3,423,919.00$ | $(\$ 31,036.00)$ | $(0.90)$ |
| $\$ 115,555.00$ | $\$ 117,000.00$ | $\$ 117,000.00$ | $\$ 1,445.00$ | 1.25 |
| $\$ 30,288.00$ | $\$ 31,954.00$ | $\$ 31,954.00$ | $\$ 1,666.00$ | 5.50 |
| $\$ 8,166.00$ | $\$ 61,861.00$ | $\$ 61,861.00$ | $\$ 53,695.00$ | 657.54 |
| $\$ 0.00$ | $\$ 74,463.00$ | $\$ 74,463.00$ | $\$ 74,463.00$ | 0.00 |
| $\$ 486,228.00$ | $\$ 514,742.00$ | $\$ 513,105.00$ | $\$ 26,877.00$ | 5.53 |
| $\$ 241,256.00$ | $\$ 246,370.00$ | $\$ 245,987.00$ | $\$ 4,731.00$ | 1.96 |
| $\$ 3,312,360.00$ | $\$ 3,394,863.00$ | $\$ 3,391,863.00$ | $\$ 79,503.00$ | 2.40 |
| $\$ 97,437.00$ | $\$ 109,308.00$ | $\$ 109,308.00$ | $\$ 11,871.00$ | 12.18 |
| $\$ 20,000.00$ | $\$ 10,000.00$ | $\$ 10,000.00$ | $(\$ 10,000.00)$ | $(50.00)$ |
| $\$ 422,519.00$ | $\$ 422,719.00$ | $\$ 422,719.00$ | $\$ 200.00$ | 0.05 |
| $\$ 5,035.00$ | $\$ 3,525.00$ | $\$ 3,525.00$ | $(\$ 1,510.00)$ | $(29.99)$ |
| $\$ 42,466.00$ | $\$ 42,566.00$ | $\$ 42,566.00$ | $\$ 100.00$ | 0.24 |
| $\$ 261,578.00$ | $\$ 261,578.00$ | $\$ 261,578.00$ | $\$ 0.00$ | 0.00 |
| $\$ 24,236,140.00$ | $\$ 25,418,105.00$ | $\$ 25,301,047.00$ | $\$ 1,064,907.00$ | 4.39 |

# Appropriations Summary by Object Code Fiscal Year: 2018-2019 

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page$\square$ Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.0.000.00000.4311.00000.00.000 Administrative Services | \$315.00 | \$4,300.00 | \$7,900.00 | \$7,900.00 | \$3,600.00 | 83.72 |
| 1000.0.000.00000.4312.00000.00.000 Management Services | \$156,058.00 | \$221,500.00 | \$225,320.00 | \$225,320.00 | \$3,820.00 | 1.72 |
| 1000.0.000.00000.4334.00000.00.000 Legal Services | \$67,948.19 | \$93,000.00 | \$94,000.00 | \$94,000.00 | \$1,000.00 | 1.08 |
| 1000.0.000.00000.4335.00000.00.000 Auditing Services | \$15,436.00 | \$15,436.00 | \$12,986.00 | \$12,986.00 | (\$2,450.00) | (15.87) |
| 1000.0.000.00000.4336.00000.00.000 Medical Services | \$13,605.13 | \$18,049.00 | \$19,349.00 | \$19,349.00 | \$1,300.00 | 7.20 |
| 1000.0.000.00000.4337.00000.00.000 Dental Services | \$0.00 | \$500.00 | \$500.00 | \$500.00 | \$0.00 | 0.00 |
| 1000.0.000.00000.4339.00000.00.000 Consulting Services | \$47,722.82 | \$66,443.00 | \$132,034.00 | \$125,034.00 | \$58,591.00 | 88.18 |
| 1000.0.000.00000.4341.00000.00.000 Technical Services | \$21,926.24 | \$234,358.00 | \$236,318.00 | \$236,318.00 | \$1,960.00 | 0.84 |
| 1000.0.000.00000.4411.00000.00.000 Water \& Sewer Expense | \$58,806.06 | \$79,525.00 | \$81,836.00 | \$78,836.00 | (\$689.00) | (0.87) |
| 1000.0.000.00000.4420.00000.00.000 Waste Collection Services | \$430,071.96 | \$375,000.00 | \$375,000.00 | \$375,000.00 | \$0.00 | 0.00 |
| 1000.0.000.00000.4421.00000.00.000 Waste Disposal Services | \$79,735.58 | \$100,025.00 | \$117,888.00 | \$117,888.00 | \$17,863.00 | 17.86 |
| 1000.0.000.00000.4422.00000.00.000 Contract Snow Plowing | \$66,584.24 | \$75,000.00 | \$75,000.00 | \$75,000.00 | \$0.00 | 0.00 |
| 1000.0.000.00000.4423.00000.00.000 Cleaning Services | \$1,705.27 | \$3,599.00 | \$3,599.00 | \$3,599.00 | \$0.00 | 0.00 |
| 1000.0.000.00000.4431.00000.00.000 Maint Chrgs - Buildings | \$156,239.93 | \$210,994.00 | \$237,419.00 | \$212,419.00 | \$1,425.00 | 0.68 |
| 1000.0.000.00000.4432.00000.00.000 Maint Chrgs - Impr oft Buildi nç | \$106,367.08 | \$237,107.00 | \$247,197.00 | \$247,197.00 | \$10,090.00 | 4.26 |
| 1000.0.000.00000.4433.00000.00.000 Maint Chrgs - Equipment | \$63,500.86 | \$69,624.00 | \$77,847.00 | \$77,847.00 | \$8,223.00 | 11.81 |
| 1000.0.000.00000.4434.00000.00.000 Maint Chrgs - Vehicles | \$95,697.93 | \$67,360.00 | \$71,896.00 | \$71,896.00 | \$4,536.00 | 6.73 |
| 1000.0.000.00000.4435.00000.00.000 Maint Chrgs - Office Equipme। | \$623,025.49 | \$668,833.00 | \$566,875.00 | \$566,875.00 | (\$101,958.00) | (15.24) |
| 1000.0.000.00000.4441.00000.00.000 Rental of Land \& Buildings | \$670,087.11 | \$769,205.00 | \$778,064.00 | \$728,064.00 | (\$41,141.00) | (5.35) |
| 1000.0.000.00000.4443.00000.00.000 Rental of Equipment | \$48,993.91 | \$57,170.00 | \$59,216.00 | \$59,216.00 | \$2,046.00 | 3.58 |
| 1000.0.000.00000.4521.00000.00.000 Property Insurance | \$58,068.10 | \$65,343.00 | \$61,039.00 | \$61,039.00 | (\$4,304.00) | (6.59) |
| 1000.0.000.00000.4522.00000.00.000 Vehicle \& Equip Insurance | \$75,228.35 | \$79,379.00 | \$76,039.00 | \$76,039.00 | (\$3,340.00) | (4.21) |
| 1000.0.000.00000.4523.00000.00.000 Police Liab Insurance | \$50,894.00 | \$50,910.00 | \$47,786.00 | \$47,786.00 | (\$3,124.00) | (6.14) |
| 1000.0.000.00000.4524.00000.00.000 Public Liab Insurance | \$145,020.42 | \$152,431.00 | \$148,896.00 | \$148,896.00 | (\$3,535.00) | (2.32) |

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rptGLGenBudgetRptUsingDefinition

## Appropriations Summary by Object Code Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019

From Date: 7/1/2018
To Date:
6/30/2019
1000.0.000.00000.4611.00000.00.000 Office Supplies 1000.0.000.00000.4612.00000.00.000 Operating Supplies 1000.0.000.00000.4615.00000.00.000 Clothing \& Uniforms 1000.0.000.00000.4619.00000.00.000 Supplies for Resale 1000.0.000.00000.4621.00000.00.000 Natural Gas 1000.0.000.00000.4622.00000.00.000 Electricity 1000.0.000.00000.4623.00000.00.000 Propane 1000.0.000.00000.4624.00000.00.000 Heating Oil 1000.0.000.00000.4626.00000.00.000 Vehicle Fuels 1000.0.000.00000.4631.00000.00.000 Food/Food Services 1000.0.000.00000.4635.00000.00.000 Medicinal Supplies 1000.0.000.00000.4640.00000.00.000 Books/Publications 1000.0.000.00000.4651.00000.00.000 Maint Supplies - Buildings 1000.0.000.00000.4652.00000.00.000 Maint Supplies - Impr o/t BuildPrint accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.0.000.00000.4529.00000.00.000 Insurance Deductible Paymen | \$18,845.43 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00 |
| 1000.0.000.00000.4531.00000.00.000 Telecommunications | \$139,767.38 | \$161,803.00 | \$166,030.00 | \$164,030.00 | \$2,227.00 | 1.38 |
| 1000.0.000.00000.4534.00000.00.000 Postage | \$65,829.26 | \$78,032.00 | \$78,118.00 | \$77,768.00 | (\$264.00) | (0.34) |
| 1000.0.000.00000.4540.00000.00.000 Advertising | \$22,333.36 | \$32,741.00 | \$38,341.00 | \$35,841.00 | \$3,100.00 | 9.47 |
| 1000.0.000.00000.4550.00000.00.000 Printing \& Binding | \$2,961.58 | \$14,125.00 | \$19,825.00 | \$19,825.00 | \$5,700.00 | 40.35 |
| 1000.0.000.00000.4580.00000.00.000 Travel Expense | \$25,343.46 | \$26,226.00 | \$38,587.00 | \$38,587.00 | \$12,361.00 | 47.13 |
| 1000.0.000.00000.4591.00000.00.000 Special Programs | \$9,131.84 | \$11,000.00 | \$18,800.00 | \$18,800.00 | \$7,800.00 | 70.91 |
| 1000.0.000.00000.4592.00000.00.000 Emergency Shelter | \$52,166.00 | \$35,000.00 | \$35,000.00 | \$35,000.00 | \$0.00 | 0.00 |
| Budg_Cat: Purchased Services - 300 | \$3,389,415.98 | \$4,079,018.00 | \$4,153,705.00 | \$4,063,855.00 | (\$15,163.00) | (0.37) |

 gerpropo

| $\$ 60,269.56$ | $\$ 82,558.00$ | $\$ 83,799.00$ | $\$ 83,799.00$ | $\$ 1,241.00$ | 1.50 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 380,124.90$ | $\$ 340,925.00$ | $\$ 368,180.00$ | $\$ 368,180.00$ | $\$ 27,255.00$ | 7.99 |
| $\$ 67,209.37$ | $\$ 79,606.00$ | $\$ 82,041.00$ | $\$ 82,041.00$ | $\$ 2,435.00$ | 3.06 |
| $\$ 2,084.10$ | $\$ 2,000.00$ | $\$ 2,500.00$ | $\$ 2,500.00$ | $\$ 500.00$ | 25.00 |
| $\$ 170,525.99$ | $\$ 168,744.00$ | $\$ 177,850.00$ | $\$ 170,850.00$ | $\$ 2,106.00$ | 1.25 |
| $\$ 711,957.25$ | $\$ 654,494.00$ | $\$ 662,292.00$ | $\$ 658,792.00$ | $\$ 4,298.00$ | 0.66 |
| $\$ 14,211.21$ | $\$ 14,944.00$ | $\$ 15,534.00$ | $\$ 15,534.00$ | $\$ 590.00$ | 3.95 |
| $\$ 26,433.23$ | $\$ 55,159.00$ | $\$ 41,276.00$ | $\$ 36,276.00$ | $(\$ 18,883.00)$ | $(34.23)$ |
| $\$ 168,865.07$ | $\$ 173,420.00$ | $\$ 171,854.00$ | $\$ 171,854.00$ | $(\$ 1,566.00)$ | $(0.90)$ |
| $\$ 10,072.54$ | $\$ 12,475.00$ | $\$ 14,325.00$ | $\$ 14,325.00$ | $\$ 1,850.00$ | 14.83 |
| $\$ 43,615.80$ | $\$ 60,374.00$ | $\$ 63,404.00$ | $\$ 53,404.00$ | $(\$ 6,970.00)$ | $(11.54)$ |
| $\$ 29,804.87$ | $\$ 42,023.00$ | $\$ 43,908.00$ | $\$ 43,908.00$ | $\$ 1,885.00$ | 4.49 |
| $\$ 63,244.62$ | $\$ 68,122.00$ | $\$ 70,453.00$ | $\$ 70,453.00$ | $\$ 2,331.00$ | 3.42 |
| $\$ 114,289.85$ | $\$ 131,100.00$ | $\$ 131,600.00$ | $\$ 131,600.00$ | $\$ 500.00$ | 0.3 |




## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Budget
FY17 Actual
Request FY19 City

Account $\quad$ Description $\quad$ FY17 Actual $\quad$ Budget $\quad$ Request | Manager |
| :---: |
| Proposed | Dollar Change Percent Change

| Fund: General Fund -1000 | $\$ 55,227,749.77$ | $\$ 111,412,377.00$ | $\$ 116,570,619.00$ | $\$ 115,985,176.00$ | $\$ 4,572,799.00$ | 4.10 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Appropriations Summary by Object Code

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new pageExclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department FY19 City

Budget Request Manager Proposed Dollar Change Percent Change

## 2100 HUD/CDBG - Entitlement

| 2100.0.000.00000.4110.00000.00.000 Regular Salaried Employees | \$59,432.90 | \$67,909.00 | \$69,440.00 | \$69,440.00 | \$1,531.00 | 2.25 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2100.0.000.00000.4115.00000.00.000 Regular Hourly Employees | (\$93.62) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4211.00000.00.000 Health Insurance | \$10,005.50 | \$9,438.00 | \$10,006.00 | \$10,006.00 | \$568.00 | 6.02 |  |
| 2100.0.000.00000.4212.00000.00.000 Dental Insurance | \$612.30 | \$612.00 | \$648.00 | \$648.00 | \$36.00 | 5.88 |  |
| 2100.0.000.00000.4213.00000.00.000 Life Insurance | \$136.04 | \$149.00 | \$166.00 | \$166.00 | \$17.00 | 11.41 |  |
| 2100.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc | \$0.00 | \$0.00 | \$339.00 | \$339.00 | \$339.00 | 0.00 |  |
| 2100.0.000.00000.4215.00000.00.000 Short Term Disability Insuranc | \$0.00 | \$0.00 | \$435.00 | \$435.00 | \$435.00 | 0.00 |  |
| 2100.0.000.00000.4220.00000.00.000 FICA | \$4,260.63 | \$4,608.00 | \$5,026.00 | \$5,026.00 | \$418.00 | 9.07 |  |
| 2100.0.000.00000.4225.00000.00.000 Medicare | \$996.39 | \$1,046.00 | \$1,176.00 | \$1,176.00 | \$130.00 | 12.43 |  |
| 2100.0.000.00000.4230.00000.00.000 Retirement | \$6,632.13 | \$7,154.00 | \$8,053.00 | \$8,053.00 | \$899.00 | 12.57 |  |
| 2100.0.000.00000.4240.00000.00.000 Staff Development Reimburs a | \$650.00 | \$300.00 | \$300.00 | \$300.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4260.00000.00.000 Workers Comp Insurance | \$126.00 | \$126.00 | \$126.00 | \$126.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4290.00000.00.000 FSA Fees | \$41.25 | \$63.00 | \$94.00 | \$94.00 | \$31.00 | 49.21 |  |
| Budg_Cat: Personal Services - 100 | \$82,799.52 | \$91,405.00 | \$95,809.00 | \$95,809.00 | \$4,404.00 | 4.82 |  |
| 2100.0.000.00000.4335.00000.00.000 Auditing Services | \$4,670.00 | \$5,670.00 | \$4,655.00 | \$4,655.00 | (\$1,015.00) | (17.90) |  |
| 2100.0.000.00000.4339.00000.00.000 Consulting Services | \$6,127.94 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4435.00000.00.000 Maint Chrgs - Office Equipme। | \$2,310.93 | \$3,508.00 | \$3,498.00 | \$3,498.00 | (\$10.00) | (0.29) |  |
| 2100.0.000.00000.4531.00000.00.000 Telecommunications | \$204.51 | \$400.00 | \$400.00 | \$400.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4534.00000.00.000 Postage | \$846.09 | \$100.00 | \$100.00 | \$100.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4540.00000.00.000 Advertising | \$1,534.69 | \$166.00 | \$166.00 | \$166.00 | \$0.00 | 0.00 |  |
| 2100.0.000.00000.4580.00000.00.000 Travel Expense | \$128.18 | \$255.00 | \$255.00 | \$255.00 | \$0.00 | 0.00 |  |
| Budg_Cat: Purchased Services - 300 | \$15,822.34 | \$10,099.00 | \$9,074.00 | \$9,074.00 | (\$1,025.00) | (10.15) |  |
| Printed: 03/23/2018 5:11:53 PM Report: |  | rptGLGenBu | 2018.1.10 |  |  | Page: | 7 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019
Print accounts with zero balanceRound to whole dollarsAccount on new page
Definition: FY19 City Manager Proposed

Account
2100.0.000.00000.4611.00000.00.000 Office Supplies
Budg_Cat: Supplies - 600
2100.0.000.00000.4727.00000.00.000 Building Systems

Budg_Cat: Capital Outlay - 700
2100.0.000.00000.4835.00000.00.000 Grants/Subsidy

Budg_Cat: Other Expenses - 800
Func: UNDESIGNATED - 00000

## FY18 Adopted FY19 Department

FY17 Actual
Budget
Request
FY19 City
Manager

|  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | :--- |
|  |  |  |  |  |  |
| $\$ 348.35$ | $\$ 3,466.00$ | $\$ 3,466.00$ | $\$ 3,466.00$ | $\$ 0.00$ | 0.00 |
| $\$ 348.35$ | $\$ 3,466.00$ | $\$ 3,466.00$ | $\$ 3,466.00$ | $\$ 0.00$ | 0.00 |
|  |  |  |  |  |  |
| $\$ 94,754.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | 0.00 |
| $\$ 94,754.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | 0.00 |
|  |  |  |  |  |  |
| $\$ 96,581.50$ | $\$ 206,118.00$ | $\$ 275,185.00$ | $\$ 275,185.00$ | $\$ 69,067.00$ | 33.51 |
| $\$ 96,581.50$ | $\$ 206,118.00$ | $\$ 275,185.00$ | $\$ 275,185.00$ | $\$ 69,067.00$ | 33.51 |
| $\$ 290,305.71$ | $\$ 311,088.00$ | $\$ 383,534.00$ | $\$ 383,534.00$ | $\$ 72,446.00$ | 23.29 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
FY17 Actual
Budget
Request FY19 City

|  | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: HUD/CDBG - Entitlement-2100 | $\$ 290,305.71$ | $\$ 311,088.00$ | $\$ 383,534.00$ | $\$ 383,534.00$ | $\$ 72,446.00$ | 23.29 |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019

Account $\quad$ Description $\quad$ FY17 Actual $\quad$ Budget \begin{tabular}{c}
Request

 

Manager <br>
Proposed

 Dollar Change Percent Change 

\& \& <br>
\hline
\end{tabular}

## 2210 DOJ - Drug Ed \& Enforcement

| 2210.0.000.00000.4115.00000.00.000 Regular Hourly Employees | \$68,402.55 | \$74,382.00 | \$77,106.00 | \$77,106.00 | \$2,724.00 | 3.66 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2210.0.000.00000.4170.00000.00.000 Longevity Pay | \$400.00 | \$400.00 | \$1,300.00 | \$1,300.00 | \$900.00 | 225.00 |
| 2210.0.000.00000.4211.00000.00.000 Health Insurance | \$24,708.00 | \$27,080.00 | \$25,845.00 | \$25,845.00 | (\$1,235.00) | (4.56) |
| 2210.0.000.00000.4212.00000.00.000 Dental Insurance | \$737.28 | \$737.00 | \$737.00 | \$737.00 | \$0.00 | 0.00 |
| 2210.0.000.00000.4213.00000.00.000 Life Insurance | \$142.56 | \$166.00 | \$172.00 | \$172.00 | \$6.00 | 3.61 |
| 2210.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc | \$0.00 | \$0.00 | \$308.00 | \$308.00 | \$308.00 | 0.00 |
| 2210.0.000.00000.4215.00000.00.000 Short Term Disability Insuranc | \$0.00 | \$0.00 | \$394.00 | \$394.00 | \$394.00 | 0.00 |
| 2210.0.000.00000.4225.00000.00.000 Medicare | \$972.94 | \$1,047.00 | \$1,093.00 | \$1,093.00 | \$46.00 | 4.39 |
| 2210.0.000.00000.4230.00000.00.000 Retirement | \$17,675.31 | \$22,008.00 | \$22,928.00 | \$22,928.00 | \$920.00 | 4.18 |
| 2210.0.000.00000.4260.00000.00.000 Workers Comp Insurance | \$0.00 | \$0.00 | \$1,944.00 | \$1,944.00 | \$1,944.00 | 0.00 |
| 2210.0.000.00000.4291.00000.00.000 Uniform \& Cleaning Allowanc¢ | \$600.00 | \$0.00 | \$600.00 | \$600.00 | \$600.00 | 0.00 |
| Budg_Cat: Personal Services - 100 | \$113,638.64 | \$125,820.00 | \$132,427.00 | \$132,427.00 | \$6,607.00 | 5.25 |
| 2210.0.000.00000.4612.00000.00.000 Operating Supplies | \$1,605.60 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 2210.0.000.00000.4615.00000.00.000 Clothing \& Uniforms | \$12,664.68 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 2210.0.000.00000.4681.00000.00.000 Minor Equip, Furniture \& Fxtrs | \$2,250.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Supplies - 600 | \$16,520.28 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 2210.0.000.00000.4745.00000.00.000 Computers \& Communications - | \$4,763.06 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Capital Outlay - 700 | \$4,763.06 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Func: UNDESIGNATED - 00000 | \$134,921.98 | \$125,820.00 | \$132,427.00 | \$132,427.00 | \$6,607.00 | 5.25 |

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### 2018.1.10

Page:
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rptGLGenBudgetRptUsingDefinition

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: DOJ - Drug Ed \& Enforce-2210 | $\$ 134,921.98$ | $\$ 125,820.00$ | $\$ 132,427.00$ | $\$ 132,427.00$ | $\$ 6,607.00$ | 5.25 |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019
Account
2245 DHA Policing

| 2220.0.000.00000.4115.00000.00.000 Regular Hourly Employees | \$64,471.63 | \$67,440.00 | \$71,524.00 | \$71,524.00 | \$4,084.00 | 6.06 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2220.0.000.00000.4170.00000.00.000 Longevity Pay | \$400.00 | \$400.00 | \$900.00 | \$900.00 | \$500.00 | 125.00 |
| 2220.0.000.00000.4211.00000.00.000 Health Insurance | \$15,350.00 | \$15,350.00 | \$15,350.00 | \$15,350.00 | \$0.00 | 0.00 |
| 2220.0.000.00000.4212.00000.00.000 Dental Insurance | \$737.28 | \$737.00 | \$737.00 | \$737.00 | \$0.00 | 0.00 |
| 2220.0.000.00000.4213.00000.00.000 Life Insurance | \$131.76 | \$154.00 | \$163.00 | \$163.00 | \$9.00 | 5.84 |
| 2220.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc | \$0.00 | \$0.00 | \$293.00 | \$293.00 | \$293.00 | 0.00 |
| 2220.0.000.00000.4215.00000.00.000 Short Term Disability Insuranc | \$0.00 | \$0.00 | \$375.00 | \$375.00 | \$375.00 | 0.00 |
| 2220.0.000.00000.4225.00000.00.000 Medicare | \$1,152.03 | \$1,191.00 | \$1,286.00 | \$1,286.00 | \$95.00 | 7.98 |
| 2220.0.000.00000.4230.00000.00.000 Retirement | \$16,877.59 | \$19,965.00 | \$21,167.00 | \$21,167.00 | \$1,202.00 | 6.02 |
| 2220.0.000.00000.4260.00000.00.000 Workers Comp Insurance | \$1,944.00 | \$1,944.00 | \$1,944.00 | \$1,944.00 | \$0.00 | 0.00 |
| 2220.0.000.00000.4291.00000.00.000 Uniform \& Cleaning Allowanc $\epsilon$ | \$600.00 | \$450.00 | \$600.00 | \$600.00 | \$150.00 | 33.33 |
| Budg_Cat: Personal Services - 100 | \$101,664.29 | \$107,631.00 | \$114,339.00 | \$114,339.00 | \$6,708.00 | 6.23 |
| 2220.0.000.00000.4335.00000.00.000 Auditing Services | \$16.00 | \$16.00 | \$16.00 | \$16.00 | \$0.00 | 0.00 |
| 2220.0.000.00000.4523.00000.00.000 Police Liab Insurance | \$1,083.00 | \$1,119.00 | \$975.00 | \$975.00 | (\$144.00) | (12.87) |
| Budg_Cat: Purchased Services - 300 | \$1,099.00 | \$1,135.00 | \$991.00 | \$991.00 | (\$144.00) | (12.69) |
| Func: UNDESIGNATED-00000 | \$102,763.29 | \$108,766.00 | \$115,330.00 | \$115,330.00 | \$6,564.00 | 6.03 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: DHA - Policing - 2220 |  | $\$ 102,763.29$ | $\$ 108,766.00$ | $\$ 115,330.00$ | $\$ 115,330.00$ | $\$ 6,564.00$ | 6.03 |



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: DHHS - Assistance Programs - 2245 | $\$ 56,765.09$ | $\$ 69,246.00$ | $\$ 79,038.00$ | $\$ 79,038.00$ | $\$ 9,792.00$ | 14.14 |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019

Account $\quad$ Description $\quad$ FY17 Actual $\quad$ Budget \begin{tabular}{c}
Request

 

Manager <br>
Proposed

 Dollar Change Percent Change 

\& \& <br>
\hline
\end{tabular}

2250 Youth Tobacco \& Alcohol Awareness

| 2250.0.000.00000.4115.00000.00.000 Regular Hourly Employees | \$124,810.24 | \$121,831.00 | \$126,392.00 | \$126,392.00 | \$4,561.00 | 3.74 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2250.0.000.00000.4170.00000.00.000 Longevity Pay | \$1,440.00 | \$1,440.00 | \$1,760.00 | \$1,760.00 | \$320.00 | 22.22 |
| 2250.0.000.00000.4211.00000.00.000 Health Insurance | \$13,783.95 | \$10,030.00 | \$9,572.00 | \$9,572.00 | (\$458.00) | (4.57) |
| 2250.0.000.00000.4212.00000.00.000 Dental Insurance | \$515.04 | \$376.00 | \$376.00 | \$376.00 | \$0.00 | 0.00 |
| 2250.0.000.00000.4213.00000.00.000 Life Insurance | \$158.94 | \$290.00 | \$300.00 | \$300.00 | \$10.00 | 3.45 |
| 2250.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc | \$0.00 | \$0.00 | \$537.00 | \$537.00 | \$537.00 | 0.00 |
| 2250.0.000.00000.4215.00000.00.000 Short Term Disability Insuranc | \$0.00 | \$0.00 | \$688.00 | \$688.00 | \$688.00 | 0.00 |
| 2250.0.000.00000.4220.00000.00.000 FICA | \$7,760.79 | \$7,733.00 | \$8,037.00 | \$8,037.00 | \$304.00 | 3.93 |
| 2250.0.000.00000.4225.00000.00.000 Medicare | \$1,815.21 | \$1,809.00 | \$1,880.00 | \$1,880.00 | \$71.00 | 3.92 |
| 2250.0.000.00000.4230.00000.00.000 Retirement | \$7,248.23 | \$8,071.00 | \$8,397.00 | \$8,397.00 | \$326.00 | 4.04 |
| 2250.0.000.00000.4240.00000.00.000 Staff Development Reimburs a | \$1,974.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Personal Services - 100 | \$159,506.40 | \$151,580.00 | \$157,939.00 | \$157,939.00 | \$6,359.00 | 4.20 |
| 2250.0.000.00000.4339.00000.00.000 Consulting Services | \$3,019.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 2250.0.000.00000.4540.00000.00.000 Advertising | \$1,869.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 2250.0.000.00000.4580.00000.00.000 Travel Expense | \$16,305.82 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Purchased Services - 300 | \$21,193.82 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 2250.0.000.00000.4612.00000.00.000 Operating Supplies | \$5,423.68 | \$25,000.00 | \$19,866.00 | \$19,866.00 | (\$5,134.00) | (20.54) |
| 2250.0.000.00000.4631.00000.00.000 Food/Food Services | \$1,544.44 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Supplies - 600 | \$6,968.12 | \$25,000.00 | \$19,866.00 | \$19,866.00 | (\$5,134.00) | (20.54) |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account
Description
FY17 Actual
Budget
Request
FY19 City

| 2250.0 .000 .00000 .4810 .00000 .00 .000 Membership Dues | $\$ 315.25$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Budg_Cat: Other Expenses - 800 | $\$ 315.25$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| Func: UNDESIGNATED - 00000 | $\$ 187,983.59$ | $\$ 176,580.00$ | $\$ 177,805.00$ | $\$ 177,805.00$ | $\$ 1,225.00$ |


| Appropriations Summary by Object Code |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year: 2018-2019 |  |  |  | $\square$ Print accounts with zero balance $\square$ Round to whole dollars $\square$ Account on new page |  |  |  |  |
| From Date: | 7/1/2018 | To Date: | 6/30/2019 De | on: FY19 $18 \text { Adopted }$ | anager Propos Department | FY19 City |  |  |
| Account |  | Description | FY17 Actual | Budget | Request | Proposed | Dollar Change | Percent Change |
| Fund: Youth | Tobacco \& A | vareness - 2250 | \$187,983.59 | \$176,580.00 | \$177,805.00 | \$177,805.00 | \$1,225.00 | 0.69 |

## Appropriations Summary by Object Code

Print accounts with zero balanceRound to whole dollarsAccount on new page| Fiscal Year: 2018-2019 |  |
| :--- | :--- | :--- |
| From Date: $\quad 7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
FY17 Actual
Budget
Request FY19 City
FY17 Actual Budget Request Manage
Budge Request Proposed Dollar Change Percent Change

2800 School Cafeteria Fund
2800.0.000.00000.4950.00000.00.000 Education

Budg_Cat: Education-950
Func: UNDESIGNATED - 00000

| $\$ 1,572,436.00$ | $\$ 1,730,000.00$ | $\$ 1,730,000.00$ | $\$ 1,730,000.00$ |
| :--- | :--- | :--- | :--- |
| $\$ 1,572,436.00$ | $\$ 1,730,000.00$ | $\$ 1,730,000.00$ | $\$ 1,730,000.00$ |


| $\$ 0.00$ | 0.00 |
| :--- | :--- |
| $\$ 0.00$ | 0.00 |
| $\$ 0.00$ | 0.00 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: School Cafeteria Fund - 2800 | $\$ 0.00$ | $\$ 1,730,000.00$ | $\$ 1,730,000.00$ | $\$ 1,730,000.00$ | $\$ 0.00$ | 0.00 |  |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
FY17 Actual
Description
Budget
Request FY19 City

2820 School - DOE Federal Grants
2820.0.000.00000.4950.00000.00.000 Education

Budg_Cat: Education - 950
Func: UNDESIGNATED - 00000
\$2,730,614.00

| $\$ 3,051,108.00$ | $\$ 3,101,013.00$ | $\$ 3,101,013.00$ | $\$ 49,905.00$ | 1.64 |
| :--- | :--- | :--- | :--- | :--- |
| $\$ 3,051,108.00$ | $\$ 3,101,013.00$ | $\$ 3,101,013.00$ | $\$ 49,905.00$ | 1.64 |
| $\$ 3,051,108.00$ | $\$ 3,101,013.00$ | $\$ 3,101,013.00$ | $\$ 49,905.00$ | 1.64 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

|  | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: School - DOE Federal Grants - 2820 | $\$ 0.00$ | $\$ 3,051,108.00$ | $\$ 3,101,013.00$ | $\$ 3,101,013.00$ | $\$ 49,905.00$ | 1.64 |  |

## Appropriations Summary by Object Code

| Fiscal Year: 2018-2019 |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department

FY17 Actual
Description
Budget
Request FY19 City Manager
Proposed Dollar Change Percent Change

2900 School Special Pgms \& Grants
2900.0.000.00000.4950.00000.00.000 Education
Budg_Cat: Education - 950

Func: UNDESIGNATED - 00000

| $\$ 52,995.00$ | $\$ 129,000.00$ | $\$ 129,000.00$ | $\$ 129,000.00$ |
| :--- | :--- | :--- | :--- |
| $\$ 52,995.00$ | $\$ 129,000.00$ | $\$ 129,000.00$ | $\$ 129,000.00$ |


| $\$ 0.00$ | 0.00 |
| :--- | :--- |
| $\$ 0.00$ | 0.00 |
| $\$ 0.00$ | 0.00 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019
Account $\quad$ Description FY17 Actu
Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department Budget

Request FY19 City

| Account | Description |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Fund: School Special Pgms \& Grants - HUB - 2900 | $\$ 0.00$ | $\$ 129,000.00$ | $\$ 129,000.00$ | $\$ 129,000.00$ | $\$ 0.00$ | 0.00 |  |

Appropriations Summary by Object Code
Fiscal Year: 2018-2019

| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |
| :--- | :--- |Print accounts with zero balanceRound to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balan
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
Account

Description
FY17 Actual
Budget
Request FY19 City

Account Manager Proposed Dollar Change Percent Change

## 3207 Public Safety Special Details

| 3207.0.000.00000.4130.00000.00.000 Overtime Pay | \$308,416.77 | \$280,713.00 | \$233,096.00 | \$233,096.00 | (\$47,617.00) | (16.96) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3207.0.000.00000.4211.00000.00.000 Health Insurance | \$1,282.91 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3207.0.000.00000.4212.00000.00.000 Dental Insurance | \$59.37 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3207.0.000.00000.4220.00000.00.000 FICA | \$0.00 | \$100.00 | \$100.00 | \$100.00 | \$0.00 | 0.00 |
| 3207.0.000.00000.4225.00000.00.000 Medicare | \$4,060.99 | \$4,407.00 | \$4,885.00 | \$4,885.00 | \$478.00 | 10.85 |
| 3207.0.000.00000.4230.00000.00.000 Retirement | \$60,898.51 | \$83,961.00 | \$98,770.00 | \$98,770.00 | \$14,809.00 | 17.64 |
| Budg_Cat: Personal Services - 100 | \$374,718.55 | \$369,181.00 | \$336,851.00 | \$336,851.00 | (\$32,330.00) | (8.76) |
| 3207.0.000.00000.4335.00000.00.000 Auditing Services | \$44.00 | \$44.00 | \$44.00 | \$44.00 | \$0.00 | 0.00 |
| 3207.0.000.00000.4524.00000.00.000 Public Liab Insurance | \$3,203.62 | \$2,997.00 | \$2,930.00 | \$2,930.00 | (\$67.00) | (2.24) |
| Budg_Cat: Purchased Services - 300 | \$3,247.62 | \$3,041.00 | \$2,974.00 | \$2,974.00 | (\$67.00) | (2.20) |
| 3207.0.000.00000.4918.00000.00.000 Transfer to Trust | \$75,000.00 | \$75,000.00 | \$75,000.00 | \$75,000.00 | \$0.00 | 0.00 |
| Budg_Cat: Operating Transfers Out -910 | \$75,000.00 | \$75,000.00 | \$75,000.00 | \$75,000.00 | \$0.00 | 0.00 |
| Func: UNDESIGNATED - 00000 | \$452,966.17 | \$447,222.00 | \$414,825.00 | \$414,825.00 | (\$32,397.00) | (7.24) |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Public Safety Special Details - 3207 | $\$ 452,966.17$ | $\$ 447,222.00$ | $\$ 414,825.00$ | $\$ 414,825.00$ | $(\$ 32,397.00)$ | $(7.24)$ |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019

## Account

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

## 3213 Parking Activity Fund





## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
Account Description FY17 Actual

Budget
Request FY19 City

| Account | Description |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Fund: Parking Activity Fund -3213 | $\$ 862,723.40$ | $\$ 856,716.00$ | $\$ 989,489.00$ | $\$ 989,489.00$ | $\$ 132,773.00$ | 15.50 |

## Appropriations Summary by Object Code

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department FY19 City

FY17 Actual
Request Manager Proposed Dollar Change Percent Change

## 3320 Residential Solid Waste

| 3320.0.000.00000.4110.00000.00.000 Regular Salaried Employees | \$6,433.18 | \$6,350.00 | \$5,842.00 | \$5,842.00 | (\$508.00) | (8.00) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3320.0.000.00000.4115.00000.00.000 Regular Hourly Employees | \$91,892.35 | \$138,978.00 | \$143,946.00 | \$143,946.00 | \$4,968.00 | 3.57 |  |
| 3320.0.000.00000.4130.00000.00.000 Overtime Pay | \$6,074.37 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00 |  |
| 3320.0 .000 .00000 .4170 .00000 .00 .000 Longevity Pay | \$2,060.00 | \$3,160.00 | \$3,200.00 | \$3,200.00 | \$40.00 | 1.27 |  |
| 3320.0.000.00000.4211.00000.00.000 Health Insurance | \$9,084.27 | \$31,016.00 | \$30,336.00 | \$30,336.00 | (\$680.00) | (2.19) |  |
| 3320.0 .000 .00000 .4212 .00000 .00 .000 Dental Insurance | \$902.89 | \$1,316.00 | \$1,316.00 | \$1,316.00 | \$0.00 | 0.00 |  |
| 3320.0 .000 .00000 .4213 .00000 .00 .000 Life Insurance | \$224.82 | \$349.00 | \$359.00 | \$359.00 | \$10.00 | 2.87 |  |
| 3320.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc | \$36.72 | \$48.00 | \$668.00 | \$668.00 | \$620.00 | 1,291.67 |  |
| 3320.0 .000 .00000 .4215 .00000 .00 .000 Short Term Disability Insuranc | \$0.00 | \$0.00 | \$1,868.00 | \$1,868.00 | \$1,868.00 | 0.00 |  |
| 3320.0 .000 .00000 .4220 .00000 .00 .000 FICA | \$6,541.38 | \$9,966.00 | \$9,442.00 | \$9,442.00 | (\$524.00) | (5.26) |  |
| 3320.0.000.00000.4225.00000.00.000 Medicare | \$1,503.86 | \$2,332.00 | \$2,209.00 | \$2,209.00 | (\$123.00) | (5.27) |  |
| 3320.0.000.00000.4230.00000.00.000 Retirement | \$11,902.65 | \$16,898.00 | \$17,410.00 | \$17,410.00 | \$512.00 | 3.03 |  |
| 3320.0.000.00000.4240.00000.00.000 Staff Development Reimburs a | \$0.00 | \$925.00 | \$925.00 | \$925.00 | \$0.00 | 0.00 |  |
| 3320.0.000.00000.4260.00000.00.000 Workers Comp Insurance | \$287.04 | \$389.00 | \$389.00 | \$389.00 | \$0.00 | 0.00 |  |
| 3320.0.000.00000.4290.00000.00.000 FSA Fees | \$0.00 | \$94.00 | \$75.00 | \$75.00 | (\$19.00) | (20.21) |  |
| Budg_Cat: Personal Services - 100 | \$136,943.53 | \$214,821.00 | \$220,985.00 | \$220,985.00 | \$6,164.00 | 2.87 |  |
| 3320.0.000.00000.4335.00000.00.000 Auditing Services | \$884.00 | \$884.00 | \$884.00 | \$884.00 | \$0.00 | 0.00 |  |
| 3320.0.000.00000.4420.00000.00.000 Waste Collection Services | \$367,472.04 | \$363,000.00 | \$363,000.00 | \$363,000.00 | \$0.00 | 0.00 |  |
| 3320.0.000.00000.4421.00000.00.000 Waste Disposal Services | \$303,070.13 | \$317,887.00 | \$317,489.00 | \$317,489.00 | (\$398.00) | (0.13) |  |
| 3320.0.000.00000.4435.00000.00.000 Maint Chrgs - Office Equipmel | \$0.00 | \$72.00 | \$72.00 | \$72.00 | \$0.00 | 0.00 |  |
| 3320.0.000.00000.4443.00000.00.000 Rental of Equipment | \$414.42 | \$500.00 | \$500.00 | \$500.00 | \$0.00 | 0.00 |  |
| Printed: 03/23/2018 5:11:53 PM Report: |  |  | 2018.1.10 |  |  | Page: | 31 |
| rptGLGenBudgetRptUsingDefinition |  |  |  |  |  |  |  |



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

|  | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Residential Solid Waste - 3320 | $\$ 902,590.19$ | $\$ 1,008,582.00$ | $\$ 1,184,768.00$ | $\$ 1,184,768.00$ | $\$ 176,186.00$ | 17.47 |  |

## Appropriations Summary by Object Code

## Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019

To Date:
6/30/2019
From Date: 7/1/2018Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Description
FY17 Actual
Exclude inactive accounts with zero balan FY18 Adopted FY19 Department FY19 City
Account Description FY17 Actual Budget Request Pront Change

## 3381 McConnell Center

3381.0.000.00000.4110.00000.00.000 Regular Salaried Employees
3381.0.000.00000.4115.00000.00.000 Regular Hourly Employees 3381.0.000.00000.4120.00000.00.000 Temporary Employees 3381.0.000.00000.4130.00000.00.000 Overtime Pay
3381.0.000.00000.4170.00000.00.000 Longevity Pay
3381.0.000.00000.4211.00000.00.000 Health Insurance
3381.0.000.00000.4212.00000.00.000 Dental Insurance
3381.0.000.00000.4213.00000.00.000 Life Insurance
3381.0.000.00000.4214.00000.00.000 Long Term Disability Insuranc 3381.0.000.00000.4215.00000.00.000 Short Term Disability Insuranc 3381.0.000.00000.4220.00000.00.000 FICA
3381.0.000.00000.4225.00000.00.000 Medicare
3381.0.000.00000.4230.00000.00.000 Retirement
3381.0.000.00000.4260.00000.00.000 Workers Comp Insurance

Budg_Cat: Personal Services - 100

| \$19,944.90 | \$20,971.00 | \$21,531.00 | \$21,531.00 | \$560.00 | 2.67 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$73,269.67 | \$79,728.00 | \$85,044.00 | \$85,044.00 | \$5,316.00 | 6.67 |
| \$27,089.28 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$0.00 | 0.00 |
| \$706.57 | \$750.00 | \$2,500.00 | \$2,500.00 | \$1,750.00 | 233.33 |
| \$800.00 | \$500.00 | \$800.00 | \$800.00 | \$300.00 | 60.00 |
| \$21,641.48 | \$33,751.00 | \$32,211.00 | \$32,211.00 | $(\$ 1,540.00)$ | (4.56) |
| \$711.32 | \$921.00 | \$921.00 | \$921.00 | \$0.00 | 0.00 |
| \$237.36 | \$241.00 | \$255.00 | \$255.00 | \$14.00 | 5.81 |
| \$132.84 | \$155.00 | \$527.00 | \$527.00 | \$372.00 | 240.00 |
| \$0.00 | \$0.00 | \$587.00 | \$587.00 | \$587.00 | 0.00 |
| \$7,371.47 | \$8,058.00 | \$8,119.00 | \$8,119.00 | \$61.00 | 0.76 |
| \$1,694.43 | \$1,895.00 | \$1,899.00 | \$1,899.00 | \$4.00 | 0.21 |
| \$6,514.22 | \$6,710.00 | \$7,036.00 | \$7,036.00 | \$326.00 | 4.86 |
| \$1,611.00 | \$1,611.00 | \$1,611.00 | \$1,611.00 | \$0.00 | 0.00 |
| \$161,724.54 | \$180,291.00 | \$188,041.00 | \$188,041.00 | \$7,750.00 | 4.30 |
| \$126.00 | \$126.00 | \$126.00 | \$126.00 | \$0.00 | 0.00 |
| \$0.00 | \$2,500.00 | \$2,500.00 | \$2,500.00 | \$0.00 | 0.00 |
| \$0.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$0.00 | 0.00 |
| \$11,733.07 | \$12,000.00 | \$12,000.00 | \$12,000.00 | \$0.00 | 0.00 |
| \$28,751.01 | \$25,000.00 | \$27,000.00 | \$27,000.00 | \$2,000.00 | 8.00 |
| \$0.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00 |



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account Description FY17 Actual

| 3381.0 .000 .00000 .4920 .00000 .00 .000 Principal Payments | $\$ 304,976.08$ | $\$ 318,252.00$ | $\$ 324,378.00$ | $\$ 324,378.00$ | $\$ 6,126.00$ | 1.92 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 3381.0 .000 .00000 .4921 .00000 .00 .000 Interest - Bonds | $\$ 93,467.24$ | $\$ 84,448.00$ | $\$ 75,033.00$ | $\$ 75,033.00$ | $(\$ 9,415.00)$ | $(11.15)$ |
| Budg_Cat: Debt Service - 920 | $\$ 398,443.32$ | $\$ 402,700.00$ | $\$ 399,411.00$ | $\$ 399,411.00$ | $(\$ 3,289.00)$ | $(0.82)$ |
| Func: UNDESIGNATED - 00000 | $\$ 849,721.95$ | $\$ 937,907.00$ | $\$ 966,883.00$ | $\$ 966,883.00$ | $\$ 28,976.00$ | 3.09 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balanc FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: McConnell Center - 3381 |  | $\$ 849,721.95$ | $\$ 937,907.00$ | $\$ 966,883.00$ | $\$ 966,883.00$ | $\$ 28,976.00$ |

## Appropriations Summary by Object Code Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019
Account
3410 Recreation Programs Fund



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Dollar Change |  |  |  |  |  |
| 3410.0 .000 .00000 .4810 .00000 .00 .000 Membership Dues | $\$ 65.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| 3410.0 .000 .00000 .4840 .00000 .00 .000 Contingency | $\$ 0.00$ | $\$ 3,000.00$ | $\$ 3,000.00$ | $\$ 3,000.00$ | $\$ 0.00$ |
| Budg_Cat: Other Expenses - 800 | $\$ 65.00$ | $\$ 3,000.00$ | $\$ 3,000.00$ | $\$ 3,000.00$ | $\$ 0.00$ |
| Func: UNDESIGNATED - 00000 | $\$ 476,656.14$ | $\$ 548,949.00$ | $\$ 579,337.00$ | $\$ 579,337.00$ | $\$ 30,388.00$ |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance FY18 Ad

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Recreation Pgms - 3410 |  | $\$ 476,656.14$ | $\$ 548,949.00$ | $\$ 579,337.00$ | $\$ 579,337.00$ | $\$ 30,388.00$ |


| Appropriations Summary by Object Code |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year: 2018-2019 |  | $\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page |  |  |  |  |
|  |  |  |  |  |  |  |
| From Date: 7/1/2018 To Date: | 6/30/2019 De | Definition: FY19 C <br> FY18 Adopted F | nager Propo Department | FY19 City |  |  |
| Account Description | FY17 Actual | I Budget | Request | Proposed | Dollar Change | Percent Change |
| 3455 Library Fines |  |  |  |  |  |  |
| 3455.0.000.00000.4335.00000.00.000 Auditing Services | \$300.00 | 0 \$300.00 | \$300.00 | \$300.00 | \$0.00 | 0.00 |
| 3455.0.000.00000.4443.00000.00.000 Rental of Equipment | \$3,816.00 | 0 \$3,816.00 | \$3,816.00 | \$3,816.00 | \$0.00 | 0.00 |
| Budg_Cat: Purchased Services - 300 | \$4,116.00 | 0 \$4,116.00 | \$4,116.00 | \$4,116.00 | \$0.00 | 0.00 |
| 3455.0.000.00000.4611.00000.00.000 Office Supplies | \$4,330.34 | 4 \$2,562.00 | \$4,650.00 | \$4,650.00 | \$2,088.00 | 81.50 |
| 3455.0.000.00000.4640.00000.00.000 Books/Publications | \$25,524.79 | 9 \$25,241.00 | \$27,799.00 | \$27,799.00 | \$2,558.00 | 10.13 |
| Budg_Cat: Supplies - 600 | \$29,855.13 | 3 \$27,803.00 | \$32,449.00 | \$32,449.00 | \$4,646.00 | 16.71 |
| Budg_Cat: Capital Outlay - 700 | \$2,001.55 | 5 \$2,909.00 | \$3,652.00 | \$3,652.00 | \$743.00 | 25.54 |
|  | \$2,001.55 | 5 \$2,909.00 | \$3,652.00 | \$3,652.00 | \$743.00 | 25.54 |
| 3455.0.000.00000.4840.00000.00.000 Contingency | \$0.00 | 0 \$1,850.00 | \$3,188.00 | \$3,188.00 | \$1,338.00 | 72.32 |
| Budg_Cat: Other Expenses - 800 | \$0.00 | 0 \$1,850.00 | \$3,188.00 | \$3,188.00 | \$1,338.00 | 72.32 |
| Func: UNDESIGNATED-00000 | \$35,972.68 | 8 \$36,678.00 | \$43,405.00 | \$43,405.00 | \$6,727.00 | 18.34 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Library Fines - 3455 |  | $\$ 35,972.68$ | $\$ 36,678.00$ | $\$ 43,405.00$ | $\$ 43,405.00$ | $\$ 6,727.00$ | 18.34 |



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: OPEB Liability Fund -3500 | $\$ 1,554,913.77$ | $\$ 1,594,311.00$ | $\$ 1,475,096.00$ | $\$ 1,475,096.00$ | $(\$ 119,215.00)$ | $(7.48)$ |  |

Appropriations Summary by Object Code
Fiscal Year: 2018-2019

| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |
| :--- | :--- |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Description
FY17 Actual
Budget
Request FY19 City

| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3710 Downtown Dover TIF District |  |  |  |  |  |  |
| 3710.0 .000 .00000 .4335 .00000 .00 .000 Auditing Services | \$1,696.00 | \$1,696.00 | \$838.00 | \$838.00 | (\$858.00) | (50.59) |
| Budg_Cat: Purchased Services - 300 | \$1,696.00 | \$1,696.00 | \$838.00 | \$838.00 | (\$858.00) | (50.59) |
| 3710.0.000.00000.4891.00000.00.000 Abatements | \$10,508.12 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Other Expenses - 800 | \$10,508.12 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3710.0.000.00000.4920.00000.00.000 Principal Payments | \$265,000.00 | \$275,000.00 | \$300,000.00 | \$300,000.00 | \$25,000.00 | 9.09 |
| 3710.0.000.00000.4921.00000.00.000 Interest - Bonds | \$373,662.50 | \$365,713.00 | \$354,713.00 | \$354,713.00 | (\$11,000.00) | (3.01) |
| Budg_Cat: Debt Service - 920 | \$638,662.50 | \$640,713.00 | \$654,713.00 | \$654,713.00 | \$14,000.00 | 2.19 |
| Func: UNDESIGNATED - 00000 | \$650,866.62 | \$642,409.00 | \$655,551.00 | \$655,551.00 | \$13,142.00 | 2.05 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balanc FY18 Ad

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Downtown Dover TIF - 3710 | $\$ 650,866.62$ | $\$ 642,409.00$ | $\$ 655,551.00$ | $\$ 655,551.00$ | $\$ 13,142.00$ | 2.05 |


| Appropriations Summary by Object Code |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year: 2018-2019 |  | $\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page |  |  |  |  |
|  |  |  |  |  |  |  |
| From Date: 7/1/2018 To Date: | 6/30/2019 Defin | Definition: FY19 FY18 Adopted | nager Propo Department | FY19 City |  |  |
| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| 3715 Waterfront TIF District |  |  |  |  |  |  |
| 3715.0.000.00000.4339.00000.00.000 Consulting Services | \$185,470.80 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Purchased Services - 300 | \$185,470.80 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3715.0.000.00000.4921.00000.00.000 Interest - Bonds | \$0.00 | \$150,000.00 | \$241,008.00 | \$241,008.00 | \$91,008.00 | 60.67 |
| Budg_Cat: Debt Service - 920 | \$0.00 | \$150,000.00 | \$241,008.00 | \$241,008.00 | \$91,008.00 | 60.67 |
| Func: UNDESIGNATED - 00000 | \$185,470.80 | \$150,000.00 | \$241,008.00 | \$241,008.00 | \$91,008.00 | 60.67 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Waterfront Tax Increment Finance District- 3715 | $\$ 185,470.80$ | $\$ 150,000.00$ | $\$ 241,008.00$ | $\$ 241,008.00$ | $\$ 91,008.00$ | 60.67 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019 $\quad \square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
FY17 Actual
Budget
Request FY19 City

Account $\quad$ Description FY17 Actual $\quad$ Budget $\quad$ Request $\quad$| Manager |
| :---: |
| Proposed | Dollar Change Percent Change

3810 School Tuition Programs
3810.0.000.00000.4950.00000.00.000 Education
Budg_Cat: Education - 950

| $\$ 104,286.00$ | $\$ 125,000.00$ | $\$ 125,000.00$ | $\$ 125,000.00$ |
| :--- | :--- | :--- | :--- |
| $\$ 104,286.00$ | $\$ 125,000.00$ | $\$ 125,000.00$ | $\$ 125,000.00$ |
| $\$ 104.286 .00$ | $\$ 125,000.00$ | $\$ 125,000.00$ | $\$ 125,000.00$ |


| $\$ 0.00$ | 0.00 |
| :--- | :--- |
| $\$ 0.00$ | 0.00 |
| $\$ 0.00$ | 0.00 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
Print accounts with zero balanceRound to whole dollarsAccount on new page
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

FY19 City
Account Description

FY17 Actual
Budget
Request Manager

Dollar Change Percent Change
$\begin{array}{llllll}\text { Fund: School Tuition Programs - DALC - } 3810 & \$ 104,286.00 & \$ 125,000.00 & \$ 125,000.00 & \$ 125,000.00 & \$ 0.00\end{array}$

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account
Description
Budget
Request
FY19 City

3830 School Facilities Fund
3830.0.000.00000.4950.00000.00.000 Education

Budg_Cat: Education - 950
Func: UNDESIGNATED - 00000
$\$ 142,182.00$
$\$ 142,182.00$
$\$ 142,182.00$
$\$ 190,395.00$
$\$ 190,395.00$
$\$ 190,395.00$

| $\$ 199,127.00$ | $\$ 199,127.00$ |
| :--- | :--- |
| $\$ 199,127.00$ | $\$ 199,127.00$ |

$\$ 8,732.00$
$\$ 8,732.00$
\$142,182.00
\$199,127.00
\$199,127.00
\$8,732.00
4.59

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Budget
Request

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: School Facilities Fund - 3830 | $\$ 142,382.00$ | $\$ 190,395.00$ | $\$ 199,127.00$ | $\$ 199,127.00$ | $\$ 8,732.00$ | 4.59 |




City of Dover, New Hampshire

Appropriations Summary by Object Code
Fiscal Year: 2018-2019

| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |
| :--- | :--- | :--- |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5300.0.000.00000.4810.00000.00.000 Membership Dues | \$3,813.00 | \$4,745.00 | \$4,745.00 | \$4,745.00 | \$0.00 | 0.00 |
| 5300.0 .000 .00000 .4819 .00000 .00 .000 Fees \& Charges | \$1,221.92 | \$0.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 | 0.00 |
| 5300.0.000.00000.4820.00000.00.000 Dept Overhead Charges | \$209,299.08 | \$216,025.00 | \$311,735.00 | \$311,735.00 | \$95,710.00 | 44.31 |
| 5300.0.000.00000.4840.00000.00.000 Contingency | \$0.00 | \$49,900.00 | \$74,900.00 | \$74,900.00 | \$25,000.00 | 50.10 |
| 5300.0.000.00000.4891.00000.00.000 Abatements | \$0.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$0.00 | 0.00 |
| Budg_Cat: Other Expenses - 800 | \$214,334.00 | \$280,670.00 | \$426,380.00 | \$426,380.00 | \$145,710.00 | 51.92 |
| 5300.0.000.00000.4912.00000.00.000 Transfer to Special Rev | \$110,289.04 | \$118,638.00 | \$110,290.00 | \$110,290.00 | (\$8,348.00) | (7.04) |
| 5300.0.000.00000.4918.00000.00.000 Transfer to Trust | \$500,000.00 | \$500,000.00 | \$500,000.00 | \$500,000.00 | \$0.00 | 0.00 |
| Budg_Cat: Operating Transfers Out - 910 | \$610,289.04 | \$618,638.00 | \$610,290.00 | \$610,290.00 | (\$8,348.00) | (1.35) |
| 5300.0.000.00000.4921.00000.00.000 Interest - Bonds | \$321,639.10 | \$548,139.00 | \$632,815.00 | \$632,815.00 | \$84,676.00 | 15.45 |
| Budg_Cat: Debt Service - 920 | \$321,639.10 | \$548,139.00 | \$632,815.00 | \$632,815.00 | \$84,676.00 | 15.45 |
| Func: UNDESIGNATED-00000 | \$4,216,584.34 | \$5,303,833.00 | \$5,639,114.00 | \$5,639,114.00 | \$335,281.00 | 6.32 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balanc FY18 Adopted FY19 Department FY19 City

|  | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account |  |  |  |  |  |  |  |
| Fund: Water Fund -5300 |  | $\$ 4,216,584.34$ | $\$ 5,303,833.00$ | $\$ 5,639,114.00$ | $\$ 5,639,114.00$ | $\$ 335,281.00$ | 6.32 |

## Appropriations Summary by Object Code

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department FY19 City

Budget
Request Proposed

Dollar Change Percent Change

Account $\quad$ Description $\quad$ FY17 Actual $\quad$ Budget $\quad$ Request | Manager |
| :---: |

## 5320 Sewer Fund

| 5320.0.000.00000.4110.00000.00.000 Regular Salaried Employees | \$253,718.41 | \$257,703.00 | \$262,722.00 | \$262,722.00 | \$5,019.00 | 1.95 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.0.000.00000.4115.00000.00.000 Regular Hourly Employees | \$739,020.75 | \$803,960.00 | \$843,296.00 | \$843,296.00 | \$39,336.00 | 4.89 |  |
| 5320.0 .000 .00000 .4130 .00000 .00 .000 Overtime Pay | \$36,129.55 | \$46,000.00 | \$46,000.00 | \$46,000.00 | \$0.00 | 0.00 |  |
| 5320.0 .000 .00000 .4160 .00000 .00 .000 Severance Pay | (\$12,271.12) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |  |
| 5320.0 .000 .00000 .4170 .00000 .00 .000 Longevity Pay | \$13,319.88 | \$15,100.00 | \$13,760.00 | \$13,760.00 | (\$1,340.00) | (8.87) |  |
| 5320.0.000.00000.4211.00000.00.000 Health Insurance | \$318,629.34 | \$343,400.00 | \$357,831.00 | \$357,831.00 | \$14,431.00 | 4.20 |  |
| 5320.0 .000 .00000 .4212 .00000 .00 .000 Dental Insurance | \$9,881.08 | \$11,022.00 | \$11,883.00 | \$11,883.00 | \$861.00 | 7.81 |  |
| 5320.0 .000 .00000 .4213 .00000 .00 .000 Life Insurance | \$2,186.12 | \$2,519.00 | \$2,681.00 | \$2,681.00 | \$162.00 | 6.43 |  |
| 5320.0 .000 .00000 .4214 .00000 .00 .000 Long Term Disability Insuran ${ }_{c}$ | \$257.04 | \$339.00 | \$5,051.00 | \$5,051.00 | \$4,712.00 | 1,389.97 |  |
| 5320.0 .000 .00000 .4215 .00000 .00 .000 Short Term Disability Insuranc | \$0.00 | \$0.00 | \$6,336.00 | \$6,336.00 | \$6,336.00 | 0.00 |  |
| 5320.0 .000 .00000 .4220 .00000 .00 .000 FICA | \$69,548.74 | \$71,817.00 | \$73,192.00 | \$73,192.00 | \$1,375.00 | 1.91 |  |
| 5320.0 .000 .00000 .4225 .00000 .00 .000 Medicare | \$15,900.89 | \$16,754.00 | \$17,117.00 | \$17,117.00 | \$363.00 | 2.17 |  |
| 5320.0 .000 .00000 .4230 .00000 .00 .000 Retirement | \$110,211.23 | \$122,921.00 | \$131,366.00 | \$131,366.00 | \$8,445.00 | 6.87 |  |
| 5320.0 .000 .00000 .4240 .00000 .00 .000 Staff Development Reimburs a | \$6,902.50 | \$11,805.00 | \$11,805.00 | \$11,805.00 | \$0.00 | 0.00 |  |
| 5320.0 .000 .00000 .4260 .00000 .00 .000 Workers Comp Insurance | \$38,406.00 | \$38,406.00 | \$38,406.00 | \$38,406.00 | \$0.00 | 0.00 |  |
| 5320.0 .000 .00000 .4290 .00000 .00 .000 FSA Fees | \$220.50 | \$375.00 | \$375.00 | \$375.00 | \$0.00 | 0.00 |  |
| 5320.0.000.00000.4295.00000.00.000 Compensated Absences | \$21,496.50 | \$20,000.00 | \$25,000.00 | \$25,000.00 | \$5,000.00 | 25.00 |  |
| Budg_Cat: Personal Services - 100 | \$1,623,557.41 | \$1,762,121.00 | \$1,846,821.00 | \$1,846,821.00 | \$84,700.00 | 4.81 |  |
| 5320.0.000.00000.4334.00000.00.000 Legal Services | \$155,505.13 | \$0.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | 0.00 |  |
| 5320.0 .000 .00000 .4335 .00000 .00 .000 Auditing Services | \$6,124.00 | \$6,124.00 | \$6,124.00 | \$6,124.00 | \$0.00 | 0.00 |  |
| 5320.0 .000 .00000 .4336 .00000 .00 .000 Medical Services | \$760.50 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$0.00 | 0.00 |  |
| Printed: 03/23/2018 5:11:53 PM Report: |  |  | 2018.1.10 |  |  | Page: | 59 |
|  |  | rptGLGenBu | tRptUsingDefinitio |  |  |  |  |



## Appropriations Summary by Object Code Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.0.000.00000.4621.00000.00.000 Natural Gas | \$4,878.08 | \$3,091.00 | \$3,343.00 | \$3,343.00 | \$252.00 | 8.15 |
| 5320.0.000.00000.4622.00000.00.000 Electricity | \$381,507.13 | \$401,183.00 | \$397,634.00 | \$397,634.00 | (\$3,549.00) | (0.88) |
| 5320.0.000.00000.4623.00000.00.000 Propane | \$4,159.05 | \$2,775.00 | \$3,054.00 | \$3,054.00 | \$279.00 | 10.05 |
| 5320.0.000.00000.4624.00000.00.000 Heating Oil | \$22,418.52 | \$31,733.00 | \$30,226.00 | \$30,226.00 | (\$1,507.00) | (4.75) |
| 5320.0.000.00000.4626.00000.00.000 Vehicle Fuels | \$23,279.13 | \$26,794.00 | \$26,054.00 | \$26,054.00 | (\$740.00) | (2.76) |
| 5320.0.000.00000.4631.00000.00.000 Food/Food Services | \$49.57 | \$100.00 | \$100.00 | \$100.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4635.00000.00.000 Medicinal Supplies | \$31.42 | \$500.00 | \$500.00 | \$500.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4640.00000.00.000 Books/Publications | \$215.50 | \$400.00 | \$400.00 | \$400.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4651.00000.00.000 Maint Supplies - Buildings | \$483.75 | \$2,916.00 | \$2,916.00 | \$2,916.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4652.00000.00.000 Maint Supplies - Impr o/t Build | \$130,778.79 | \$140,000.00 | \$144,000.00 | \$144,000.00 | \$4,000.00 | 2.86 |
| 5320.0 .000 .00000 .4653 .00000 .00 .000 Maint Supplies - Equipment | \$29,903.80 | \$30,200.00 | \$30,200.00 | \$30,200.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4654.00000.00.000 Maint Supplies - Vehicles | \$23,481.40 | \$27,061.00 | \$27,061.00 | \$27,061.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4661.00000.00.000 Fleet Maint Charge | \$76,572.00 | \$76,572.00 | \$76,572.00 | \$76,572.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4681.00000.00.000 Minor Equip, Furniture \& Fxtrs | \$6,460.12 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$0.00 | 0.00 |
| Budg_Cat: Supplies - 600 | \$795,068.53 | \$873,353.00 | \$868,088.00 | \$868,088.00 | (\$5,265.00) | (0.60) |
| 5320.0.000.00000.4725.00000.00.000 Building Improvements | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4741.00000.00.000 Machinery \& Equipment | \$0.00 | \$78,000.00 | \$78,600.00 | \$78,600.00 | \$600.00 | 0.77 |
| 5320.0 .000 .00000 .4742 .00000 .00 .000 Light Vehicles | \$13,800.50 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4745.00000.00.000 Computers \& Communications | \$1,697.00 | \$1,697.00 | \$1,697.00 | \$1,697.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4757.00000.00.000 Utility Systems | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 5320.0.000.00000.4760.00000.00.000 Depreciation Expense | \$2,022,348.04 | \$2,439,858.00 | \$2,217,493.00 | \$2,217,493.00 | (\$222,365.00) | (9.11) |
| Budg_Cat: Capital Outlay - 700 | \$2,040,191.93 | \$2,534,555.00 | \$2,312,790.00 | \$2,312,790.00 | (\$221,765.00) | (8.75) |



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019
Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balanc FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Sewer Fund - 5320 |  | $\$ 6,699,065.29$ | $\$ 7,764,561.00$ | $\$ 7,841,452.00$ | $\$ 7,841,452.00$ | $\$ 76,891.00$ | 0.99 |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new pageFrom Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Description |  |  |  |  |  |  |

## 6100 DoverNet Fund




## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account Description FY17 Actual
Budget Request

FY19 City

| 6100.0.000.00000.4840.00000.00.000 Contingency | \$0.00 | \$5,716.00 | \$6,586.00 | \$6,586.00 | \$870.00 | 15.22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budg_Cat: Other Expenses - 800 | \$864.95 | \$6,601.00 | \$7,686.00 | \$7,686.00 | \$1,085.00 | 16.44 |
| 6100.0.000.00000.4911.00000.00.000 Transfer To General Fund | \$0.00 | \$120,000.00 | \$0.00 | \$0.00 | (\$120,000.00) | (100.00) |
| 6100.0.000.00000.4912.00000.00.000 Transfer to Special Rev | \$16,689.00 | \$689.00 | \$689.00 | \$689.00 | \$0.00 | 0.00 |
| Budg_Cat: Operating Transfers Out - 910 | \$16,689.00 | \$120,689.00 | \$689.00 | \$689.00 | (\$120,000.00) | (99.43) |
| 6100.0.000.00000.4918.00000.00.000 Transfer to Trust | \$0.00 | \$0.00 | \$120,000.00 | \$120,000.00 | \$120,000.00 | 0.00 |
| Budg_Cat: Other Expenses - 800 | \$0.00 | \$0.00 | \$120,000.00 | \$120,000.00 | \$120,000.00 | 0.00 |
| Func: UNDESIGNATED-00000 | \$911,941.68 | \$1,266,224.00 | \$1,538,824.00 | \$1,443,824.00 | \$177,600.00 | 14.03 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: DoverNet Fund - 6100 |  | $\$ 911,941.68$ | $\$ 1,266,224.00$ | $\$ 1,538,824.00$ | $\$ 1,443,824.00$ | $\$ 177,600.00$ | 14.03 |

Appropriations Summary by Object Code
Fiscal Year: 2018-2019

| From Date: $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |
| :--- | :--- |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

| Account Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6110 Central Stores Fund |  |  |  |  |  |  |
| 6110.0.000.00000.4335.00000.00.000 Auditing Services | \$160.00 | \$160.00 | \$160.00 | \$160.00 | \$0.00 | 0.00 |
| 6110.0.000.00000.4435.00000.00.000 Maint Chrgs - Office Equipme। | \$0.00 | \$100.00 | \$100.00 | \$100.00 | \$0.00 | 0.00 |
| 6110.0.000.00000.4443.00000.00.000 Rental of Equipment | \$14,566.07 | \$13,976.00 | \$14,676.00 | \$14,676.00 | \$700.00 | 5.01 |
| 6110.0.000.00000.4534.00000.00.000 Postage | \$42,940.13 | \$50,400.00 | \$50,400.00 | \$50,400.00 | \$0.00 | 0.00 |
| Budg_Cat: Purchased Services - 300 | \$57,666.20 | \$64,636.00 | \$65,336.00 | \$65,336.00 | \$700.00 | 1.08 |
| 6110.0.000.00000.4611.00000.00.000 Office Supplies | \$3,628.42 | \$4,000.00 | \$5,000.00 | \$5,000.00 | \$1,000.00 | 25.00 |
| 6110.0.000.00000.4612.00000.00.000 Operating Supplies | \$24,274.30 | \$32,950.00 | \$32,950.00 | \$32,950.00 | \$0.00 | 0.00 |
| Budg_Cat: Supplies - 600 | \$27,902.72 | \$36,950.00 | \$37,950.00 | \$37,950.00 | \$1,000.00 | 2.71 |
| Func: UNDESIGNATED-00000 | \$85,568.92 | \$101,586.00 | \$103,286.00 | \$103,286.00 | \$1,700.00 | 1.67 |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Central Stores Fund -6110 | $\$ 85,568.92$ | $\$ 101,586.00$ | $\$ 103,286.00$ | $\$ 103,286.00$ | $\$ 1,700.00$ | 1.67 |

## Appropriations Summary by Object Code <br> Fiscal Year: 2018-2019

From Date: 7/1/2018
To Date:
6/30/2019

Description FY17 Actual
Account
FY17 Actual

Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

- Broposed Dollar Change Percent Change


## 6310 Fleet Maintenance Fund




## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | Budget | Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund: Fleet Maintenance Fund - 6310 | $\$ 913,995.79$ | $\$ 958,776.00$ | $\$ 1,018,732.00$ | $\$ 1,018,732.00$ | $\$ 59,956.00$ | 6.25 |



## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance FY18 Adopted FY19 Department
Account Description FY17 Actual

Budget
Request FY19 City

| Account | Description |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Fund: Workers Compensation Fund - 6800 | $\$ 586,776.58$ | $\$ 654,358.00$ | $\$ 511,122.00$ | $\$ 511,122.00$ | $(\$ 143,236.00)$ |

## Appropriations Summary by Object Code

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page Exclude inactive accounts with zero balanc
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

FY19 City

| Account | Description | FY17 Actual | FY18 Adopted Budget | Y19 Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$86,333,525.78 | \$139,701,492.00 | \$145,945,785.00 | \$145,265,342.00 | \$5,563,850.00 | 3.98 |
| End of Report |  |  |  |  |  |  |  |

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## EXECUTIVE

## Division: City Council

Function: 41110

## Mission Statement:

To provide leadership and vision for the City of Dover. To ensure affordable, high quality services, and to provide opportunities through responsive and accessible government.

## Major Services/Responsibilities:

- Establish policies and to set forth the long term direction of municipal services.
- Authorize a careful plan of expenditures and appropriations deemed necessary for municipal services. To work together in keeping communication open with other City Councilors, the City Manager, and citizens of Dover.
- Enact codes, ordinances and resolutions to preserve the general well-being of residents and businesses in the community


## Key Fiscal Year Objectives:

- A financially stable and fiscally sound municipal operation
- Efficient and effective services
- A safe and secure community
- A diversity of cultural and recreational opportunities
- An enhanced physical and natural environment
- Support quality education


## Performance Measures:

| Description | FY16 <br> Actual | FY17 <br> Estimate | FY18 <br> Estimate |
| :--- | ---: | ---: | ---: |
| Conduct Regular, Special \& Non-Public Council <br> Meetings | 101 | 131 | 125 |
| Ordinances \& Resolutions considered by Council | 82 | 55 | 65 |
| Conduct Public hearings | 45 | 43 | 40 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Definition:
FY18 Adopted FY19 Department
FY17 Actual
Description
Account $\quad$ Description FY17 Actua
1000.1.100.41110.4125.00000.00.000. City Council-Elected Officials

| Column: [FY19CityManagerProposed] | Budget |
| :---: | ---: |
| Description: Carrier, Robert | $\$ 1,050.00$ |
| Description: Ciotti, Dennis | $\$ 1,000.00$ |
| Description: Gasses, Marcia | $\$ 1,000.00$ |
| Description: Keane, Matthew | $\$ 1,000.00$ |
| Description: Muffett-Lipinski, Michelle | $\$ 1,000.00$ |
| Description: Shanahan, Dennis | $\$ 1,000.00$ |
| Description: Thibodeaux, Deborah | $\$ 1,000.00$ |
| Description: Weston, Karen | $\$ 1,200.00$ |
| Description: Williams, Lindsey | $\$ 1,000.00$ |
| Column Total: | $\$ 9,250.00$ |
| 1000.1.100.41110.4213.00000.00.000. City Council-Life Insurance | $\$ 92.70$ |
| Column: [FY19CityManagerProposed] | Budget |
| Description: Life Premiums to HealthTrust | $\$ 104.00$ |
| Column Total: | $\$ 104.00$ |
| 1000.1.100.41110.4220.00000.00.000. City Council-FICA | $\$ 568.66$ |
| Column: [FY19CityManagerProposed] | Budget |
| Description: Cost of FICA 6.2\% of Wages | $\$ 574.00$ |
| Column Total: | $\$ 574.00$ |
| 1000.1.100.41110.4225.00000.00.000. City Council-Medicare | $\$ 133.07$ |
| Column: [FY19CityManagerProposed] | Budget |
| Description: Cost of Medicare - 1.45\% of wages | $\$ 134.00$ |
| Column Total: | $\$ 134.00$ |


| \$9,250.00 | \$9,250.00 | \$9,250.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: |
| FTE Position Desc. |  |  |  |  |
| Deputy Mayor |  |  |  |  |
| Ward 2 Councilo |  |  |  |  |
| Ward 4 Councilo |  |  |  |  |
| Ward 6 Councilo |  |  |  |  |
| Ward 1 Councilo |  |  |  |  |
| Ward 5 Councilo |  |  |  |  |
| Ward 3 Councilo |  |  |  |  |
| Mayor |  |  |  |  |
| At Large Counci |  |  |  |  |
| \$104.00 | \$104.00 | \$104.00 | \$0.00 | 0.00 |
| FTE Position Desc. |  |  |  |  |
| \$574.00 | \$574.00 | \$574.00 | \$0.00 | 0.00 |
| FTE Position Desc. |  |  |  |  |
| \$134.00 | \$134.00 | \$134.00 | \$0.00 | 0.00 |
| FTE Position Desc. |  |  |  |  |





## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

## Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.100.41110.4912.00000.00.000. City Council-Transfer to Speci | \$122,671.04 | \$213,569.00 \$275,272.00 | \$275,272.00 | \$61,703.00 | 28.89 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: $\begin{aligned} & \text { FC McConnell Subsidy (General } \\ & \text { Fund) }\end{aligned}$ | \$219,457.00 | FY18 \$193,314 |  |  |  |
| Description: McConnell DALC Tenant Subsidy | \$22,468.00 | FY18 \$22,468 |  |  |  |
| Description: McConnell SAU11 Tenant Subsidy | \$23,812.00 | FY18 \$23,812 |  |  |  |
| Description: McConnell Unrented Space Subsidy | \$9,535.00 | FY18 \$20,255 |  |  |  |
| Column Total: | \$275,272.00 |  |  |  |  |
| Budg_Cat: Operating Transfers Out - 910 | \$122,671.04 | \$213,569.00 \$275,272.00 | \$275,272.00 | \$61,703.00 | 28.89 |
| Func: City Council - 41110 | \$344,985.51 | \$542,058.00 \$591,519.00 | \$562,183.00 | \$20,125.00 | 3.71 |

## EXECUTIVE

## Division: City Manager’s Office

## Mission Statement:

To provide effective leadership and direction in the administration of policies established by the Mayor and City Council as well as to supervise and guide the efficient operation of all city departments.

## Major Services/Responsibilities:

- Coordinate the development and analysis of policy recommendations presented to the Mayor and City Council.
- Implement policies enacted by the Mayor and City Council and manage the overall administrative affairs of the City.
- Directly lead the executive level staff relating to the City of Dover's Strategic Management Goals.
- Direct the technical, operational and administrative activities between departments based on the City of Dover's Core Values.


## Key Fiscal Year Objectives:

- Assure the continued economical, efficient and effective management of city government.
- Advise the Mayor and City Council on policy making matters related to the overall administration of the city government.
- Recommend proposals and programs, which address the long term needs of the community.
- Coordinate with City Departments in reaching goals of departmental strategic management plans.
- Identify and support opportunities for enhancing the City of Dover's core values.


## Performance Measures:

| Description | $\mathbf{2 0 1 5}$ <br> Actual | $\mathbf{2 0 1 7}$ <br> Estimate | $\mathbf{2 0 1 9}$ <br> Estimate |
| :--- | :---: | :---: | :---: |
| Overall favorable quality of services delivered (NCS Survey) | $80 \%$ | $83 \%$ | $84 \%$ |
| Policy and program reports/updates to City Council <br> (Electronic communication) | 167 | 106 | 109 |
| Citizen communication for programs/services (web visits) | 616,944 | 960,942 | 980,000 |
| Overall favorable quality of life (NCS Survey) | $86 \%$ | $88 \%$ | $89 \%$ |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018

## To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.130.41320.4110.00000.00.000. City Manager-Regular Salarie | \$213,643.17 | \$219,688.00 \$154,911.00 | \$154,911.00 | (\$64,777.00) | (29.49) |
| Column: [FY19CityManagerProposed] <br> Description: Joyal, J Michael | $\begin{array}{r} \text { Budget } \\ \$ 154,911.00 \end{array}$ | FTE Position Desc. <br> 1.0000 City Manager |  |  |  |
| Column Total: | \$154,911.00 |  |  |  |  |
| 1000.1.130.41320.4115.00000.00.000. City Manager-Regular Hourly ${ }^{-}$ | \$61,473.03 | \$109,043.00 \$62,394.00 | \$62,394.00 | (\$46,649.00) | (42.78) |
| Column: [FY19CityManagerProposed] <br> Description: Bessette, Colleen E Column Total: | $\begin{array}{r} \text { Budget } \\ \$ 62,394.00 \\ \$ 62,394.00 \end{array}$ | FTE Position Desc. <br> 1.0000 Executive Assis |  |  |  |
| 1000.1.130.41320.4170.00000.00.000. City Manager-Longevity Pay | \$23,889.63 | \$24,300.00 \$27,120.00 | \$27,120.00 | \$2,820.00 | 11.60 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 1 @ 20-24 years | \$1,600.00 | \$1,600 each |  |  |  |
| Description: ICMA-RC | \$25,520.00 |  |  |  |  |
| Column Total: | \$27,120.00 |  |  |  |  |
| 1000.1.130.41320.4211.00000.00.000. City Manager-Health Insuranc | \$60,951.36 | \$80,633.00 \$45,567.00 | \$45,567.00 | (\$35,066.00) | (43.49) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Medical Premiums to HealthTrust | \$45,567.00 |  |  |  |  |
| Column Total: | \$45,567.00 |  |  |  |  |
| 1000.1.130.41320.4212.00000.00.000. City Manager-Dental Insuranc | \$3,312.48 | \$3,681.00 \$2,656.00 | \$2,656.00 | (\$1,025.00) | (27.85) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Dental Premiums to HealthTrust | \$2,656.00 |  |  |  |  |
| Column Total: | \$2,656.00 |  |  |  |  |







## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department


## EXECUTIVE

Division: Human Resources Office

## Mission Statement:

Support the goals and challenges of the City of Dover, NH, by providing services that promote a work environment characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect. Human Resources will seek and provide solutions to workplace issues that support and optimize the operating principles of the organization.

## Major Services/Responsibilities:

- Human Resources Management
o Employment Law Compliance and Reporting
o Personnel Policy Administration
o Payroll
o Labor Relations


## Key Fiscal Year Objectives:

- Continue revision and implementation of City personnel policies.
- Revise and implement onboarding program.
- Conduct a comprehensive wage and classification study.


## Performance Measures:

| Description | FY18 <br> Actual | FY19 <br> Estimate | FY20 <br> Estimate |
| :--- | :---: | :---: | :---: |
| Full Time Equivalents - City | 290.75 | 293.87 | 293.87 |
| Employees Paid - including School | 1,509 | 1,550 | 1,550 |
| Payroll Disbursements - including School | $\$ 59 \mathrm{M}$ | $\$ 61 \mathrm{M}$ | $\$ 62 \mathrm{M}$ |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Budget
Request FY19 City
Account $\quad$ Description FY17 Actual

| 1000.1.130.41330.4110.00000.00.000. Human Rsrc - Regular Salarie | \$0.00 |  | \$0.00 | \$72,966.00 | \$72,966.00 | \$72,966.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: 457 Incentive Pay | \$1,500.00 |  | 457 Incen |  |  |  |  |
| Description: Daudelin, Susan | \$71,466.00 | 1.0000 | HR Direc |  |  |  |  |
| Column Total: | \$72,966.00 |  |  |  |  |  |  |
| 1000.1.130.41330.4115.00000.00.000. Human Rsrc - Regular Hourly ${ }^{-}$ | \$0.00 |  | \$0.00 | \$53,486.00 | \$53,486.00 | \$53,486.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: 457 Incentive Pay | \$1,500.00 |  | 457 Incen |  |  |  |  |
| Description: Tsouramanis, Jean | \$51,986.00 | 1.0000 | HR Assis |  |  |  |  |
| Column Total: | \$53,486.00 |  |  |  |  |  |  |
| 1000.1.130.41330.4170.00000.00.000. Human Rsrc - Longevity Pay | \$0.00 |  | \$0.00 | \$2,800.00 | \$2,800.00 | \$2,800.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: 1 @ 15-19 Years | \$1,200.00 |  | \$1,200 each |  |  |  |  |
| Description: 1 @ 20-24 Years | \$1,600.00 |  | \$1,600 each |  |  |  |  |
| Column Total: | \$2,800.00 |  |  |  |  |  |  |
| 1000.1.130.41330.4211.00000.00.000. Human Rsrc - Health Insuranc | \$0.00 |  | \$0.00 | \$34,494.00 | \$34,494.00 | \$34,494.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: Medical Premiums to Health Trust | \$34,494.00 |  |  |  |  |  |  |
| Column Total: | \$34,494.00 |  |  |  |  |  |  |
| 1000.1.130.41330.4212.00000.00.000. Human Rsrc - Dental Insuranc | \$0.00 |  | \$0.00 | \$1,106.00 | \$1,106.00 | \$1,106.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: Dental Premiums to Health Trust | \$1,106.00 |  |  |  |  |  |  |
| Column Total: | \$1,106.00 |  |  |  |  |  |  |






## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account
Description
FY17 Actual Budget

Request FY19 City

| 1000.1.130.41330.4810.00000.00.000. Human Rsrc - Membership Di | \$0.00 |  | \$0.00 | \$1,260.00 | \$1,260.00 | \$1,260.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE | Position Desc. |  |  |  |  |
| Description: IPMA - Agency | \$300.00 |  |  |  |  |  |  |
| Description: SHRA - HR Director \& Assistant | \$100.00 |  |  |  |  |  |  |
| Description: SHRM - HR Director \& Assistant | \$600.00 |  |  |  |  |  |  |
| Description: World At Work | \$260.00 |  |  |  |  |  |  |
| Column Total: | \$1,260.00 |  |  |  |  |  |  |
| 1000.1.130.41330.4819.00000.00.000. Human Rsrc - Fees \& Charge | \$0.00 |  | \$0.00 | \$100.00 | \$100.00 | \$100.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: New Hire Background \& Motor Vehicle Reports | \$100.00 |  |  |  |  |  |  |
| Column Total: | \$100.00 |  |  |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$0.00 |  | \$0.00 | \$1,360.00 | \$1,360.00 | \$1,360.00 | 0.00 |
| Func: Human Resources - 41330 | \$0.00 |  | \$0.00 | \$264,150.00 | \$259,150.00 | \$259,150.00 | 0.00 |

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## EXECUTIVE

## Division: City Attorney's Office

## Mission Statement:

The mission of the General Legal Counsel is to provide proactive, high quality, efficient, timely and cost effective legal services, advocacy and advice to the City of Dover through its City Manager, City Council and all departments delivered with a focus on the client, integrity, innovation, accountability and stewardship.

## Major Services/Responsibilities:

- Represent and advocate for the City in court and administrative proceedings
- Draft and review ordinances and resolutions to assure legal compliance
- Assist staff in the lawful completion of their duties and responsibilities
- Draft and review contracts, deeds, leases and other documents to minimize risk
- Conduct legal research and render legal opinions to support the decision-making of the City
- Attend City Council meetings
- Assist Boards, Commissions and Committees with procedures and laws


## Key Fiscal Year Objectives:

- Provide timely and efficient legal services on a diverse array of legal issues
- Keep outside legal costs to a reasonable level


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Questions of Law | 354 | 375 | 360 |
| Resolutions \& Ordinances | 55 | 70 | 60 |
| Document Review/Misc. | 271 | 291 | 280 |
| 91-A Requests | 73 | 102 | 80 |







## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.130.41530.4819.00000.00.000. Legal - Fees \& Charges | \$882.32 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Legal - Filing \& Service Fees | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$2,092.32 | \$3,300.00 \$3,300.00 | \$3,300.00 | \$0.00 | 0.00 |
| Func: City Attorney - 41530 | \$235,348.37 | \$271,897.00 \$317,221.00 | \$317,221.00 | \$45,324.00 | 16.67 |

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## EXECUTIVE

Division: Economic Development

## Function 46510

## Mission Statement:

- To facilitate and encourage sustainable economic growth within the community of Dover by providing leadership and coordination necessary to foster business development that provides quality of place, life and fiscal health.


## Major Services/Responsibilities:

- Encourage local economic development and growth by interacting with local firms on issues pertinent to their continued success
- Recruitment of new businesses and industry
- Connect school and college training with local industry needs
- Quality job growth
- Work to enhance the ratio of commercial zoning vs. residential zoning to stabilize the City tax base


## Key Fiscal Year Objectives:

- Increase the commercial tax ratable base in Dover.
- Expand work on the healthcare related businesses to actively facilitate their relocation to Dover.
- Take an active role in business retention by assisting existing businesses to overcome challenges by education and awareness.
- Find and purchase a large enough parcel of property or multiple smaller properties, as available, to begin Enterprise Park II development.
- Identify developers who may be interested in other downtown infill properties and get projects started.
- Continue to communicate, explain, promote and reinforce Dover's reputation as an appealing place to be, live, work and play.
- Secure the financial flexibility to capture potential development opportunities as they arise.


## Performance Measures:

| Description | FY17 <br> Est | FY18 <br> Est | FY19 <br> Est |
| :---: | :---: | :---: | :---: |
| Internal Contacts - assisting Dover businesses <br> regarding various topics | 84 | 120 | 250 |
| External Contacts - businesses looking to relocate <br> expand via mail, phone, email | 175 | 180 | 200 |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget Request FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: | $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018

$$
\text { To Date: } \quad 6 / 30 / 2019
$$

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Budget
Request FY19 City
Account Description

FY17 Actual Manager

| 1000.1.130.46510.4531.00000.00.000. Econ Dev Office-Telecommun | \$0.00 |  | \$0.00 | \$1,300.00 | \$1,300.00 | \$1,300.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: Services/equipment for voice, fax, data, wireless | \$1,300.00 |  |  |  |  |  |  |
| Column Total: | \$1,300.00 |  |  |  |  |  |  |
| 1000.1.130.46510.4534.00000.00.000. Econ Dev Office-Postage | \$0.00 |  | \$0.00 | \$60.00 | \$60.00 | \$60.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: Correspondence, express and parcel delivery | \$60.00 |  |  |  |  |  |  |
| Column Total: | \$60.00 |  |  |  |  |  |  |
| 1000.1.130.46510.4540.00000.00.000. Econ Dev Office-Advertising | \$0.00 |  | \$0.00 | \$3,500.00 | \$3,500.00 | \$3,500.00 | 0.00 |

1000.1.130.46510.4540.00000.00.000. Econ Dev Office-Advertising

Column: [FY19CityManagerProposed]
Description: Advertising Services
Column Total:
1000.1.130.46510.4550.00000.00.000. Econ Dev Office-Printing \& Bii
Column: [FY19CityManagerProposed]

|  | $\$ 0.00$ |
| :--- | :--- |
| FTE | Position Desc. |

000.1.130.46510.4580.00000.00.000. Econ Dev Office-Travel Exper

Column: [FY19CityManagerProposed]
Description: Travel for seminars \& conferences
Column Total:
Budg_Cat: Purchased Services - 300
$\$ 600.00$
$\$ 0.00$

Budget $\$ 300.00$ $\$ 300.00$

|  | $\$ 0.00$ |
| :--- | :--- |
| FTE | Position Desc. |

$\$ 0.00 \quad \$ 300.00$
FTE Position Desc.


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: | $7 / 1 / 2018$ |$\quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change Percent Change |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Func: Economic Development Office - 46510 | $\$ 151,295.00$ | $\$ 179,110.00$ | $\$ 205,101.00$ | $\$ 205,101.00$ | $\$ 25,991.00$ | 14.51 |  |

## FINANCE

Division: Finance and Accounting

## Mission Statement:

Handle the financial resources of the City in a safe, fair, accurate, efficient and professional manner to meet all areas of responsibilities, including compliance with Federal, State and local laws and generally accepted accounting principals, and to timely report the financial position and performance of the City to the City Council, management, debt underwriters and rating agencies.

## Major Services/Responsibilities:

- Cash management
- Financial projections
- Electronic transfer of funds
- Debt financing
- Annual budget preparation and control
- Tax and utility rate setting
- Compliance to generally accepted accounting principles
- Preparation of financial statements
- Preparation of Federal, State and misc. reports and surveys
- Capital Improvements Program preparation
- Trust Fund Administration
- Preparation of bid solicitations, analysis and resolutions
- Contract Processing
- Audit and processing of accounts payable, payroll and cash receipts
- Accounting accruals
- Assist independent auditors
- Account and bank reconciliations
- Reconciliation of receivable subledgers accounts to general ledger
- Research and analysis
- Property-Liability Claims Management


## Key Fiscal Year Objectives:

- Expand the use of electronic processing, imaging and record retention.
- Continue to work on developing future revenue sources.
- Continue to implement accounting, processing upgrades and training for same.
- Improve utilization of online and mail-in payment services.


## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Estimate | FY19 <br> Estimate |
| :--- | ---: | ---: | ---: |
| Average Daily Cash Balance (includes major bond issue) | $\$ 172 \mathrm{M}$ | $\$ 170 \mathrm{M}$ | $\$ 165 \mathrm{M}$ |
| Purchase Requisitions handled over \$1,000 | 1,314 | 1,375 | 1,350 |
| Competitive Bids solicited | 76 | 80 | 85 |
| Formal Quotes solicited | 26 | 25 | 30 |
| Purchase Orders issued (including Field POs) | 7,958 | 8,000 | 8,000 |
| Separate funds administered |  | 418 | 425 |
| General Ledger Accounts Administered (Including School) | 28,652 | 28,700 | 28,750 |
| General Ledger transactions processed | 650,272 | 650,000 | 650,000 |
| Batches processed | 8,559 | 8,700 | 8,750 |
| Electronic Funds Transfers initiated |  |  | $\$ 85 \mathrm{M}$ |
|  |  | $\$ 80 \mathrm{M}$ | $\$ 80 \mathrm{M}$ |
| Accounts Payable Invoices processed | 24,500 | 27,000 | 30,000 |
| Accounts Payable disbursements | $\$ 60 \mathrm{M}$ | $\$ 65 \mathrm{M}$ | $\$ 66 \mathrm{M}$ |
| Total checks reconciled (Including School) |  |  |  |







## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

## Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget | Manager <br> Request | Droposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.150.41511.4612.00000.00.000. Finance-Operating Supplies | $\$ 2,529.10$ | $\$ 5,774.00$ | $\$ 5,774.00$ | $\$ 5,774.00$ | $\$ 0.00$ |  |
| Column: [FY19CityManagerProposed] | Budget | FTE | Position Desc. |  |  |  |

Description: 1099 Information Returns
Description: Binding Materials 92 EA $\$ .65$
Description: Check Stock 24,000 @ $\$ .23$ each
Description: Copies - Misc 16,000 EA $\$ .06$

Description: Copies - Misc 16,000 EA \$. 06
Description: Copies of financial reports 27,700 EA @ \$. 06
Description: Copies of invoices to departments $\$ 470.00$ 4,700 EA @ \$. 10
Description: Envelopes 6X9 (4 boxes) 4 EA @ ..... $\$ 80.00$
$\$ 20$
$\$ 92.00$
Description: Envelopes 9 X12 (4 boxes) 4 EA @
$\$ 148.00$
Description: Laid Buff Paper for report 6 EA @\$24.6Description: Paper for laser printer 24 CS @ $\$ 746.00$$\$ 746.00$
$\$ 31.10$
$\begin{array}{lr}\text { Description: Statements } 100 \text { EA @ \$. } 02 & \$ 2.00 \\ \text { Description: W-2 Wage Statements } & \$ 310.00\end{array}$
Description: Window envelopes for checks 4 CS
$\$ 200.00$ @ \$50
Description: Window Envelopes for Statements
$\$ 286.00$ 1,300 EA \$. 22
Column Total:
\$5,774.00
1000.1.150.41511.4631.00000.00.000. Food/Food Services \$24.98
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
0.00

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
FY18 Adopted FY19 Department FY19 City
Account Description

FY17 Actual
Budget Request Manager

| Description |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.150.41511.4640.00000.00.000. Finance-Books \& Publications | \$31.90 | \$565.00 | \$565.00 | \$565.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: GASB annual subscription | \$230.00 |  |  |  |  |  |
| Description: GFOA Treasury Management Newsletter | \$85.00 |  |  |  |  |  |
| Description: Governmental GAAP Guide | \$250.00 |  |  |  |  |  |
| Column Total: | \$565.00 |  |  |  |  |  |
| Budg_Cat: Supplies - 600 | \$7,154.88 | \$11,323.00 | \$11,323.00 | \$11,323.00 | \$0.00 | 0.00 |

1000.1.150.41511.4745.00000.00.000. Finance - Computers \& Comr
1000.1.150.41511.4745.00000.00.000. Finance - Computers \& Comr

Budg_Cat: Capital Outlay - 700

- \$639.00
$\$ 0.0$
$\$ 0.00$
$\$ 0.00$
$\$ 639.00$
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
0.00
1000.1.150.41511.4810.00000.00.000. Finance-Membership Dues

Column: [FY19CityManagerProposed]
Description: GFOA CAFR Filing Fee 1 @ \$680
Description: Government Fin Officers Association 1 @ \$230
Description: National Institute of Govt Purchasing 1 @ \$200
Description: NE GFOA 4 @ $\$ 15$ ea $\$ 60.00$
Description: NH GFOA 5 @ \$35 ea
$\$ 175.00$
Column Total:
Budg_Cat: Other Expenses - 800
Func: Finance-41511
\$1,345.00
\$1,115.00
\$859,889.04
$\$ 1,310.00$
$\$ 816,345.00$
$\$ 1,345.00$
$\$ 839,461.00$

| $\$ 1,345.00$ | $\$ 35.00$ |
| ---: | ---: |
| $\$ 839,461.00$ | $\$ 23,116.00$ |

2.67
2.83
rptGLGenBudgetRptUsingDefinition

## FINANCE

Division: Tax Assessment Function 41513

## Mission Statement:

To increase the quantity and quality of professional appraisal and assessment services to the taxpayers and the public at large, through the application of advanced technology and modern management practices. To ensure equity and fairness in assessments each year, and to do this in a cost-effective manner.

## Major Services/Responsibilities:

- Annual assessment of properties at market value
- Administration of tax exemptions and credits
- Field inspection of all properties -> property inspections on a cyclical basis
- Field appraisal reviews
- Valuation of new building construction and subdivisions/mergers
- Maintain CAMA database (property database)
- Process and resolve abatement applications
- Represent the City at the Board of Tax and Land Appeals and Superior Court
- Administer timber cutting and excavation permits and tax
- Administer current use assessments and land use change tax
- Preparation of reports to the State
- 5-Year re-certification process


## Key Fiscal Year Objectives:

- Continue annual assessment changes to maintain consistency with market value


## Performance Measures:

| Description | FY17/TY16 <br> Actual | FY18/TY17 <br> Actual | FY19/TY18 <br> Estimate |
| :--- | :---: | :---: | :---: |
| Assessment to Market Ratio | $92.6 \%$ | $93 \%$ (est.) | $95 \%$ |
| Coefficient of Dispersion (measure of equity) | $7.9 \%$ | $8 \%$ (est.) | $7.5 \%$ |
|  |  |  |  |
| Taxable parcels | 10,139 | 10,190 | 10,240 |
| \# Parcels related to abatement applications filed | 54 | 150 (est.) | 150 |
| \% of abatement appl. parcels to taxable parcels | $.53 \%$ | $1.5 \%$ (est.) | $1.5 \%$ |
|  |  |  |  |
| Elderly, disabled, deaf and blind exemptions | 321 | 308 | 310 |
| Tax credits - Veterans | 1,094 | 1,064 | 1,300 |
|  | 1,020 | 1,095 | 1,100 |
| Property transfers | 1,668 | 1,520 | 2,000 |
| Number of inspections of taxable parcels <br> (per EQ year) | $16.5 \%$ | $15 \%$ | $20 \%$ |
| Percent of taxable parcels inspected |  |  |  |



## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |



## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |



## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

## Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

FY17 Actual
Description

FY18 Adopted FY19 Department
Budget Request $\begin{array}{lr}\text { partment } & \text { FY19 City } \\ \text { Request } & \text { Manager } \\ \text { Proposed }\end{array}$ Manager Dollar Change Percent Change
Proposed
$\$ 5,100.00$
$\$ 5,100.00$
$\$ 5,100.00$
$\$ 0.00$
0.00
1000.1.150.41513.4611.00000.00.000. Tax Assessment-Office Suppl

Column: [FY19CityManagerProposed]
Description: Assessment notice stuffers 10,130 @ \$. 04 ea
Description: Copies 33,000 @ \$. 06 ea
Description: Envlps for notification notices 10,130 @ $\$ .03$ ea
Description: Envlps I\&E rspns (940 every oth yr) 940 @ $\$ .03$ ea
Description: Envlps I\&E stuff (940 every oth yr) \$28.00 940 @ \$. 03 ea
Description: HP 1100 Laser Cartridges 4 @ \$45 ea
Description: HP 1320 Cartridges 4 @ $\$ 75$ ea
Description: HP 4000N Laser Cartridges 4 @ $\$ 75$ ea
Description: I\&E stuffers (850 pcs every other year) 940 @ \$. 04
Description: Paper, pencils, envelopes, folders
Description: Tax Bill Info Stuffer 3417 @ $\$ .04$ ea
Description: Tax Map Supplies
Column Total:
Budget
$\$ 405.00$
\$1,980.00
$\$ 304.00$
$\$ 28.00$
$\$ 180.00$
$\$ 300.00$ $\$ 300.00$
$\$ 38.00$
\$1,200.00
$\$ 137.00$
$\$ 200.00$
\$5,100.00


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account Description | FY17 Actual | FY18 Adopted FY19 Department | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.150.41513.4819.00000.00.000. Tax Assessment-Fees \& Char | \$168.88 | \$250.00 \$250.00 | \$250.00 | \$0.00 | 0.00 |
| Budg_Cat: Other Expenses - 800 | \$1,187.88 | \$1,224.00 \$1,224.00 | \$1,224.00 | \$0.00 | 0.00 |
| Func: Tax Assessment - 41513 | \$435,964.38 | \$458,516.00 \$482,979.00 | \$482,979.00 | \$24,463.00 | 5.34 |

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## FINANCE

## Division: City Clerk/Tax Collection Office

## Mission Statement:

To serve all our customers in a timely and professional manner; which includes the governing body, legislative body, residents and city staff. To dutifully record and preserve the Vital Records of this community for historical continuity as mandated by New Hampshire Statute and serve as an election official for all elections held in Dover. The safe and accurate collection and timely deposit of city moneys while serving customers in a profession and courteous manner. (City Clerk moved from Executive, Function 41410, Tax Collection moved from Finance, Function 41514)

## Major Services/Responsibilities:

- Provide quality service to the public
- Record, change and issue vital records
- Record and maintain city records
- Record financial statements (liens, releases, writs)
- Record Cemetery Deeds, Contracts, Road changes
- Utility bill payment processing
- Licensing Bureau for marriages, dogs, parades, raffles, peddlers, videos and taxi cabs
- Processing and issuance of motor vehicle permits and title applications
- Collection and deposit of property taxes, motor vehicle permits, utility payments and departmental deposits
- Daily deposit of and accounting of collections
- Preparation of reports to the State


## Key Fiscal Year Objectives:

- To provide efficient quality service to the Public.
- Improve online Transaction processing functions for our motor vehicle, registrations and dog licensing customers.
- To preserve public records through utilization of the Treeno System for easier public accessibility.
- To continue to update the City's website with items of overall interest to our customers.
- Investigate expansion of online payment for other types of transactions.
- To continue to work with the Department of Motor Vehicles as Municipal agents for Motor vehicle registrations


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Increase the number of licensed dogs | 3,929 | 3,900 | 3,900 |
| Departmental Cash Balancing Reports Processed | 4,600 | 4,700 | 4,700 |
| Total deposit items to bank | 85,000 | 85,000 | 85,000 |
| Vital Records Document Requests | 6,378 | 6,400 | 6,400 |
| Notary Public \& Justice of the Peace Service Request | 502 | 500 | 500 |
| Motor Vehicle Permits issued | 31,750 | 33,000 | 32,635 |
| Motor Vehicle Permits processed per full time <br> employee | 4,729 | 4,800 | 4,800 |
| Portion of Motor Vehicles Permits Renewed by mail | 3,120 | 3,350 | 3,345 |
| Portion of Vehicle Permits renewed thru website | 4,150 | 4,350 | 4,321 |
| Percent of vehicles renewed by mail \& website | $23 \%$ | $23 \%$ | $23 \%$ |








## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

$$
\text { To Date: } \quad 6 / 30 / 2019
$$

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |




## FINANCE

Division: Election Division

## Mission Statement:

To act as an agent for the State of New Hampshire for the purpose of administering elections in an efficient and professional manner and to uphold the rules and laws of the City and State with the new Statewide Voter Registration System (SVRS). (Moved from Executive, Function 1000-41430)

## Major Services/Responsibilities:

- Provide election services to the public so that each person's vote will count.
- Record, change and update voter registration information in accordance with state law.
- Provide registration opportunities for new voters, including same day registration.
- Plan, organize and administer all local, state and federal elections.
- Provide training to election volunteers and/or workers so that election day is carried out in an organized and efficient manner.


## Key Fiscal Year Objectives:

- To continue to recruit able volunteers to assist in managing the elections when vacancies exist.
- To provide better education for citizens on the local and state changes in the election law process.
- To ensure smooth procedures are in place to secure accurate and timely election results.
- Continue ongoing training of all election staff


## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Total number of new registered voters | 2,386 | 1,500 | 1,500 |
| Manage Municipal, State, Federal elections | 2 | 1 | 1 |
| Recruit and train staff for election activities | 60 | 60 | 60 |
| Total number of voters that registered on election day | 1,646 | 1,000 | 1,000 |





## General Fund Expenditure Detail Report

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
FY17 Actual Budget

Request
$\$ 0.00$
Budget $\$ 800.00$
$\$ 800.00$
Budg_Cat: Supplies - 600
1000.1.150.41525.4741.00000.00.000. Elections-Machinery \& Equipn

Budg_Cat: Capital Outlay - 700
Func: Finance - Elections - 41525
\$5,100.00
\$5,100.00
FTE Position Desc.
Column: [FY19CityManagerProposed]
Description: Voting Booths, Signs, Tables, Cones Stanchions
\$5,100.00
$\$ 0.00$
0.00

| $\$ 1,911.49$ | $\$ 5,100.00$ | $\$ 5,100.00$ | $\$ 5,100.00$ | $\$ 0.00$ | 0.00 |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| $\$ 2,500.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | 0.00 |
| $\$ 2,500.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | 0.00 |
| $\$ 35,671.87$ | $\$ 36,411.00$ | $\$ 36,785.00$ | $\$ 36,785.00$ | $\$ 374.00$ | 1.03 |

FY19 City
Manager
Proposed Dollar Change Percent Change

| $\$ 800.00$ | $\$ 0.00$ | 0.00 |
| :--- | :--- | :--- |

$\$ 800$
0.00

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## PLANNING

## Division: Planning

## Mission Statement:

To be a trusted provider of innovative solutions and collaborate with the stakeholders to pursue residents' vision.

## Major Services/Responsibilities:

- Maintain and implement the City's Master Plan.
- Foster context-sensitive development by working with residents to identify the community's character, and tailoring regulations that support that character.
- Maintain and administer the approval process for commercial and industrial development, subdivision of land, and extraction of gravel.
- Advise the Planning Board, Open Lands Committee, Zoning Board of Adjustment, City Council, Conservation and Energy Commissions and other land use boards for their respective land use and development issues.
- Participate in the review and improvement of Dover's parking and transportation network
- Serve as a resource on the City and the development process for stakeholders.
- Monitor and oversee conservation easements and land preservation efforts within Dover
- Facilitate communications between the development community, the City and the public
- Work with property/business owners to understand and operate within the land use ordinances in place.
- Represent the City on regional and state committees and projects.
- Conduct research and grant writing.
- Oversee and maintain an efficient and customer oriented zoning enforcement process.
- Conduct special projects as assigned by the City Manager.


## Key Fiscal Year Objectives:

- To reflect the highest ethical and professional standards, demonstrating respect for our customers and the public.
- Complete the Community Facilities Master Plan chapter.
- Oversee and coordinate downtown infill projects and negotiate private public partnerships which further positive development in the community.
- Develop a customer service guidebook and a stakeholder engagement guidebook.
- Oversee and coordinate the Capital Improvements Program.
- Propose rezoning initiatives to meet the goals and objectives of the City's Master Plan
- Support economic development within the City including waterfront development.
- Assist other City departments with program development and long-range planning
- Assert Dover's priorities in regional and state projects such as the State Ten Year Transportation Improvement Plan, Little Bay Bridge/Toll Booth Projects, Regional Economic Development, COAST, climate change planning, and the Main Street Program.
- Continue to increase interaction with citizens and community organizations in an ongoing effort to familiarize the department with the wants and needs of the community.
- Continue to preserve conservation land by supporting the efforts of the Open Lands Committee and Conservation Commission.
- Advise the School District on design and implementation of Capital Improvements.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Interact and process public inquiries | 69,538 | 70,500 | 70,850 |
| Subdivision: | 26 lots | 35 lots | 35 lots |
| Number of Lots/Housing units: | 64 units | 218 units | 75 units |
| Site Review: Building Square Footage | 403,886 | 98,185 | 150,000 |
| Site Review: Parking Lot Square Footage | 503,213 | 168,297 | 175,000 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

|  | Fescription | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
 FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | $\underset{\text { FY18 Adopted FY19 Department }}{\text { Budget }} \begin{array}{r}\text { Request }\end{array}$ | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.180.41910.4534.00000.00.000. Planning-Postage | \$8,740.62 | \$12,500.00 \$12,500.00 | \$12,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Correspondence, express and parcel delivery | \$4,000.00 |  |  |  |  |
| Description: Planning Postage | \$8,500.00 |  |  |  |  |
| Column Total: | \$12,500.00 |  |  |  |  |
| 1000.1.180.41910.4540.00000.00.000. Planning-Advertising | \$9,795.27 | \$15,000.00 \$16,000.00 | \$14,000.00 | (\$1,000.00) | (6.67) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Legal ads for posting public hearings | \$12,000.00 |  |  |  |  |
| Description: ZBA Advertising (partially reimbursed) | \$4,000.00 |  |  |  |  |
| Description: zz CM General Reduction | $(\$ 2,000.00)$ |  |  |  |  |
| Column Total: | \$14,000.00 |  |  |  |  |
| 1000.1.180.41910.4550.00000.00.000. Planning-Printing And Binding | \$520.00 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Pamphlets for rezoning information, legal records | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| 1000.1.180.41910.4580.00000.00.000. Planning-Travel Expense | \$5,193.84 | \$2,500.00 \$2,500.00 | \$2,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Travel Expenses for seminars, conferences, mileage | \$2,500.00 |  |  |  |  |
| Column Total: | \$2,500.00 |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$48,322.43 | \$79,969.00 \$84,397.00 | \$82,397.00 | \$2,428.00 | 3.04 |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City Manager
Account
Description Manager
Proposed Dollar Change Percent Change
1000.1.180.41910.4810.00000.00.000. Planning - Membership Dues
Column: [FY19CityManagerProposed]
Description: American Planning Association
$\$ 22,819.61$
Budget
$\$ 1,090.00$
$\$ 840.00$
$\$ 1,053.00$
$\$ 275.00$
$\$ 250.00$
$\$ 20,382.00$
$\$ 23,890.0$
1000.1.180.41910.4819.00000.00.000. Planning - Fees \& Charges

Column: [FY19CityManagerProposed]
Description: Deed recording costs
Column Total:
Budg_Cat: Other Expenses - 800
Func: Planning - 41910
ICMA Membership
Description: NH Assocation of Conservation Commissions
Description: NH Planning Association
Description: PlanNH
Description: Strafford Regional Planning
Column Total:
\$23,890.00

| $\$ 28.50$ | $\$ 100.00$ | $\$ 100.00$ | $\$ 100.00$ | $\$ 0.00$ | 0.00 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 100.00$ |  |  |  |  |  |
| $\$ 100.00$ |  |  |  |  |  |
| $\$ 22,848.11$ | $\$ 23,283.00$ | $\$ 23,990.00$ | $\$ 23,990.00$ | $\$ 707.00$ | 3.04 |
| $\$ 646,187.36$ | $\$ 696,427.00$ | $\$ 717,409.00$ | $\$ 715,409.00$ | $\$ 18,982.00$ | 2.73 |

rptGLGenBudgetRptUsingDefinition

## PLANNING

## Division: Community Development Fund Function: 2100-46311

## Mission Statement:

Create a viable urban environment through the improvement of facilities, essential services and employment opportunities for low and moderate income people and through improving and/or expanding public facilities and services.

## Major Services/Responsibilities:

- Review loan applications to the Economic Loan Program.
- Preparation of all closing documents and payment administration of all approved loans.
- Prepare scope of work, solicit bids, prepare bid analysis/results, contracts and change orders and inspection reports of projects.
- Develop annual CDBG grant application to HUD.
- Solicit CDBG grant proposals.
- Verify compliance with Federal laws (Davis-Bacon Wage Rates) for all CDBG-funded projects.
- Develop the annual Grantee Performance Report.
- Create annual consolidated Plan Performance Report for HUD.
- Monitor 25 to 35 outstanding loans, projects and sub recipients.


## Key Fiscal Year Objectives:

- To provide increased employment opportunities to low/moderate income persons through loans to local businesses.
- To provide weatherization for the City's low income homeowners.
- Close out all public facility projects and human service contracts by year's end.
- To provide increased education, health and human services to Dover's low and moderate income residents.
- To report on Performance Measures integrated into the CDBG process.
- Set-up and draw down of Federal funds owed to the City as required for the program.
- Monitor the FY2015 - 2019 Consolidated Plan
- Complete Impediments to Housing review as precursor to 2020-2024 Consolidated Plan
- Complete FY2019 Action Plan
- Complete quarterly Cash reports.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Public Facilities Grants | $\$ 228,077$ | $\$ 372,785$ | $\$ 233,390$ |
| Public Service Expenditures | $\$ 57,465$ | $\$ 45,625$ | $\$ 52,485$ |










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## POLICE

## Division: Administration

## Mission Statement:

To plan, manage and direct the overall delivery of services provided to the community by field and supporting services in a manner that is appropriate, cost effective, coordinated with other City Services and responsive to the needs and concerns of the citizens of Dover.

## Major Services/Responsibilities:

- Budget preparation and management
- Planning
- Purchasing
- Oversight of grants
- Administration of collective bargaining agreements
- Oversight of agency discipline and morale of employees
- Overall direction, management and administration of the agency
- Long Term Strategic Planning


## Key Fiscal Year Objectives:

Continue to ensure that the department provides high quality and efficient police services to the community within the resources provided, while making full use of alternative funding sources and superior management practices.

## Performance Measures:

| Description | FY17 Act | FY18 Act | FY19 Est |
| :--- | :---: | :---: | :---: |
| Continuously review all written directives | Ongoing | Ongoing | Ongoing |
|  <br> functions | Complete | Ongoing | Ongoing |
| Re-Accreditation of Police Department | Ongoing | Ongoing | Ongoing |
| Complete FY19 Budget per City Schedule | Completed | Completed | In Progress |





## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
 FY19 City


## POLICE

## Division: Field Operations

## Mission Statement:

To provide high quality, exceptional police services to the community in a manner that is helpful, caring and responsive to the actual needs of our citizens and consistent with the overall goal of improving the quality of life in the City of Dover.

## Major Services/Responsibilities:

- Respond to emergency and routine service requests
- Accident investigation
- Traffic management and direction
- Criminal investigation
- Crime prevention
- Animal Control Services
- Traffic/Pedestrian safety and enforcement


## Key Fiscal Year Objectives:

- Secure grant funding for a minimum of 500 man hours of overtime enforcement patrols to target pedestrian, speed, traffic signal and DWI related violations
- Reduce the propensity for traffic collisions on municipally controlled roadways in the city through traffic enforcement programs, high visibility patrols, and effective prosecution of offenders.
- Promote traffic safety by enforcement of traffic laws, education, and safety inspection programs.
- Enforce City of Dover Dog Ordinances and educate the public of animal related health issues.
- Respond to Priority One calls for service, which are those calls requiring an immediate response-such as crimes in progress, accidents, involving injury, and alarms- in less than six (6) minutes.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Total calls for service responded to | 35,275 | 35,500 | 35,500 |
| Directed Patrol Man Hours | 781 | 800 | 800 |
| Motor Vehicle Collisions Investigated | 827 | 850 | 875 |
| Animal Calls Responded To By The Animal Control Officer | 141 | 200 | 200 |
| Child Restraint Inspection / Education | 94 | 100 | 100 |
| Percentage of Priority 1 calls responded to in under 6 <br> minutes. | $84 \%$ | $85 \%$ | $85 \%$ |
| Total motor vehicle stops | 13,672 | 14,000 | 14,300 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: | $7 / 1 / 2018$ |$\quad$ To Date: $6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

|  |  | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description |
| :---: | :--- |
| Description: Petrin, Scott M |  |
| Description: Police Education Incentive |  |
| Description: Police Holiday pay |  |
| Description: Sick Buy Out |  |
| Description: | Speidel, Marn E |
| Description: Sullivan, Brendan |  |
| Description: | Tarmey, John |
| Description: Turner, Gregory |  |
| Description: Volpe, Michael |  |
| Description: Yerardi, James M |  |
| Column Total: |  |
| 1000.1.210.42120.4130.00000.00.000. Police Operations-Overtime P |  |

FY17 Actual Budget

Request FY19 City Manager
\$69,329.00 1.0000 Police Officer
\$46,240.00
\$64,943.00
\$5,610.00
\$78,741.00 1.0000 Police Sergeant
$\$ 52,927.00 \quad 1.0000$ Police Officer
\$78,741.00 1.0000 Police Sergeant
\$69,329.00 1.0000 Police Officer
\$49,019.00 1.0000 Police Officer
\$66,076.00 1.0000 Police Officer
\$2,106,486.00
\$134,550.57
\$210,600.00
$\$ 216,175.00$
$\$ 211,175.00$
$\$ 575.00$
0.27

Column: [FY19CityManagerProposed]
Description: At 1.5 times - includes Extended
Budget FTE Position Desc.
\$14,800.00
\$12,775.00
$\begin{array}{ll}\text { Description: Call Back Assignment } & \$ 12,775.00 \\ \text { Description: Leave coverage } & \$ 98,650.00\end{array}$
Description: Sick Leave Coverage $\$ 6,250.00$
Description: Special Assignments $\$ 13,200.00$
Description: Special Events
$\$ 8,300.00$
Description: Training
\$30,500.00
\$18,150.00
Description: Witness Fees (Court)
\$13,550.00
Description: z CM General Reduction
(\$5,000.00)
Column Total:
\$211,175.00


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description







## General Fund Expenditure Detail Report

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new pageExclude inactive accounts with zero balance

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Account Description
$\left.\begin{array}{cl}\text { Column: [FY19CityManagerProposed] } \\ \text { Description: } & \text { Repair of Out-of-Warranty } \\ \text { Cameras/Wiring }\end{array}\right\}$
$28,680.81$
Budget
$\$ 2,500.00$
$\$ 9,900.00$
$\$ 1,400.00$
$\$ 13,800.00$
$\$ 28,680.81$Request
17, 233.00 $\$ 13,800.00$Budg_Cat: Capital Outlay - 700\$28,680.81
FTE Position Desc.FY19 CityProposed Dollar Change Percent Change
$\$ 13,800.00$(\$3,433.00)(19.92)
$\$ 17,233.00 \quad \$ 13,800.00 \quad \$ 13,800.00 \quad(\$ 3,433.00)$
$\$ 650.00$
$\$ 215.00 \quad \$ 215.00$
$\$ 215.00$
$\$ 0.00$
Budget
$\$ 40.00$
Description: National Tactical Officers Assoc
$\$ 100.00$
New England State Police Info
$\$ 75.00$
Description: State of NH-Justice of Peace Renewal
Column Total:
Budg_Cat: Other Expenses - 800
Func: Police Operations - 42120
$\$ 215.00$
$\$ 650.00$
\$3,639,624.52
$\$ 17,233.00 \quad \$ 13,800.00 \quad \$ 13,800.00 \quad(\$ 3,433.00)$


TE Position Desc.

| $\$ 215.00$ | $\$ 215.00$ |
| ---: | ---: |
| $\$ 4.110,016.00$ | $\$ 4,057,498.00$ |

$\$ 215.00$
$\$ 0.00$
0.00
(1.40)

## POLICE

## Division: Support Services

## Mission Statement:

To provide the various auxiliary and advanced services necessary to support, or ensure the success of field units and operations.

## Major Services/Responsibilities:

- Maintain records of investigations, criminal records, wanted persons, and other activities of the department
- Provide personnel services, to include: recruitment, selection, equipment procurement and management, training, testing, and related responsibilities
- Maintain CALEA Accreditation
- Provide Information Technology support and computer system administration services


## Key Fiscal Year Objectives:

- Aggressively recruit certified officers and quality entry level candidates through participation in regional testing, recruitment mailings, and job fairs.
- Actively participate in and attend CALEA and NNEPAC related meeting and conferences.
- Research best practices and equipment annually to enhance technology.
- Maintain the department's computer systems by replacing aging systems with new systems


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Recruitment Activities | 7 | 7 | 7 |
| Computer Systems Purchased | 14 | 16 | 14 |
| CALEA/NNEPAC meetings/conferences attended | 11 | 12 | 12 |
| Electronically process and store all police case <br> reports | 312,050 | 317,050 | 320,000 |

## POLICE

## Division: Support Services Division

## - Special Investigations Bureau and Legal Bureau

## Mission Statement:

To provide technical investigative support to the agency by assisting officers with the more complicated investigations.
To investigate major crimes as thoroughly as possible in order to increase the chances of a successful resolution.
To participate in crime prevention activities including providing training to local business and groups on specific prevention topics like scams, robbery and burglary.

## Major Services/Responsibilities:

- Conduct preliminary and follow-up investigations of complex and specialized cases.
- To conduct all major crimes investigations.
- To provide technical assistance in the form of crime scene investigation or sharing of specialized equipment or investigative personnel working with other members of the agency.
- To conduct crime prevention education and training.
- To thoroughly investigate complicated white collar and financial crimes investigations.
- To monitor and investigate high risk or recurring domestic violence cases.


## Key Fiscal Year Objectives:

- To participate with crime scene support, equipment, and/or investigative support with at least $75 \%$ of all Burglary investigations.
- To participate with crime scene support, equipment, and/or investigative support in at least $80 \%$ of all Robbery investigations.
- To participate in at least $25 \%$ of all forgery and fraud investigations.
- To conduct at least 8 community crime prevention education training covering robbery, burglary, scam and workplace violence prevention for Dover organizations and groups.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Percentage of Burglaries participated in | $68 \%$ | $75 \%$ | $75 \%$ |
| Percentage of Robberies participated in | $100 \%$ | $90 \%$ | $95 \%$ |
| Percentage of Forgery/Fraud Cases participated in | $33 \%$ | $30 \%$ | $30 \%$ |
| Community Crime Prevention/Education | 33 | 30 | 32 |
| Prosecution Cases | 2,378 | 2,400 | 2,500 |

## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

|  | Fescription | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
Account Description
1000.1.210.42150.4115.00000.00.000. Police Support-Regular Hourl) ${ }^{-}$\$
Column: [FY19CityManagerProposed]
Description: 457 Incentive PayPrint accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY19 City

| FY18 Adopted FY19 Department |  |
| :---: | :---: |
| Budget | FY19 City <br> Request | | Manager |
| :---: |
| Proposed |$\quad$ Dollar Change Percent Change

\$1,727,074.04
Description: Bortz, Brian D

Description: Boston, Kerry Anne
Description: Burt, Timothy J
Description: Caproni, Joseph A
Description: Carlson, Oake
Description: Carmichael, John R
Description: Clark, Ann M
Description: Collopy, Mark
Description: Courter, Andrew
Description: Crowley, Lisa
Description: Dalton, Lisa
Description: Dolleman, Brant M
Description: Dunne, Brynn
Description: Estee, Brian
Description: Fenton, D Michael
Description: Keefe, Timothy
Description: Kilbreth, Patrick
Description: Lawson, Lisa M
Description: Mask, Sean
Description: Murch, Michelle L
Description: Nadeau, Mark
Description: Pappajohn, Stephen
Description: Pettingill, Scott
Description: Pike, Edward F Jr

Budget Request 1,7286100 $1,810,48000$
$\$ 1,728,641.00 \quad \$ 1,810,458.00 \quad \$ 1,810,458.00 \quad \$ 81,817.00$
FTE Position Desc.
457 Incentive
1.0000 Information Tec
0.8625 Secretary II
1.0000 Police Ofc II
1.0000 Police Ofc II
1.0000 Police Officer
0.8625 Secretary I
1.0000 Personnel Assis
1.0000 Police Sergeant
1.0000 Police Officer
0.7750 Secretary I
0.8125 Secretary II
1.0000 Police Lieutena
1.0000 Police Officer
0.8000 Police Prosecut
0.8000 Information Tec
1.0000 Police Ofc II
1.0000 Police Ofc II
0.7750 Secretary II
1.0000 Police Officer
1.0000 Police Ofc II
1.0000 Police Sergeant
1.0000 Teen Center Cou
1.0000 Police Sergeant
1.0000 Police Ofc II

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account $\quad$ Description FY17 Actual

FY17 Actual Budget

Request FY19 City
\$40,467.00
\$67,697.00
\$51,207.00
\$4,590.00
\$71,480.00 1.0000 Police Officer
\$66,076.00 1.0000 Police Records
\$1,810,458.00
$\begin{array}{lllll}\$ 31,100.34 & \$ 39,150.00 & \$ 42,700.00 & \$ 39,700.00 & \$ 550.00\end{array}$
Budget
FTE Position Desc.
\$8,150.00
\$9,250.00
\$3,200.00
\$2,700.00
\$17,800.00
$\$ 1,600.00$
(\$3,000.00)
\$39,700.00


## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018

$$
\text { To Date: } \quad 6 / 30 / 2019
$$

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.210.42150.4214.00000.00.000. Long Term Disability Insuranc | \$0.00 | \$0.00 \$7,933.00 | \$7,933.00 | \$7,933.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Long Term Disability Premiums to Health Trust | \$7,933.00 |  |  |  |  |
| Column Total: | \$7,933.00 |  |  |  |  |
| 1000.1.210.42150.4215.00000.00.000. Short Term Disability Insuranc | \$0.00 | \$0.00 \$10,170.00 | \$10,170.00 | \$10,170.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Short Term Disability Premiums to Health Trust | \$10,170.00 |  |  |  |  |
| Column Total: | \$10,170.00 |  |  |  |  |
| 1000.1.210.42150.4220.00000.00.000. Police Support-FICA | \$40,073.48 | \$42,429.00 \$42,980.00 | \$42,980.00 | \$551.00 | 1.30 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of FICA - $6.2 \%$ of Wages | \$42,980.00 |  |  |  |  |
| Column Total: | \$42,980.00 |  |  |  |  |
| 1000.1.210.42150.4225.00000.00.000. Police Support-Medicare | \$29,977.09 | \$29,435.00 \$29,868.00 | \$29,868.00 | \$433.00 | 1.47 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Medicare - $1.45 \%$ of wages | \$29,868.00 |  |  |  |  |
| Column Total: | \$29,868.00 |  |  |  |  |
| 1000.1.210.42150.4230.00000.00.000. Police Support-Retirement | \$360,216.52 | \$407,515.00 \$436,969.00 | \$436,969.00 | \$29,454.00 | 7.23 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of NH Retirement System payments | \$436,969.00 |  |  |  |  |
| Column Total: | \$436,969.00 |  |  |  |  |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

|  | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.210.42150.4240.00000.00.000. Police Support-Staff Developr | \$10,283.67 | \$5,090.00 \$6,530.00 | \$6,530.00 | \$1,440.00 | 28.29 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: CALEA Conference $2 @ \$ 700$ | \$1,400.00 |  |  |  |  |
| Description: DLG Use of Force Summit | \$700.00 |  |  |  |  |
| Description: Forensic Photography 2 @\$545 | \$1,090.00 |  |  |  |  |
| Description: IAI Conference 2@\$495 ea | \$990.00 |  |  |  |  |
| Description: Medicolegal Death Invest Training 2@\$850 ea | \$1,700.00 |  |  |  |  |
| Description: NEDIAI Conference 4@\$150 | \$600.00 |  |  |  |  |
| Description: NH Atty Gen's Domestic Violence/Child Abuse Confer | \$50.00 |  |  |  |  |
| Column Total: | \$6,530.00 |  |  |  |  |
| 1000.1.210.42150.4260.00000.00.000. Police Support-Worker's Com\| | \$31,152.00 | \$31,152.00 \$31,152.00 | \$31,152.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Workers Comp allocation | \$31,152.00 |  |  |  |  |
| Column Total: | \$31,152.00 |  |  |  |  |
| 1000.1.210.42150.4290.00000.00.000. Police Support-FSA Fees | \$294.75 | \$825.00 \$450.00 | \$450.00 | (\$375.00) | (45.45) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Admin fees - Flexible Spending Accts | \$450.00 |  |  |  |  |
| Column Total: | \$450.00 |  |  |  |  |
| 1000.1.210.42150.4291.00000.00.000. Police Support-Uniform \& Clei | \$11,040.52 | \$7,378.00 \$7,378.00 | \$7,378.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Police Cleaning Allowances | \$7,378.00 |  |  |  |  |
| Column Total: | \$7,378.00 |  |  |  |  |
| Budg_Cat: Personal Services - 100 | \$2,815,983.92 | \$2,861,499.00 \$3,000,709.00 | \$2,997,709.00 | \$136,210.00 | 4.76 |

rptGLGenBudgetRptUsingDefinition

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department


## General Fund Expenditure Detail Report

| Fiscal Year: | $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date:
6/30/2019
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City Manager
\$105,086.76
Budget
\$2,334.00
Description: C-Cure Access Control
$\$ 329.00$
Workstation License
Description: Dept Share of DoverNet support
\$61,741.00
$\$ 500.00$
Description: Device Seizure Upgrade
Description: DIMS Maintenance
\$4,986.00
Description: $\begin{aligned} & \text { Division Share of PC Maintenance } \\ & \text { 31@231.72ea }\end{aligned} \$ 7,432.00$
Description: Easy US Todo PCTrans Unlimited \$450.00
Description: ESRI ARC GIS Maintenance $\$ 600.00$
Description: ESRI Public Safety Maintenance $\$ 600.00$
Description: Footwear Database Subscription $\$ 3,400.00$
Description: Lexis/Nexis Software \$3,000.00

Description: Printer Maintenance 1@\$66.67
$\$ 67.00$
Description: QED Police Records Management
\$24,732.00
Software/Fire Suppor
Description: Quest Rapid Recovery \$3,700.00
Description: Repair charges (Shredder)
$\$ 500.00$
Description: Server Maintenance $\$ 4,912.00$
Description: Typewriters 3 @ $\$ 70$
$\$ 210.00$
Description: UPS Maintenance 28@8.33ea
$\$ 234.00$
Column Total:
\$119,727.00




## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

FY17 Actual FY19 City

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance


FY19 City

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.210.42150.4912.00000.00.000. Police Support-Transfer To Sk | \$156,470.00 | \$204,913.00 \$204,248.00 | \$204,248.00 | (\$665.00) | (0.32) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 2301 - COPS Grant Local Share | \$96,113.00 |  |  |  |  |
| Description: 2305 - DHA Local Share | \$55,330.00 |  |  |  |  |
| Description: 2345 - WDH Youth Empowerment Local Share | \$52,805.00 |  |  |  |  |
| Column Total: | \$204,248.00 |  |  |  |  |
| Budg_Cat: Operating Transfers Out - 910 | \$156,470.00 | \$204,913.00 \$204,248.00 | \$204,248.00 | (\$665.00) | (0.32) |
| Func: Police Support - 42150 | \$3,315,280.81 | \$3,442,506.00 \$3,652,396.00 | \$3,649,396.00 | \$206,890.00 | 6.01 |

## POLICE

## Division: Police Buildings <br> Function 42170

## Mission Statement:

To provide and maintain safe and cost effective buildings and facilities for the citizens and department employees.

## Major Services/Responsibilities:

- Maintain police department facilities
- Repair buildings as needed.
- Perform cosmetic duties needed to ensure a high quality appearance of police department facilities.
- Perform all custodial duties with current police department staff.
- Ensure longevity of all police department facilities.
- Assess all facilities per current City Council goals


## Key Fiscal Year Objectives:

- Continue to maintain buildings in a cost effective manner
- Improve appearance and efficiency of department facilities

Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Buildings Maintained | 2 | 2 | 2 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |



## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Budg_Cat: Personal Services - 100 | \$75,279.12 | \$77,593.00 \$81,175.00 | \$81,175.00 | \$3,582.00 | 4.62 |
| 1000.1.210.42170.4411.00000.00.000. Police Buildings - Water \& Sel | \$1,862.26 | \$3,000.00 \$2,600.00 | \$2,600.00 | (\$400.00) | (13.33) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Water and Sewer charges - Police | \$2,600.00 |  |  |  |  |
| Column Total: | \$2,600.00 |  |  |  |  |
| 1000.1.210.42170.4431.00000.00.000. Police Buildings - Maint Chrgs | \$4,960.00 | \$4,258.00 \$2,624.00 | \$2,624.00 | (\$1,634.00) | (38.37) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Fire Alarm and Sprinkler System Inspection | \$968.00 |  |  |  |  |
| Description: Fire Extinguishers Inspections | \$206.00 |  |  |  |  |
| Description: Generator Inspections | \$1,450.00 |  |  |  |  |
| Column Total: | \$2,624.00 |  |  |  |  |
| 1000.1.210.42170.4433.00000.00.000. Police Buildings - Maint Chrgs | \$4,129.50 | \$4,240.00 \$12,990.00 | \$12,990.00 | \$8,750.00 | 206.37 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Elevator Inspection/Maintenance | \$4,240.00 |  |  |  |  |
| Description: HVAC System Maintenance/Repairs | \$6,500.00 |  |  |  |  |
| Description: Overhead Doors Maintenance/Repairs | \$2,250.00 |  |  |  |  |
| Column Total: | \$12,990.00 |  |  |  |  |
| 1000.1.210.42170.4521.00000.00.000. Police Buildings - Property Ins | \$4,094.48 | \$7,757.00 \$7,793.00 | \$7,793.00 | \$36.00 | 0.46 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Property Insurance | \$7,793.00 |  |  |  |  |
| Column Total: | \$7,793.00 |  |  |  |  |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |



## POLICE

## Division: Public Safety Dispatch <br> Function 42180

## Mission Statement:

To provide the means for 24 hour emergency and routine communications between the community and police/fire and ambulance services. Provide a pathway for the expeditious flow of information to and from police and fire units in the field, other outside agencies, and those requesting assistance.

## Major Services/Responsibilities:

- Provide 24 hour monitoring of emergency and non-emergency calls for service for Police, Fire and Rescue
- Continuous monitoring of police/fire radio systems
- Management of over 900 police/fire alarms
- Handling of walk-up lobby business and routine telephone calls
- Process information received and sent over state and local computer systems
- Monitor prisoners confined in the holding facility
- Track the status of police/fire field units and dispatch appropriate resources to requests for services


## Key Fiscal Year Objectives:

- Continue to provide a full range of emergency and routine communications services to the public and to emergency field units
- Maintain continual communications with police and fire units via radio, telephone and mobile data terminals
- Field/Handle $10,000+$ telephone calls per month
- Field/Handle 350+ 911 calls per month
- Process/Handle 35,000+ calls for service per year
- Process/Handle warrant entries, missing person entries
- Provide 24 hour Communications Center staffing coverage with a minimum of two dispatchers


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Telecommunications System | 234,985 | 235,485 | 235,985 |
| Security alarms handled | 1,117 | 1,137 | 1,157 |
| Total 911 calls received | 4,530 | 4,555 | 4,585 |
| Total calls for service dispatched | 35,348 | 35,448 | 35,573 |
| Total DPD Calls dispatched | 29,447 | 29,522 | 29,702 |
| Total DFD Calls dispatched | 4,676 | 4,701 | 4,731 |
| Total Rollinsford Fire calls for service dispatched | 210 | 215 | 220 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Description
Budget Request
FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.210.42180.4115.00000.00.000. PS Dispatch-Regular Hourly E | \$472,427.50 | \$565,184.00 \$599,365.00 | \$599,365.00 | \$34,181.00 | 6.05 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cleary, Emily A | \$57,108.00 | 1.0000 PD Dispatch II |  |  |  |
| Description: Dwyer, Stephen R | \$57,108.00 | 1.0000 PD Dispatch II |  |  |  |
| Description: Jacques,Jayne | \$39,101.00 | 1.0000 Police Dispatch |  |  |  |
| Description: Kintz, Laura | \$40,172.00 | 1.0000 Police Dispatch |  |  |  |
| Description: Moore, Nicole | \$45,950.00 | 1.0000 Police Dispatch |  |  |  |
| Description: Nelson, John R | \$57,108.00 | 1.0000 PD Dispatch II |  |  |  |
| Description: Police Education Incentive | \$14,381.00 |  |  |  |  |
| Description: Police Holiday Pay | \$26,086.00 |  |  |  |  |
| Description: Salantri, Lyndsay | \$59,433.00 | 1.0000 Deputy Supervis |  |  |  |
| Description: Shepherd, Richard W | \$57,108.00 | 1.0000 PD Dispatch II |  |  |  |
| Description: Sick Buy Out | \$1,530.00 |  |  |  |  |
| Description: TBD - Vacancy | \$39,102.00 | 1.0000 Police Dispatch |  |  |  |
| Description: TBD-Vacant Position | \$39,102.00 | 1.0000 Police Dispatch |  |  |  |
| Description: Wentworth, Barbara A | \$66,076.00 | 1.0000 Comm Supervisor |  |  |  |
| Column Total: | \$599,365.00 |  |  |  |  |






## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

rptGLGenBudgetRptUsingDefinition

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## Division: Drug Enforcement

## Mission Statement:

To reduce the availability of dangerous and illegal drugs through rigorous enforcement of the laws and arrest of violators.
.

## Major Services/Responsibilities:

- To coordinate information and drug investigations with the Strafford County Drug Task Force and to participate in the SCDTF.
- Conduct long-term investigations resulting in arrests and seizure of drugs.
- To support local police agencies by conducting drug investigations in many seacoast communities.


## Key Fiscal Year Objectives:

- To continue the Community Policing Program, which include patrol, investigation, DARE, crime watch, crime prevention programs, and other programs designed to help residents participate in making their neighborhoods safe and crime-free.
- To continue implementation of the DHS Resource Officer and continue a substance abuse prevention program at that school.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Drug Task Force - Strafford County Cases | 129 | 120 | 140 |
| Drug Task Force - DOVER Cases | 55 | 50 | 60 |
| Drug Task Force - Strafford County Arrests | 59 | 50 | 60 |
| Drug Task Force - DOVER Arrests | 26 | 20 | 25 |

## Police COPS Grant Expenditure Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

| Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2210.1.210.42150.4115.02301.18.000. Regular Hourly Employees | \$0.00 | \$74,382.00 \$77,106.00 | \$77,106.00 | \$2,724.00 | 3.66 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Khalsa, Dev Atma | \$71,480.00 | 1.0000 Police Officer |  |  |  |
| Description: Police Education Incentive | \$2,000.00 |  |  |  |  |
| Description: Police Holiday Pay | \$3,626.00 |  |  |  |  |
| Column Total: | \$77,106.00 |  |  |  |  |
| 2210.1.210.42150.4170.02301.18.000. Longevity Pay | \$0.00 | \$400.00 \$1,300.00 | \$1,300.00 | \$900.00 | 225.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 1 @ 10-14 years | \$800.00 | \$800 each |  |  |  |
| Description: 1 Retention Bonus | \$500.00 | \$500 each |  |  |  |
| Column Total: | \$1,300.00 |  |  |  |  |
| 2210.1.210.42150.4211.02301.18.000. Health Insurance | \$0.00 | \$27,080.00 \$25,845.00 | \$25,845.00 | (\$1,235.00) | (4.56) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Medical Premiums to Health Trust | \$25,845.00 |  |  |  |  |
| Column Total: | \$25,845.00 |  |  |  |  |
| 2210.1.210.42150.4212.02301.18.000. Dental Insurance | \$0.00 | \$737.00 \$737.00 | \$737.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Dental Premiums to Health Trust | \$737.00 |  |  |  |  |
| Column Total: | \$737.00 |  |  |  |  |
| 2210.1.210.42150.4213.02301.18.000. Life Insurance | \$0.00 | \$166.00 \$172.00 | \$172.00 | \$6.00 | 3.61 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Life Premiums to Health Trust | \$172.00 |  |  |  |  |
| Column Total: | \$172.00 |  |  |  |  |



## Police COPS Grant Expenditure Report

Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019
$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department $\quad$ FY19 City
FY17 Actual Budget

Request Manager Proposed Dollar Change Percent Change

| $\$ 132,427.00$ | $\$ 6,607.00$ | 5.25 |
| :--- | :--- | :--- |

## Police COPS Grant Expenditure Report

Fiscal Year: 2018-2019

From Date: 7/1/2018
To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollars Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

FY17 Actual
Request FY19 City Manager Manager
Proposed Dollar Change Percent Change
$\$ 0.00$
$\$ 125,820.0$
\$132,427.00
\$132,427.00
\$6,607.00
5.25

End of Report

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## POLICE

## Division: Community Response \& Enforcement Functions 42120/42150

Mission Statement: To respond to the law enforcement needs of the city through the application of community policing principles.

## Major Services/Responsibilities:

- Patrol the Dover Housing Authority properties including several senior housing locations
- Assist in the development and implementation of specialized programs for the DHA residents including youth and the elderly
- Crime deterrence and police presence in downtown business district
- Target quality of life issues citywide in Problem Oriented Policing model
- Provide policing services to the Dover Middle and High Schools
- Provide DARE instruction to $5^{\text {th }}$ grade classes at Dover Middle School
- Provide Drug and alcohol awareness programming to $5^{\text {th }}$ grade parents (PACT)
- Offer citizens police academy to adults and high school students each year.


## Key Fiscal Year Objectives:

- Continue to provide targeted services enhancing the quality of life in the Dover Housing Authority.
- Provide youth activities with safety related resources, like bike helmets, as well as crime and drug and alcohol abuse prevention.
- Enhance the safety and atmosphere in the Downtown Business District and Community Trail through use of the Mounted Patrol and involvement with various downtown businesses
- To emphasize Community Policing through DARE, crime watch, crime prevention programs, problem oriented policing, and other programs designed to help residents participate in making their neighborhoods safe and crime-free.
- Increase Problem Oriented Policing partnerships


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Act | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Safety programs and talks for parents or elderly | 7/year | 8/year | 8/year |
| Crime watch/Crime prevention activities | $8 /$ year | 9/year | 9/year |
| Provide safety related equipment and resources | $8 /$ year | 10/year | 10/year |
| Mounted Unit Maintain Proactive patrol in downtown and <br> community trails | Ongoing | Ongoing | Ongoing |
| Provide DARE in Dover Schools 5th grade students | 297 | 280 | 290 |
| PACT Program (PACT) Attendees | 94 | 105 | 110 |
| Citizen Police Academy Attendees | 40 | 45 | 50 |
| Number of POP Partnerships established | 6 | 8 | 10 |

## Police DHA Grant Expenditure Detail Report

Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City ManagerRequest
Mroposed Dollar Change Percent Change

Account Description
2220.1.210.42120.4115.02305.18.000. Regular Hourly Employees
Column: [FY19CityManagerProposed]

Description: Plummer, Christopher
Description: Police Education Incentives
Description: Police Holiday Pay
Column Total:
2220.1.210.42120.4170.02305.18.000. Longevity Pay
Column: [FY19CityManagerProposed]

Description: 1 @ 5-9 years
Description: 1 Retention Bonus
$\$ 67,440.00$
$\$ 71,524.00$
$\$ 71,524.00$
$\$ 4,084.00$

Column Total:
2220.1.210.42120.4211.02305.18.000. Health Insurance

## Column: [FY19CityManagerProposed]

Description: Medical Premiums to Health Trust
Column Total:
2220.1.210.42120.4212.02305.18.000. Dental Insurance
Column: [FY19CityManagerProposed]

Description: Dental Premiums to Health Trust Column Total:
$\$ 737.00$
$\$ 737.00$
Budget
\$15,350.00
\$15,350.00
$\$ 0.00$
Budget

FTE Position Desc.
1.0000 Police Officer
$\$ 893.00$
\$2,506.00
\$71,524.00
$\$ 0.00$
Budget
$\$ 400.00$
$\$ 500.00$
$\$ 900.00$
$\$ 0.00$
$\$ 400.00$
FTE Position Desc.
$\$ 400$ each
$\$ 500$ each
\$15,350.0
$\$ 15,350.00$
$\$ 15,350.00$
FTE Position Desc.
$\$ 737.00 \quad \$ 737.00$
$\$ 737.00$
FTE Position Desc.

## Police DHA Grant Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

From Date: 7/1/2018
To Date:
6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

| Account $\quad$ Description |
| :--- |
| 2220.1.210.42120.4213.02305.18.000. Life Insurance |
| Column: [FY19CityManagerProposed] |
| Description: Life Premiums to Health Trust |
| Column Total: |
| 2220.1.210.42120.4214.02305.18.000. Long Term Disability Insuranc |
| Column: [FY19CityManagerProposed] |
| Description: Long Term Disability Premiums to |
| Health Trust |

Column Total:
20.1.210.42120.4215.02305.18.000. Short Term Disability Insuranc
Column: [FY19CityManagerProposed]

Description: | Short Term Disability Premiums to |
| :--- |
| Health Trust |

Column Total:Description: Cost of Medicare $-1.45 \%$ of wagesColumn Total:
2220.1.210.42120.4230.02305.18.000. Retirement
Column: [FY19CityManagerProposed]

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY19 City


FY17 Actual
$\$ 0.00$
2220.1.210.42120.4225.02305.18.000. Medicare payments
Column Total:
2220.1.210.42120.4260.02305.18.000. Workers Comp Insurance
Column: [FY19CityManagerProposed]
Description: Workers Comp Allocation

Column Total:
Printed: 03/21/2018 12:34:55 PM Report:

## Police DHA Grant Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

FY17 Actual Budget

Request FY19 City

| 2220.1.210.42120.4291.02305.18.000. Uniform \& Cleaning Allowance | \$0.00 | \$450.00 | \$600.00 | \$600.00 | \$150.00 | 33.33 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Uniform and Cleaning Allowance | \$600.00 |  |  |  |  |  |
| Column Total: | \$600.00 |  |  |  |  |  |
| Budg_Cat: Personal Services - 100 | \$0.00 | \$107,631.00 | \$114,339.00 | \$114,339.00 | \$6,708.00 | 6.23 |
| 2220.1.210.42120.4335.02305.18.000. Auditing Services | \$0.00 | \$16.00 | \$16.00 | \$16.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: Auditing Services - Allocation | \$16.00 |  |  |  |  |  |
| Column Total: | \$16.00 |  |  |  |  |  |
| 2220.1.210.42120.4523.02305.18.000. Police Liab Insurance | \$0.00 | \$1,119.00 | \$975.00 | \$975.00 | (\$144.00) | (12.87) |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: Cost of Police Liability Insurance | \$975.00 |  |  |  |  |  |
| Column Total: | \$975.00 |  |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$0.00 | \$1,135.00 | \$991.00 | \$991.00 | (\$144.00) | (12.69) |
| Year: FY18-18 | \$0.00 | \$108,766.00 | \$115,330.00 | \$115,330.00 | \$6,564.00 | 6.03 |

## Police DHA Grant Expenditure Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
Budget $\quad$ Request Manager Manager
Proposed Dollar Change Percent Change

| Account | Description | FY17 Actual | Budget | Request | Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proj Grant: Police - Dover DHA Neighborhood Officer - | $\$ 0.00$ | $\$ 108,766.00$ | $\$ 115,330.00$ | $\$ 115,330.00$ | $\$ 6,564.00$ | 6.03 |

Proj Grant: Police - Dover DHA Neighborhood Officer 02305

## Police Granite Youth Alliance Grant Expenditures

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

FY1 accounts wity zero balan
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account $\quad$ Description |
| :--- |
| 2245.1.210.42150.4115.02393.18.000. Regular Hourly Employees |

2245.1.210.42150.4115.02393.18.000. Regular Hourly
Column: [FY19CityManagerProposed]
Description: Retrosi, Stephanie
$\$ 0.00$
\$38,179.00
\$39,240.00
\$39,240.00
\$1,061.00

## Column Total:

2245.1.210.42150.4170.02393.18.000. Longevity Pay
Column: [FY19CityManagerProposed]

Description: 1 @ 5-9 Years
TE Position Desc.
$\begin{array}{rr}\text { Budget } & \text { FTE } \\ \$ 39,240.00 & 0.8500 \\ \text { Prevention Coor }\end{array}$

Column Total:
2245.1.210.42150.4211.02393.18.000. Health Insurance
Column: [FY19CityManagerProposed]

Description: Medical Premiums to Health Trust

## Column Total:

2245.1.210.42150.4212.02393.18.000. Dental Insurance
Column: [FY19CityManagerProposed]
\$39,240.00

| \$0.00 | \$400.00 | \$400.00 | \$400.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE Position Desc. |  |  |  |  |
| \$400.00 | \$400 each |  |  |  |  |
| \$400.00 |  |  |  |  |  |
| \$0.00 | \$27,080.00 | \$25,845.00 | \$25,845.00 | (\$1,235.00) | (4.56) |
| Budget | FTE Position Desc. |  |  |  |  |
| \$25,845.00 |  |  |  |  |  |
| \$25,845.00 |  |  |  |  |  |
| \$0.00 | \$737.00 | \$737.00 | \$737.00 | \$0.00 | 0.00 |
| Budget <br> $\$ 737.00$ | FTE Position Desc. |  |  |  |  |
| \$737.00 |  |  |  |  |  |
| \$0.00 | \$92.00 | \$94.00 | \$94.00 | \$2.00 | 2.17 |
| Budget $\$ 94.00$ | FTE Position Desc. |  |  |  |  |
| \$94.00 |  |  |  |  |  |
| \$0.00 | \$66,488.00 | \$66,316.00 | \$66,316.00 | (\$172.00) | (0.26) |

rptGLGenBudgetRptUsingDefinition

City of Dover, New Hampshire


## City of Dover, New Hampshire

## Police Granite Youth Alliance Grant Expenditures

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

| Account | Description | FY17 Actual | FY18 Adopted Budget | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budg_Cat: Supplies - 600 |  | \$0.00 | \$0.00 | \$9,493.00 | \$9,493.00 | \$9,493.00 | 0.00 |
| Year: FY18-18 |  | \$0.00 | \$69,246.00 | \$79,038.00 | \$79,038.00 | \$9,792.00 | 14.14 |

## Police Granite Youth Alliance Grant Expenditures

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account Description Budget

Request
FY19 City

| Proj_Grant: Granite Youth Alliance - 02393 | $\$ 0.00$ | $\$ 69,246.00$ | $\$ 79,038.00$ | $\$ 79,038.00$ | $\$ 9,792.00$ | 14.14 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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## POLICE

## Division: Youth Drug \& Alcohol Abuse Prevention Programming

Function 2250-42150

## Mission Statement:

To reduce substance abuse by youth in our community through prevention programming support and coordination.

## Major Services/Responsibilities:

- Provide youth empowerment programming in grades 6-12
- Work with community partners as a coalition
- Operate a teen center providing teens in grades 6-12 a safe afterschool alternative.


## Key Fiscal Year Objectives:

- Sustain current Dover Youth to Youth activities and programs
- Work with Youth to Youth groups in surrounding communities and assist them with establishing their own Youth to Youth programs.
- Coordinate Youth Risk Behavior Survey.
- Create Dover specific prevention materials and media (PSA, Webinars, Social Media posts)
- Increase daily average attendance at the Dover Teen Center
- Provide drug and alcohol awareness training to parents of fifth grade students.
- Provide drug and alcohol awareness training to children at all levels in the Dover school system.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Number of students active in Dover Youth to Youth | 70 | 70 | 70 |
| Number of active Youth to Youth teams in region | 14 | 15 | 16 |
| Prevention Program attendees | 1,865 | 1,900 | 1,900 |
| Prevention Materials and Media produced | 13 | 15 | 15 |
| Daily attendees At-Risk Teen Center during the school <br> year | 31 | 32 | 33 |
| Number of new teen center signups | 93 | 95 | 100 |

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Youth Tobacco \& Alcohol Awareness Expenditures

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |

$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page
$\square$ Exclude inactive accounts with zero balance Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | Y18 Adopted Budget Budget | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$0.00 | \$176,580.00 | \$177,805.00 | \$177,805.00 | \$1,225.00 | 0.69 |

## POLICE

## Division: Special Details <br> Mission Statement:

Provide the mechanism for outside entities to contract for police services through the City.

Major Services/Responsibilities:
Receipt of funds from outside entities for payment of contracted police services

Key Fiscal Year Objectives:

Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Not applicable |  |  |  |

## Public Safety Special Details - Expenditures

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| From Date: 7/1/2018 <br> Account | FY17 Actual | FY18 Adopted FY19 Department Budget <br> Request |  | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| 3207.1.210.42160.4130.00000.00.000. Police Sp Details-Overtime Pe | \$302,528.00 | \$275,713.00 | \$228,096.00 | \$228,096.00 | (\$47,617.00) | (17.27) |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: Cost of work performed for contractors | \$228,096.00 |  |  |  |  |  |
| Column Total: | \$228,096.00 |  |  |  |  |  |
| 3207.1.210.42160.4211.00000.00.000. Police Sp Details-Health Insur | \$1,195.17 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3207.1.210.42160.4212.00000.00.000. Dental Insurance | \$55.77 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3207.1.210.42160.4225.00000.00.000. Police Sp Details-Medicare | \$3,988.94 | \$4,307.00 | \$4,785.00 | \$4,785.00 | \$478.00 | 11.10 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: Cost of Medicare - $1.45 \%$ of wages | \$4,785.00 |  |  |  |  |  |
| Column Total: | \$4,785.00 |  |  |  |  |  |
| 3207.1.210.42160.4230.00000.00.000. Police Sp Details-Retirement | \$59,588.80 | \$82,503.00 | \$97,119.00 | \$97,119.00 | \$14,616.00 | 17.72 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: Cost of NH Retirement System payments | \$97,119.00 |  |  |  |  |  |
| Column Total: | \$97,119.00 |  |  |  |  |  |
| Budg_Cat: Personal Services - 100 | \$367,356.68 | \$362,523.00 | \$330,000.00 | \$330,000.00 | (\$32,523.00) | (8.97) |
| 3207.1.210.42160.4335.00000.00.000. Police Sp Details - Auditing S | \$44.00 | \$44.00 | \$44.00 | \$44.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio |  |  |  |  |
| Description: Auditing Services allocation | \$44.00 |  |  |  |  |  |
| Column Total: | \$44.00 |  |  |  |  |  |



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## POLICE

## Division: Parking Activity Fund

Function 3213-42130

## Mission Statement:

Maximize the proper use of the downtown parking system to increase customers and visitors, as well as facilitate new development, through effective supervision of all City owned and controlled downtown parking areas and programs.

## Major Services/Responsibilities:

- Enforce timed and metered parking regulations in 2,000 parking spaces, as well as an additional 197 unregulated on-street spaces in the downtown.
- Collect and account for all parking revenue
- Work closely with the Parking Commission to ensure smooth operation of the downtown parking function
- Collect and issue parking permits for downtown parking areas
- Maintain parking meter systems
- Process and collect overdue fine revenue
- Enforcing all appropriate state and local parking laws and ordinances


## Key Fiscal Year Objectives:

- Maintain a high level of enforcement in the downtown to encourage frequent turnover of on-street parking supply while also meeting the needs of employees for long term parking in surface lots and in the parking garage.
- Continue to locate and evaluate potential increased parking capacity throughout the downtown
- Actively pursue scofflaws and identify new methods to entice scofflaws to pay unpaid fines
- Explore and evaluate potential parking structures for the downtown
- Work with downtown businesses to create a welcoming and well structured parking program
- Coordinate parking garage maintenance and explore new technologies to extend the life of the facility and reduce costs.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Parking Meter Transactions | 421,689 | 440,000 | 460,000 |
| Total parking revenue generated | $\$ 875,452$ | $\$ 856,246$ | $\$ 900,000$ |

## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report



Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Budget
Request FY19 City

| Account <br> Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3213.1.210.42130.4115.00000.00.000. Regular Hourly Employees | \$201,676.11 | \$227,396.00 \$252,723.00 | \$252,723.00 | \$25,327.00 | 11.14 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 457 Incentive Pay | \$3,000.00 | 457 Incentive |  |  |  |
| Description: Cicchese, Michael | \$47,192.00 | 1.0000 Deputy Park Mgr |  |  |  |
| Description: Guyer, Scott | \$8,042.00 | 0.2500 Parking Control |  |  |  |
| Description: Hawthorne, Beth | \$30,435.00 | 0.8500 Parking Control |  |  |  |
| Description: Hunter, Karen | \$13,788.00 | 0.3750 Parking Control |  |  |  |
| Description: Hunter, Philip | \$22,694.00 | 0.5000 Parking Control |  |  |  |
| Description: Jerard, Jason E | \$43,168.00 | 1.0000 Parking Control |  |  |  |
| Description: Police Education Incentives | \$3,438.00 |  |  |  |  |
| Description: Sick Buy Out | \$200.00 |  |  |  |  |
| Description: Simons, William C | \$61,196.00 | 0.8000 Parking Manager |  |  |  |
| Description: TBD Vacancy | \$19,570.00 | 0.6250 Parking Control |  |  |  |
| Column Total: | \$252,723.00 |  |  |  |  |
| 3213.1.210.42130.4130.00000.00.000. Overtime Pay | \$0.00 | \$500.00 \$500.00 | \$500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] Description: Overtime Pay | Budget <br> $\$ 500.00$ | FTE Position Desc. |  |  |  |
| Column Total: 3213.1.210.42130.4170.00000.00.000. Longevity Pay | \$500.00 |  |  |  |  |
| 3213.1.210.42130.4170.00000.00.000. Longevity Pay | \$1,350.00 | \$1,600.00 \$2,000.00 | \$2,000.00 | \$400.00 | 25.00 |
| Column: [FY19CityManagerProposed] | Budget $\$ 2,000.00$ | FTE Position Desc. |  |  |  |
| Description: 5 @ 5-9 years | \$2,000.00 | \$400 each |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |

## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report

Fiscal Year: 2018-2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Definition: FY19 City Manager Proposed
 FY19 City


## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report



Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
FY18 Adopted FY19 Department
Budget
Request Manager


## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report


$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report


Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
 FY19 City
rptGLGenBudgetRptUsingDefinition

## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report


Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Budget
Request
FY19 City


## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report


$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
 FY19 City

## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change | FY19 City

rptGLGenBudgetRptUsingDefinition

## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report



Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City


## City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report


$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3213.1.210.42130.4912.00000.00.000. Transfer to Special Rev | \$217,855.00 | \$200,779.00 \$200,779.00 | \$200,779.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: $30 \%$ of Parking Share of OPEB ADC | \$5,637.00 | Policy 30\% FY18 |  |  |  |
| Description: Insurance Premium Cost for 1 retiree OPEB | \$15,142.00 |  |  |  |  |
| Description: $\begin{aligned} & \text { Transfer to Downtown TIF for Debt } \\ & \text { Service }\end{aligned}$ | \$180,000.00 | Per TIF Plan |  |  |  |
| Column Total: | \$200,779.00 |  |  |  |  |
| 3213.1.210.42130.4918.00000.00.000. Transfer to Trust/CRF | \$110,322.00 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 3213.1.210.42130.4920.00000.00.000. Principal Payments | \$64,300.00 | \$64,200.00 \$60,200.00 | \$60,200.00 | (\$4,000.00) | (6.23) |
| Column: [FY19CityManagerProposed] | Budget $\$ 60,200.00$ | FTE Position Desc. |  |  |  |
| Description: Principal Payments | \$60,200.00 |  |  |  |  |
| Column Total: | \$60,200.00 |  |  |  |  |
| 3213.1.210.42130.4921.00000.00.000. Interest - Bonds | \$14,991.25 | \$12,877.00 \$12,865.00 | \$12,865.00 | (\$12.00) | (0.09) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Interest payments | \$12,865.00 |  |  |  |  |
| Column Total: | \$12,865.00 |  |  |  |  |
| Func: Police Parking - 42130 | \$862,723.40 | \$856,716.00 \$989,489.00 | \$989,489.00 | \$132,773.00 | 15.50 |
| Fund: Parking Activity Fund - 3213 | \$862,723.40 | \$856,716.00 \$989,489.00 | \$989,489.00 | \$132,773.00 | 15.50 |

City of Dover, New Hampshire

## Parking Activity Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | FY18 Adopted Budget | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$874,673.71 | \$856,716.00 | \$989,489.00 | \$989,489.00 | \$132,773.00 | 15.50 |

## FIRE AND RESCUE

## Division: Administration

## Mission Statement:

To provide the community with information, education, services and representation to improve the quality of life and to enhance their ability to survive from the devastation of fire, environmental, natural and manmade emergencies.

Major Services/Responsibilities:

- Needs assessment/Long range planning
- Develop CIP recommendations
- Fire prevention
- Managing annual budget
- Emergency Management
- Increase revenue generation
- Fire suppression
- Strategic Plan maintenance
- Public education
- Emergency medical care (Paramedic level service)
- Rescue
- Disaster preparedness/relief
- Hazardous material mitigation
- Public assistance
- Fire/arson investigation
- operationalize current City Council Goals


## Key Fiscal Year Objectives:

- Provide sufficient emergency response services in a fiscally responsible manner.
- Maintain 24 -hour Paramedic Coverage
- Maintain apparatus at a state of readiness
- Maximize citizen satisfaction
- Operate Emergency Services in the most efficient and cost effective manner by utilizing national standards and proven best practices
- 24-Hour Chief Officer Coverage to meet National Standards


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Provide efficient Fire department services at a cost not to <br> exceed $\$ 235$ per capita. | $\$ 204$ | $\$ 230$ | $\$ 230$ |
| Provide efficient Fire department services at a cost not to <br> exceed $\$ 2.35$ per $\$ 1,000$ of protected Value | $\$ 1.97$ | $\$ 2.34$ | $\$ 2.34$ |
| Maintain personnel certification levels | Maintain | Maintain | Maintain |
| Increase ambulance billing collection rate | $75 \%$ | $75 \%$ | $75 \%$ |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account
Description
FY17 Actual
Budget
Request FY19 City

Account Description
1000.1.220.42210.4110.00000.00.000. F\&R Admin-Regular Salaried
Column: [FY19CityManagerProposed]

Description: 457 Incentive Pay
Description: Credential Fire Officer Incentive
Description: Drouin, Michael
Description: Educational Incentives
Description: Haas, Paul
Description: Hagman, Eric
Description: Holiday Pay
Description: McShane, Michael
Description: TBD-Professional Standards Coordinator
Column Total:
000.1.220.42210.4115.00000.00.000. F\&R Admin-Regular Hourly EI
Column: [FY19CityManagerProposed]
Description: 457 Incentive Plan
Description: Conway, Lynn M
Description: Sukduang, Nicole
Description: TBD-Professional Standards Coordinator
Description: TBD-PSC replaced with Salaried Position

| \$291,977.64 | \$326,406.00 \$517,080.00 | \$517,080.00 | \$190,674.00 | 58.42 |
| :---: | :---: | :---: | :---: | :---: |
| Budget | FTE Position Desc. |  |  |  |
| \$1,500.00 | 457 Incentive |  |  |  |
| \$4,200.00 |  |  |  |  |
| \$92,226.00 | 1.0000 Division Chief |  |  |  |
| \$15,032.00 |  |  |  |  |
| \$106,765.00 | 1.0000 Deputy Chief |  |  |  |
| \$118,795.00 | 1.0000 Fire Chief |  |  |  |
| \$16,964.00 |  |  |  |  |
| \$89,799.00 | 1.0000 Division Chief |  |  |  |
| \$71,799.00 | 1.0000 Assistant Chief |  |  |  |
| \$517,080.00 |  |  |  |  |
| \$158,218.49 | \$167,771.00 \$56,373.00 | \$56,373.00 | (\$111,398.00) | (66.40) |
| Budget | FTE Position Desc. |  |  |  |
| \$300.00 | 457 Incentive |  |  |  |
| \$23,320.00 | 0.6250 Clerk Typist I |  |  |  |
| \$32,753.00 | 0.8750 Office Manager |  |  |  |
| \$23,657.00 | 0.5000 Admin Assistant |  |  |  |
| (\$23,657.00) | -0.5000 |  |  |  |
| \$56,373.00 |  |  |  |  |





## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42210.4531.00000.00.000. F\&R Admin - Telecommunical | \$34,798.44 | \$38,700.00 \$39,100.00 | \$39,100.00 | \$400.00 | 1.03 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Services/equipment for voice, fax, data, wireless | \$39,100.00 |  |  |  |  |
| Column Total: | \$39,100.00 |  |  |  |  |
| 1000.1.220.42210.4534.00000.00.000. F\&R Admin-Postage | \$1,278.17 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Correspondence, express and parcel delivery | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| 1000.1.220.42210.4540.00000.00.000. F\&R Admin-Advertising | \$0.00 | \$200.00 \$200.00 | \$200.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Advertising for vacant positions | \$200.00 |  |  |  |  |
| Column Total: | \$200.00 |  |  |  |  |
| 1000.1.220.42210.4580.00000.00.000. F\&R Admin-Travel Expense | \$1,377.55 | \$1,500.00 \$1,500.00 | \$1,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Travel Expense for conferences | \$1,500.00 |  |  |  |  |
| Column Total: | \$1,500.00 |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$81,145.80 | \$99,487.00 \$105,583.00 | \$105,583.00 | \$6,096.00 | 6.13 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42210.4745.00000.00.000. F\&R Admin - Computers \& Cc | \$3,122.49 | \$4,500.00 \$4,500.00 | \$4,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Additional PC Replacement- 2 pcs | \$4,500.00 |  |  |  |  |
| Column Total: | \$4,500.00 |  |  |  |  |
| Budg_Cat: Capital Outlay - 700 | \$3,122.49 | \$4,500.00 \$4,500.00 | \$4,500.00 | \$0.00 | 0.00 |
| Func: F\&R Admin - 42210 | \$774,941.66 | \$878,297.00 \$1,009,825.00 | \$1,009,825.00 | \$131,528.00 | 14.98 |

## FIRE AND RESCUE

## Division: Suppression

## Mission Statement:

To provide the finest quality response to and mitigation of all fire and emergency incidents with professionalism and efficiency while maintaining effective results.

## Major Services/Responsibilities:

- Customer Service
- Search and Rescue
- Firefighting
- Public Service
- Station, Vehicle, Equipment Maintenance
- Completion of Incident Reports
- Preplanning/Response Readiness
- Life Safety
- Fire Prevention Activities
- Emergency Medical Care
- Public Education
- Specialized Incident Responses
- Completion of Required Training
- Hazardous Materials Response
- Integrate Technology to improve response services


## Key Fiscal Year Objectives:

- Enhance response capabilities through building preplanning
- Increase readiness through progressive training incorporating accepted best practices
- Improve technical response through advanced training of personnel
- Reduce ambulance response times
- Ensure Firefighter safety at the highest level possible
- Contribute to the safety and well being of our citizens and their guests
- Provide Immediate \& Regional Hazardous Materials Response Teams
- Review, update and computerize preplans of all target hazards

Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Fires, building, auto, brush, etc. | 138 | 130 | 134 |
| Emergency Medical Responses | 3,264 | 3,250 | 3,257 |
| Hazardous Conditions | 257 | 300 | 279 |
| Good Intent/False Alarms | 803 | 865 | 834 |
| Service Calls | 1,012 | 1,070 | 1,041 |
| Total Calls | 5,426 | 5615 | 5,545 |



## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollars $\quad \square$ Account on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Budget
Request
$\$ 84,141.00 \quad$ 1.0000 Fire Captain
\$66,029.00 1.0000 Firefighter PAR
$\$ 50,135.00$ 1.0000 Firefighter PAR
$\$ 76,366.00$ 1.0000 Fire Lieutenant
$\$ 57,130.00$ 1.0000 Firefighter BAS
$\$ 75,866.00$ 1.0000 Fire Lieutenant
$\$ 66,029.00$ 1.0000 Firefighter PAR
$\$ 84,141.00$ 1.0000 Fire Captain
\$52,899.00 1.0000 Firefighter PAR
\$59,939.00 1.0000 Firefighter AEM
$\$ 58,899.00$ 1.0000 Firefighter PAR
$\$ 62,135.00$ 1.0000 Firefighter PAR
$\$ 58,899.00$ 1.0000 Firefighter PAR
$\$ 66,029.00$ 1.0000 Firefighter PAR
$\$ 45,484.00 \quad 1.0000$ Firefighter PAR
$\$ 45,484.00$ 1.0000 Firefighter AEM
\$76,366.00 1.0000 Fire Lieutenant
\$50,135.00 1.0000 Firefighter PAR
\$59,939.00 1.0000 Firefighter AEM
\$76,366.00 1.0000 Fire Lieutenant
\$58,899.00 1.0000 Firefighter PAR
$\$ 52,899.00$ 1.0000 Firefighter PAR
$\$ 45,484.00$ 1.0000 Firefighter AEM
$\$ 53,416.00 \quad 1.0000$ Firefighter AEM
$\$ 55,821.00$ 1.0000 Firefighter PAR
$\$ 75,866.00$ 1.0000 Fire Lieutenant
$\$ 47,978.00 \quad$ 1.0000 Firefighter AEM
$\$ 27,500.00$ 0.6250 Fire Mechanic



## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department $\begin{array}{cc}\text { FY18 Adopted FY19 Department } & \text { FY19 City } \\ \text { Budget } & \text { Manager }\end{array}$

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42220.4225.00000.00.000. F\&R Suppression-Medicare | \$61,143.36 | \$61,929.00 \$63,331.00 | \$63,331.00 | \$1,402.00 | 2.26 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Medicare - $1.45 \%$ of wages | \$63,331.00 |  |  |  |  |
| Column Total: | \$63,331.00 |  |  |  |  |
| 1000.1.220.42220.4230.00000.00.000. F\&R Suppression-Retirement | \$1,146,572.50 | \$1,351,163.00 \$1,363,715.00 | \$1,363,715.00 | \$12,552.00 | 0.93 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of NH Retirement system payments | \$1,363,715.00 |  |  |  |  |
| Column Total: | \$1,363,715.00 |  |  |  |  |
| 1000.1.220.42220.4240.00000.00.000. F\&R Suppression-Staff Develı | \$43,633.57 | \$34,700.00 \$34,700.00 | \$34,700.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: ACLS Instructor - PALS | \$700.00 |  |  |  |  |
| Description: Contractural college courses | \$6,400.00 |  |  |  |  |
| Description: F\&R Suppression-Staff Development | \$0.00 |  |  |  |  |
| Description: Fire Investigation Team education Anselms Arson S | \$1,000.00 |  |  |  |  |
| Description: Mandatory Testing fees for EMS | \$1,200.00 |  |  |  |  |
| Description: Misc. training supplies | \$900.00 |  |  |  |  |
| Description: NH Safety Council | \$100.00 |  |  |  |  |
| Description: Outside Instructors pay | \$900.00 |  |  |  |  |
| Description: Paramedic school (2 @\$10,100) | \$20,200.00 |  |  |  |  |
| Description: RTP Manuals | \$300.00 |  |  |  |  |
| Description: State Certification fees | \$2,500.00 |  |  |  |  |
| Description: Weekend courses and special courses | \$500.00 |  |  |  |  |
| Column Total: | \$34,700.00 |  |  |  |  |





## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42220.4615.00000.00.000. F\&R Suppression-Clothing \& $1^{\prime}$ | \$36,412.06 | \$32,320.00 \$32,320.00 | \$32,320.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Badges, collar brass, insignias | \$5,100.00 |  |  |  |  |
| Description: Boots and sneakers | \$2,400.00 |  |  |  |  |
| Description: Class "A" Uniforms | \$2,000.00 |  |  |  |  |
| Description: Forestry Gear replacement | \$720.00 |  |  |  |  |
| Description: Gloves, mittens and hoods | \$1,300.00 |  |  |  |  |
| Description: Honor Guard supplies/equipment | \$200.00 |  |  |  |  |
| Description: Jackets replacement | \$800.00 |  |  |  |  |
| Description: Job Shirt replacement | \$1,600.00 |  |  |  |  |
| Description: PT Gear | \$1,400.00 |  |  |  |  |
| Description: Uniform replacement | \$16,800.00 |  |  |  |  |
| Column Total: | \$32,320.00 |  |  |  |  |
| 1000.1.220.42220.4626.00000.00.000. F\&R Suppression-Vehicle Fue | \$36,669.15 | \$40,825.00 \$40,166.00 | \$40,166.00 | (\$659.00) | (1.61) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Vehicle Fuels 13,690 Diesel \$2.19/g | \$29,981.00 |  |  |  |  |
| Description: Vehicle Fuels 4,850 Gasoline \$2.10/g | \$10,185.00 |  |  |  |  |
| Column Total: | \$40,166.00 |  |  |  |  |
| 1000.1.220.42220.4631.00000.00.000. F\&R Suppression - Food | \$1,005.20 | \$1,200.00 \$1,200.00 | \$1,200.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Fire ground Rehab and Events | \$1,200.00 |  |  |  |  |
| Column Total: | \$1,200.00 |  |  |  |  |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date: 6/30/2019
Account Description
1000.1.220.42220.4635.00000.00.000. F\&R Suppression-Medicinal S
Column: [FY19CityManagerProposed]

Description: | Medical supplies for stocking |
| :--- |
| ambulances and truck |

Description: | Nitrous Oxide |
| :--- |

> Description: Oxygen

Column Total:
1000.1.220.42220.4640.00000.00.000. F\&R Suppression-Books \& PL
Column: [FY19CityManagerProposed]
Description: Codes, replacement training manuals Column Total:
1000.1.220.42220.4651.00000.00.000. F\&R Suppression - Maint Sup 1000.1.220.42220.4654.00000.00.000. F\&R Suppression - Maint Sup
Column: [FY19CityManagerProposed]
Description: Cleaners, soap, waxes, rags
Column Total:

Column Total:
000.1.220.42220.4681.00000.00.000. F\&R Suppression - Minor Equ
Column: [FY19CityManagerProposed]

## Description: Fire Prevention Trailer

Description: Power equipment replacement \&
Description: Small tool replacement \& parts
Description: Toxi-Rae 3 Carbon Monoxide meters
Column Total:
Budg_Cat: Supplies - 600Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

FY17 Actual
\$36,999.38

Budget
$\$ 34,280.00$
\$1,324.00
\$6,100.00
$\$ 41,704.00$
$\$ 748.03$
$\$ 1,600.00$
$\$ 1,600.00$
$\$ 1,600.00$
$\$ 0.00$
FTE Position Desc.
Budget
\$1,600.00
\$1,600.00

* $\$ 440.70$
\$1,921.86
Budget
\$1,938.00
\$1,938.00
\$19,598.83
Budget
\$1,900.00
\$8,400.00
\$7,900.00
$\$ 785.00$
\$18,985.00
\$138,315.03
$\$ 0.00$

FTE Position Desc.
\$18,985.00
\$18,985.00
FTE Position Desc.

## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42220.4741.00000.00.000. F\&R Suppression-Machinery i | \$14,015.37 | \$47,000.00 \$89,500.00 | \$89,500.00 | \$42,500.00 | 90.43 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Lucas 3 CPR Devices for 2 <br> Ambulances | \$35,000.00 |  |  |  |  |
| Description: Replace 15 year old lifting airbags at end of life | \$16,500.00 |  |  |  |  |
| Description: Replace water supply hydrant valves | \$16,000.00 |  |  |  |  |
| Description: Video Lryngoscope Systems 2 Ambulances | \$22,000.00 |  |  |  |  |
| Column Total: | \$89,500.00 |  |  |  |  |
| Budg_Cat: Capital Outlay - 700 | \$14,015.37 | \$47,000.00 \$89,500.00 | \$89,500.00 | \$42,500.00 | 90.43 |
| 1000.1.220.42220.4810.00000.00.000. F\&R Suppression-Membershi\| | \$14,462.47 | \$15,800.00 \$15,800.00 | \$15,800.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Community Mutual Aid cascade dues | \$1,000.00 |  |  |  |  |
| Description: EAP | \$1,800.00 |  |  |  |  |
| Description: NHAA, ISFSI, IEU, NEFMA, NEFCA | \$1,040.00 |  |  |  |  |
| Description: S.T.A.R.T Hazmat membership | \$11,200.00 |  |  |  |  |
| Description: Seacoast Chief's Air Trailer Dues | \$760.00 |  |  |  |  |
| Column Total: | \$15,800.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$14,462.47 | \$15,800.00 \$15,800.00 | \$15,800.00 | \$0.00 | 0.00 |
| Func: F\&R Suppression - 42220 | \$6,968,940.29 | \$7,295,724.00 \$7,672,576.00 | \$7,611,820.00 | \$316,096.00 | 4.33 |

## FIRE AND RESCUE

Division: Building Inspection Services

## Mission Statement:

Administer the City's Codes, Ordinances, and Regulations in a fair, efficient, and professional manner to ensure the quality of the building stock and to preserve the tax base of Dover. Provide assistance in a timely manner to the applicants seeking approvals and permits. Additionally, to enhance the quality of our community through the enforcement of life safety fire codes and the delivery of progressive fire safety education to its members, ensuring compliance through cooperation.

## Major Services/Responsibilities:

- Provide customer service beyond expectations through cooperation
- Serve as the single point of contact for applicants for construction and life safety permits
- Assist contractors and citizens with the permit process
- Coordinate interdepartmental comments during the permit process
- Building, electrical, plumbing, mechanical and fire/life safety plan review and permit issuance
- On-site inspections of construction in progress and conduct fire \& life safety inspections of businesses, schools and places of assembly
- Administer and interpret Building Codes, Health Regulations and Fire and Life Safety Codes
- Initiate and enforce state and local ordinance for compliance
- Provide technical assistance for all areas of responsibility
- Ensure NFPA Code compliance
- Investigate consumer complaints, and assist police and state Fire Marshal's office regarding fire and criminal activities


## Key Fiscal Year Objectives:

- Increase data collection and use to in decision making to support City Council Goal of assessing facilities and services currently delivered
- Improve efficiencies within the department to continue to decrease length of time for permit approval process. Integrate technology wherever possible in cost effective manner
- Maintain the user-friendly permit process
- Continue professional development of staff
- Review NCS results to identify future areas for improvement

Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Building Permits | 580 | 460 | 520 |
| Electrical Permits | 646 | 525 | 585 |
| Plumbing/Mechanical Permits | 857 | 825 | 841 |
| Health Licenses/Permits | 315 | 275 | 295 |
| Building Inspections | 1,192 | 1,350 | 1,271 |
| Electrical Inspections | 1,396 | 1,475 | 1,435 |
| Plumbing/Mechanical Inspections | 1,678 | 1,700 | 1,689 |
| Health Inspections | 538 | 500 | 519 |
| Fire \& Life Safety Inspections | 1,003 | 1,100 | 1,051 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRo
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Adopted FY19 Department
Budget FY19 City Manager
Account Description ProposedDollar Change Percent Change
1000.1.220.42250.4110.00000.00.000. Inspection-Regular Salaried E

## Column: [FY19CityManagerProposed]

Description: Maxfield, James

## Column Total:

1000.1.220.42250.4115.00000.00.000. Inspection-Regular Hourly Em
Column: [FY19CityManagerProposed]

Description: 457 Incentive Pay
Description: Abbott, Thomas
Description: Donovan, Jaimie S
Description: Dube, Michelle
Description: Jalbert, Rebecca F
Description: Miles, Dean
Description: Worden, Clarence W Jr
Column Total:
1000.1.220.42250.4130.00000.00.000. Inspection-Overtime Pay
Column: [FY19CityManagerProposed]

Description: Overtime, Night/After Hours Inspections
Column Total:
\$80,664.00

| $\$ 7,071.27$ | $\$ 3,000.00$ | $\$ 8,000.00$ | $\$ 8,000.00$ | $\$ 5,000.00$ | 166.67 |
| :--- | :--- | :--- | :--- | :--- | :--- |

\$8,000.00
\$8,000.00

## $\$ 77,528.00 \quad \$ 80,664.00$

FTE Position Desc.
1.0000 Building Offici
\$80,664.00
\$291,425.94
Budget
\$3,650.00
\$57,079.00
\$38,644.00
$\$ 45,351.00$
\$60,725.00
\$69,329.00
\$62,212.00
\$336,990.00

Budget
\$72,858.71
Budget
$\$ 323,226.00 \quad \$ 336$
FTE Position Desc.
457 Incentive
1.0000 Building Insp
0.6250 Fire Health Ins
1.0000 Secretary
0.8750 Fire Life Safet
1.0000 Plumbing/Inspc
1.0000 Electrical Insp

FTE Position Desc.
$\square$ Account on new page
$\qquad$ -

Dollar Change Percent Change

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42250.4170.00000.00.000. Inspection-Longevity Pay | \$3,750.00 | \$3,900.00 \$4,300.00 | \$4,300.00 | \$400.00 | 10.26 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 2 @ 5-9 years | \$800.00 | \$400 each |  |  |  |
| Description: 1 @ 10-14 years (prorated) | \$700.00 | \$800 each prora |  |  |  |
| Description: 1 @ 15-19 years | \$1,200.00 | \$1,200 each |  |  |  |
| Description: 1 @ 20-24 years | \$1,600.00 | \$1,600 each |  |  |  |
| Column Total: | \$4,300.00 |  |  |  |  |
| 1000.1.220.42250.4211.00000.00.000. Inspection-Health Insurance | \$103,894.01 | \$113,554.00 \$114,768.00 | \$114,768.00 | \$1,214.00 | 1.07 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Medical Premiums to HealthTrust | \$114,768.00 |  |  |  |  |
| Column Total: | \$114,768.00 |  |  |  |  |
| 1000.1.220.42250.4212.00000.00.000. Inspection-Dental Insurance | \$2,800.27 | \$2,949.00 \$2,949.00 | \$2,949.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Dental Premiums to HealthTrust | \$2,949.00 |  |  |  |  |
| Column Total: | \$2,949.00 |  |  |  |  |
| 1000.1.220.42250.4213.00000.00.000. Inspection-Life Insurance | \$759.96 | \$868.00 \$908.00 | \$908.00 | \$40.00 | 4.61 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Life Premiums to HealthTrust | \$908.00 |  |  |  |  |
| Column Total: | \$908.00 |  |  |  |  |
| 1000.1.220.42250.4214.00000.00.000. Long Term Disability Insuranc | \$0.00 | \$0.00 \$1,793.00 | \$1,793.00 | \$1,793.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Long Term Disability Premiums to Health Trust | \$1,793.00 |  |  |  |  |
| Column Total: | \$1,793.00 |  |  |  |  | FY19 City




## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed


FY17 Actual

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: | FY19 City

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget Request FY19 City
Account Description
1000.1.220.42250.4534.00000.00.000. Inspection-Postage
Column: [FY19CityManagerProposed]
Description: Correspondence, express and parcel
delivery
$\$ 618.59$ Budget
\$1,600.00 Column Total:
1000.1.220.42250.4540.00000.00.000. Inspection-Advertising
1000.1.220.42250.4550.00000.00.000. Inspection-Printing \& Binding
Column: [FY19CityManagerProposed]
\$1,600.00
\$473.10 $\$ 604.00$

Description: Building Dept Envelopes

Description: Building Permit Applications $\$ 140.00$ \$120.00
Description: Business Cards for Inspectors $\$ 100.00$
Description: Electrical Permit Applications $\$ 140.00$ \$110.00 Reports
Description: Plumbing Permit Applications
Column Total:
1000.1.220.42250.4580.00000.00.000. Inspection-Travel Expense

Column: [FY19CityManagerProposed]
Description: Travel expenses for seminars, conferences, mileage
Column Total:
Budg_Cat: Purchased Services - 300
$\$ 140.00$
\$1,000.00

Budget


## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new pageExclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
 $\begin{array}{lr}\text { FY18 Adopted FY19 Department } & \text { FY19 City } \\ \text { Budget } & \text { Manager }\end{array}$ FY17 Actual BudgetRequestProposedDollar Change Percent Change
$\frac{\text { Account }}{1000.1 .220 .42250 .4654 .00000 .00 .000 \text { Inspection-Maint Supplies - Vє }}$
Column: [FY19CityManagerProposed]
Description: Tires, parts, lubricants \& repair 6 veh.
Column Total:
1000.1.220.42250.4661.00000.00.000. Inspection-Fleet Maint Charg $\epsilon$
Column: [FY19CityManagerProposed]
Description: Div share of vehicle maint. charges Column Total:
Budg_Cat: Supplies - 600
1000.1.220.42250.4745.00000.00.000. Inspection-Computers \& Comi
Column: [FY19CityManagerProposed]

Description: CAD and Mobile Inspection Report devices
Column Total:
Budg_Cat: Capital Outlay - 700
$\$ 1,800.00 \quad \$ 1,800.00$
FTE Position Desc.
Budget
\$1,800.00
\$1,800.00
\$8,165.04
Budget
\$8,165.00
\$8,165.00
\$15,948.82
$\$ 1,040.83$
Budget
\$8,150.00
$\$ 8,150.00$
\$1,040.83
$\$ 8,165.00$
FTE Position Desc.
\$19,858.00
$\$ 19,799.00$
$\$ 8,150.00 \quad \$ 8,150.00$
FTE Position Desc.
$\$ 8,150.00$
$\$ 8,150.00$
$\$ 8,150.00$
$\$ 0.00$
(0.30)
(\$59.00)
$\$ 0.00$
0.00
0.00

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

## $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.220.42250.4810.00000.00.000. Inspection-Membership Dues | \$830.00 | \$1,252.00 \$1,252.00 | \$1,252.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: BOCA Cert. Renewal | \$80.00 |  |  |  |  |
| Description: Electrical License (2) | \$420.00 |  |  |  |  |
| Description: IAEI (Electrical) (2) | \$180.00 |  |  |  |  |
| Description: ICC (2) | \$200.00 |  |  |  |  |
| Description: NH Fire Prevention | \$12.00 |  |  |  |  |
| Description: NH Health Officers Association | \$10.00 |  |  |  |  |
| Description: NHBOA | \$100.00 |  |  |  |  |
| Description: NHSCOA | \$25.00 |  |  |  |  |
| Description: Plumbing License | \$225.00 |  |  |  |  |
| Column Total: | \$1,252.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$830.00 | \$1,252.00 \$1,252.00 | \$1,252.00 | \$0.00 | 0.00 |
| Func: Inspection Services - 42250 | \$608,892.84 | \$682,694.00 \$714,047.00 | \$714,047.00 | \$31,353.00 | 4.59 |

## FIRE AND RESCUE

## Division: Buildings <br> Function 42280

## Mission Statement:

To provide and maintain safe and cost effective buildings and facilities for the citizens and department employees.

## Major Services/Responsibilities:

- Maintain fire department facilities
- Repair buildings as needed.
- Perform cosmetic duties needed to ensure a high quality appearance of fire department facilities.
- Perform all custodial duties with current fire department staff.
- Ensure longevity of all fire department facilities.
- Assess all Facilities per current City Council Goals


## Key Fiscal Year Objectives:

- Continue to maintain buildings in a cost effective manner
- Improve apperance and efficiency of department facilities

Performance Measures:

|  | Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: | :---: |
| Buildings Maintained | 3 | 3 | 3 |  |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Description

Budget Request FY19 City FY19 City
Manager Manager Dollar Change Percent Change
Proposed

## Account

$\qquad$
\$6,700.00
$\$ 6,700.00$
\$6,700.00
$\$ 0.00$
1000.1.220.42280.4411.00000.00.000. F\&R Buildings - Water \& Sew
\$5,832.05
Column: [FY19CityManagerProposed]

Budget
Description: Water/Sewer usage 574 hcf
Column Total:
1000.1.220.42280.4431.00000.00.000. F\&R Buildings - Maint Chrgs -
Column: [FY19CityManagerProposed]
$\$ 6,700.00$
\$6,700.00
\$15,286.00
FTE Position Desc.

Budget
Description: Contract expenses to maintain buildings
Description: Oil/Grease Sep. Cleaning
Description: Paint apparatus bay and stairway I
Description: Sprinkler System Tests at stations
Description: Station Generators maintenance
Column Total:
1000.1.220.42280.4521.00000.00.000. F\&R Buildings - Property Insu

Column: [FY19CityManagerProposed]
Description: Cost of Property Insurance
Column Total:
Budg_Cat: Purchased Services - 300
1000.1.220.42280.4621.00000.00.000. F\&R Buildings - Natural Gas

Column: [FY19CityManagerProposed]
\$8,140.00
\$1,500.00
\$1,500.00
\$1,150.00
$\$ 3,250.00$
\$15,540.00
\$5,325.16
Budget
\$4,673.00
$\$ 4,673.00$
$\$ 26,443.21$
(2.06)
\$16,616.61
Budget
\$17,437.00
\$17,437.00
\$27,480.00 \$26,
$\$ 17,400.00 \quad \$ 17,437.00$
\$17,437.00
(\$567.00)
$\$ 5,240.00 \quad \$ 4,673.00 \quad$ (\$567.00) FTE Position Desc.

FTE Position Desc.


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

|  |  | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change Percent Change |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## FIRE AND RESCUE

## Division: Special Details <br> Mission Statement:

To provide a mechanism for entities to contract for fire and rescue services through the City.

Major Services/Responsibilities:

- Maintain specialized training for Seabrook Station as a host community
- Continue training for Emergency Management
- Provide a fire watch for outside agencies


## Key Fiscal Year Objectives:

- Continue training for Emergency Management
- Provide a fire watch for outside agencies

Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Provide fire watch for outside agencies | 2 | 4 | 4 |
| Host community training drills | 3 | 4 | 4 |

## Public Safety Special Details - Expenditures

Fiscal Year: 2018-2019Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018
To Date:
6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
Account Description

FY17 Actual Budget Request Manager
Account
3207.1.220.42290.4130.00000.00.000. F\&R Special Details-Overtime-
$\$ 5,888.77$
Budget
$\$ 5,000.00$
$\$ 5,000.00$
$\$ 87.74$
$\$ 3.60$
$\$ 0.00$
Budget
$\$ 100.00$
$\$ 100.00$
$\$ 72.05$
Budget
$\$ 100.00$
$\$ 100.00$
$\$ 1,309.71$
Budget
$\$ 1,651.00$
$\$ 1,651.00$
$\$ 7,361.87$

Column: [FY19CityManagerProposed]
Description: Unschedule reimburseable overtime

## Column Total:

3207.1.220.42290.4211.00000.00.000. Health Insurance
3207.1.220.42290.4212.00000.00.000. Dental Insurance
3207.1.220.42290.4220.00000.00.000. F\&R Special Details-FICA

Column: [FY19CityManagerProposed]
Description: Cost of FICA 6.2\%
Column Total:
3207.1.220.42290.4225.00000.00.000. F\&R Special Details-Medicare

Column: [FY19CityManagerProposed]
Description: Cost of Medicare $-1.45 \%$ of wages
Column Total:
3207.1.220.42290.4230.00000.00.000. F\&R Special Details-Retireme
Column: [FY19CityManagerProposed]

Description: Cost of NH Retirement System
Column Total:
Budg_Cat: Personal Services - 100
$\$ 5,000.00 \quad \$ 5,000.00$
\$5,000.00
$\$ 0.00$
0.00 FTE Position Desc.

| $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | 0.00 |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | 0.00 |
| $\$ 100.00$ | $\$ 100.00$ | $\$ 100.00$ | $\$ 0.00$ | 0.00 |
| FTE Position Desc. |  |  |  |  |


| $\$ 100.00$ |  |
| :---: | :---: |
| FTE $\quad$ Position Desc. |  |

$\$ 100.00$
$\$ 100.00$
$\$ 0.00$
0.00

FTE Position Desc.
\$1,458.00
$\$ 1,651.00$
$\$ 1,651.00$
FTE Position Desc.
\$6,658.00
$\$ 6,851.00$

## Public Safety Special Details - Expenditures

Fiscal Year: 2018-2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
Description
$\frac{\text { Account } \quad \text { Description }}{3207.1 .220 .42290 .4524 .00000 .00 .000 \text {. F\&R Special Details-Public Lis }}$
Column: [FY19CityManagerProposed]

Description: Cost of Public Liability Insur Column Total:
Budg_Cat: Purchased Services - 300
Loc_Dept: Fire \& Rescue - 220

FY17 Actual Budget$\$ 249.00 \quad \$ 56.00$ FTE Position Desc.
$\$ 56.00$
$\$ 56.00$
\$249.18
$\$ 249.18$
Budget
$\$ 56.00$
$\$ 56.00$
$\$ 249.00$
\$6,907.00
$\$ 56.00$
\$6,907.00
\$7,611.05

FY19 City
Manager
Proposed
Proposedar Chang$\$ 56.00$(\$193.00)(77.51)

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## COMMUNITY SERVICES

## Division: General Government Buildings

## Mission Statement:

Provide and maintain safe and clean city buildings, equipment and other facilities for the safety and quality of life to the community.

## Major Services/Responsibilities:

- Design, construct, install and repair equipment and facilities
- Construct, repair and maintain all buildings using carpentry, mechanical, plumbing, electrical, sheet metal and welding skills
- Perform landscape maintenance at City facilities
- Perform custodial duties at City facilities
- Coordinate maintenance schedules with other divisions


## Key Fiscal Year Objectives:

- Provide support and resources to employees in the space that was renovated to become the one stop customer service center at City Hall
- Develop master plan for the maintenance and improvements to municipal buildings
- Continue to share resources with other departments and agencies
- Enhance additional energy cost savings measures in various buildings
- Continue developing the computerized maintenance inventory schedule
- Monitor Energy Management System for facilities to improve efficiency and achieve cost savings
- Improve aesthetic appearance of facilities
- Replant bedded areas in front of City Hall


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Act | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Buildings maintained | 19 | 20 | 20 |





## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request
FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## COMMUNITY SERVICES

## Division: Cemetery

## Mission Statement:

To provide for the comprehensive and continuous operation and maintenance of the City Cemetery in an efficient, safe, accurate and professional manner.

## Major Services/Responsibilities:

- Perform interments
- Perform landscape work (including mowing, trimming, leaf removal, tree work)
- Maintain equipment, buildings and roads
- Perform cement foundation work for memorialization
- Record and computerize burial information


## Key Fiscal Year Objectives:

- Finalize the development and presentation of the master plan prepared for Pine Hill Cemetery by Mitchell \& Associates
- Continue the efficient care and maintenance of the cemetery
- Continue computerization of burial information
- Restore and reset fallen/damaged headstones
- Implement layout for new burial area
- Assist the Cemetery Board with evaluating policies and other issues that come before the Board
- Develop marketing plan to increase lot sales
- Continue Cemetery tree maintenance program
- Work with volunteers on historic preservation project
- Monitor revenues for present and future years budget
- Provide public with related information
- Install related landscaping for Columbarium
- Implement turf treatments in areas requiring attention
- Install additional drainage in group 24
- Continue to install trees to replace old trees and those decimated by storms
- Pave remainder of Ave M and area around tomb and chapel


## Performance Measures:

|  | Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: | :---: |
| Acres maintained | 85 | 85 | 85 |  |
| Interments | 84 | 82 | 82 |  |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date:
6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Fescription | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |







## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: $\quad 6 / 30 / 2019$Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed


FY19 City

| Account <br> Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.41951.4651.00000.00.000. CS - Cemetery-Maint Supplies | \$1,035.74 | \$1,000.00 \$1,000.00 | \$1,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Chapel, Maintenance Bldg. \& Tomb Column Total: | Budget $\$ 1,000.00$ $\$ 1,000.00$ | FTE Position Desc. |  |  |  |
| 1000.1.300.41951.4652.00000.00.000. CS - Cemetery-Maint Supplies | \$1,512.65 | \$1,000.00 \$1,500.00 | \$1,500.00 | \$500.00 | 50.00 |
| Column: [FY19CityManagerProposed] <br> Description: Grade stakes, cement for markers Column Total: | $\begin{array}{r} \text { Budget } \\ \$ 1,500.00 \\ \$ 1,500.00 \end{array}$ | FTE Position Desc. |  |  |  |
| 1000.1.300.41951.4653.00000.00.000. CS - Cemetery-Maint Supplies | \$1,384.46 | \$1,500.00 \$1,500.00 | \$1,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] Description: Supplies to maintain equipment Column Total: | Budget $\$ 1,500.00$ $\$ 1,500.00$ | FTE Position Desc. |  |  |  |
| 1000.1.300.41951.4654.00000.00.000. CS - Cemetery-Maint Supplies | \$3,562.93 | \$1,500.00 \$3,000.00 | \$3,000.00 | \$1,500.00 | 100.00 |
| Column: [FY19CityManagerProposed] <br> Description: Parts to maintain vehicles Column Total: | Budget $\$ 3,000.00$ $\$ 3,000.00$ | FTE Position Desc. |  |  |  |
| 1000.1.300.41951.4661.00000.00.000. CS - Cemetery-Fleet Maintena | \$12,788.04 | \$12,788.00 \$12,788.00 | \$12,788.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Division share of Fleet Maint. charges | $\begin{array}{r} \text { Budget } \\ \$ 12,788.00 \end{array}$ | FTE Position Desc. |  |  |  |
| Column Total: | \$12,788.00 |  |  |  |  |
| Budg_Cat: Supplies - 600 | \$30,231.48 | \$33,945.00 \$34,515.00 | \$34,515.00 | \$570.00 | 1.68 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

Column Total:
Budg_Cat: Other Expenses - 800
Func: CS - Cemetery - 41951

FY17 Actual
\$2,671.97

Budget
$\$ 4,500.00$
$\$ 4,500.00$
$\$ 0.00$
Budget
\$7,500.00
\$7,500.00
\$2,671.97
$\$ 4,500.00$
$\$ 12,000.00$
$\$ 12,000.00$
$\$ 7,500.00$
166.67
$\$ 40.00$
Budget
$\$ 75.00$
$\$ 75.00$ Budget Request

| $\$ 4,500.00$ | $\$ 4,500.00$ | $\$ 4,500.00$ | 0.00 | 0.00 |
| :--- | :--- | :--- | :--- | :--- |

FTE Position Desc.
Split w/ F\&G

|  | $\$ 0.00$ | $\$ 7,500.00$ | $\$ 7,500.00$ | $\$ 7,500.00$ |
| :--- | :--- | :--- | :--- | :--- |

Position Desc.
$\$ 75.00$
$\$ 0.00$
0.00

FTE Position Desc.
$\$ 40.00$
\$188,930.85

| $\$ 75.00$ | $\$ 75.00$ |
| ---: | ---: |
| $\$ 195,516.00$ | $\$ 210,067.00$ |

$\$ 75.00$
\$210,067.00
$\$ 0.00$
\$14,551.00
0.00
7.44

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## COMMUNITY SERVICES

## Division: Administration

## Mission Statement:

To provide administrative support and direction required to develop and implement the services, programs and projects that are the responsibility of the Community Services Department.

## Major Services/Responsibilities:

- Budget preparation and management.

To continue to improve operational efficiency between program activities and to foster positive relations within the department and other departments in the City, with Dover citizens, construction and home building industry and other public agencies.

- To continue to improve community credibility and awareness through successful and timely implementation of assigned programs, capital improvement projects and other publication relations efforts.
- To support and assist the various boards and commissions involved in departmental activities including the Cemetery Board of Trustees, Dover Utilities Commission, Solid Waste Advisory Commission, Planning Board, Zoning Board and Conservation Commission and Traffic Advisory Committee


## Key Fiscal Year Objectives:

- Continue the development and implementation of training, safety programs, and certifications for employees within the department.
- Continue to ensure the department provides quality services to the City within the resources provided.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :--- | :---: | :---: |
| Maintain Personnel Certification Levels | Increased | Maintain | Increase |
| Department Performance Evaluations Completed | Maintained | Increase | Increase |
| Complete budget per city schedule | Maintained | Maintain | Maintain |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |



## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

## To Date: $\quad 6 / 30 / 2019$

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
 FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed


FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed



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## COMMUNITY SERVICES

## Division: Engineering

## Mission Statement:

The mission of the Engineering Division is to provide the City of Dover with professional engineering services that ensure long-range comprehensive planning, sound project design, and quality construction management, and to provide technical engineering assistance to other Departments of the City.

## Major Services/Responsibilities:

- Maintain Public Works plans and records
- Identify needed capital projects
- Design and oversee projects in the Capital Improvements program
- Review projects for the Planning Board and City Departments
- Inspect projects for compliance with ordinances and regulations
- Issue obstruction, excavation and driveway permits
- Oversee pavement markings
- Conduct septic system review
- Provide cost estimates for City projects
- Oversee environmental activities in the community


## Key Fiscal Year Objectives:

- Participate in traffic and/or specialization studies.
- Provide responsive project management initiatives.
- Provide oversite of design and value engineering support for Capital Improvement Projects.
- Oversee Whittier Street Bridge reconstruction.
- Oversee repairs to the Central Ave Bridge Deck.
- Oversee in relocation of Dover utilities with NH DOT Spaulding Turnpike expansion
- Oversee Richardson Drive construction.
- Finalize Design and Bid Keating Birchwood project.
- Continue to adopt regulations for stormwater compliance


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Review septic sewer design plans | 17 | 24 | 20 |
| Administer excavation permits | 102 | 136 | 130 |
| Driveway Permits | 156 | 150 | 150 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account
Description
FY17 Actual Budget

Request FY19 City
$\qquad$
1000.1.300.43112.4110.00000.00.000. CS - Engineering-Regular Sal
Column: [FY19CityManagerProposed]

Description: White, Dave W
Description: White, Dave W
Description: White, Dave W
Column Total:
1000.1.300.43112.4115.00000.00.000. CS - Engineering-Regular Hol

Column: [FY19CityManagerProposed]
Description: 457 Incentive Pay
Description: Bretz, Jennifer
Description: Bretz, Jennifer
Description: Dews, P. Alan
Description: Young, Gretchen
Description: Young, Gretchen
Description: Young, Gretchen
Column Total:
1000.1.300.43112.4130.00000.00.000. CS - Engineering-Overtime Ṕ

Column: [FY19CityManagerProposed]
\$27,719.72
\$28,365.00
\$29,210.00
\$29,210.00
$\$ 845.00$
Budget FTE Position Desc.
\$97,366.00 1.0000 City Engineer
(\$34,078.00) -0.3500 Prorate Sewer
(\$34,078.00) - 0.3500 Prorate Water
\$29,210.00

| $\$ 102,665.39$ | $\$ 106,857.00$ | $\$ 111,263.00$ | $\$ 111,263.00$ | $\$ 4,406.00$ | 4.12 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Budget FTE Position Desc.
$\$ 3,000.00 \quad 457$ incentive $P$
(\$22,444.00) -0.5000 Prorate Water
\$44,888.00 1.0000 Secretary I
\$62,909.00 1.0000 Engineering Tec
\$76,370.00 1.0000 Asst City Engin
(\$26,730.00) -0.3500 Prorate Sewer
(\$26,730.00) -0.3500 Prorate Water
\$111,263.00

| $\$ 2,677.36$ | $\$ 1,000.00$ | $\$ 1,000.00$ | $\$ 1,000.00$ | $\$ 0.00$ | 0.00 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Description: After hours meetings/inspections
Budget
\$1,000.00
Column Total:
\$1,000.00



## General Fund Expenditure Detail Report

Print accounts with zero balanceRound to whole dollarsAccount on new pageExclude inactive accounts with zero balance

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |

Definition: FY19 City Manager Proposed

| Account Description |
| :--- |
| 1000.1.300.43112.4290.000000.00.000. CS - Engineering-FSA Fees |
| Budg_Cat: Personal Services - 100 |
| 1000.1.300.43112.4336.00000.00.000. CS - Engineering-Medical Ser |

Column: [FY19CityManagerProposed
Description: Medical Services

## Column Total:

1000.1.300.43112.4339.00000.00.000. CS - Engineering - Consulting
Column: [FY19CityManagerProposed]

Description: 30\% Allocated to Water Fund
Description: 50\% Allocated to Sewer Fund
Description: CS-Environmental Consultant

## Column Total:

1000.1.300.43112.4341.00000.00.000. CS - Engineering-Technical S
Column: [FY19CityManagerProposed]

Description: Tolend Landfill Technical Services
Column Total:
FY18 Adopted FY19 Department

FY17 Actual
FY18 Adopted FY19
Budget $\underset{\text { Request }}{\text { Requent }}$
FY17 Actual
$\$ 0.00$
$\$ 214,346.49$
$\$ 167.00$

Budget $\$ 100.00$ $\$ 100.00$
\$20,599.01
Budget
(\$33,308.00)
(\$55,514.00)
\$111,028.00
\$22,206.00
$\$ 0.00$
Budget
\$200,000.00
\$200,000.00

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43112.4435.00000.00.000. CS - Engineering-Maint Chrgs | \$24,200.39 | \$26,711.00 \$26,309.00 | \$26,309.00 | (\$402.00) | (1.50) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Auto CAD License | \$360.00 |  |  |  |  |
| Description: Computer mapping maintenance agreement | \$4,500.00 | Esri, Arc, Bent |  |  |  |
| Description: Division share of DoverNet PC replacment | \$1,447.00 |  |  |  |  |
| Description: Division share of DoverNet support | \$18,522.00 |  |  |  |  |
| Description: GPS maintenance shared w/ Water/Sewer | \$500.00 |  |  |  |  |
| Description: HP Plotter maintenance agreement | \$980.00 |  |  |  |  |
| Column Total: | \$26,309.00 |  |  |  |  |
| 1000.1.300.43112.4443.00000.00.000. CS - Engineering-Rental of Ec | \$207.21 | \$277.00 \$300.00 | \$300.00 | \$23.00 | 8.30 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Division share of copier/scanner | \$300.00 |  |  |  |  |
| Column Total: | \$300.00 |  |  |  |  |
| 1000.1.300.43112.4522.00000.00.000. CS - Engineering-Vehicle \& EI | \$1,301.21 | \$1,336.00 \$1,212.00 | \$1,212.00 | (\$124.00) | (9.28) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Vehicle Insur | \$1,212.00 |  |  |  |  |
| Column Total: | \$1,212.00 |  |  |  |  |
| 1000.1.300.43112.4524.00000.00.000. CS - Engineering-Public Liab | \$1,222.70 | \$1,345.00 \$1,286.00 | \$1,286.00 | (\$59.00) | (4.39) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Public Liability Insur | \$1,286.00 |  |  |  |  |
| Column Total: | \$1,286.00 |  |  |  |  |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

FY17 Actual FY19 City

## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43112.4626.00000.00.000. CS - Engineering-Vehicle Fue | \$1,498.06 | \$1,408.00 \$1,421.00 | \$1,421.00 | \$13.00 | 0.92 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: $\begin{aligned} & \text { Vehicle fuels } 677 \mathrm{gal} @ \$ 2.10 \\ & \text { gasoline }\end{aligned}$ | \$1,421.00 |  |  |  |  |
| Column Total: | \$1,421.00 |  |  |  |  |
| 1000.1.300.43112.4640.00000.00.000. CS - Engineering-Books \& Pu | \$0.00 | \$300.00 \$300.00 | \$300.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Reference manuals \& journals- Daily newspaper | \$300.00 |  |  |  |  |
| Column Total: | \$300.00 |  |  |  |  |
| 1000.1.300.43112.4654.00000.00.000. CS - Engineering-Maint Suppl' | \$878.77 | \$1,800.00 \$1,800.00 | \$1,800.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Parts for division vehicles | \$1,800.00 |  |  |  |  |
| Column Total: | \$1,800.00 |  |  |  |  |
| 1000.1.300.43112.4661.00000.00.000. CS - Engineering-Fleet Mainte | \$4,899.00 | \$4,899.00 \$4,899.00 | \$4,899.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Division share of garage expenses | \$4,899.00 |  |  |  |  |
| Column Total: | \$4,899.00 |  |  |  |  |
| 1000.1.300.43112.4681.00000.00.000. CS - Engineering-Minor Equip | \$15.19 | \$200.00 \$200.00 | \$200.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Misc. survey equipment \& field tools | \$200.00 |  |  |  |  |
| Column Total: | \$200.00 |  |  |  |  |
| Budg_Cat: Supplies - 600 | \$8,772.03 | \$11,607.00 \$11,620.00 | \$11,620.00 | \$13.00 | 0.11 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department


| Account Description | FY17 Actual | FY18 Adopted Budget | Department Request | FY19 City <br> Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43112.4810.00000.00.000. CS - Engineering-Membershif - | \$662.50 | \$854.00 | \$995.00 | \$995.00 | \$141.00 | 16.51 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positi |  |  |  |  |
| Description: APWA | \$234.00 |  |  |  |  |  |
| Description: CPESC | \$141.00 |  |  |  |  |  |
| Description: LEED | \$50.00 |  |  |  |  |  |
| Description: PE license renewal x 2 employees | \$300.00 |  |  |  |  |  |
| Description: Pro Erosion \& Sediment Control | \$125.00 |  |  |  |  |  |
| Description: Septic designers permits | \$80.00 |  |  |  |  |  |
| Description: US Green Building Counsel | \$65.00 |  |  |  |  |  |
| Column Total: | \$995.00 |  |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$662.50 | \$854.00 | \$995.00 | \$995.00 | \$141.00 | 16.51 |
| 1000.1.300.43112.4914.00000.00.000. Transfer To Capital Pits | \$200,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Operating Transfers Out - 910 | \$200,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Func: CS - Engineering - 43112 | \$475,091.76 | \$489,172.00 | \$496,526.00 | \$496,526.00 | \$7,354.00 | 1.50 |

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## COMMUNITY SERVICES

## Division: Streets

## Mission Statement:

To efficiently and effectively maintain all of Dover's roadways, sidewalks, and other infrastructure.

## Major Services/Responsibilities:

- Repair of all roads, sidewalks
- Oversee Cut and Patch program
- Monitor trouble spot areas of roads, sidewalks
- Maintain guard rails and bridges
- Sweep and clean roads and sidewalks
- Support other divisions as needed during emergencies or heavy work loads, such as water and sewer line breaks, storm-water maintenance, grounds maintenance and building repairs
- Oversee Capital Improvement Projects
- Maintain all City traffic lights, including warning and school zone lights, and replace as necessary.


## Key Fiscal Year Objectives:

- Continue use of Paver pavement management program to select sections of Dover roads for pavement overlay
- Utilize sidewalk management data to determine repair priorities
- Participate in community-wide events, promoting services offered through Public Works Week, equipment demonstrations at Schools and Career Day events


## Performance Measures:

| Description | FY17 Act | FY18 Act | FY19 Est |
| :--- | :---: | :---: | :---: |
| Street paving funding | $\$ 1,150,000$ | $\$ 1,350,000$ | $\$ 1,931,933$ |
| Miles of roadway maintained | 134 | 134 | 134 |
| Crosswalks painted | 217 | 217 | 165 |
| Lane miles of streets swept | 265 | 267 | 275 |
| Traffic Light Systems | 32 | 32 | 32 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019

From Date: 7/1/2018
To Date: 6/30/2019

Description

## Account

Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual

Budget Request Budget FY19 City
Manager Proposed Dollar Change Percent Change
1000.1.300.43121.4110.00000.00.000. CS - Streets-Regular Salaried ${ }^{-}$
\$31,784.04
Column: [FY19CityManagerProposed]
Description:
Boulanger, William L
Description:
Boulanger, William L
Description:

Column Total:
1000.1.300.43121.4115.00000.00.000. CS - Streets-Regular Hourly E
Column: [FY19CityManagerProposed]
Description: 457 Incentive Pay

Description: Boucher, Joseph M
Description: Hilton, Warren
Description: Poitras, Eric K
Description: Reardon, Brent
Description: Sullivan, Kevin
Column Total:
1000.1.300.43121.4120.00000.00.000. CS - Streets - Temporary EmF.
1000.1.300.43121.4130.00000.00.000. CS - Streets-Overtime Pay

Column: [FY19CityManagerProposed]
Description: Striping Overtime Pay
Description: Unscheduled Overtime Pay
Column Total:

## \$31,203.00

\$33,719.00
\$33,719.00
\$2,516.00
Budget
\$102,177.00
(\$33,718.00)
(\$34,740.00) -0.3400 Prorate Water
\$33,719.00
\$224,941.07

## Budget

\$3,000.00
\$72,753.00
\$47,049.00
\$47,049.00
\$34,693.00 1.0000 Truck Driver
\$247,134.00
$\$ 14.71$
$\$ 0.00$
$\$ 10,000$
$\$ 0.00$
$\$ 0.00$
0.00
\$9,778.88
Budget
$\$ 1,500.00$
\$8,500.00
$\$ 10,000.00$
\$42,590.00 1.0000 Heavy Equipment
$\$ 0.00$
$\$ 7.500 .00$

$$
\$ 237000
$$

FTE Position Desc.
457 Incentive
1.0000 Public Works Su
1.0000 Truck Driver
1.0000 Truck Driver
\$7,500.00 \$

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: | FY19 City




## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 $\quad$ To Date: $6 / 30 / 2019$

| To Date: | 6/30/2019 |  |
| :--- | ---: | ---: |
| Account | Description | FY17 |

1000.1.300.43121.4435.00000.00.000. CS - Streets - Maint Chrgs - C
Column: [FY19CityManagerProposed]

Description: | Division share of DoverNet PC |
| :--- |
| replacement |

Description: | Division share of DoverNet support |
| :--- |
| Description: Division share of TCP license |

Column Total:
1000.1.300.43121.4443.00000.00.000. CS - Streets-Rental of Equipr
Column: [FY19CityManagerProposed]
Description: Divison Share of Ikon copier
Description: Equip. rental from private companies

## Column Total:

1000.1.300.43121.4521.00000.00.000. CS - Streets-Property Insuran
Column: [FY19CityManagerProposed]
Description: Cost of Property Insur

Column Total:
1000.1.300.43121.4522.00000.00.000. CS - Streets-Vehicle \& Equip
Column: [FY19CityManagerProposed]
Description: Cost of Vehicle Insur

Column Total:
1000.1.300.43121.4524.00000.00.000. CS - Streets-Public Liab Insur.

Column: [FY19CityManagerProposed]
Description: Cost of Public Liability Insur
Column Total:
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

Y17 Actual
$\$ 7,566.00$

Budget
\$1,745.00
\$24,582.00
$\$ 90.00$
\$26,417.00
\$1,487.21
Budget
$\$ 300.00$
$\$ 3,000.00$
$\$ 3,300.00$
$\$ 457.98$
Budget $\$ 272.00$
\$272.00
\$12,126.27
Budget
\$14,571.00
\$14,571.00
\$2,567.00
\$2,567.00
(\$164.00)
rptGLGenBudgetRptUsingDefinition


## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Fescription | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |




## COMMUNITY SERVICES

## Division: Snow Removal

## Mission Statement:

To provide timely and effective snow and ice removal program which prevents undue hardship on the community.

## Major Services/Responsibilities:

- Plow, salt and sand roadways and designated sidewalks during snow and ice conditions.
- Remove snow in city parking lots.
- Haul and remove snow from downtown area as needed.
- Work with Dover Police on emergency response issues, such as road conditions and parking bans.


## Key Fiscal Year Objectives:

- Operate with bare pavement policy on all priority streets, within 24 hours after snowstorm.
- Maintain use of salt brine as an anti-icing method, to reduce costs and protect the environment.
- Review Department snow and ice control plan to determine if changes are needed.
- Assist Police Department with snow removal at parking meter locations.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Inches of snow per year | 93 | $60 \pm$ | $60 \pm$ |
| Tons of salt and sand used | 7,477 | 5,000 | 5,000 |
| Storm events | 34 | 30 | 30 |
| Number of parking lots plowed | 24 | 24 | 24 |
| Miles of sidewalks plowed | 35 | 35 | 35 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account Description | FY17 Actual | FY18 Adopted Budget | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43125.4130.00000.00.000. CS - Snow Rmvl-Overtime Pa | \$208,305.25 | \$140,000.00 | \$159,666.00 | \$159,666.00 | \$19,666.00 | 14.05 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Minimum 5 Year average 2013-2017 | \$159,666.00 |  |  |  |  |  |
| Column Total: | \$159,666.00 |  |  |  |  |  |
| 1000.1.300.43125.4211.00000.00.000. Health Insurance | \$157.66 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 1000.1.300.43125.4212.00000.00.000. Dental Insurance | \$10.87 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 1000.1.300.43125.4220.00000.00.000. CS - Snow Rmvl-FICA | \$12,453.64 | \$8,669.00 | \$8,990.00 | \$8,990.00 | \$321.00 | 3.70 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of FICA -6.20\% of Wages | \$8,990.00 |  |  |  |  |  |
| Column Total: | \$8,990.00 |  |  |  |  |  |
| 1000.1.300.43125.4225.00000.00.000. CS - Snow Rmvl-Medicare | \$2,912.59 | \$2,027.00 | \$2,103.00 | \$2,103.00 | \$76.00 | 3.75 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of Medicare - $1.45 \%$ of wages | \$2,103.00 |  |  |  |  |  |
| Column Total: | \$2,103.00 |  |  |  |  |  |
| 1000.1.300.43125.4230.00000.00.000. CS - Snow Rmvl-Retirement | \$23,251.03 | \$15,716.00 | \$16,501.00 | \$16,501.00 | \$785.00 | 4.99 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of NH Retirement System payments | \$16,501.00 |  |  |  |  |  |
| Column Total: | \$16,501.00 |  |  |  |  |  |
| Budg_Cat: Personal Services - 100 | \$247,091.04 | \$166,412.00 | \$187,260.00 | \$187,260.00 | \$20,848.00 | 12.53 |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department $\begin{array}{r}\text { Budget } \\ \text { Request }\end{array}$ | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43125.4654.00000.00.000. CS - Snow Rmvl-Maint Suppli | \$13,415.67 | \$10,000.00 \$10,000.00 | \$10,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Parts/supplies to repair div. vehicles | \$10,000.00 |  |  |  |  |
| Column Total: | \$10,000.00 |  |  |  |  |
| 1000.1.300.43125.4681.00000.00.000. CS - Snow Rmvl-Minor Equipr | \$21,519.94 | \$12,500.00 \$20,000.00 | \$20,000.00 | \$7,500.00 | 60.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cutting Edges | \$20,000.00 |  |  |  |  |
| Column Total: | \$20,000.00 |  |  |  |  |
| Budg_Cat: Supplies - 600 | \$316,245.32 | \$248,905.00 \$281,505.00 | \$281,505.00 | \$32,600.00 | 13.10 |
| Func: CS - Snow Rmvl - 43125 | \$632,142.73 | \$491,573.00 \$545,999.00 | \$545,999.00 | \$54,426.00 | 11.07 |

## COMMUNITY SERVICES

## Division: Storm water

## Mission Statement:

To efficiently and effectively maintain all of Dover's, storm drain system. To continue implementing the Stormwater Management Program.

## Major Services/Responsibilities:

- Satisfy requirements of the Federal EPA MS4 (Municipal Separate Storm Sewer System) Permit
- Repair drainage system
- Monitor trouble spot areas of drainage system
- Catchbasin Cleaning
- BMP (Best Management Practices) maintenance
- Monitor ground water sampling
- Support other divisions as needed during emergencies or heavy workloads, such as water and sewer line breaks, grounds maintenance or building repairs
- Complete and update drainage system mapping
- Review designs, inspect installation, and track ongoing operations and maintenance of all private stormwater systems


## Key Fiscal Year Objectives:

- Continue Implementing Public Outreach Campaign
- Participate in community-wide events
- Prepare for compliance with new Federal EPA MS4 Permit, effective July 1, 2018
- Update GIS mapping of stormwater assets and incorporate


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Act | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Compliance with MS4 permit | Yes | Yes | Yes |
| Catchbasin cleaning 50\% of total | 1,400 | 1,312 | 1,400 |
| Review private O\&M annual reports | 29 | 35 | 35 |








## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43155.4661.00000.00.000. CS Storm Water - Fleet Maint ${ }^{\text {- }}$ | \$69,372.00 | \$69,372.00 \$69,372.00 | \$69,372.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Division share of Fleet Maint. Budget | \$69,372.00 |  |  |  |  |
| Column Total: | \$69,372.00 |  |  |  |  |
| 1000.1.300.43155.4681.00000.00.000. CS Storm Water - Minor Equir | \$2,144.53 | \$2,150.00 \$2,150.00 | \$2,150.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Pipe saw | \$650.00 |  |  |  |  |
| Description: Shovels carbide saw blades | \$750.00 |  |  |  |  |
| Description: Small tools \& hardware under \$500 | \$750.00 |  |  |  |  |
| Column Total: | \$2,150.00 |  |  |  |  |
| Budg_Cat: Supplies - 600 | \$222,729.14 | \$209,714.00 \$219,876.00 | \$219,876.00 | \$10,162.00 | 4.85 |
| 1000.1.300.43155.4715.00000.00.000. CS Storm Water - Land Impro | \$19,863.50 | \$150,000.00 \$150,000.00 | \$150,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: General Drainage Improvements | \$150,000.00 | Adopted CIP |  |  |  |
| Column Total: | \$150,000.00 |  |  |  |  |
| Budg_Cat: Capital Outlay - 700 | \$19,863.50 | \$150,000.00 \$150,000.00 | \$150,000.00 | \$0.00 | 0.00 |
| 1000.1.300.43155.4810.00000.00.000. CS Storm Water - Membershi\| | \$25.00 | \$250.00 \$250.00 | \$250.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Southeast Watershed Alliance | \$250.00 |  |  |  |  |
| Column Total: | \$250.00 |  |  |  |  |

## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
FY17 Actual Budget
$\$ 1,250.00$ \$1,250.00 FTE Position Desc.
Budget
\$1,150.00
$\$ 100.00$
\$1,250.00

| $\$ 1,215.00$ | $\$ 1,500.00$ | $\$ 1,500.00$ | $\$ 1,500.00$ | $\$ 0.00$ | 0.00 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 803,130.80$ | $\$ 908,798.00$ | $\$ 930,360.00$ | $\$ 929,360.00$ | $\$ 20,562.00$ | 2.26 |

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## COMMUNITY SERVICES

## Division: Street Lighting

## Mission Statement:

To provide street lighting on City streets in order to keep the public safe.

Major Services/Responsibilities:

- Maintain all City street lights and replace as necessary.

Key Fiscal Year Objectives:

- Continue to look for ways to reduce the electrical costs of lighting, while keeping safety in mind.
- Install LED lighting in several public areas
- Continued reducing street lights as opportunities arise.

Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Street lights maintained | 1,783 | 1,783 | 1,783 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City


| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## COMMUNITY SERVICES

## Division: Facilities and Grounds

## Mission Statement:

Provide and maintain safe and clean city buildings, parks, playgrounds, ball fields, trails, equipment and other facilities for the safety and quality of life to the community. Maintain municipal traffic light system, all city trees and traffic signs.

## Major Services/Responsibilities:

- Design, construct, install and repair equipment and facilities.
- Construct, repair and maintain facilities using carpentry, mechanical, plumbing, electrical, sheet metal, and welding skills.
- Maintain the equipment necessary to perform landscaping, field maintenance, construction, and tree maintenance.
- Perform landscaping, brush and tree removal at all City facilities.
- Groom, mow and line ball fields, maintain public turf areas and flower beds.
- Perform custodial duties at all City facilities.
- Coordinate maintenance schedules with other divisions.
- Maintains and installs all City signage.
- Maintain the Community Trail and other park areas with the assistance of volunteers.
- Maintain décor lighting throughout the urban area


## Key Fiscal Year Objectives:

- Upgrade vehicles and equipment.
- Restore power safely to the outlets used to decorate the downtown area during festivals and the holiday season.
- Develop a well for athletic field irrigation at Shaw's Lane
- Continue staff development and safety awareness.
- Continue to share resources with other departments and agencies.
- Develop a computerized maintenance inventory schedule.
- Monitor Energy Management System for facilities to improve efficiency and achieve cost savings.
- Continue City wide tree maintenance program
- Successful coordination of field/facility availability with Recreation programs.
- Continue turf treatment program to improve quality of playing fields and public turf areas, looking for alternatives to synthetic treatments.
- Continue to assist in the revamping of the signage for the downtown and municipal parking areas.
- Continue to assist in the revamping of the signage for the downtown construction areas.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Act | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Acres of grounds maintained | 325 | 325 | 325 |
| Buildings maintained | 24 | 20 | 20 |









## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
FY17 Actual Budget Request Request Manager

| $\$ 8,164.85$ | $\$ 10,134.00$ | $\$ 9,634.00$ | $\$ 9,634.00$ | $(\$ 500.00)$ | $(4.93)$ |
| ---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 6,867.00$ |  |  |  |  |  |
| $\$ 1,244.00$ |  |  |  |  |  |
| $\$ 1,523.00$ |  | $\$ 100.00$ | $\$ 100.00$ | $\$ 0.00$ |  |
| $\$ 9,634.00$ |  |  |  |  |  |
| $\$ 43.50$ | $\$ 100.00$ |  |  |  |  |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 100.00$ |  |  |  |  |  |
| $\$ 100.00$ |  | $\$ 2,500.00$ | $\$ 2,500.00$ | $\$ 0.00$ | 0.00 |
| $\$ 2,150.85$ | $\$ 2,500.00$ |  |  |  |  |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 2,500.00$ |  |  |  |  |  |
| $\$ 2,500.00$ |  |  |  |  |  |




## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account Description | FY17 Actual | FY18 Adopted Budget | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43180.4819.00000.00.000. CS - Fac \& Gr-Fees \& Charge | \$310.00 | \$1,950.00 | \$1,950.00 | \$1,950.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Boiler \& Elevator Permits 35 @ \$50 | \$1,750.00 |  |  |  |  |  |
| Description: New employee records | \$200.00 |  |  |  |  |  |
| Column Total: | \$1,950.00 |  |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$325.00 | \$1,965.00 | \$1,965.00 | \$1,965.00 | \$0.00 | 0.00 |
| Func: CS - Fac \& Gr - 43180 | \$927,684.14 | \$1,199,757.00 | \$1,289,496.00 | \$1,264,496.00 | \$64,739.00 | 5.40 |

## COMMUNITY SERVICES

## Division: Recycling \& Waste Management

## Mission Statement:

To efficiently and effectively handle the recycling and waste management needs of the City to meet all areas of responsibilities including compliance with Federal, State and local laws, collection of household hazardous and yard wastes, provide the most cost effective markets for recyclable goods and to assist the community through education to be as environmentally conscious as possible.

## Major Services/Responsibilities:

- Coordination/oversee curbside recycling and management of recycling center.
- Conduct recycling education and provide support for recycling operations.
- Provide household hazardous waste collection and coordinate trash disposal.
- Collection/composting of yard waste.
- Tracking of waste stream and budget.
- Coordinate with State and Federal agencies to insure compliance with all applicable laws.
- Track recycling markets to insure cost effective disposal of recyclable goods.
- Apply for and administer available grant money to aid in programs.


## Key Fiscal Year Objectives:

- Continue cost effective approach to handling household hazardous waste.
- Continue to research and implement innovative recycling technologies.
- Update and continue web page link for Solid Waste/Recycling.
- Continued public education through Recycling brochures and web page updates.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Recycling Cost per ton | $\$ 67.90$ | $\$ 68.08$ | $\$ 68.50$ |
| Paper ton recycled from curb - tons | 1,376 | 1,385 | 1,390 |
| Co-mingled recycled from curb - tons | 1,160 | 1,162 | 1,168 |
| Construction Debris - tons | 881 | 900 | 906 |
| Light Iron - tons | 243 | 251 | 256 |
| Yard Waste - tons | 1,207 | 1,216 | 1,224 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018

$$
\text { To Date: } \quad 6 / 30 / 2019
$$Print accounts with zero balanceRound to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual

Budget Request Request Manager
Proposed Dollar Change Percent Change
1000.1.300.43240.4115.00000.00.000. CS - Recycling Mgmt-Regular
1000.1.300.43240.4130.00000.00.000. CS - Recycling Mgmt-Overtim
Column: [FY19CityManagerProposed]
Description: Center Coverage (6 Sundays)
Description: Center Coverage (Saturday's)
Description: Fall Leaf Collection
Column Total:
1000.1.300.43240.4170.00000.00.000. CS - Recycling Mgmt-Longevi 1000.1.300.43240.4211.00000.00.000. CS - Recycling Mgmt-Health I 1000.1.300.43240.4212.00000.00.000. CS - Recycling Mgmt-Dental I 1000.1.300.43240.4213.00000.00.000. CS - Recycling Mgmt-Life Insı
1000.1.300.43240.4220.00000.00.000. CS - Recycling Mgmt-FICA
Column: [FY19CityManagerProposed]
Description: Cost of FICA $-6.2 \%$ of Wages
Column Total:
1000.1.300.43240.4225.00000.00.000. CS - Recycling Mgmt-Medicar
Column: [FY19CityManagerProposed]
Description: Cost of Medicare $-1.45 \%$ of wages
$-\$ 43,712.20$
$\$ 24,808.69$
$\$ 0.00$ $\$ 18,550.00$ $\$ 0.00$
$\$ 20,100.00$ FTE Position Desc.

## Budget

$\$ 1,800.00$
\$16,300.00
\$2,000.00
\$20,100.00
\$1,100.00
1000.1.300.43240.4230.00000.00.000. CS - Recycling Mgmt-Retirem
Column: [FY19CityManagerProposed]

Description: Cost of NH Retirement System payments
Column Total:
\$2,288.00
\$2,288.00

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

 FY19 City| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.300.43240.4260.00000.00.000. CS - Recycling Mgmt-Worker: | \$9,600.96 | \$2,788.00 \$2,788.00 | \$2,788.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Workers Comp allocation | \$2,788.00 |  |  |  |  |
| Column Total: | \$2,788.00 |  |  |  |  |
| 1000.1.300.43240.4290.00000.00.000. CS - Recycling Mgmt-FSA Feı | \$36.75 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Personal Services - 100 | \$115,647.10 | \$24,868.00 \$26,715.00 | \$26,715.00 | \$1,847.00 | 7.43 |
| 1000.1.300.43240.4336.00000.00.000. CS - Recycling Mgmt-Medical - | \$57.00 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 1000.1.300.43240.4411.00000.00.000. CS - Recycling Mgmt-Water \& - | - \$218.15 | \$700.00 \$300.00 | \$300.00 | (\$400.00) | (57.14) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Water \& Sewer Expense Service ID 18706 | \$300.00 |  |  |  |  |
| Column Total: | \$300.00 |  |  |  |  |
| 1000.1.300.43240.4420.00000.00.000. CS - Recycling Mgmt-Waste C | \$430,071.96 | \$375,000.00 \$375,000.00 | \$375,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Curbside recycling contract | \$430,000.00 |  |  |  |  |
| Description: Less charge to vehicle reclamation | (\$60,000.00) | Trust Reimburse |  |  |  |
| Description: Special waste | \$5,000.00 |  |  |  |  |
| Column Total: | \$375,000.00 |  |  |  |  |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
 Budget

Request
FY19 City



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## COMMUNITY SERVICES

Division: Residential Solid Waste Fund

## Mission Statement:

To efficiently and effectively manage the city's Bag \& Tag program to meet all areas of responsibility, including the price and supply of the bags and tags and the management of the disposal contract with the waste hauler.

## Major Services/Responsibilities:

- Track revenues and expenses of the Bag \& Tag program
- Monitor the reductions in the waste stream
- Supply stores with bags for sale to the public
- Make recommendations to the Solid Waste Advisory Commission and City Council on the bag prices necessary to maintain the program
- Provide public information about the program
- Insure compliance with the City ordinance governing waste disposal
- Manage contract with waste hauler


## Key Fiscal Year Objectives:

- Seek new technologies and ideas to further reduce the city's waste stream
- Promote the Bag \& Tag program on a regional, State and Federal level
- Continue building a computerized database with all information pertinent to the waste stream
- Implement modifications to contractor with waste and recycling hauler
- Continue monitoring revenues and expenses of program; ensure revenues cover expenses


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Cost per ton for solid waste handled with Bag \& Tag | $\$ 67.50$ | $\$ 67.50$ | $\$ 67.50$ |
| Total trash collected - tons | 4,206 | 4,300 | 4,259 |
| 15 gallon bag sales | 156,000 | 167,500 | 167,000 |
| 30 gallon bag sales | 329,250 | 329,000 | 333,000 |
| Bulky item tag sales | 6,450 | 6,500 | 6,500 |

## Solid Waste Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3320.1.300.43230.4110.00000.00.000. CS - Waste Mgmt - Regular S | \$6,433.18 | \$6,350.00 \$5,842.00 | \$5,842.00 | (\$508.00) | (8.00) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Storer, John | (\$29,212.00) | -0.2500 25\% CS Admin |  |  |  |
| Description: Storer, John | (\$40,895.00) | -0.3500 35\% Sewer |  |  |  |
| Description: Storer, John | (\$40,895.00) | -0.3500 35\% Water |  |  |  |
| Description: Storer, John | \$116,844.00 | 1.0000 CS Director |  |  |  |
| Column Total: | \$5,842.00 |  |  |  |  |
| 3320.1.300.43230.4115.00000.00.000. CS - Waste Mgmt-Regular Ho | \$91,892.35 | \$138,978.00 \$143,946.00 | \$143,946.00 | \$4,968.00 | 3.57 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cormier, Todd A | \$57,109.00 | 1.0000 Solid Waste Ast |  |  |  |
| Description: Hager, Stacey A | \$56,330.00 | 1.0000 Admin Assistant |  |  |  |
| Description: Hager, Stacey A | (\$14,082.00) | -0.2500 CS Admin |  |  |  |
| Description: Hager, Stacey A | (\$14,082.00) | -0.2500 Sewer Fund |  |  |  |
| Description: Hager, Stacey A | (\$14,082.00) | -0.2500 Water Fund |  |  |  |
| Description: Moore, Michael T | \$72,753.00 | 1.0000 Solid Waste Coo |  |  |  |
| Column Total: | \$143,946.00 |  |  |  |  |
| 3320.1.300.43230.4130.00000.00.000. CS - Waste Mgmt-Overtime P | \$6,074.37 | \$3,000.00 \$3,000.00 | \$3,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: HHWD | \$2,000.00 |  |  |  |  |
| Description: Illegal dumping | \$1,000.00 |  |  |  |  |
| Column Total: | \$3,000.00 |  |  |  |  |

## Solid Waste Fund Expenditure Detail Report

Print accounts with zero balanceRound to whole dollarsAccount on new pageFiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

 Budget RequestFY17 Actual
$\frac{\text { Account } \quad \text { Description }}{3320.1 .300 .43230 .4170 .00000 .00 .000 . \text { CS - Waste Mgmt-Longevity F }}$
Column: [FY19CityManagerProposed]
Description: 1 @ 15-19 years
2,060.00

Budget
\$1,200.00
\$1,600.00
$\$ 400.00$
\$3,200.00

## \$9,084.27

Budget
\$30,336.00
\$30,336.00
3320.1.300.43230.4212.00000.00.000. CS - Waste Mgmt-Dental Insu
Column: [FY19CityManagerProposed]

Budget
\$1,316.00

## Column Total:

3320.1.300.43230.4213.00000.00.000. CS - Waste Mgmt-Life Insurar

Column: [FY19CityManagerProposed]
\$1,316.00

Description: Life Premiums to HealthTrust
Budget $\$ 359.00$
\$359.00
3320.1.300.43230.4214.00000.00.000. CS - Waste Mgmt - Disability I
Column: [FY19CityManagerProposed]

FTE Position Desc.
\$349.00
FTE Position Desc.
$\$ 48.00 \quad \$ 668.00$
FTE Position Desc.
.

Description: Long Term Disability Premiums to Health Trust
Column Total:
FY19 City
FY19 City
Manager
Proposed Dollar Change Percent Change

| $\$ 3,160.00$ | $\$ 3,200.00$ | $\$ 3,200.00$ | $\$ 40.00$ | 1.27 |
| :--- | :--- | :--- | :--- | :--- |

FTE Position Desc.
\$1,200 each
$\$ 1,600$ each
\$1,600 prorated
$\$ 31,016.00 \quad \$ 30,336.00 \quad$ (\$680.00)
(2.19)

FTE Position Desc.
00
$\$ 359.00 \quad \$$
$\$ 359.0$
$\$ 10.00$
2.87
$\$ 668.00 \quad \$ 668.00$
$\$ 620.00$
$1,291.67$


## Solid Waste Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

Print accounts with zero balanceRound to whole dollarsAccount on new page

| Account | Description |
| :---: | :---: |
| 3320.1.300.43230.4290.00000.00.000. CS - Waste Mgmt - FSA Fees |  |
| Column: [FY19CityManagerProposed] |  |
| Description: Admin Fees - Flexible Spending Accounts |  |
| Column Total: |  |
| Budg_Cat: Personal Services - 100 |  |
| 3320.1.300.43230.4335 | 5.00000 .00 .000 CS - Waste Mgmt - Auditing S |

3320.1.300.43230.4335.00000.00.000. CS - Waste
Column: [FY19CityManagerProposed] Description: Division share of auditing fees Column Total:
3320.1.300.43230.4420.00000.00.000. CS - Waste Mgmt-Waste Collt
Column: [FY19CityManagerProposed]
Description: Curbside collection and refuse

## Column Total:

3320.1.300.43230.4421.00000.00.000. CS - Waste Mgmt-Waste Disp
Column: [FY19CityManagerProposed]

Description: Household Hazardous Waste
Description: Illegal Dumping Fees
Description: Waste Disposal 4,259 ton @ \$67.50
Column Total:
3320.1.300.43230.4435.00000.00.000. CS - Waste Mgmt - Maint Chr!
Column: [FY19CityManagerProposed]
Description: Division share of TCP licenseExclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

FY17 Actual

FY17 Actual Budget Request | Manager |
| :---: |
| Proposed Dollar Change Percent Change |

$\$ 0.00$
Budget
$\$ 75.00$
$\$ 75.00$
$\$ 136,943.53$
$\$ 214,821.00$
$\$ 363,000.00 \quad \$ 363,000.00$
$\$ 363,000.00$
$\$ 0.00$
$\$ 72.00$


## Solid Waste Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City


## Solid Waste Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City


## COMMUNITY SERVICES

## Division: Water Fund

## Mission Statement:

To deliver quality water that meets or exceeds standards on quality and safety, set by state and federal regulatory agencies.

## Major Services/Responsibilities:

- Operate and maintain well sites, pumps, treatment equipment, water lines, valves and other related facilities and equipment.
- Test and chemically treat water supply to ensure compliance with State and Federal water quality standards.
- Inspect and certify back-flow protection devices.
- Perform billing for industrial and residential water users.
- Assist the Water and Sewer billing office with abatement review analysis.
- Maintain state-of-the-art water meters to improve efficiency of the Department.


## Key Fiscal Year Objectives:

- Continue with construction water facilities, Lowell, Calderwood, Campbell
- Design of phase 2 of water facilities plans Smith and Cummings, Ireland Willand Pond
- Continue system efficiencies through the Capital Improvement Program.
- Continue annual well cleaning and repairs.
- Continue with implementation of VUEWorks work order system.
- Connection of DPH 1 Well to the system
- Complying with conservation plan issue for 2017


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Total gallons of water produced per year (in millions) | 818 | 850 | 850 |
| Inspect and certify backflow preventers | 313 | 350 | 350 |
| Changed out water meters to direct read | 778 | 200 | 200 |
| Fire hydrants maintained | 1,207 | 1,186 | 1,186 |

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account
Description
Budget Request FY19 City Manager

Account Description
FY17 Actual
Budget
Request
Proposed
Dollar Change Percent Change
5300.1.300.43320.4110.00000.00.000. CS - Water - Regular Salaried ${ }^{-}$

Column: [FY19CityManagerProposed]
Description: Boulanger, William L
Description: Boulanger, William L
Description: Boulanger, William L
Description: Storer, John
Description: Storer, John
Description: Storer, John
Description: Storer, John
Description: White, Dave W
Description: White, Dave W
Description: White, Dave W
Column Total:

| $\$ 108,938.86$ | \$109,688.00 $\$ 110,794.00$ | $\$ 110,794.00$ | $\$ 1,106.00$ |  |
| ---: | :---: | :---: | :---: | :---: |
| Budget | FTE Position Desc. |  |  |  |
| $(\$ 33,178.00)$ | -0.3300 | $33 \%$ Sewer |  |  |
| $(\$ 33,178.00)$ | -0.3300 | $33 \%$ Streets |  |  |
| $\$ 102,177.00$ | 1.0000 | Deputy CS Direc |  |  |
| $(\$ 29,212.00)$ | -0.2500 | $25 \%$ CS Admin |  |  |
| $(\$ 40,895.00)$ | -0.3500 | $35 \%$ Sewer |  |  |
| $(\$ 5,842.00)$ | -0.0500 | $5 \%$ Solid Waste |  |  |
| $\$ 116,844.00$ | 1.0000 CS Director |  |  |  |
| $(\$ 29,210.00)$ | -0.3000 | $30 \%$ CS Engineer |  |  |
| $(\$ 34,078.00)$ | -0.3500 | $35 \%$ Sewer |  |  |
| $\$ 97,366.00$ | 1.0000 | City Engineer |  |  |
| $\$ 110,794.00$ |  |  |  |  |



## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019
$\square$ Print accounts with zero balanceRound to whole dollars $\quad \square$ Account on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department F18 Adoulat Mana City

FY17 Actual Budget Request | Manager |
| :---: |
| Proposed | Dollar Change Percent Change

Account
Description

| $\$ 56,330.00$ | 1.0000 Admin Assistant |
| ---: | :---: |
| $(\$ 18,801.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 37,603.00$ | 1.0000 Truck Driver |
| $(\$ 21,295.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 42,590.00$ | 1.0000 Maintenance Mec |
| $(\$ 28,539.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 57,079.00$ | 1.0000 Maintenance Mec |
| $(\$ 25,932.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 51,865.00$ | 1.0000 Heavy Equip Ope |
| $(\$ 24,702.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 49,404.00$ | 1.0000 Office Manager |
| $(\$ 25,932.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 51,865.00$ | 1.0000 Heavy Equipment |
| $(\$ 28,554.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 57,108.00$ | 1.0000 Pump Station Op |
| $(\$ 28,554.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 57,108.00$ | 1.0000 Pump Station Op |
| $(\$ 27,216.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 54,433.00$ | 1.0000 Inventory Coord |
| $\$ 10,380.00$ |  |
| $(\$ 22,444.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 44,888.00$ | 1.0000 Account Clerk I |
| $(\$ 28,554.00)$ | $-0.500050 \%$ Sewer Fund |
| $\$ 57,108.00$ | 1.0000 Pump Station Op |
| $(\$ 11,109.00)$ | $-0.2000 \quad 20 \%$ CS F\&G |
| $(\$ 22,216.00)$ | $-0.400040 \%$ Sewer |
| $\$ 55,541.00$ | 1.0000 Maint Spec III |
| $(\$ 9,601.00)$ | $-0.343850 \%$ Sewer Fund |

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account Description FY17 Actual
Budget

Request FY19 City

FY17 Actual Budget Manager
\$19,202.00 0.6875 Account Clerk I
(\$19,304.00) -0.5000 50\% Sewer Fund
\$38,609.00 1.0000 Bookkeeper
(\$23,524.00) -0.5000 50\% Sewer Fund
\$47,049.00 1.0000 Truck Driver
(\$22,910.00) - -3.3000 30\% CS Engineer
(\$26,730.00) -0.3500 35\% Sewer
\$76,370.00 1.0000 Asst City Engnr
\$632,321.00
Column Total:
5300.1.300.43320.4120.00000.00.000. CS - Water - Temporary Empl
\$5,548.54
Column: [FY19CityManagerProposed]
Description: Seasonal Maintenance Laborer

Budget
Description: Seasonal Maintenance Laborer
Column Total:
5300.1.300.43320.4130.00000.00.000. CS - Water-Overtime Pay

Column: [FY19CityManagerProposed]
Description: Emergencies and weekend standby
Column Total:
5300.1.300.43320.4160.00000.00.000. CS - Water-Severance Pay
\$7,000.00
\$7,000.00
\$55,231.33

## Budget FTE Position Desc.

$\$ 50,000.00$
\$50,000.00
(\$13,862.88)
$\$ 50,000.00 \quad \$ 50,0$
TE $\quad$ Position Desc.
$\$ 0.00$
$\$ 7,000.00 \quad \$ 7,000.00$
$\$ 7,000.00$
FTE Position Desc.
$\$ 0.00$
$\$ 0.00$
0.00

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
$\frac{\text { Account }}{5300.1 .300 .43320 .4170 .00000 .00 .000 . \text { CS - Water-Longevity Pay }}$
Column: [FY19CityManagerProposed]
Description: 1 @ 10-14 years allocated
Description: 1 @ 20-24 years allocated

Description: 1 @ 25 plus yrs allocate
Description: 1 @ 25 plus yrs allocated
Description: 2 @ 15-19 prorated
Description: 2 @ 20-24 years prorated
Description: 2 @ 5-9 Years prorated
Description: 3 @ 25 plus years prorated
Description: 6 @ 10-14 Years prorated
Column Total:
5300.1.300.43320.4211.00000.00.000. CS - Water-Health Insurance
Column: [FY19CityManagerProposed]

Description: Medical Pemiums to HealthTrust
Column Total:
5300.1.300.43320.4212.00000.00.000. CS - Water-Dental Insurance

Column: [FY19CityManagerProposed]
Description: Dental Premium HealthTrust
Column Total:
5300.1.300.43320.4213.00000.00.000. CS - Water-Life Insurance

Column: [FY19CityManagerProposed]
Description: Life Premiums to HealthTrust
Column Total:

FY17 Actual
Budget Request
\$10,319:88 Budget
$\$ 200.00$
$\$ 400.00$
$\$ 680.00$
\$700.00
\$1,200.00
\$1,600.00
$\$ 400.00$

## $\$ 3,000.00$

\$2,400.00
\$10,580.00
\$144,493.13
Budget
\$250,771.00
\$250,771.00
\$6,532.08
Budget
\$8,055.00
\$8,055.00
\$1,480.50
Budget
\$1,877.00
\$1,877.00


## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
Account Description
5300.1.300.43320.4260.00000.00.000. CS - Water-Worker's Comp In
Column: [FY19CityManagerProposed]
Description: Workers Comp allocation
Column Total:
5300.1.300.43320.4290.00000.00.000. CS - Water-FSA Fees
Column: [FY19CityManagerProposed]
Description: Admin fees - Flexible Spending Accts
Column Total:
5300.1.300.43320.4295.00000.00.000. CS - Water - Compensated At
Column: [FY19CityManagerProposed]
Description: Payment of unused annual leave
Column Total:
Budg_Cat: Personal Services - 100
5300.1.300.43320.4335.00000.00.000. CS - Water-Auditing Services
Column: [FY19CityManagerProposed]

Description: Division share of auditing costs
Column Total:
5300.1.300.43320.4336.00000.00.000. CS - Water-Medical Services

Column: [FY19CityManagerProposed]
Description: Doctors Certificates/ Drug \& Alchohol Testing
Column Total:
FY17 Actual
\$27,884.04
Budget
\$27,884.00 \$27,884.00
$\$ 183.00$
Budget $\$ 375.00$
$\$ 375.00$
\$12,704.41
Budget
\$15,000.00
\$15,000.00
\$1,072,854.68
\$6,107.00
Budget $\$ 4,607.00$ \$4,607.00

Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed


FY19 City
FY18 Adopted FY19 Department $\quad$ FY19 City

Budget Request Proposed

Dollar Change Percent Change
$\$ 27,884.00 \quad \$ 27,884.00$

FTE Position Desc.
$\$ 284.00$
$\$ 375.00$
$\$ 375.00$
$\$ 91.00$
32.04

FTE Position Desc.

17,000.00
$\$ 15,000.00$
$\$ 15,000.00$
(\$2,000.00)
(11.76)

FTE Position Desc.

| $\$ 1,189,405.00$ | $\$ 1,287,393.00$ | $\$ 1,287,393.00$ | $\$ 97,988.00$ | 8.24 |
| :--- | :--- | :--- | :--- | :--- |

$\$ 4,607.00 \quad \$ 4,607.00$
\$4,607.00
$\$ 0.00$
0.00

FTE Position Desc.
$\$ 650.00$
$\$ 650.00$
$\$ 650.00$
$\$ 0.00$
0.00

FTE Position Desc.





## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balanceRound to whole dollars

Account on new page

Definition: FY19 City Manager Proposed

FY17 Actual

Account | Description |
| :---: |
| 5300.1 .300 .43320 .4534 .00000 .00 .000. CS - Water-Postage |
| Column: [FY19CityManagerProposed] |
|  |
| parcels |
| Description: Utility bills |.

\$11,063.23Budget\$3,500.00\$7,500.00
Column Total:
5300.1.300.43320.4540.00000.00.000. CS - Water-Advertising5300.1.300.43320.4550.00000.00.000. CS - Water-Printing And Bindi
Column: [FY19CityManagerProposed]Description: Consumer Confidence Report
Description: Various forms \& permits\$11,000.00Budget\$1,650.00
\$1,700.00
Column Total:5300.1.300.43320.4580.00000.00.000. CS - Water-Travel Expense
Column: [FY19CityManagerProposed]
Description: Travel expenses for seminars
Column Total:
\$3,350.00
Budget\$1,000.00
\$1,000.00
Budg_Cat: Purchased Services - 300$\$ 313,180.87$
5300.1.300.43320.4611.00000.00.000. CS - Water-Office Supplies
Column: [FY19CityManagerProposed]Description: Office, copy and computer suppliesColumn Total:\$2,253.68Budget\$2,500.00\$2,500.00
\$363,534.00$\$ 460,774.00$$\$ 460,774.00$\$97,240.0026.75\$2,500.00 \$2,500.00$\$ 2,500.00$$\$ 0.00$0.00
FY18 Adopted FY19 DepartmentFY19 CityManagerDollar Change Percent Change
FTE Position Desc.

| $\$ 118.27$ | $\$ 350.00$ | $\$ 0.00$ | $\$ 0.00$ | $(\$ 350.00)$ | $(100.00)$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 2,924.22$ | $\$ 3,350.00$ | $\$ 3,350.00$ | $\$ 3,350.00$ | $\$ 0.00$ | 0.00 |FTE Position Desc.

$\$ 0.00$ ..... $\$ 1,000.00$
\$1,000.00 $\$ 1,000.00$ $\$ 0.00$ ..... 0.00FTE Position Desc.

| $\$ 14,200.00$ | $\$ 11,000.00$ | $\$ 11,000.00$ | $(\$ 3,200.00)$ |
| :--- | :--- | :--- | :--- |

            FTE Position Desc.
                                FTE Position Desc.
    FTE Position Desc.
\$3,350.00
$\$ 0.00$
0.00

FTE Position Desc.

FTE Position Desc.
(22.54)
(\$3,200.00)
$11,000.00$
(\$3
.
6.75
0.00
+



## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

FY17 Actual
Account Description

| 5300.1.300.43320.4640.00000.00.000. CS - Water-Books \& Publicatic | \$0.00 | \$300.00 | \$300.00 | \$300.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Technical publications/trade journals | \$300.00 |  |  |  |  |  |
| Column Total: | \$300.00 |  |  |  |  |  |
| 5300.1 .300 .43320 .4652 .00000 .00 .000 CS - Water-Maint Supplies - It | \$116,413.39 | \$75,050.00 | \$79,050.00 | \$79,050.00 | \$4,000.00 | 5.33 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: 150 tons asphalt water breaks/repairs <br> @ $\$ 67$ ton | \$10,050.00 |  |  |  |  |  |
| Description: Water system maint. supplies | \$69,000.00 |  |  |  |  |  |
| Column Total: | \$79,050.00 |  |  |  |  |  |
| 5300.1.300.43320.4653.00000.00.000. CS - Water-Maint Supplies - E | \$58,191.51 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Well seals, repairs to chemical pumps | \$15,000.00 |  |  |  |  |  |
| Column Total: | \$15,000.00 |  |  |  |  |  |
| 5300.1 .300 .43320 .4654 .00000 .00 .000 CS - Water-Maint Supplies - V | \$39,606.50 | \$37,265.00 | \$37,265.00 | \$37,265.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Repairs/Parts for dept. vehicles | \$37,265.00 |  |  |  |  |  |
| Column Total: | \$37,265.00 |  |  |  |  |  |
| 5300.1.300.43320.4661.00000.00.000. CS - Water-Fleet Maintenance | \$85,791.96 | \$85,792.00 | \$85,792.00 | \$85,792.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Division share of Fleet Maint. Budget | \$85,792.00 |  |  |  |  |  |
| Column Total: | \$85,792.00 |  |  |  |  |  |

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
$\frac{\text { Account }}{\text { 5300.1.300.43320.4681.00000.00.000. CS }- \text { Water-Minor Equipment }}$
Column: [FY19CityManagerProposed]
Description: Diamond cutting blades, comp. bits

Description: Shovels, brooms, hoses for pumps, small tools
Column Total:
Budg_Cat: Supplies - 600
5300.1.300.43320.4741.00000.00.000. CS - Water-Machinery \& Equil
Column: [FY19CityManagerProposed]
Description: Divisions share of $1 / 2$ tilt deck
equipment traile

Column Total:
300.1.300.43320.4742.00000.00.000. CS - Water-Light Vehicles
Column: [FY19CityManagerProposed]

Description: Vehicle Replacement Program
Column Total:
5300.1.300.43320.4744.00000.00.000. CS - Water - Furniture \& Fixtu 5300.1.300.43320.4745.00000.00.000. CS - Water - Computers \& Co
Column: [FY19CityManagerProposed]
Description: Division share of PC replacement
Column Total:

Description: Division share of PC replacement
Column Total:
Budget
\$1,697.00
\$1,697.00

FY17 Actual
 FY19 City

| $\$ 3,553.82$ | $\$ 4,500.00$ | $\$ 4,500.00$ | $\$ 4,500.00$ | $\$ 0.00$ | 0.00 |
| ---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 250.00$ |  |  |  |  |  |
| $\$ 4,250.00$ |  |  |  |  |  |
| $\$ 4,500.00$ |  |  |  |  |  |
| $\$ 638,859.17$ | $\$ 634,804.00$ | $\$ 628,339.00$ | $\$ 628,339.00$ | $(\$ 6,465.00)$ | $(1.02)$ |

$\$ 253,000.00$
$\$ 253,600.00$
FTE Position Desc.
Budget
\$2,400.00
\$1,200.00
\$175,000.00
\$75,000.00 \$253,600.00
\$39,489.50

Adopted CIP
Adopted CIP

FTE Position Desc.
Adopted CIP

| $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| :--- | :--- | :--- |

$\$ 0.00$
\$1,697.00 \$1,697.00
$\$ 0.00$
\$0.00
0.00
\$1,697.00
$\$ 0.00$
0.00

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

| Account | Description |
| :--- | ---: | FY17 Actual

5300.1.300.43320.4810.00000.00.000. CS - Water-Membership Dues

Column: [FY19CityManagerProposed]
Description: American Water Works
Budget

Description: NE Rural Water Assoc.
\$1,978.00
$\$ 50.00$
Description: NE Water Works Member/Cert.
$\$ 820.00$
Description: NH Water Polution Control
Description: NH Water Works \& Council
Description: State Certification
Column Total:
5300.1.300.43320.4819.00000.00.000. CS - Water-Fees \& Charges

Column: [FY19CityManagerProposed]
Description: Pavement Degradation Charges
Column Total:
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department Budget Request
1,398,946
\$1,322,826.00 FTE Position Desc.
\$4,745.00
FTE Position Desc.

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

FY17 Actual
$\frac{\text { Account }}{\text { 5300.1.300.43320.4820.00000.00.000. CS - Water-Dept Overhead CI }}$
Column: [FY19CityManagerProposed]

Description: Cost Allocation - Public Works Facility Charge
Description: Indirect Costs Allocation - Admin. Charge
Column Total:
5300.1.300.43320.4840.00000.00.000. CS - Water - Contingency
Column: [FY19CityManagerProposed]

Description: To Address Unanticipated Needs 0.50\% Policy Target

Description: Working Capital

## Column Total:

5300.1.300.43320.4891.00000.00.000. CS - Water-Abatements
Column: [FY19CityManagerProposed]
Description: Estimated expense for uncollectibles
Column Total: Column Total:
Budg_Cat: Other Expenses - 800
5300.1.300.43320.4912.00000.00.000. CS - Water - Transfer to Spec
Column: [FY19CityManagerProposed]
 Retirees to OPEB Li
Column Total:
$\$ 209,299.08$
Budget
$\$ 34,317.00$
$\$ 277,418.00$
$\$ 311,735.00$

## Water Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

Column Total:
Budg_Cat: Operating Transfers Out - 910
5300.1.300.43320.4921.00000.00.000. CS - Water-Interest - Bonds

Column: [FY19CityManagerProposed]
Description: Accrued cost of bond interest (current)
Description: Anticipated new debt Interest Column Total:
Budg_Cat: Debt Service - 920
Func: CS - Water - 43320
Grand Total:

FY17 Actual
FY17 Actual
$\$ 500,000.00$

Budget
\$500,000.00
\$500,000.00
Budget Request
\$500,000.00

FTE Position Desc.
Adopted CIP
\$610,289.04
$\$ 618,638.00$
\$548,139.00 \$632,815.00
Budget FTE Position Desc.
\$299,232.00
\$333,583.00
\$632,815.00
\$321,639.10
$\$ 4,216,584.34 \quad \$ 5,303,833.00 \quad \$ 5,639,114.00 \quad \$ 5,639,114.00 \quad \$ 335,281.00 \quad 6.32$
\$4,216,584.34
$\$ 548,139.00$6.32
55,303,833.00 \$5,639,114.00 \$5,639,114.00 \$335,281.00 6.32

## COMMUNITY SERVICES

## Division: Sewer Fund

## Mission Statement:

To efficiently maintain the City's sewer collection system.

## Major Services/Responsibilities:

- Continue implementing the findings of the Inflow and Infiltration Study.
- Operate and maintain the City's lift stations, sewer mains and other related facilities and equipment.
- Continue the operation of the SCADA system, which will allow efficient monitoring of the sewer facilities.


## Key Fiscal Year Objectives:

- Continue inspections and televising of sewer lines to identify and prevent inflow and infiltration problems, thereby preserving system capacity for future development.
- Review and update the Sewer Collection System Preventative Maintenance program
- Continue favorable expansion of sewer collection system to increase revenues while holding down costs, as well as eliminate sewer discharges into the storm sewer system.
- Begin design work on Varney Brook Pump Station.
- Continue working on new I \& I program
- Hanson Street sewer replacement
- Design Cocheco Street Pump Station
- Begin GPS work on collection system to obtain elevations.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Cleaned miles of collection system | 4 | 6 | 6 |
| Preventative maintenance tasks | 552 | 750 | 750 |
| Televised miles of sewer main | .50 | 2 | 2 |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
Manager
Proposed
Account
Description
5320.1.300.43250.4110.00000.00.000. CS - Sewer - Regular Salariec

Column: [FY19CityManagerProposed]
Description: Boulanger, William L
Description: Boulanger, William L
Description: Boulanger, William L
Description: Storer, John
Description: Storer, John
Description: Storer, John
Description: Storer, John
Description: White, Dave W
Description: White, Dave W
Description: White, Dave W
Column Total:

| $\$ 108,271.09$ | $\$ 108,744.00$ | $\$ 109,232.00$ | $\$ 109,232.00$ | $\$ 488.00$ |
| ---: | :---: | :---: | :---: | :---: |
| Budget | FTE $\quad$ Position Desc. |  |  |  |
| $(\$ 33,178.00)$ | -0.3300 | $33 \%$ CS Streets |  |  |
| $(\$ 34,740.00)$ | -0.3400 | 34\% Water Fund |  |  |
| $\$ 102,177.00$ | 1.0000 | Deputy CS Direc |  |  |
| $(\$ 29,212.00)$ | -0.2500 | $25 \%$ CS Admin |  |  |
| $(\$ 40,895.00)$ | -0.3500 | $35 \%$ Water |  |  |
| $(\$ 5,842.00)$ | -0.0500 | $5 \%$ Solid Waste |  |  |
| $\$ 116,844.00$ | 1.0000 | CS Director |  |  |
| $(\$ 29,210.00)$ | -0.3000 | $30 \%$ CS Engineer |  |  |
| $(\$ 34,078.00)$ | -0.3500 | $35 \%$ Water Fund |  |  |
| $\$ 97,366.00$ | 1.0000 | City Engineer |  |  |
| $\$ 109,232.00$ |  |  |  |  |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$

| Account | Descrip |
| :---: | :--- |
| 5320.1 .300 .43250 .4115 .00000 .00 .000 cs - Sewe |  |
| Column: | [FY19CityManagerProposed |
| Description: | 457 Incentive Pay |
| Description: | Chapman, Thomas |
| Description: | Chapman, Thomas |
| Description: | Cochran, Matthew |
| Description: | Cochran, Matthew |
| Description: | Couch, Gordon |
| Description: | Couch, Gordon |
| Description: | Dwyer, Cheryl |
| Description: | Dwyer, Cheryl |
| Description: | Dwyer, Cheryl |
| Description: | Fowler, Richard L |
| Description: | Fowler, Richard L |
| Description: | Frank, William R |
| Description: | Frank, William R |
| Description: | Glidden, Keegan |
| Description: | Glidden, Keegan |
| Description: | Grass, Ryan |
| Description: | Grass, Ryan |
| Description: | Gray, Janet |
| Description: | Gray, Janet |
| Description: | Hager, Stacey A |
| Description: | Hager, Stacey A |
| Description: | Hager, Stacey A |
| Description: | Hager, Stacey A |
| Description: | Holton, Brian |Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department Budget Request FY19 City

FY17 Actual $\quad$ Budget $\quad$\begin{tabular}{rl}
Request

$\quad$

Manager <br>
Proposed
\end{tabular}$\quad$ Dollar Change Percent Change

| $\$ 530,765.19$ | $\$ 562,847.00$ | $\$ 609,877.00$ | $\$ 609,877.00$ | $\$ 47,030.00$ | 8.36 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Budget FTE Position Desc.
457 Incentive
(\$34,664.00) -0.5000 50\% Water Fund
\$69,329.00 1.0000 Pump Station Op
(\$17,816.00) -0.5000 50\% Water Fund
\$35,634.00 1.0000 Truck Driver
(\$20,738.00) -0.5000 50\% Water Fund
\$41,477.00 1.0000 Maintenance Mec
(\$11,337.00) -0.2500 25\% Water Fund
(\$22,677.00) -0.5000 50\% Fleet Maint
$\$ 45,351.00$ 1.0000 Secretary II
(\$36,376.00) -0.5000 50\% Water Fund
\$72,753.00 1.0000 Maintenance Mec
(\$25,932.00) -0.5000 50\% Water Fund
\$51,865.00 1.0000 Maintenance Mec
(\$18,641.00) -0.5000 50\% Water Fund
\$37,282.00 1.0000 Maintenance Mec
(\$20,374.00) -0.5000 50\% Water Fund
$\$ 40,749.00$ 1.0000 Truck Driver
(\$12,297.00) -0.3625 50\% Water Fund
\$24,594.00 0.7250 Account Clerk I
(\$14,082.00) -0.2500 25\% CS Admin
(\$14,082.00) -0.2500 25\% Solid Waste
(\$14,082.00) -0.2500 25\% Water Fund
\$56,330.00 1.0000 Admin Assistant
(\$18,801.00) -0.5000 50\% Water Fund

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$

| Account | Description |
| :--- | :--- |
| Description: | Holton, Brian |
| Description: | Landry, Brian |
| Description: | Landry, Brian |
| Description: | Lavoie, Jason |
| Description: | Lavoie, Jason |
| Description: | Mandigo, Alan R |
| Description: | Mandigo, Alan R |
| Description: | McCulloch, Jamie |
| Description: | McCulloch, Jamie |
| Description: | Mountain, Fulton T |
| Description: | Mountain, Fulton T |
| Description: | Nadeau, Michael P |
| Description: | Nadeau, Michael P |
| Description: | Pilewski, Patrick |
| Description: | Pilewski, Patrick |
| Description: | Purpura, William J |
| Description: | Purpura, William J |
| Description: | SCADA Pay 3,460 hrs @ \$3 |
| Description: | Steneri, Denise |
| Description: | Steneri, Denise |
| Description: | Stevens, Jamie |
| Description: | Stevens, Jamie |
| Description: | TBD Electrician Position |
| Description: | TBD Electrician Position |
| Description: | TBD Electrician Position |
| Description: | TBD Vacancy |
| Description: | TBD Vacancy |
| Description: | Vansylyvong, Jerrica |

$\square$ Print accounts with zero balanceRound to whole dollars $\quad \square$ Account on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY17 Actual
Proposed Dar Change Percent

| $\$ 37,603.00$ | 1.0000 Truck Driver |
| ---: | :---: |
| $(\$ 21,295.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 42,590.00$ | 1.0000 Maintenance Mec |
| $(\$ 28,539.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 57,079.00$ | 1.0000 Maintenance Mec |
| $(\$ 25,932.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 51,865.00$ | 1.0000 Heavy Equip Ope |
| $(\$ 24,702.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 49,404.00$ | 1.0000 Office Manager |
| $(\$ 25,932.00)$ | $-0.5000 \quad 50 \%$ Water Fund |
| $\$ 51,865.00$ | 1.0000 Heavy Equipment |
| $(\$ 28,554.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 57,108.00$ | 1.0000 Pump Station Op |
| $(\$ 28,554.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 57,108.00$ | 1.0000 Pump Station Op |
| $(\$ 27,216.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 54,433.00$ | 1.0000 Inventory Coord |
| $\$ 10,380.00$ |  |
| $(\$ 22,444.00)$ | -0.5000 |
| $\$ 40 \%$ Water Fund |  |
| $\$ 44,888.00$ | 1.0000 Account Clerk I |
| $(\$ 28,554.00)$ | $-0.500050 \%$ Water Fund |
| $\$ 57,108.00$ | 1.0000 Pump Station Op |
| $(\$ 11,109.00)$ | -0.2000 |
| $20 \%$ General Fun |  |
| $(\$ 22,216.00)$ | -0.4000 |
| $40 \%$ Water Fund |  |
| $\$ 55,541.00$ | 1.0000 Maint Spec III |
| $(\$ 9,601.00)$ | $-0.343850 \%$ Water Fund |
| $\$ 19,202.00$ | 0.6875 Account Clerk I |
| $(\$ 19,304.00)$ | $-0.500050 \%$ Water Fund |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

| Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description: Vansylyvong, Jerrica | \$38,609.00 | 1.0000 Bookkeeper |  |  |  |
| Description: Young, Edward W Jr | (\$23,524.00) | -0.5000 50\% Water Fund |  |  |  |
| Description: Young, Edward W Jr | \$47,049.00 | 1.0000 Truck Driver |  |  |  |
| Description: Young, Gretchen | (\$22,910.00) | -0.3000 30\% CS Engineer |  |  |  |
| Description: Young, Gretchen | (\$26,730.00) | -0.3500 35\% Water Fund |  |  |  |
| Description: Young, Gretchen | \$76,370.00 | 1.0000 Asst City Engin |  |  |  |
| Column Total: | \$609,877.00 |  |  |  |  |
| 5320.1 .300 .43250 .4130 .00000 .00 .000. CS - Sewer-Overtime Pay | \$31,672.15 | \$40,000.00 \$40,000.00 | \$40,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Weekend, holiday and emergency call backs | \$40,000.00 |  |  |  |  |
| Column Total: | \$40,000.00 |  |  |  |  |
| 5320.1.300.43250.4160.00000.00.000. CS - Sewer-Severance Pay | (\$12,271.12) | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 5320.1 .300 .43250 .4170 .00000 .00 .000. CS - Sewer-Longevity Pay | \$8,119.88 | \$11,100.00 \$10,160.00 | \$10,160.00 | (\$940.00) | (8.47) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 1 @ 10-14 yrs allocated | \$200.00 | \$800 allocated |  |  |  |
| Description: 1 @ 20-24 yrs allocated | \$400.00 | \$1,600 allocate |  |  |  |
| Description: 1 @ 25 plus yrs allocated | \$700.00 | \$2,000 allocate |  |  |  |
| Description: 1 @ 25+ yrs allocated | \$660.00 | \$2,000 allocate |  |  |  |
| Description: 2 @ 15-19 years prorated | \$1,200.00 | \$1,200ea prorat |  |  |  |
| Description: 2 @ 20-24 years prorated | \$1,600.00 | \$1,600ea prorat |  |  |  |
| Description: 2 @ 5-9 years prorated | \$400.00 | \$400ea prorated |  |  |  |
| Description: 3 @ 25 plus years prorated | \$3,000.00 | \$2,000ea prorat |  |  |  |
| Description: 5 @ 10-14 years prorated | \$2,000.00 | \$800ea prorated |  |  |  |
| Column Total: | \$10,160.00 |  |  |  |  |







## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

FY17 Actual
$\frac{\text { Account }}{5320.1 .300 .43250 .4522 .00000 .00 .000 . \text { CS }- \text { Sewer-Vehicle \& Equip II }}$
\$7,313.98
Column: [FY19CityManagerProposed]

Budget
Description: Cost of Vehicle Insur \$7,022.00
Column Total:
5320.1.300.43250.4524.00000.00.000. CS - Sewer-Public Liab Insuré
Column: [FY19CityManagerProposed]
Description: Cost of Public Liability Insur Column Total:

$$
\$ 6,332.00
$$

5320.1.300.43250.4529.00000.00.000. CS - Sewer - Insurance Dedur 5320.1.300.43250.4531.00000.00.000. CS - Sewer - Telecommunical
Column: [FY19CityManagerProposed]

Description: Services/equipment for voice, fax, data, wireless
Column Total:
5320.1.300.43250.4534.00000.00.000. CS - Sewer-Postage
Column: [FY19CityManagerProposed]

Description: Correspondence, express \& parcel
Description: Utility Bills

## Column Total:

5320.1.300.43250.4540.00000.00.000. CS - Sewer-Advertising
Column: [FY19CityManagerProposed]
Description: Legal advertising and notices

Description: Legal advertising and notices
Column Total:
\$7,022.00
\$6,087.00
Budget

$$
\$ 6,332.00
$$

\$20,895.00
\$9,275.01

| $\$ 0.00$ |  |
| ---: | ---: |
| $\$ 9,585.00$ | $\$ 10$, |

Budget
FTE Position Desc.
\$10,166.00
\$10,166.00
\$9,378.65
Budget
\$1,250.00
\$6,750.00
$\$ 8,000.00$
.
$\$ 0.00$
Budget
\$500.00
$\$ 500.00$
$\$ 8,000.00 \quad \$ 8$,
$\$ 8,000.00$
FTE $\quad$ Position Desc.
$\$ 7,133.00$
FTE $\quad$ Position Desc.
FY19 City

Budget Request | Manager |
| :---: |
| Proposed | Dollar Change Percent Change


$\$ 633200$
(\$801.00)

$\$ 8,000.00$
$\$ 0.00$
0.00

| $\$ 500.00$ | $\$ 500.00$ | $\$ 500.00$ | $\$ 0.00$ | 0.00 |
| :--- | :--- | :--- | :--- | :--- |
| FTE |  |  |  |  |
| Position Desc. |  |  |  |  |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

| Account <br> Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.1.300.43250.4550.00000.00.000. CS - Sewer-Printing And Bind | \$0.00 | \$500.00 \$500.00 | \$500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Misc. printing/notifications | \$500.00 |  |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |
| 5320.1.300.43250.4580.00000.00.000. CS - Sewer-Travel Expense | \$0.00 | \$500.00 \$500.00 | \$500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Travel expenses for seminars | \$500.00 |  |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$226,410.70 | \$427,826.00 \$518,258.00 | \$518,258.00 | \$90,432.00 | 21.14 |
| 5320.1.300.43250.4611.00000.00.000. CS - Sewer-Office Supplies | \$1,458.80 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: General Office Supplies | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| 5320.1.300.43250.4612.00000.00.000. CS - Sewer-Operating Supplí | \$19,794.89 | \$33,000.00 \$33,000.00 | \$33,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Chemicals for River St. Pump Station | \$30,000.00 |  |  |  |  |
| Description: Custodial supplies and operating supplies | \$3,000.00 |  |  |  |  |
| Column Total: | \$33,000.00 |  |  |  |  |

FY19 City


## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019
Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

 FY19 City| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget <br> Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.1.300.43250.4626.00000.00.000. CS - Sewer-Vehicle Fuels | \$19,968.81 | \$23,124.00 \$22,368.00 | \$22,368.00 | (\$756.00) | (3.27) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 2,513 gals unleaded fuel @ \$2.10 | \$5,277.00 |  |  |  |  |
| Description: 3,903 gals diesel @ \$2.19 | \$8,683.00 |  |  |  |  |
| Description: 4,671 gals off road diesel @ \$1.80 | \$8,408.00 |  |  |  |  |
| Column Total: | \$22,368.00 |  |  |  |  |
| 5320.1.300.43250.4635.00000.00.000. CS - Sewer - Medicinal Suppli | \$31.42 | \$500.00 \$500.00 | \$500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Medical/First Aid Supplies | \$500.00 |  |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |
| 5320.1.300.43250.4640.00000.00.000. CS - Sewer-Books \& Publicati | \$0.00 | \$200.00 \$200.00 | \$200.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Federal Register, EPA manuals | \$200.00 |  |  |  |  |
| Column Total: | \$200.00 |  |  |  |  |
| 5320.1.300.43250.4651.00000.00.000. CS - Sewer-Maint Supplies - E | \$51.75 | \$2,500.00 \$2,500.00 | \$2,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Paint \& general upkeep of PS | \$2,500.00 |  |  |  |  |
| Column Total: | \$2,500.00 |  |  |  |  |
| 5320.1.300.43250.4652.00000.00.000. CS - Sewer-Maint Supplies - I | \$27,705.50 | \$20,000.00 \$24,000.00 | \$24,000.00 | \$4,000.00 | 20.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Maintenance materials to repair and maintain sewer | \$24,000.00 |  |  |  |  |
| Column Total: | \$24,000.00 |  |  |  |  |





## Sewer Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

Budget Request Manager

| Account Description | FY17 Actual | FY18 Adopted Budget | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5320.1.300.43250.4918.00000.00.000. CS - Sewer-Transfer To Trust ${ }^{-}$ | \$500,000.00 | \$500,000.00 | \$500,000.00 | \$500,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Positio | Desc. |  |  |  |
| Description: Allocation to Capital Reserve per Policy Target | \$500,000.00 | Adopted |  |  |  |  |
| Column Total: | \$500,000.00 |  |  |  |  |  |
| Budg_Cat: Operating Transfers Out - 910 | \$754,955.04 | \$556,278.00 | \$555,588.00 | \$555,588.00 | (\$690.00) | (0.12) |
| 5320.1.300.43250.4921.00000.00.000. CS - Sewer-Interest - Bonds | \$520,355.92 | \$738,003.00 | \$747,435.00 | \$747,435.00 | \$9,432.00 | 1.28 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Accrued cost of bond interest (existing) | \$555,285.00 |  |  |  |  |  |
| Description: Anticipated new debt Interest | \$192,150.00 |  |  |  |  |  |
| Column Total: | \$747,435.00 |  |  |  |  |  |
| Budg_Cat: Debt Service - 920 | \$520,355.92 | \$738,003.00 | \$747,435.00 | \$747,435.00 | \$9,432.00 | 1.28 |
| Func: CS - Sewer - 43250 | \$5,228,618.96 | \$6,215,464.00 | \$6,282,199.00 | \$6,282,199.00 | \$66,735.00 | 1.07 |

## COMMUNITY SERVICES

Division: Wastewater Treatment Facility Function: 5320-43256

## Mission Statement:

To efficiently treat wastewater and dispose of biosolids generated from Dover's residents and businesses.

## Major Services/Responsibilities:

- Operate and maintain the Wastewater Treatment Facility
- Receive domestic septage from residents and surrounding communities
- Perform inspections on industrial sewer users and restaurants.
- Comply with Federal and State discharge permit


## Key Fiscal Year Objectives:

- Continue operating and maintaining the facility in the most cost-effective way possible.
- Operate the facility to achieve a Total Nitrogen Seasonal Average of $8 \mathrm{Mg} / \mathrm{L}$.
- Continue to negotiate an acceptable NPDES Permit with USEPA for Nutrient removal.
- Always be looking for technologies and or ways to operate more efficiently.
- Replace Aeration Turbo Blower with an alternative technology.
- Complete the Local Limits Evaluation.
- Complete the design of the Catch Basin/Wet well Cleaning Facility.


## Performance Measures:

| Description | FY18 Act | FY19 Est | FY20 Est |
| :--- | :---: | :---: | :---: |
| Compliance of discharge permit | Yes | Yes | Yes |
| Average Daily Treatment In Millions of Gallons | 2.7 MGD | 2.7 MGD | 2.5 MGD |

- Effectively treat approximately 990 million gallons of wastewater.
- Inspect and oversee
- 6 Significant Industrial User Permits
- 67 Class II Industrial Permits
- 78 Restaurants
- Process and dispose of approximately 3000 Wet Tons of Boisolids.
- Receive and process over 250,000 gallons of residential Septage.


## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description FY19 City
Adopted FY19 Department
Budget Manager Manager Dollar Change Percent Change
Proposed

Account
5320.1.300.43256.4110.00000.00.000. CS - Sewer - WWTP-Regular
Column: [FY19CityManagerProposed]
Description: Powers, Arnold S
Description: Vermette, Raymond A Jr
$\$ 145,447.32$
$\$ 148,959.00 \quad \$ 153$
FTE Position Desc.
1.0000 WWTP Lab Indust
1.0000 WWTP Supervisor
$\$ 241,113.00 \quad \$ 233$,
FTE Position Desc.
1.0000 Pump Station Op
1.0000 Pump Station Op
1.0000 Pump Station Op
1.0000 Maintenance Mec
1.0000 WWTP Lab
Techni
$\$ 6,000.00 \quad \$ 6,000.00 \quad \$ 6,000.00$

FTE Position Desc.
\$6,000.00
\$6,000.00
$\$ 5,200.00$
\$4,000.00 \$3
FTE Position Desc.
\$1,200 each
\$3,600.00
$\$ 3,600.00$



## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

FY17 Actual

| Account Description | FY17 Actual | $\begin{array}{rr}\text { FY18 Adopted } \\ \text { Budget } & \text { Request }\end{array}$ | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Budg_Cat: Personal Services - 100 | \$579,092.50 | \$637,000.00 \$639,373.00 | \$639,373.00 | \$2,373.00 | 0.37 |
| 5320.1.300.43256.4334.00000.00.000. Legal Services | \$29,782.70 | \$0.00 \$100,000.00 | \$100,000.00 | \$100,000.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Nutrient Permit Column Total: | $\begin{array}{r} \text { Budget } \\ \$ 100,000.00 \\ \$ 100,000.00 \end{array}$ | FTE Position Desc. |  |  |  |
| 5320.1.300.43256.4336.00000.00.000. CS - Sewer - WWTP-Medical ${ }^{-1}$ | \$703.50 | \$500.00 \$500.00 | \$500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: New employee physicals, random screening | Budget $\$ 500.00$ | FTE Position Desc. |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |
| 5320.1.300.43256.4339.00000.00.000. CS - Sewer - WWTP-Consultil | \$77,326.33 | \$100,000.00 \$0.00 | \$0.00 | (\$100,000.00) | (100.00) |
| 5320.1.300.43256.4341.00000.00.000. CS - Sewer - WWTP-Technic: | \$37,254.10 | \$8,000.00 \$8,000.00 | \$8,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Sludge SQC Testing | \$4,500.00 |  |  |  |  |
| Description: Toxicity Testing | \$2,000.00 |  |  |  |  |
| Description: WP and WS studies | \$1,500.00 |  |  |  |  |
| Column Total: | \$8,000.00 |  |  |  |  |
| 5320.1.300.43256.4411.00000.00.000. CS - Sewer - WWTP-Water \& - | \$9,105.67 | \$15,000.00 \$12,000.00 | \$12,000.00 | (\$3,000.00) | (20.00) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Water/Sewer Use | \$12,000.00 |  |  |  |  |
| Column Total: | \$12,000.00 |  |  |  |  |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019

| Account $\quad$ Description |
| :--- |
| 5320.1 .300 .43256 .4421 .00000 .00 .000 Cs - Sewer - WWTP - Waste ${ }^{--}$ |
| Column: [FY19CityManagerProposed] |
| Description: Sludge Disposal |
| Description: UV Bulb Disposal |
| Column Total: |

5320.1.300.43256.4433.00000.00.000. CS - Sewer - WWTP-Maint Cr 5320.1.300.43256.4435.00000.00.000. CS - Sewer - WWTP-Maint Cr
Column: [FY19CityManagerProposed]

Description: | Division share of DoverNet PC |
| :--- |
| Replacement |

Description: Division share of DoverNet support
Column Total:
5320.1.300.43256.4443.00000.00.000. CS - Sewer - WWTP-Rental o -
Column: [FY19CityManagerProposed]
Description: Odor Control - crane/boom rental

Column Total:
5320.1.300.43256.4521.00000.00.000. CS - Sewer - WWTP-Property
Column: [FY19CityManagerProposed]
Description: Cost of Property Insur
Column Total:

Column Total:
5320.1.300.43256.4522.00000.00.000. CS - Sewer - WWTP-Vehicle : -
Column: [FY19CityManagerProposed]

Description: Cost of Vehicle Insur
Column Total:
:
Description: Cost of Property Insur

Column: [FY19CityManagerProposed]

- Column Total:
$\square$ Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

FY17 Actual
FY17 Actual
\$213,500.05

Budget \$220,000.00
$\$ 500.00$
\$220,500.00

- $\$ 814.00$
\$23,365.04
Budget
\$1,026.00
\$37,911.00
\$38,937.00


## $\$ 0.00$

Budget
\$1,000.00
\$1,000.00
\$20,010.87

## Budget

## \$17,608.00

\$17,608.00
\$2,424.00
\$2,424.00
$\$ 0.00$
$\$ 23,489.00$
FTE Position Desc.
\$1,000.00
\$1,000.00
FTE Position Desc.

$$
\$ 19,710.00 \quad \$ 17,608.00
$$

FTE Position Desc.
\$2,667.00 \$2,424.00
$\$ 1,000.00$
$\$ 0.00$
0.00
\$17,608.00
(\$2,102.00)
(10.66)
\$2,424.00
(\$243.00)


## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description
Request FY19 City
Manager Manager
Proposed Dollar Change Percent Change
Account
Propose
Dollar Change Percent Change
5320.1.300.43256.4611.00000.00.000. CS - Sewer - WWTP-Office Sı
Column: [FY19CityManagerProposed]
Description: General office supplies
Column Total:
5320.1.300.43256.4612.00000.00.000. cs - Sewer - wwTP-Operatin
Column: [FY19CityManagerProposed]
Description: Lab supplies, chemicals
Column Total:
5320.1.300.43256.4615.00000.00.000. cs - Sewer - wwTP-Clothing
Column: [FY19CityManagerProposed]
Description: Safety gear
Description: Safety shoes 7 @ \$300
Description: Uniforms
Column Total:
5320.1.300.43256.4622.00000.00.000. Cs - Sewer - wwTP-Electricit
Column: [FY19CityManagerProposed]
Description: 2,037,091KWH
Column Total:
5320.1.300.43256.4624.00000.00.000. cs - Sewer - wwTP-Heating
Column: [FY19CityManagerProposed]
Description: Generator off road diesel 2,277 gals
Description: $\$ 1.80$
Column Total:

| \$1,775.54 | \$2,000.00 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE Position Desc. |  |  |  |  |
| \$2,000.00 |  |  |  |  |  |
| \$2,000.00 |  |  |  |  |  |
| \$58,833.26 | \$70,000.00 | \$70,000.00 | \$70,000.00 | \$0.00 | 0.00 |
| Budget | FTE Position Desc. |  |  |  |  |
| \$70,000.00 |  |  |  |  |  |
| \$70,000.00 |  |  |  |  |  |
| \$3,168.51 | \$4,528.00 | \$4,528.00 | \$4,528.00 | \$0.00 | 0.00 |
| Budget $\$ 200.00$ | FTE Position Desc. |  |  |  |  |
| \$2,100.00 |  |  |  |  |  |
| \$2,228.00 |  |  |  |  |  |
| \$4,528.00 |  |  |  |  |  |
| \$231,434.17 | \$251,183.00 | \$247,634.00 | \$247,634.00 | (\$3,549.00) | (1.41) |
| Budget $\$ 247,634.00$ | FTE Position Desc. |  |  |  |  |
| \$247,634.00 |  |  |  |  |  |
| \$13,323.98 | \$21,600.00 | \$21,526.00 | \$21,526.00 | (\$74.00) | (0.34) |
| Budget | FTE Position Desc. |  |  |  |  |
| \$4,098.00 |  |  |  |  |  |
| \$17,428.00 |  |  |  |  |  |
| \$21,526.00 |  |  |  |  |  |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019

Print accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019
$\frac{\text { Account }}{5320.1 .300 .43256 .4626 .00000 .00 .000 . \text { CS - Sewer - WWTP-Vehicle } \Gamma}$
Column: [FY19CityManagerProposed]
Description: Vehicle fuels 1,683 gals unleaded @
$\$ 2.10$

Column Total:
5320.1.300.43256.4631.00000.00.000. CS - Sewer - WWTP - Food
Column: [FY19CityManagerProposed]

Description: Public events and meetings
Column Total:
5320.1.300.43256.4640.00000.00.000. CS - Sewer - WWTP-Books \&

Column: [FY19CityManagerProposed]
Description: Technical publications \& trade journals
Column Total:
5320.1.300.43256.4651.00000.00.000. CS - Sewer - WWTP-Maint SL
Column: [FY19CityManagerProposed]

Description: | Shop towels 400 towels @ .04 for 26 |
| :--- |
| weeks | Column Total:

5320.1.300.43256.4652.00000.00.000. CS - Sewer - WWTP-Maint SL
Column: [FY19CityManagerProposed]

Description: Repair parts as need to support plant
Description: UV Bulbs and sleaves
Column Total:
5320.1.300.43256.4653.00000.00.000. CS - Sewer - WWTP-Maint SL

Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

FY17 Actual
 Budget Request
$\$ 3,310.32$

Budget
\$3,686.00
\$3,686.00
$\$ 49.57$
Budget
\$100.00
$\$ 100.00$
$\$ 215.50$
Budget
$\$ 200.00$
\$200.00
$\$ 432.00$
Budget
$\$ 416.00$
$\$ 416.00$
\$103,073.29
Budget
\$70,000.00
\$50,000.00

$$
\$ 120,000.00
$$

- \$16,234.86
$\$ 3,670.00 \quad \$ 3,686.00$
FTE Position Desc.



### 2017.4.15

Page:
rptGLGenBudgetRptUsingDefinition

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department <br> Request

FY17 Actual Budget FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

Budg_Cat: Supplies - 600
5320.1.300.43256.4810.00000.00.000. CS - Sewer - WWTP-Member
Column: [FY19CityManagerProposed]

Description: NEBRADescription: NHWPCA\$245.00Description: Operator Certifications$\$ 200.00$Description: Water Environment Federation$\$ 109.00$

Column Total:

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
ude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## Sewer Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page $\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

> FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | FY18 Adopted FY Budget | Department Request Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$6,699,065.29 | \$7,764,561.00 | \$7,841,452.00 | \$7,841,452.00 | \$76,891.00 | 0.99 |

## RECREATION

## Division: Recreation Administration

## Mission Statement:

To provide the highest quality recreation services at reasonable costs for the Citizens of Dover. To build partnerships with volunteers, businesses, City staff and program participants in order to maximize the efficiency and economy of service delivery. To continually meet or exceed community expectations.

## Major Services/Responsibilities:

- Provide administrative support for all recreation divisions
- Coordinate all program development and promotion
- Hire and train all recreation personnel
- Handle all recreation personnel records and processing
- Account for all recreation revenue and expenditures by all divisions
- Develop and monitor annual recreation budget
- Plan and implement recreation improvements in both facilities and programs
- Work with other public and private entities to solicit support and cooperation
- Follow through on Recreation Master Plan


## Key Fiscal Year Objectives:

- Continue development of new athletic fields and facilities
- Work on protection of Willand Pond Park users from hunting impacts
- Work on plans to develop active recreation facilities on the Waterfront
- Implement Master Plan recommendations to improve neighborhood parks
- Complete the Henry Law Park Improvements
- Work with other McConnell Center tenants to develop new programs
- Work closely with the School Department to design spaces in the new High School and athletic fields and facilities for the community to use


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Solicitation of Sponsors for 4 ${ }^{\text {th }}$ of July program | 3 | 4 | 4 |
| Growth of donor base for facility improvements | 2 | 3 | 3 |
| Trail systems integrated into parks | 0 | 1 | 2 |
| Special Events program growth | 2 | 2 | 3 |
| Growth of recreation programs in the McConnell Center | 2 | 3 | 4 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Budget
Request FY19 City
Account $\quad$ Description FY
1000.1.350.45110.4110.00000.00.000. Rec Admin - Regular Salaried ${ }^{-1}$

Column: [FY19CityManagerProposed]
Description: 457 Incentive Pay
Description: Bannon, Gary S
Description: Bannon, Gary S
Description: Trefethen, Krista S
Description: Trefethen, Krista S
Column Total:
1000.1.350.45110.4115.00000.00.000. Rec Admin - Regular Hourly E
Column: [FY19CityManagerProposed
Description: Gingras, Brenda L
Description: Rowe, Laura L

Column Total:
1000.1.350.45110.4120.00000.00.000. Rec Admin - Temporary Empl

Column: [FY19CityManagerProposed]
Description: Seasonal Mntc Worker III 560 HR \$11.19
Column Total:
1000.1.350.45110.4130.00000.00.000. Rec Admin - Overtime Pay


Budget
\$325.00
(\$21,531.00)
\$86,124.00
(\$36,376.00) -0.5000 50\% Rec Fund
\$72,753.00
\$101,295.00
\$66,681.84
Budget
\$27,371.00
\$43,291.00
\$70,662.00
$\$ 0.00$
Budget
\$6,266.00
\$6,266.00
$\$ 67.53$
FTE Position Desc.
457 Incentive
$-0.250025 \%$ McConnell
1.0000 Director of Rec
1.0000 Asst Rec Direct
\$70,067.00
FTE Position Desc.
0.7250 Secretary I
0.8750 Office Manager

FTE Position Desc.
$\$ 0.00$
\$98,342.00 \$101,295.00
\$70,662.00
\$70,662.00
$\$ 595.00$
0.85
$\$ 0.00$
$\$ 0.00$
\$101,295.00
\$2,953.0
3.00

| $\$ 0.00$ | $\$ 6,266.00$ | $\$ 6,266.00$ | $\$ 6,266.00$ | 0.00 |
| :--- | :--- | :--- | :--- | :--- |

Dollar Change Percent Change







## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45110.4745.00000.00.000. Rec Admin - Computers \& Co | \$2,500.00 | \$2,500.00 \$2,500.00 | \$2,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Rec Admin-Computers \& Communications Equip | \$2,500.00 |  |  |  |  |
| Column Total: | \$2,500.00 |  |  |  |  |
| Budg_Cat: Capital Outlay - 700 | \$2,500.00 | \$10,500.00 \$10,500.00 | \$10,500.00 | \$0.00 | 0.00 |
| 1000.1.350.45110.4810.00000.00.000. Rec Admin - Membership Due | \$455.00 | \$750.00 \$750.00 | \$750.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Dues and Memberships | \$750.00 |  |  |  |  |
| Column Total: | \$750.00 |  |  |  |  |
| 1000.1.350.45110.4819.00000.00.000. Rec Admin - Fees \& Charges | \$898.00 | \$1,000.00 \$1,000.00 | \$1,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: New employee background checks | \$1,000.00 |  |  |  |  |
| Column Total: | \$1,000.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$1,353.00 | \$1,750.00 \$1,750.00 | \$1,750.00 | \$0.00 | 0.00 |
| Func: Administration - 45110 | \$277,380.20 | \$318,103.00 \$556,105.00 | \$556,105.00 | \$238,002.00 | 74.82 |

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## RECREATION

## Division: Recreation Programs

## Mission Statement:

Provide administrative support and direction to our paid staff and volunteers in an effort to better serve the general public and provide a variety of affordable recreation opportunities to the entire community, and to enhance the quality of life in Dover.

## Major Services/Responsibilities:

- Perform fundraising and solicit donations
- Support and assist adult \& youth sport leagues
- Support and assist senior citizens groups
- Provide programming for special needs population
- Organize and conduct special events
- Provide coaches training for youth sports
- Coordinate city-wide and neighborhood projects for recreation facility development


## Key Fiscal Year Objectives:

- Continue recreation facility and field development with community involvement
- Continue to improve customer service/public relations
- Cultivate employee excellence
- Continue to evaluate existing programs
- Maximize efficiency in manpower usage


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Expand publicity for programs, e newsletter, <br> (Social media, website etc.) | 600 | 750 | 850 |
| Increase networking of various sports leagues | 1 | 3 | 3 |
| Develop new Athletic and Park Facilities | - | 1 | 1 |
| Address needs and potential to move Skate park | 1 | 1 | 1 |
| Expand walking trails and outdoor exercise systems | 1 | 1 | 2 |



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Account
To Dat
$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City




## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | $\underset{\text { FY18 Adopted FY19 Department }}{\text { Budget }} \begin{array}{r}\text { Request }\end{array}$ | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45120.4835.00000.00.000. Recr Pgm-Grants/Subsidy | \$10,000.00 | \$10,000.00 \$10,000.00 | \$10,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Cocheco Arts Festival Column Total: | $\begin{array}{r} \text { Budget } \\ \$ 10,000.00 \\ \$ 10,000.00 \end{array}$ | FTE Position Desc. FY19 Request |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$10,000.00 | \$10,000.00 \$10,000.00 | \$10,000.00 | \$0.00 | 0.00 |
| 1000.1.350.45120.4912.00000.00.000. Programs - Transfer to Specie | \$15,500.00 | \$15,500.00 \$20,000.00 | \$20,000.00 | \$4,500.00 | 29.03 |
| Column: [FY19CityManagerProposed] <br> Description: Hardship Scholarships Column Total: | Budget $\$ 20,000.00$ $\$ 20,000.00$ | FTE Position Desc. |  |  |  |
| Budg_Cat: Operating Transfers Out - 910 | \$15,500.00 | \$15,500.00 \$20,000.00 | \$20,000.00 | \$4,500.00 | 29.03 |
| Func: Programs - 45120 | \$57,596.25 | \$65,294.00 \$76,602.00 | \$74,602.00 | \$9,308.00 | 14.26 |

## RECREATION

## Division: McConnell Center

## Mission Statement:

To develop and provide high quality, affordable and accessible recreation programs and facilities. To encourage participation of community members of all ages and abilities. To work with community organizations to provide a comprehensive package of programs and services in this facility.

## Major Services/Responsibilities:

- Provide space for recreation programs and community activities
- Provide supervision of the facility use
- Schedule room and court activities for user groups and our programs
- Provide management and oversight for the McConnell Tenants use of the building and act as the city's representative


## Key Fiscal Year Objectives:

- Work with other tenants and community groups to carry out the vision for the McConnell Center
- Develop the Community Center concept for the facility and promote its utilization


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Recruit additional community non profits that serve families <br> to locate in this facility | 1 | 2 | 2 |
| Add new programs that reach community members | 2 | 4 | 4 |
| Days of facility operation /year | 350 | 355 | 355 |
| Customers served | 12,000 | 15,000 | 16,000 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page Exclude inactive accounts with zero balanc FY18 Adopted FY19 Department FY19 City

Account Description F
FY17 Actu Budget

Request Manager Mroposed Dollar Change Percent Change

| 1000.1.350.45121.4336.00000.00.000. REC - McConnell Recreation- | \$553.10 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45121.4441.00000.00.000. McConnell Recreation - Rente | \$215,101.20 | \$218,069.00 | \$0.00 | \$0.00 | (\$218,069.00) | (100.00) |
| 1000.1.350.45121.4524.00000.00.000. REC - McConnell Recreation- ${ }^{-}$ | \$0.00 | \$10.00 | \$0.00 | \$0.00 | (\$10.00) | (100.00) |
| 1000.1.350.45121.4531.00000.00.000. Telecommunications | \$1,302.75 | \$1,000.00 | \$0.00 | \$0.00 | (\$1,000.00) | (100.00) |
| Budg_Cat: Purchased Services - 300 | \$216,957.05 | \$219,079.00 | \$0.00 | \$0.00 | (\$219,079.00) | (100.00) |
| Func: McConnell Recreation-45121 | \$216,957.05 | \$219,079.00 | \$0.00 | \$0.00 | (\$219,079.00) | (100.00) |

## RECREATION

## Division: Indoor Pool

## Mission Statement:

Provide a safe, sanitary and affordable year round indoor swimming facility for the purpose of educating the public in water safety and provide programs in fitness, learn-to-swim, recreation and competitive swimming.

## Major Services/Responsibilities:

- Ensure safety of the patrons
- Plan, organize and instruct swimming programs
- Support special programs for rehabilitation and therapy
- Maintain a clean and sanitary facility
- Coordinate pool rentals scheduling
- Plan, organize and conduct fitness class and special events


## Key Fiscal Year Objectives:

- Promote and market the programs and facility
- Increase the number of users
- Increase revenues
- Begin the replacement process for the heating system
- Continue to computerize schedules, memberships and registrations
- Promote birthday party packages utilizing activity room
- Continue work with the Pool Advisory Committee to further outreach and marketing


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Increase memberships and attendance | 56,100 | 58,500 | 60,000 |
| Develop more hydro fitness \& therapeutic <br> programs | $5 \mathrm{hrs} / \mathrm{wk}$ | $6 \mathrm{hrs} / \mathrm{wk}$ | $8 \mathrm{hrs} / \mathrm{wk}$ |
| Add more lifeguard training and WSI classes | $2 / \mathrm{yr}$ | $2 / \mathrm{yr}$ | $3 / \mathrm{yr}$ |
| Add more swimming classes | 1 added | 2 added | 2 added |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019

From Date: 7/1/2018
To Date: 6/30/2019

AccountPrint accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual

Budget Request Budget FY19 City Manager Manager
Proposed Dollar Change Percent Change
$\$ 49,235.59$
Budget
$(\$ 17,332.00)$
$\$ 69,329.00$
$(\$ 11,177.00)$
$\$ 44,709.00$
$\$ 85,529.00$
$\$ 57,735.84$

## Budget

## \$34,607.00

\$25,602.00
\$14,605.00
\$21,418.00
\$96,232.00
\$111,315.47

## Budget

\$66,240.00
\$5,112.00
\$2,772.00
\$16,476.00
$\$ 90,600.00$
1000.1.350.45124.4110.00000.00.000. Indoor Pool - Regular Salariec -
Column: [FY19CityManagerProposed]
Description: $A r s e n a u l t$, Michael A
Description: Arsenault, Michael A
Description:
Boese, Kelsey M
Description:

## Column Total:

1000.1.350.45124.4115.00000.00.000. Indoor Pool-Regular Hourly EI
Column: [FY19CityManagerProposed]

Description: Flanagan, Jr., Dennis M.
Description: Moore, Doris E
Description: Roberts, James F
Description: TBD-RPT Reclassification
Column Total:
1000.1.350.45124.4120.00000.00.000. Indoor Pool - Temporary Emp
Column: [FY19CityManagerProposed]

Description: 10 Rec Program Associate III 6,000 HR \$11.04
Description: 10 Rec Program Specialist II 400 HR $\$ 12.78$
Description: 2 Rec Program Specialist II 200 HR \$13.86
Description: 3 Rec Program Specialist III 1,200 HR \$13.73
Column Total:
000.1.350.45124.4110.00000.00.000. Indoor Pool - Regular Salariec
:
$\$ 82,230.00 \quad \$ 85,529.00$
FTE Position Desc.
-0.2500 25\% Rec Fund
1.0000 Aquatics Facili
-0.2500 25\% Rec Fund
1.0000 Rec Prog Suprvs

## \$67,074.00

\$96,232.00
$\$ 96,232.00$
$\$ 29,158.00$
1.0000 Custodian
0.6875 Clerk Typist I
0.4000 Custodian
0.7250 Rec Prog. Assoc
$\$ 90,600.00$
$\$ 90,600.00$
$(\$ 21,968.00)$
(19.52)

FTE Position Desc.




## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: $\quad 6 / 30 / 2019$Exclude inactive accounts with zero balance
Account $\quad$ Description FY1
FY18 Adopted FY19
Budget
Repartment
Request

FY17 Actual
1000.1.350.45124.4433.00000.00.000. Indoor Pool-Maint Chrgs - Eqr
Column: [FY19CityManagerProposed]
Description: Filter Service
Description: Motor \& heating system repair
Description: Pool vacuum repair
$\$ 1,132.00$
Budget
$\$ 720.00$
$\$ 2,200.00$
$\$ 600.00$
$\$ 3,520.00$

Column Total:
000.1.350.45124.4435.00000.00.000. Indoor Pool - Maint Chrgs - Of
Column: [FY19CityManagerProposed]
$\begin{array}{ll}\text { Description: } & \begin{array}{l}\text { Division Share of DoverNet PC } \\ \text { Replacement }\end{array} \\ \text { Description: } & \text { Division share of DoverNet support }\end{array}$
\$7,640.48
\$7,633.00

FY19 City
Budget $\quad$ Request Manager

| $\$ 3,520.00$ | $\$ 3,520.00$ | $\$ 3,520.00$ | $\$ 0.00$ | 0.00 |
| :--- | :--- | :--- | :--- | :--- |

Description: Service Contract-Rec Software
Column Total:
1000.1.350.45124.4443.00000.00.000. Indoor Pool - Rental of Equipn
Column: [FY19CityManagerProposed]

Description: Photo Copier
Column Total:
1000.1.350.45124.4521.00000.00.000. Indoor Pool-Property Insuranc
Column: [FY19CityManagerProposed]

Description: Cost of Property Insur
Column Total:
1000.1.350.45124.4524.00000.00.000. Indoor Pool-Public Liab Insuré
Column: [FY19CityManagerProposed]
Description: Cost of Public Liability Insur

Description: Cost of Public Liability Insur
Column Total:
\$1,100.00
$\$ 1,100.00$
$\$ 0.00$




## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Budg_Cat: Supplies - 600 | \$108,885.20 | \$108,950.00 \$113,950.00 | \$108,950.00 | \$0.00 | 0.00 |
| 1000.1.350.45124.4741.00000.00.000. Indoor Pool-Machinery \& Equi | \$2,563.01 | \$3,000.00 \$8,000.00 | \$4,000.00 | \$1,000.00 | 33.33 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Deck Equipment, HVAC Improvements | \$8,000.00 |  |  |  |  |
| Description: z CM General Reduction | (\$4,000.00) |  |  |  |  |
| Column Total: | \$4,000.00 |  |  |  |  |
| 1000.1.350.45124.4745.00000.00.000. Indoor Pool - Computers \& Cc | \$1,750.00 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Capital Outlay - 700 | \$4,313.01 | \$3,000.00 \$8,000.00 | \$4,000.00 | \$1,000.00 | 33.33 |
| 1000.1.350.45124.4810.00000.00.000. Indoor Pool-Membership Due: | \$175.50 | \$210.00 \$210.00 | \$210.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: NH Parks and Rec. | \$120.00 |  |  |  |  |
| Description: NRPA Dues | \$90.00 |  |  |  |  |
| Column Total: | \$210.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$175.50 | \$210.00 \$210.00 | \$210.00 | \$0.00 | 0.00 |
| Func: Indoor Pool - 45124 | \$430,600.99 | \$498,639.00 \$522,180.00 | \$512,180.00 | \$13,541.00 | 2.72 |

## RECREATION

## Division: Jenny Thompson Pool

Function 1000-45125

## Mission Statement:

Provide a safe, sanitary and affordable outdoor swimming facility for the purpose of offering the public a recreation and competitive outdoor aquatic experience.

## Major Services/Responsibilities:

- Ensure the safety of patrons
- Provide public swimming to all ages
- Maintain a clean and sanitary facility
- Landscape and groom the grounds
- Plan, organize and conduct special events
- Coordinate programs with other divisions
- Work to improve parking in conjunction with Arena programs


## Key Fiscal Year Objectives:

- Respond to the customer's needs
- Continue to provide a safe and sanitary facility
- Promote and market the facility aggressively
- Increase number of users
- Increase special events
- Develop creative programs and fundraising events
- Tie in special events/ road races with community publicity opportunities
- Continue work with Pool Committee to enhance revenues
- Coordinate large event parking with Arena, abutters, Police Dept.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Increase attendance | 24,500 | 27,000 | 27,500 |
| Coordinate swim meets with other events | 4 | 5 | 5 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018
To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

FY18 Adopted FY19 Department
Budget
Request
FY17 Actual Budget $\begin{array}{cr}\text { FY19 City } \\ \text { Request } & \text { Manager } \\ & \text { Proposed }\end{array}$ FY17 Actual Manager
Proposed Dollar Change Percent Change

## Account

 Description1000.1.350.45125.4120.00000.00.000. Thompson Pool - Temporary F
Column: [FY19C
Description: 19CityManagerProposed]
\$43,691.09






## General Fund Expenditure Detail Report

| Fiscal Year: | $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

FY17 Actual Budget

Request FY19 City Proposed Dollar Change Percent Change
\$341.83
Budget
\$1,100.00

| $\$ 39,143.44$ | $\$ 49,550.00$ | $\$ 53,550.00$ | $\$ 51,550.00$ | $\$ 2,000.00$ | 4.04 |
| :--- | :--- | :--- | :--- | :--- | :--- |


| $\$ 8,000.00$ | $\$ \$, 000.00$ | $\$ 8,000.00$ | $\$ 4,000.00$ | $\$ 1,000.00$ | 33.33 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 8,000.00$ |  |  |  |  |  |
| $(\$ 4,000.00)$ |  |  |  |  |  |
| $\$ 4,000.00$ |  |  |  |  |  |
| $\$ 8,000.00$ | $\$ 3,000.00$ | $\$ 8,000.00$ | $\$ 4,000.00$ | $\$ 1,000.00$ | 33.33 |
| $\$ 119,330.71$ | $\$ 129,412.00$ | $\$ 143,662.00$ | $\$ 133,662.00$ | $\$ 4,250.00$ | 3.28 |

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## RECREATION

## Division: Ice Arena

## Mission Statement:

To properly maintain and operate the City's Ice Arena facility efficiently, in a selfsupporting manner while providing a variety of ice skating opportunities to the entire community. Maximum facility use during both the skating and non-skating seasons, maintain sufficient revenues to cover the operating expenses while still providing affordable activities for all our patrons.

## Major Services/Responsibilities:

- Scheduling of ice rental times for Arena groups and programs
- Provide ice skating lesson programs
- Provide public skating and stick practice
- Administer recreational hockey league
- Operate/maintain refrigeration system and facility
- Departmental budget preparation and control


## Key Fiscal Year Objectives:

- Market facility and advertise non-ice programs
- Improve and expand the Summer Skating Program
- Monitor expenses/revenues and continue to evaluate the energy upgrades and its cost/benefits.
- Work on air conditioning plans for the Foster Rink to expand off ice activities
- Develop more interior space for locker rooms and fitness areas


## Performance Measures:

| Description | FY17 | FY18 | FY19 |
| :--- | :---: | :---: | :---: |
| Continue growth in public skating | 12,000 | 13,150 | 14,500 |
| Expand Arena program attendance (skating lessons) | 4,200 | 4,454 | 4,750 |
| Develop new ice and off-ice programs | 4 | 6 | 6 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department - FY17 Actua Adopted
Budget

Request FY19 City

|  | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget | Manager <br> Request | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: |



## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balanceRound to whole dollarsAccount on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

FY17 Actual
Account Description
1000.1.350.45149.4211.00000.00.000. Arena-Health Insurance
Column: [FY19CityManagerProposed]

Description: Medical Premiums to HealthTrust
Description: z CM General Reduction
Column Total:
1000.1.350.45149.4212.00000.00.000. Arena-Dental Insurance
Column: [FY19CityManagerProposed]

Description: Dental Premiums to HealthTrust

## Column Total:

1000.1.350.45149.4213.00000.00.000. Arena-Life Insurance
Column: [FY19CityManagerProposed]
Description: Life Premiums to HealthTrust
Column Total:
1000.1.350.45149.4214.00000.00.000. Long Term Disability Insuranc
Column: [FY19CityManagerProposed]

Description: Long Term Disability Premiums to Health Trust
Column Total:
1000.1.350.45149.4215.00000.00.000. Short Term Disability Insuranc

## Column: [FY19CityManagerProposed]

Description: Short Term Disability Premiums to Health Trust
Column Total:
\$2,768.00
FTE Position Desc.
Budget
\$3,144.00
\$3,144.00
$\$ 435.15$
Budget $\$ 515.00$ $\$ 515.00$
$\$ 0.00$

Budget $\$ 923.00$
$\$ 923.00$ $\$ 0.00$

Budget
\$1,182.00
\$1,182.00



## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: $\quad 7 / 1 / 2018 \quad$ To Date: $\quad 6 / 30 / 2019$Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$$
\text { To Date: } \quad 6 / 30 / 2019
$$Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

| Account <br> Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45149.4433.00000.00.000. Arena -Maint Chrgs - Equipm | \$5,505.50 | \$8,000.00 \$8,000.00 | \$8,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cooling tower service | \$3,500.00 |  |  |  |  |
| Description: Zamboni blade inserts/sharpening | \$2,200.00 |  |  |  |  |
| Description: Zamboni Service | \$2,300.00 |  |  |  |  |
| Column Total: | \$8,000.00 |  |  |  |  |
| 1000.1.350.45149.4435.00000.00.000. Arena-Maint Chrgs - Office El | \$14,637.67 | \$16,795.00 \$16,731.00 | \$16,731.00 | (\$64.00) | (0.38) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Annual Music Subscription 12 @ | \$948.00 |  |  |  |  |
| Description: Copier Maintenance 12 @ \$105.00 | \$1,260.00 |  |  |  |  |
| Description: Division Share of DoverNet PC Replacement | \$1,455.00 |  |  |  |  |
| Description: Division share of DoverNet support | \$12,348.00 |  |  |  |  |
| Description: Dot Matrix Printer | \$20.00 |  |  |  |  |
| Description: Service Contract-Rec Software | \$700.00 |  |  |  |  |
| Column Total: | \$16,731.00 |  |  |  |  |
| 1000.1.350.45149.4443.00000.00.000. Arena -Rental of Equipment | \$1,730.00 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Rental of Bobcat-snow removal | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| 1000.1.350.45149.4521.00000.00.000. Arena -Property Insurance | \$8,077.95 | \$7,924.00 \$6,994.00 | \$6,994.00 | (\$930.00) | (11.74) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Property Insur | \$6,994.00 |  |  |  |  |
| Column Total: | \$6,994.00 |  |  |  |  | FY19 City



## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed

| Account <br> Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.350.45149.4580.00000.00.000. Arena -Travel Expense | \$0.00 | \$500.00 \$500.00 | \$500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Travel expenses for seminars, conferences, mileage | \$500.00 |  |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |
| 1000.1.350.45149.4591.00000.00.000. Arena -Special Programs | \$2,867.60 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Special Programs | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$99,920.93 | \$116,567.00 \$115,321.00 | \$113,321.00 | (\$3,246.00) | (2.78) |
| 1000.1.350.45149.4611.00000.00.000. Arena -Office Supplies | \$1,535.48 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Copier, computer and office supplies | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| 1000.1.350.45149.4612.00000.00.000. Arena -Operating Supplies | \$16,431.47 | \$13,000.00 \$13,000.00 | \$13,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Program Supplies | \$750.00 |  |  |  |  |
| Description: Various operating supplies, including: | \$12,250.00 |  |  |  |  |
| Column Total: | \$13,000.00 |  |  |  |  |

FY19 City




## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget Request FY19 City


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## RECREATION

## Division: McConnell Center - Rec

## Mission Statement:

Manage and maintain safe and clean building and to provide space and opportunities for community involvement and tenant growth.

## Major Services/Responsibilities:

- Keep the facility in top condition
- Maintain building for public and tenant use
- Oversee grounds and parking area maintenance
- Coordinate custodial duties
- Coordinate maintenance schedules with tenants
- Schedule use of Common Meeting Rooms with Tenants and other groups


## Key Fiscal Year Objectives:

- Complete installation of donated bricks at the Veterans Park
- Continue landscaping to improve aesthetic appearance of facilities
- Complete Emergency Shelter capabilities in relation to the generator presence
- Develop web presence of the facility to help promote the mission

Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Non-profit tenants | 15 | 18 | 19 |

## McConnell Center Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3381.1.350.41941.4110.00000.00.000. McConnell Center -Regular Si | \$19,944.90 | \$20,971.00 \$21,531.00 | \$21,531.00 | \$560.00 | 2.67 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Bannon, Gary S | (\$64,593.00) | -0.7500 75\% Rec Admin |  |  |  |
| Description: Bannon, Gary S | \$86,124.00 | 1.0000 Director of Rec |  |  |  |
| Column Total: | \$21,531.00 |  |  |  |  |
| 3381.1.350.41941.4115.00000.00.000. McConnell Center-Regular $\mathrm{H}_{1}$ | \$73,269.67 | \$79,728.00 \$85,044.00 | \$85,044.00 | \$5,316.00 | 6.67 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 457 Incentive Pay | \$195.00 | 457 Incentive |  |  |  |
| Description: Hunt, Ian | \$22,697.00 | 0.7500 Custodian |  |  |  |
| Description: Lepage, Marcel | \$38,845.00 | 1.0000 Building Mainte |  |  |  |
| Description: Losee, Heather | \$23,307.00 | 0.7500 Custodian |  |  |  |
| Column Total: | \$85,044.00 |  |  |  |  |
| 3381.1.350.41941.4120.00000.00.000. McConnell Center -Temporars - | \$27,089.28 | \$25,000.00 \$25,000.00 | \$25,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Rec Program Assoc I | \$22,000.00 |  |  |  |  |
| Description: Seasonal Maint Worker II | \$3,000.00 |  |  |  |  |
| Column Total: | \$25,000.00 |  |  |  |  |
| 3381.1.350.41941.4130.00000.00.000. McConnell Center -Overtime F | \$706.57 | \$750.00 \$2,500.00 | \$2,500.00 | \$1,750.00 | 233.33 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Call back hours | \$2,500.00 |  |  |  |  |
| Column Total: | \$2,500.00 |  |  |  |  |





## McConnell Center Expenditure Detail Report

Fiscal Year: 2018-2019Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
From Date: 7/1/2018 To Date: 6/30/2019


FY19 City
FY17 Actual
$\frac{\text { Account }}{\text { 3381.1.350.41941.4433.00000.00.000 McConnell Center-Maint Chrs }}$
Column: [FY19CityManagerProposed]
Description: Maint. Charges \& Equipment

## Column Total:

3381.1.350.41941.4521.00000.00.000. McConnell Center -Property Ir
Column: [FY19CityManagerProposed]
Description: Cost of Property Insur

Column Total:
3381.1.350.41941.4522.00000.00.000. McConnell Center -Vehicle \& $\Gamma$
Column: [FY19CityManagerProposed]
Description: Cost of Vehicle Insurance

Column Total:
3381.1.350.41941.4524.00000.00.000. McConnell Center -Public Liak
Column: [FY19CityManagerProposed]
Description: Cost of Public Liability Insur
Column Total:
3381.1.350.41941.4531.00000.00.000. McConnell Center -Telecomm

## Column: [FY19CityManagerProposed]

Description: Services/equipment for voice, fax, data, wireless
Column Total:
Budg_Cat: Purchased Services - 300
$\$ 3,476.27$
Budget
\$5,000.00
\$5,000.00
\$14,106.37

## Budget

\$12,362.00
\$12,362.00
$\$ 0.00$
Budget$\$ 428.00$$\$ 769.09$
Budget
\$1,157.00\$1,157.00
\$2,253.89
Budget
\$2,200.00\$2,200.00
\$61,215.70
$\$ 5,000.00 \quad \$ 5,000.00$ FTE Position Desc.

## \$13,839.00 <br> FTE Position Desc.

\$12,362.00
\$12,362.00

$$
\$ 473.00
$$

$\$ 428.00$
FTE Position Desc.
$\$ 824.00$
\$1,157.00
\$1,157.00
FTE Position Desc.
$\$ 2,200.00 \quad \$ 2,200.00$
\$2,200.00
FTE Position Desc.
$\$ 64,462.00 \quad \$ 65,273.00$
\$65,273.00
(\$1,477.00)
$\$ 333.00$
40.41
$\$ 0.00$
0.00
$\$ 811.00$
1.26



## McConnell Center Expenditure Detail Report

Fiscal Year: 2018-2019Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

## Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City


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## RECREATION

## Division: Recreation Programs

## Mission Statement:

To administer and support staff and volunteers in an effort to better serve the general public and provide a variety of affordable self-supporting recreation opportunities to the entire community.

## Major Services/Responsibilities:

To design and run a variety of self-funded sports and recreation programs.

## Key Fiscal Year Objectives:

- Continue to improve customer service/public relations
- Cultivate employee excellence
- Continue to evaluate existing programs
- Maximize efficiency in manpower usage
- Work on budget for capital expenses


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Create new vehicles for publicity for programs <br> (E newsletter, Facebook, website etc.) | 5,000 | 6,000 | 8,000 |
| Increase networking of various sports leagues | 1 | 5 | 6 |
| Develop sponsorships for programs | 2 | 4 | 5 |

## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 Definition: FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019 Manager

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3410.1.350.45120.4591.00000.00.000. Special Programs | \$4,351.34 | \$4,500.00 \$5,000.00 | \$5,000.00 | \$500.00 | 11.11 |
| Column: [FY19CityManagerProposed] <br> Description: Summer Trips | $\begin{array}{r} \text { Budget } \\ \$ 5,000.00 \end{array}$ | FTE Position Desc. |  |  |  |
| Column Total: | \$5,000.00 |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$13,413.88 | \$18,079.00 \$18,564.00 | \$18,564.00 | \$485.00 | 2.68 |

3410.1.350.45120.4612.00000.00.000. Operating Supplies
Column: [FY19CityManagerProposed]

Description: Operating Supplies
Column Total:
3410.1.350.45120.4615.00000.00.000. Clothing \& Uniforms
Column: [FY19CityManagerProposed]
$\$ 13,413.88$
$\$ 2,01686$
$\$ 3,081.00 \quad \$ 3,081.00$
$\$ 3,081.00$
$\$ 0.00$
0.00
olumn: [FY19CityManagerProposed]
Budget
\$3,081.00
\$3,081.00
\$3,123.72
$\$ 4,130.00$
$\$ 4,130.00$
$\$ 4,130.00$
$\$ 0.00$
FTE Position Desc.
$\$ 550.00$
$\$ 550.00$
Description: Grade $3 \& 4$ basketball shirts 95
\$1,140.00
Description: Grade 5\&6 basketball shirts 120 @
$\$ 720.00$
Description: High School Boys shirts 60 @ \$12
$\$ 720.00$
$\$ 720.00$
Description: Jr. High basketball travel shirts 60 @
Description: Tournament shirts 30 @ \$15
$\$ 450.00$
Column Total:
3410.1.350.45120.4631.00000.00.000. Food/Food Services

Budg_Cat: Supplies - 600



$\$ 0.00$
0.00
\$5,229.98
\$7,211.00
\$7,211.00
\$7,211.00
$\$ 0.00$
0.00

## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $\quad 6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department
Account Description Budget

Request FY19 City

| Account Description |  |  |  | Proposed | 号 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3410.1.350.45120.4840.00000.00.000. Contingency | \$0.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: $\begin{aligned} & \text { Contingency - Meets } 0.5 \% \text { Policy } \\ & \text { Target }\end{aligned}$ | \$3,000.00 |  |  |  |  |  |
| Column Total: | \$3,000.00 |  |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$0.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00 |
| Func: Programs - 45120 | \$105,035.44 | \$133,056.00 | \$120,042.00 | \$120,042.00 | (\$13,014.00) | (9.78) |

## RECREATION

## Division: McConnell Center Recreation

## Mission Statement:

To develop and provide high quality, affordable and accessible recreation programs and facilities. To encourage participation of community members of all ages and abilities. To work with community organizations to provide a comprehensive package of programs and services in this facility.

## Major Services/Responsibilities:

- Provide space for recreation programs and community activities
- Run a variety of athletic, educational and cultural recreation activities
- Schedule room and court activities for user groups and our programs
- Run self supporting Fitness Center, Sports, Dance and Cultural programs


## Key Fiscal Year Objectives:

- To continue the progress in making the Fitness Center operation fully self supporting
- To add more classes and promote the programs more widely
- To investigate the expansion of the New Fitness Programs
- To add new programming and equipment for Seniors


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Increase attendance in fitness center | 38,500 | 40,200 | 41,000 |
| Expand number of senior fitness class sessions | 4 | 6 | 8 |
| Increase enrollment in fitness classes | 85 | 250 | 375 |
| Add new training programs | 0 | 1 | 2 |

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City

rptGLGenBudgetRptUsingDefinition

## RECREATION

## Division: Indoor Pool

## Mission Statement:

Provide a safe, sanitary and affordable year round indoor swimming facility for the purpose of educating the public in water safety and provide programs in fitness, Learn-to-Swim, recreation and competitive swimming.

## Major Services/Responsibilities:

- Ensure safety of the patrons.
- Plan, organize and instruct swimming programs.
- Manage a yearly offering of a variety of swimming lesson program at a reasonable and self sustaining cost


## Key Fiscal Year Objectives:

- Respond to the customer's needs in the development of new lesson programs
- Promote and market the programs and facility
- Increase the number of swimming lesson participants
- Increase number of classes offered
- Increase revenues
- Work on Web site based registration process


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Increase memberships and attendance | 49,600 | 51,500 | 54,500 |
| Increase swimming lesson attendance | 800 | 905 | 925 |
| Add more lifeguard training and WSI classes | $1 / \mathrm{yr}$ | $2 / \mathrm{yr}$ | $3 / \mathrm{yr}$ |
| Add more swimming classes | 1 <br> added | 2 <br> added | 2 <br> added |

## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

Fiscal Year: 2018-2019 $\square$

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3410.1.350.45124.4110.00000.00.000. Indoor Pool - Regular Salariec - | \$16,411.86 | \$27,411.00 \$28,509.00 | \$28,509.00 | \$1,098.00 | 4.01 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Arsenault, Michael A | (\$51,997.00) | -0.7500 75\% Rec Pool |  |  |  |
| Description: Arsenault, Michael A | \$69,329.00 | 1.0000 Aquatics Facili |  |  |  |
| Description: Boese, Kelsey M | (\$33,532.00) | -0.7500 75\% Recreation |  |  |  |
| Description: Boese, Kelsey M | \$44,709.00 | 1.0000 Aquatics Superv |  |  |  |
| Column Total: | \$28,509.00 |  |  |  |  |
| 3410.1.350.45124.4120.00000.00.000. Indoor Pool - Temporary Emp | \$9,897.35 | \$13,751.00 \$13,751.00 | \$13,751.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: $\begin{aligned} & 4 \text { Rec Program Specialist II, SPT } 333 \\ & \text { hrs @ } \$ 12.45\end{aligned}$ | \$4,146.00 |  |  |  |  |
| Description: 8 Rec Program Specialist I, SPT 850 hrs @ $\$ 11.30$ | \$9,605.00 |  |  |  |  |
| Column Total: | \$13,751.00 |  |  |  |  |
| 3410.1.350.45124.4170.00000.00.000. Indoor Pool - Longevity Pay | \$0.00 | \$300.00 \$400.00 | \$400.00 | \$100.00 | 33.33 |
| Column: [FY19CityManagerProposed] Description: 1 @ 20-24 years | $\begin{aligned} & \text { Budget } \\ & \$ 400.00 \end{aligned}$ | FTE Position Desc. \$1,600 allocate |  |  |  |
| Column Total: | \$400.00 |  |  |  |  |
| 3410.1.350.45124.4211.00000.00.000. Indoor Pool - Health Insurance | \$0.00 | \$17,179.00 \$6,680.00 | \$6,680.00 | (\$10,499.00) | (61.12) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Medical Premiums to Health Trust | \$6,680.00 |  |  |  |  |
| Column Total: | \$6,680.00 |  |  |  |  |

## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed

## FY18 Adopted FY19 Department

 Budget Request FY19 City| Account Description | FY17 Actual | FY18 Adopted Budget | Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3410.1.350.45124.4230.00000.00.000. Indoor Pool - Retirement | \$1,834.54 | \$4,359.00 | \$4,562.00 | \$4,562.00 | \$203.00 | 4.66 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of NH Retirement System | \$4,562.00 |  |  |  |  |  |
| Column Total: | \$4,562.00 |  |  |  |  |  |
| 3410.1.350.45124.4260.00000.00.000. Indoor Pool - Workers Comp I | \$1,035.00 | \$1,687.00 | \$1,687.00 | \$1,687.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Workers Comp Allocation | \$1,687.00 |  |  |  |  |  |
| Column Total: | \$1,687.00 |  |  |  |  |  |
| Budg_Cat: Personal Services - 100 | \$31,423.51 | \$69,189.00 | \$60,273.00 | \$60,273.00 | (\$8,916.00) | (12.89) |
| 3410.1.350.45124.4524.00000.00.000. Indoor Pool - Public Liab Insuı | \$286.72 | \$310.00 | \$250.00 | \$250.00 | (\$60.00) | (19.35) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of Public Liability Insurance | \$250.00 |  |  |  |  |  |
| Column Total: | \$250.00 |  |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$286.72 | \$310.00 | \$250.00 | \$250.00 | (\$60.00) | (19.35) |
| 3410.1.350.45124.4612.00000.00.000. Indoor Pool - Operating Suppl | \$0.00 | \$750.00 | \$750.00 | \$750.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Supplies to support programs | \$750.00 |  |  |  |  |  |
| Column Total: | \$750.00 |  |  |  |  |  |
| Budg_Cat: Supplies - 600 | \$0.00 | \$750.00 | \$750.00 | \$750.00 | \$0.00 | 0.00 |
| Func: Indoor Pool - 45124 | \$31,710.23 | \$70,249.00 | \$61,273.00 | \$61,273.00 | (\$8,976.00) | (12.78) |

## RECREATION

Division: McConnell Center Senior
Function 3410-45126 Program /Travel

## Mission Statement:

To develop and provide high quality, affordable and accessible recreation programs and facilities. To encourage participation of senior citizens in the community in a variety of activities locally and through opportunities to travel. To maximize the use of the Senior facilities at the McConnell Center and the related spaces in the building and other community facilities.

## Major Services/Responsibilities:

- Provide space for senior recreation programs and community activities
- Run a variety of social, health, educational and cultural recreation activities
- Coordinate and promote a variety of regularly scheduled activities
- Maintain a budget that allows for maintenance and growth of programs


## Key Fiscal Year Objectives:

- To expand fitness programs to include more strength training for seniors
- To add more long distance travel programs and trips and to market widely
- To investigate the additional local travel programs
- To begin new programming activities for people with mobility and health issues


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Add more fitness classes | 1 | 4 | 4 |
| Expand number of long distance trips | 2 | 4 | 6 |
| Increase enrollment in fitness classes | 85 | 175 | 215 |
| Increase membership | 715 | 800 | 825 |

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balanceRound to whole dollarsAccount on new page

To Date: 6/30/2019
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
 FY19 City
From Date: 7/1/2018 To Date: 6/30/2019

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City <br> Manager <br> Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3410.1.350.45126.4591.00000.00.000. Senior Prgms/Trvl-Special Prc | \$5,614.75 | \$5,000.00 \$6,000.00 | \$6,000.00 | \$1,000.00 | 20.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Senior Programs | \$6,000.00 |  |  |  |  |
| Column Total: | \$6,000.00 |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$134,621.80 | \$116,661.00 \$156,289.00 | \$156,289.00 | \$39,628.00 | 33.97 | Manager

3410.1.350.45126.4611.00000.00.000. Senior Prgms/Trvl-Office Supp 3410.1.350.45126.4612.00000.00.000. Senior Prgms/Travel - Operati
Column: [FY19CityManagerProposed
Description: Operating Supplies
$\$ 4,765.80$ Description: Operating Supplies
Column Total:
\$5,500.00
3410.1.350.45126.4615.00000.00.000. Senior Prgms/Travel - Clothin!
\$5,500.00
Column: [FY19CityManagerProposed]
Description: Clothing \& Uniforms
$\$ 136.00$

Description: Clothing \& Uniforms
Budget

Column Total:
3410.1.350.45126.4631.00000.00.000. Senior Prgms/Trvl-Food
3410.1.350.45126.4681.00000.00.000. Senior Prgms/Trvl-Minor Equi|

Budg_Cat: Supplies - 600
\$1,000.00
\$1,000.00
3410.1.350.45126.4810.00000.00.000. Senior Prgms/Trvl-Membershi
$\$ 392.04$
$\$ 341.83$

Budg_Cat: Other Expenses - 800
$\$ 65.00$
$\$ 65.00$
$\$ 234,834.82$
\$1,000.00
$\$ 1,000.00$
\$1,000.00
$\$ 0.00$
0.00

FTE Position Desc.
$\$ 0.00$
$\$ 0.00$
$\$ 6,000.00$
$\$ 0.00$
$\$ 0.00$
$\$ 212,874.00$
$\$ 0.00$
$\$ 0.00$
$\$ 6,500.00$
$\$ 0.00$
$\$ 0.00$
$\$ 274,994.00$
$\$ 0.00$
$\$ 0.00$
$\$ 6,500.00$
$\$ 0.00$
$\$ 0.00$
$\$ 274,994.00$
$\$ 0.00$
$\$ 0.00$
$\$ 500.00$
$\$ 0.00$
$\$ 0.00$
$\$ 62,120.00$
0.00
10.00

FTE Position Desc.
$\$ 0.00$
$\$ 0.00$
$\$ 0.00$
$\$ 500.00$
\$212,874.00
\$274,994.00
\$274,994.00
$\$ 62,120.00$
0.00
0.00
29.18

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## RECREATION

Division: Ice Arena - Camp Kool Function 3410-45149

## Mission Statement:

To properly provide and operate the Arena Camp Kool summer camp program.

## Major Services/Responsibilities:

- Operate and Provide 8 week youth day camp program for ages 6 to 12
- Scheduling and marketing of 8 week camp program


## Key Fiscal Year Objectives:

- Provide a high level of customer service.
- Provide a quality and safe program for campers.
- Staff orientation and training
- Focus operations and staff on a high level of customer service and increased amount of customer communications and feedback

Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Continue growth in average weekly attendance | $52 / \mathrm{wk}$ | $53 / \mathrm{wk}$ | $54 / \mathrm{wk}$ |
| Expand camp trips/ summer | 12 | 14 | 16 |
| Develop new activities | 4 | 5 | 6 |

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
Account Description

FY17 Actual Budget

Request FY19 City

| 3410.1.350.45149.4615.00000.00.000. Camp Kool -Clothing \& Unifor | \$488.26 | \$500.00 | \$500.00 | \$500.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Staff Shirts | \$500.00 |  |  |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |  |
| 3410.1.350.45149.4631.00000.00.000. Camp Kool -Food | \$59.95 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Supplies - 600 | \$1,275.07 | \$2,000.00 | \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Func: Arena-45149 | \$55,157.06 | \$58,587.00 | \$59,228.00 | \$59,228.00 | \$641.00 | 1.09 |

City of Dover, New Hampshire

## Budgeted Special Revenue Expense Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |

$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$476,656.14 | \$548,949.00 | \$579,337.00 | \$579,337.00 | \$30,388.00 | 5.54 |

## PUBLIC LIBRARY

## Division: Public Library

## Mission Statement:

The Dover Public Library supports lifelong engagement in reading, discovering, learning, and creating, and delivers what we call "Solutions and Delight" to the community.

## Major Services/Responsibilities:

- To serve as both a physical space and virtual portal for the curation and discovery of ideas, the convening of community, and the power of information.
- To promote reading, learning, and creative activities for youth and teens through story times, summer reading programs. homework help, and enriching and entertaining STEM and Makerspace experiences.
- To offer research assistance, readers' advisory services, technology classes, and individual appointments in the use of electronic, online, and e-reader resources.
- To provide access to digital, electronic, and streamed content via our website and through outreach on popular, customer-focused social software platforms.
- To fill, through inter- and intra-library loan, patron requests for books and materials from libraries both local and world-wide.
- To function as a community repository, preserving, and making accessible, an extensive collection of historical materials about Dover, the seacoast region, and NH.
- To support our client libraries in the five Dover public schools by providing system administration and collaborative services within our shared library automation system.


## Key Fiscal Year Objectives:

- Implement several Strategic Plan Action Steps to repurpose existing spaces.
- Add additional custodial help for nights and weekends.
- Renovate public restrooms.
- Digitize collection of Dover High School yearbooks and make accessible to the public.
- Purchase convertible furnishings \& equipment for multi-use Computer Lab, Makerspace, study area. Add electrical outlets and data drops in 1988 addition.
- Purchase new picture book shelving for Children's Room Family Place.
- Continue building-wide repair of ceilings and painting of interior walls.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Total circulation | 291,862 | 292,000 | 293,000 |
| New patrons registered | 1,915 | 2,000 | 2,000 |
| Program attendance | 17,694 | 19,609 | 20,000 |
| Holds filled | 16,068 | 16,363 | 16,500 |
| Visitors | 181,777 | 187,639 | 188,000 |
| Social Media followers | 7,656 | 9,550 | 10,000 |
| Meetings \& tutoring sessions hosted | 1,632 | 1,646 | 1,700 |
| Downloads (ebooks, audiobooks, music, movies, <br> periodicals, etc.) | 31,476 | 32,000 | 35,000 |
| Public Internet uses | 56,088 | 56,200 | 57,000 |
| Museum passes borrowed | 1,353 | 1,377 | 1,400 |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted Budget | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.390.45500.4110.00000.00.000. Public Library-Regular Salarie | \$104,919.42 | \$104,393.00 \$105,707.00 | \$105,707.00 | \$1,314.00 | 1.26 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Beaudoin, Cathleen C | \$105,707.00 | 0.8750 Director of Pub |  |  |  |
| Column Total: | \$105,707.00 |  |  |  |  |











## General Fund Expenditure Detail Report

| Fiscal Year: 2018-2019 |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request
FY19 City


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed


## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | $\underset{\text { FY18 Adopted FY19 Department }}{\text { Budget }} \begin{array}{r}\text { Request }\end{array}$ | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.390.45500.4725.00000.00.000. Public Library - Building Impro | \$0.00 | \$12,500.00 \$18,800.00 | \$12,500.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Electrical outlets (12) and new panel | \$6,800.00 |  |  |  |  |
| Description: Interior painting | \$2,000.00 |  |  |  |  |
| Description: Restroom renovations | \$10,000.00 |  |  |  |  |
| Description: z CM General Reduction | (\$6,300.00) |  |  |  |  |
| Column Total: | \$12,500.00 |  |  |  |  |
| 1000.1.390.45500.4727.00000.00.000. Public Library - Building Syste | \$7,734.00 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 1000.1.390.45500.4745.00000.00.000. Public Library - Computers \& ${ }^{-}$ | \$1,650.00 | \$2,600.00 \$6,377.00 | \$2,600.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Ethernet switch and cables | \$570.00 |  |  |  |  |
| Description: Voice/data Cat 6 drops (28) | \$4,929.00 |  |  |  |  |
| Description: Zero clients (8) and boxes | \$878.00 |  |  |  |  |
| Description: zz CM General Reduction | (\$3,777.00) |  |  |  |  |
| Column Total: | \$2,600.00 |  |  |  |  |

## General Fund Expenditure Detail Report

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |$\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | Manager <br> Proposed | Dollar Change Percent Change |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.390.45500.4748.00000.00.000. Public Library - Books and Co | $\$ 103,210.99$ | $\$ 107,915.00$ | $\$ 111,152.00$ | $\$ 111,152.00$ | $\$ 3,237.00$ |  |
| Column: [FY19CityManagerProposed] | Budget | FTE | Position Desc. |  |  |  |

Column: $[F Y 19$ CityManagerProposed $]$
Description: Adult Audiobooks on CD
Description: Adult DVDs

Budget
\$6,902.00
$\$ 3,000.00$
\$23,000.00
\$2,100.00
\$29,500.00
\$1,200.00
\$2,000.00
\$1,500.00
\$1,750.00
\$2,000.00
\$9,700.00
\$1,200.00
\$5,900.00
\$2,000.00
$\$ 1,500.00$
\$6,000.00
\$7,000.00
$\$ 4,900.00$
\$111,152.00
$\begin{array}{llllll}\$ 112,594.99 & \$ 123,015.00 & \$ 136,329.00 & \$ 126,252.00 & \$ 3,237.00 & 2.63\end{array}$

## General Fund Expenditure Detail Report

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

| Fiscal Year: 2018-2019 |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Description
$\frac{\text { Account Description }}{1000.1 .390 .45500 .4810 .00000 .00 .000 . \text { Public Library-Membership DL }}$
Column: [FY19CityManagerProposed]
Description: American Library Association
$\$ 1,045.00$
Budge

Budget
$\$ 140.00$
$\$ 25.00$
$\$ 180.00$
$\$ 630.00$
$\$ 150.00$
$\$ 73.00$
$\$ 25.00$
\$1,223.00
$\$ 20.00$
Budget
$\$ 180.00$
$\$ 180.00$
Column Total:
Func: Public Library - 45500
\$1,065.00
\$1,241,853.52

Budget Request

FTE Position Desc.

Description: New England Library Association
Description: NH Library Association
Description: NH Library Trustees Association

Description: Urban Library Admin. Consortium
Column Total:
1000.1.390.45500.4819.00000.00.000. Public Library-Fees \& Charge:

Column: [FY19CityManagerProposed]
Description: Background checks for new employees/volunteers
$\$ 1,290.00$
\$1,377,030.00

| $\$ 1,403.00$ | $\$ 1,403.00$ |
| ---: | ---: |
| $\$ 1,427,811.00$ | $\$ 1,409,055.00$ |

Request Proposed
$\$ 1,110.00 \quad \$ 1,223.00 \quad \$ 1,223.00 \quad 113.00$

$\$ 113.00$8.76
2.33

## PUBLIC LIBRARY

## Division: Library Fines Fund

## Mission Statement:

To encourage the timely return of borrowed library materials, a fine is charged for items returned late and to pay the replacement cost of any items that are lost or damaged beyond repair. The funds collected are placed in a non-lapsing account, in accordance with state law, for the purchase of books and other library materials that are used by, and benefit, all library patrons.

## Major Services/Responsibilities:

- Collection and timely deposit of fines
- Aggressive pursuit of long-term delinquent borrowers
- Purchase of appropriate replacement materials


## Key Fiscal Year Objectives:

- To supplement General Fund appropriation (Accounts 4640 and 4748)
- To continue cooperative effort with Dover Police Department in retrieving long overdue materials and in resolving violations under state law.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | ---: | ---: | ---: |
| Daily fines @ \$.25/day | $\$ 25,962$ | $\$ 26,930$ | $\$ 27,000$ |
| Public printing and faxing fees | $\$ 7,000$ | $\$ 6,840$ | $\$ 6,600$ |
| Replacement of lost or damaged items; lost cards | $\$ 1,000$ | $\$ 1,040$ | $\$ 1,040$ |
| U.S. Passport execution fees | $\$ 3,200$ | $\$ 8,200$ | $\$ 8,500$ |

## Public Library Fines Expenditure Detail Report

Fiscal Year: 2018-2019 $\quad \square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018
To Date:
6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Request | FY19 City <br> Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## Public Library Fines Expenditure Detail Report

Fiscal Year: 2018-2019 $\quad \square$ Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City
Account $\quad$ Description FY1
3455.1.390.45500.4748.00000.00.000. Public Library - Books and Co
Column: [FY19CityManagerProposed]
Description: Downloaded Kindle \& OA books
Description: Flipster downloadable magazines
Column Total:
Budg_Cat: Capital Outlay - 700
3455.1.390.45500.4840.00000.00.000. Public Library - Contingency
Column: [FY19CityManagerProposed]
Description: Unforeseen Expenses Column Total:
Budg_Cat: Other Expenses - 800
Func: Public Library - 45500
Grand Total: $\$ 35,972.68$
$\$ 2,001.55$
Budget
$\$ 1,612.00$
$\$ 2,040.00$
$\$ 3,652.00$
$\$ 2,001.55$
$\$ 2,909.00 \quad \$ 3,652.00$
FTE Position Desc.
\$3,652.00
$\$ 743.00$
25.54

FTE Position Desc.

| \$2,909.00 | \$3,652.00 | \$3,652.00 | \$743.00 | 25.54 |
| :---: | :---: | :---: | :---: | :---: |
| \$1,850.00 | \$3,188.00 | \$3,188.00 | \$1,338.00 | 72.32 |
| FTE Position Desc. FY18 Policy .5\% |  |  |  |  |
| \$1,850.00 | \$3,188.00 | \$3,188.00 | \$1,338.00 | 72.32 |
| \$36,678.00 | \$43,405.00 | \$43,405.00 | \$6,727.00 | 18.34 |
| \$36,678.00 | \$43,405.00 | \$43,405.00 | \$6,727.00 | 18.34 |
| End of Report |  |  |  |  |

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## PUBLIC WELFARE

Division: Administration \& General Assistance Functions: 44410 \& 44430

## Mission Statement:

To provide a general assistance program to meet the genuine needs of all eligible residents in compliance with NH State Law (NH RSA 165) and the City guidelines, in a respectful and fiscally responsible way which fosters dignity and self-sufficiency.

## Major Services/Responsibilities:

- Provide General Assistance program
- Maintain accurate case plans/records
- Investigate/verify all applications for assistance
- Coordinate Workfare program (if needed)
- Comply with Federal, State and local laws
- Work with State and local agencies to improve the human service delivery system
- Administer human service grants/subsidies to area agencies
- Provide information and referral
- Pursue reimbursement for assistance whenever reasonable as defined by statute


## Key Fiscal Year Objectives:

- Update Dover City guidelines to incorporate changes and addendums as needed
- Follow impact of budget reductions on both State and Federal level particularly as they may impact local budget
- Be particularly sensitive to any policy or funding changes with the area Human Services agencies which may cause add an shifting of costs to the General Assistance budget
- Continue support for the new SHARE office in Dover
- Continue support for the Homeless Center of Strafford County
- Provide intake support for Toys for Tots Christmas program and coordinate with the Dover Fire Dept.
- Monitor any new legislation which may have either a negative or positive impact on the department
- Actively participate in efforts to address "affordable housing and homelessness" particularly through the Continuum of Care
- Work with the Coordinated Access Team to establish a better means of finding shelter for Dover's homeless
- Maintain active participation in the NH Local Welfare Administrators Association and Executive Board
- Pursue resources to offset rising fuel/gas/utility rates
- Review possibility of volunteer program
- Maintain relationship with Service Link through participation on the Advisory Board and Wrap Around Committee
- Maintain the CDBG grants for emergency cases
- Continue participation on the DHHS Commissioners Town Welfare Advisory Committee Work with NH Local Welfare Executive Committee on update of the MAPS computer program


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | ---: | ---: | ---: |
| General Assistance requests | 2,350 | 2,290 | 2,600 |
| General Assistance cases approved | 310 | 350 | 450 |
| Total number of contacts | 3,354 | 3,500 | 5,000 |
| McKinney Grant cases | 0 | 0 | 0 |
| CDBG Security Deposit Program | 8 | 10 | 20 |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual

Budget Request Budget FY19 City FY19 City Manager Dollar Change Percent Change
Proposed

Account Description

| 1000.1.400.44410.4110.00000.00.000. Regular Salaried Employees | \$81,328.68 | \$77,715.00 \$80,909.00 | \$80,909.00 | \$3,194.00 | 4.11 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Nichols, Lena C | \$80,909.00 | 1.0000 Director of Pub |  |  |  |
| Column Total: | \$80,909.00 |  |  |  |  |
| 1000.1.400.44410.4115.00000.00.000. Regular Hourly Employees | \$73,785.33 | \$80,440.00 \$85,466.00 | \$85,466.00 | \$5,026.00 | 6.25 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 457 Incentive Plan | \$1,500.00 | 457 Incentive |  |  |  |
| Description: Gaston, Susan | \$40,675.00 | 0.8750 Technician III |  |  |  |
| Description: OConnor, Catherine M | \$43,291.00 | 0.8750 Office Manager |  |  |  |
| Column Total: | \$85,466.00 |  |  |  |  |
| 1000.1.400.44410.4170.00000.00.000. Longevity Pay | \$2,400.00 | \$2,800.00 \$3,200.00 | \$3,200.00 | \$400.00 | 14.29 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 1 @ 15-19 Years | \$1,200.00 | \$1,200 each |  |  |  |
| Description: 1 @ 25+ years | \$2,000.00 | \$2,000 each |  |  |  |
| Column Total: | \$3,200.00 |  |  |  |  |
| 1000.1.400.44410.4211.00000.00.000. Health Insurance | \$45,632.95 | \$53,983.00 \$53,079.00 | \$53,079.00 | (\$904.00) | (1.67) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Medical Premiums to HealthTrust | \$53,079.00 |  |  |  |  |
| Column Total: | \$53,079.00 |  |  |  |  |
| 1000.1.400.44410.4212.00000.00.000. Dental Insurance | \$1,609.40 | \$1,843.00 \$1,843.00 | \$1,843.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Dental Premiums to HealthTrust | \$1,843.00 |  |  |  |  |
| Column Total: | \$1,843.00 |  |  |  |  |






## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | City <br> Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.400.44410.4745.00000.00.000. Computers \& Communication: ${ }^{-}$ | \$1,500.00 | \$2,200.00 \$2,200.00 | \$2,200.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: PC Replacement | \$2,200.00 |  |  |  |  |
| Column Total: | \$2,200.00 |  |  |  |  |
| Budg_Cat: Capital Outlay - 700 | \$1,500.00 | \$2,200.00 \$2,200.00 | \$2,200.00 | \$0.00 | 0.00 |
| 1000.1.400.44410.4810.00000.00.000. Membership Dues | \$50.00 | \$200.00 \$200.00 | \$200.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: NH Local Welfare Administrators | \$200.00 |  |  |  |  |
| Column Total: | \$200.00 |  |  |  |  |
| 1000.1.400.44410.4835.00000.00.000. Grants/Subsidy | \$11,000.00 | \$16,500.00 \$11,500.00 | \$11,500.00 | (\$5,000.00) | (30.30) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Homemakers Health Services | \$0.00 | FY19 \$10,500 |  |  |  |
| Description: Meals on Wheels FY19 Request | \$0.00 | FY19 \$11,000 |  |  |  |
| Description: Strafford County CAP FY19 Request | \$11,500.00 | FY18 \$16,500 |  |  |  |
| Description: The Samaritans, Inc. | \$0.00 | FY19 \$250 |  |  |  |
| Column Total: | \$11,500.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$11,050.00 | \$16,700.00 \$11,700.00 | \$11,700.00 | (\$5,000.00) | (29.94) |
| Func: Public Welfare - Admin - 44410 | \$277,518.92 | \$305,808.00 \$311,920.00 | \$311,920.00 | \$6,112.00 | 2.00 |





## OTHER CHARGES

Division: Misc. General Government

## Mission Statement:

To manage funds not directly attributable to a department, including the budget for unforeseen emergencies, employees buy down of unused annual leave and changes to tax assessments resulting from the abatement process.

## Major Services/Responsibilities:

- Absorb the amount of payments related to compensated absences above the amount of normal leave budgeted for within the departmental budgets of the General Fund
- Maintain a Contingency account to meet unforeseen emergencies during the fiscal year consistent with City Council adopted financial policies.
- Maintain an Abatement account to absorb abatement of taxes
- Maintain a Misc. Insurance account to handle the deductible related to the City's property \& liability insurance policy threshold of $\$ 1,000$
- Account for the issuance costs of long and short term borrowings
- Account for the cost of unemployment insurance benefits paid by the City


## Key Fiscal Year Objectives:

## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Budget | FY19 <br> Proposed |
| :--- | :---: | :---: | :---: |
| Contingency Budgeted | $\$ 354,761$ | $\$ 348,146$ | $\$ 348,146$ |
| Contingency Used | $\$ 70,429$ | $\$ 222,158$ | $\mathrm{~N} / \mathrm{A}$ |
| Unemployment Benefits | $\$ 6,240$ | $\$ 20,000$ | $\$ 10,000$ |
| Abatements Budgeted | $\$ 196,094$ | $\$ 217,107$ | $\$ 50,000$ |
| Compensated Absences | $\$ 252,141$ | $\$ 261,578$ | $\$ 261,578$ |

## General Fund Expenditure Detail Report

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

From Date: 7/1/2018
To Date: $\quad 6 / 30 / 2019$
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
 FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.190.41991.4220.00000.00.000. Misc Gen Gov-FICA | \$9,956.32 | \$11,966.00 \$11,966.00 | \$11,966.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of FICA - $6.20 \%$ of wages | \$11,966.00 |  |  |  |  |
| Column Total: | \$11,966.00 |  |  |  |  |
| 1000.1.190.41991.4225.00000.00.000. Misc Gen Gov-Medicare | \$3,820.22 | \$3,793.00 \$3,793.00 | \$3,793.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of Medicare - 1.45\% of wages | \$3,793.00 |  |  |  |  |
| Column Total: | \$3,793.00 |  |  |  |  |
| 1000.1.190.41991.4230.00000.00.000. Misc Gen Gov-Retirement | \$36,544.16 | \$47,752.00 \$47,752.00 | \$47,752.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost of NH Retirement System payments | \$47,752.00 |  |  |  |  |
| Column Total: | \$47,752.00 |  |  |  |  |
| 1000.1.190.41991.4250.00000.00.000. Misc Gen Gov-Unemployment - | \$6,240.00 | \$20,000.00 \$10,000.00 | \$10,000.00 | (\$10,000.00) | (50.00) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Cost for unemployment benefits | \$10,000.00 |  |  |  |  |
| Column Total: | \$10,000.00 |  |  |  |  |
| 1000.1.190.41991.4295.00000.00.000. Misc Gen Gov't - Compensate | \$252,140.70 | \$261,578.00 \$261,578.00 | \$261,578.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Payment of unused leave and annual accrual | \$261,578.00 |  |  |  |  |
| Column Total: | \$261,578.00 |  |  |  |  |
| Budg_Cat: Personal Services - 100 | \$308,701.40 | \$345,089.00 \$335,089.00 | \$335,089.00 | (\$10,000.00) | (2.90) |

rptGLGenBudgetRptUsingDefinition

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

$$
\text { To Date: } \quad 6 / 30 / 2019
$$

Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
$\frac{\text { Account Description }}{1000.1190 .41991 .4312 .00000 .00000 \text { Misc Gen Gov't - Managemen - }}$

| 1000.1.190.41991.4312.00000.00.000. Misc Gen Gov't - Managemen | \$8,758.00 | \$66,700.00 | \$66,700.00 | \$66,700.00 | \$0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Bond Credit Rating Fees | \$22,000.00 |  |  |  |  |  |
| Description: Bond Paying Agent Fees | \$3,000.00 |  |  |  |  |  |
| Description: Bond Printing \& Mailing Services | \$3,000.00 |  |  |  |  |  |
| Description: $\begin{aligned} & \text { Financial Advisory services - Bond } \\ & \text { Issue }\end{aligned}$ | \$25,000.00 |  |  |  |  |  |
| Description: FSA Administrator Fee | \$2,500.00 |  |  |  |  |  |
| Description: GASB 75 Actuary Fee | \$9,700.00 |  |  |  |  |  |
| Description: Part D Actuary Fee | \$1,500.00 |  |  |  |  |  |
| Column Total: | \$66,700.00 |  |  |  |  |  |
| 1000.1.190.41991.4334.00000.00.000. Misc Gen Gov't - Legal Servic | \$0.00 | \$35,000.00 | \$35,000.00 | \$35,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Legal services related to Bond Issue | \$35,000.00 |  |  |  |  |  |
| Column Total: | \$35,000.00 |  |  |  |  |  |
| 1000.1.190.41991.4435.00000.00.000. Misc Gen Gov-Maint Chrgs - C ${ }^{\text {P }}$ | \$140,657.04 | \$140,657.00 | \$0.00 | \$0.00 | (\$140,657.00) | (100.00) |
| 1000.1.190.41991.4524.00000.00.000. Misc Gen Gov-Public Liab Ins | \$2,334.46 | \$900.00 | \$0.00 | \$0.00 | (\$900.00) | (100.00) |
| 1000.1.190.41991.4529.00000.00.000. Misc Gen Gov-Insurance Ded | \$18,845.43 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of deductible for insurance claims | \$5,000.00 |  |  |  |  |  |
| Column Total: | \$5,000.00 |  |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$170,594.93 | \$248,257.00 | \$106,700.00 | \$106,700.00 | (\$141,557.00) | (57.02) |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City


## OTHER CHARGES

Division: Transfers
Function 49000

## Mission Statement:

To control the timely disbursement of General Fund assets appropriated by the City Council for transfer to City funds.

## Major Services/Responsibilities:

- Transfer of monies to other funds of the City as designated by the City Council, not accounted for in departmental budgets.


## Key Fiscal Year Objectives:

- Establish an annual transfer to Capital Reserve Funds to finance projects identified in the Capital Improvements Program, and consistent with City Council adopted financial policies for funding Capital Reserve Accounts.
- Establish necessary transfer to OPEB Fund for funding Retirees' medical insurance premiums.
- Per City Council adopted Financial Policies prefund $30 \%$ of the General Fund share of the OPEB Actuarial Determined Contribution (ADC).


## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Budget | FY19 <br> Proposed |
| :--- | ---: | ---: | ---: |
| Transfer to General Fund Capital Reserve | $\$ 750,000$ | $\$ 946,250$ | $\$ 966,250$ |
| Transfer to Cemetery Capital Reserve | $\$ 125,000$ | $\$ 125,000$ | $\$ 125,000$ |
| Transfer to OPEB Liability Fund | $\$ 2,496,696$ | $\$ 2,588,687$ | $\$ 2,471,131$ |
| Transfer to Parks Improvement Capital Reserve | - | - | $\$ 112,500$ |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page$\square$ Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget Request FY19 City

Account Description

Manager
Proposed Dollar Change Percent Change
Dollar Change Percent Change


## OTHER CHARGES

## Division: OPEB Liability Fund

## Mission Statement:

To manage funds directly attributable to paying the City's Other Post Employment Benefit (OPEB) Liabilities.

## Major Services/Responsibilities:

- Account for OPEB payments for health, dental and life insurance premiums for current and future city retirees.
- Account for retiree insurance costs in a central account to manage budgetary impact to the City.
- Maintain an account to pre-fund the City's actuarial determined OPEB liability, which is currently estimated to be $\$ 45.5$ million. The City's Actuarial Determined Contribution is $\$ 3.5$ million per year.


## Key Fiscal Year Objectives:

## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Budget | FY19 <br> Proposed |
| :--- | ---: | ---: | ---: |
| OPEB Health Insurance Premium Payments | $\$ 1,511,685$ | $\$ 1,576,614$ | $\$ 1,455,480$ |
| OPEB Dental Insurance Premium Payments | $\$ 11,417$ | $\$ 13,297$ | $\$ 15,216$ |
| OPEB Life Insurance Premium Payments | $\$ 31,212$ | $\$ 3,800$ | $\$ 3,800$ |
| Retirees Receiving OPEB | 122 | 129 | 129 |

## OPEB Liability Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balanceRound to whole dollarsAccount on new page

Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
Account Description
FY17 Actual FY19 City
FY17 Actual Budget Request Proposed Dollar Change Percent Change
3500.1.190.41991.4211.00000.00.000. OPEB - Misc Gen Gov't - Hea
Column: [FY19CityManagerProposed]

Description: | FY19 Premium Costs for 129 |
| :--- |
| Retirees |

Column Total:
3500.1.190.41991.4212.00000.00.000. OPEB - Misc Gen Gov't - Den
\$1,511,684.85

Budget \$1,455,480.00 \$1,455,480.00
$\$ 11,417.3$
Budge
\$15,216.00
\$15,216.00
\$31,211.53
Budget
\$3,800.00
\$3,800.00
\$1,554,313.77
$\$ 600.00$
$\$ 600.00$
$\$ 600.00$
\$1,554,913.77
\$1,593,711.0
$\$ 600.00$
$\$ 600.00$
FTE Position Desc.
$\$ 1,576,614.00 \quad \$ 1,455,480.00 \quad \$ 1,455,480.00 \quad(\$ 121,134.00)$

FTE Position Desc.
\$13,297.00
$\$ 15,216.00$
$\$ 15,216.00$
\$1,919.00
14.43

FTE Position Desc
\$3,800.00
\$3,800.00
$\$ 3,800.00$
$\$ 0.00$
FTE Position Desc.
\$1,474,496.00
\$1,474,496.00
(\$119,215.00)
(7.48)
$\$ 600.00$
$\$ 0.00$
0.00

| $\$ 600.00$ | $\$ 600.00$ | $\$ 600.00$ | $\$ 0.00$ | 0.00 |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 1,594,311.00$ | $\$ 1,475,096.00$ | $\$ 1,475,096.00$ | $(\$ 119,215.00)$ | $(7.48)$ |

## OPEB Liability Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $\quad 7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City


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## OTHER

## Division: Downtown Dover TIF Fund

## Mission Statement:

To provide a financial framework for public improvements, which will encourage private reinvestment of properties within Dover's Central Business District. These investments will further the community goal of infill development that would not otherwise occur or would not occur in a timely fashion.

## Major Services/Responsibilities:

- Maintain and implement the City's Downtown Dover Tax Increment Finance Plan
- Foster infill development by working with staff and the Advisory Board to maintain and oversee the finances and administration of the District.
- Advise the City Council and the District Administrator on recommended policies and actions for the administration and operation of the Downtown Dover TIF District.
- Advise the City Council and the District Administrator regarding planning, construction and implementation of the Development Program and operation and maintenance of the District after the Development Program is completed.
- Provide quarterly reports to the City Council.


## Key Fiscal Year Objectives:

- To reflect the highest ethical and professional standards.
- Comply with RSA 162-K.
- Establish quarterly meeting times and dates.
- Support economic development within the City's Central Business District.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Report to City Council | 1 | 3 | 2 |



## OTHER

## Division: Waterfront TIF Fund

## Mission Statement:

To provide a financial framework for public improvements, which will encourage private reinvestment of properties within Dover's Waterfront. These investments will further the Community goal of waterfront redevelopment that would not otherwise occur or would not occur in a timely fashion.

## Major Services/Responsibilities:

- Maintain and implement the City's Waterfront Tax Increment Finance Plan
- Foster waterfront development by working with staff and the Advisory Board to maintain and oversee the finances and administration of the District.
- Advise the City Council and the District Administrator on recommended policies and actions for the administration and operation of the Waterfront TIF District
- Advise the City Council and the District Administrator regarding planning, construction and implementation of the Development Program and the operation and maintenance of the District after the Development Program is completed.
- Provide quarterly reports to the City Council.


## Key Fiscal Year Objectives:

- To reflect the highest ethical and professional standards.
- Comply with RSA 162-K.
- Establish quarterly meeting times and dates.
- Support economic development along the City's urban waterfront.


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :---: | :---: | :---: | :---: |
| Report to City Council | 0 | 1 | 2 |

## Waterfront TIF Fund - Expenditures

Fiscal Year: 2018-2019
Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019 $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY17 Actual Budget

Request FY19 City


## OTHER CHARGES

## Division: DoverNet Fund

## Mission Statement:

The Office of Information Technology (IT) is a trusted partner in creating solutions and by consistently providing accurate and responsive data to support decision-making. IT Office leadership deploys forward-thinking and accessible technology for use by both municipal staff and the Dover community. The IT Office safeguards resources, actively listens at all levels of the municipal operation, transparently communicates and prioritizes Office of Information Technology work.

## Major Services/Responsibilities:

To promote the Dover community's connection to their local government services through the use of easily accessible and accurate information services. To support and assist municipal staff by providing access to responsive, easy-to-use, secure and reliable information technology systems and services.

- Provide accurate and meaningful information to the Dover community via various media outlets including online communications, cable TV, social media, print and radio.
- To collect, maintain and distribute GIS-based information on infrastructure, facilities and features within the municipality.
- Manage the information technology systems and services lifecycle through design, implementation, maintenance and replacement.


## Key Fiscal Year Objectives:

- Continue administration of self-insured maintenance program for client systems, printing and other network devices.
- Provide or coordinate staff training when and where required to improve user efficiency.
- Continue administrator-level training to retain the majority of administration in-house and to support the design of fiscally responsible solutions using current and accepted technologies.
- To augment the delivery of information and services provided to the community using a variety of Internet-based methods where possible.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Address support requests received from throughout <br> the municipality. | 1,306 | 1,060 | 1,100 |
| Inventory, maintain and upgrade individual computer <br> \& peripheral equipment (Client systems used as <br> metric.) | 207 | 205 | 205 |
| Inventory, maintain and upgrade shared servers, <br> applications, network devices, telecommunication <br> services. (Physical servers used as metric.) | 18 | 19 | 19 |







| Dovernet Fund Expenditures |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year: 2018-2019 |  |  |  |  |  |  |  |
| Account Description | FY17 Actual | l Budget | Request | Manager Proposed | Dollar Change | Percent Change |  |
| 6100.1.550.49200.4531.01206.00.000 DoverNet - Telecommunicatio | \$21,214.08 | 8 \$24,240.00 | \$24,460.00 | \$24,460.00 | \$220.00 | 0.91 |  |
| Column: [FY19CityManagerProposed] | Budget | t FTE Positi |  |  |  |  |  |
| Description: Data - Comcast - AP - Cocheco Falls | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - AP - Henry Law | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - AP - Transportation Center | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - City Hall | \$4,500.00 |  |  |  |  |  |  |
| Description: Data - Comcast-CS - FGC | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast-CS - Public Works | \$1,700.00 |  |  |  |  |  |  |
| Description: Data - Comcast-CS - WWTF | \$1,700.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Fire Central | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Fire North End | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Fire South End | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - McConnell Center | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Police Remote (2) | \$1,700.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Police Station \| Wireless | \$1,700.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Public Library | \$200.00 |  |  |  |  |  |  |
| Description: Data - Comcast - Rec - Arena | \$1,300.00 |  |  |  |  |  |  |
| Description: Data - Media Services Tablet | \$250.00 |  |  |  |  |  |  |
| Description: Voice - Conference Rm Phone | \$360.00 |  |  |  |  |  |  |
| Description: Voice - Media Services Phones | \$650.00 |  |  |  |  |  |  |
| Column Total: | \$24,460.00 |  |  |  |  |  |  |
| 6100.1.550.49200.4540.01206.00.000 DoverNet - Advertising | \$150.79 | 9 \$500.00 | \$500.00 | \$500.00 | \$0.00 | 0.00 |  |
| Column: [FY19CityManagerProposed] | Budget | t FTE Positi |  |  |  |  |  |
| Description: Social Media Promotions | \$500.00 |  |  |  |  |  |  |
| Column Total: | \$500.00 |  |  |  |  |  |  |
| Printed: 03/21/2018 11:59:23 AM Report: |  |  | 2017.4.15 |  |  | Page: | 6 |
|  |  | rptGLGenBu | tUsingDefini |  |  |  |  |



## Dovernet Fund Expenditures

Print accounts with zero balanceRound to whole dollarsAccount on new page
## Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019

Exclude inactive accounts with zero balan FY18 Adopted FY19 Department FY19 City


| $-\$ 5,041.71$ | $\$ 21,000.00$ | $\$ 40,000.00$ | $\$ 20,000.00$ |
| :--- | :--- | :--- | :--- | :--- |$(41,000.00)$

## Budget

\$30,000.00
\$10,000.00
(\$20,000.00)
\$20,000.00

| $\$ 5,041.71$ | $\$ 25,500.00$ | $\$ 44,500.00$ | $\$ 24,500.00$ | $(\$ 1,000.00)$ | (3.92) |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 715.00$ | $\$ 735.00$ | $\$ 850.00$ | $\$ 850.00$ | $\$ 115.00$ |  |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 50.00$ |  |  |  |  |  |
| $\$ 800.00$ |  |  |  |  |  |
| $\$ 850.00$ |  | $\$ 850.00$ | $\$ 850.00$ | $\$ 115.00$ |  |
| $\$ 715.00$ | $\$ 735.00$ | $\$ 267,409.00$ | $\$ 300,966.00$ | $\$ 280,966.00$ | $\$ 13,557.00$ |

## Dovernet Fund Expenditures

## Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | Budget <br> Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6100.1.550.49200.4110.09100.00.000 DoverNet - Regular Salaried E | \$264,212.05 | \$157,769.00 \$345,613.00 | \$345,613.00 | \$187,844.00 | 119.06 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 457 Incentive Pay | \$4,300.00 | 457 Incentive |  |  |  |
| Description: Arbeau, Allen | \$52,649.00 | 1.0000 IT Administrato |  |  |  |
| Description: Dove, Annie L | \$84,769.00 | 0.7000 Director of Inf |  |  |  |
| Description: Meyers, Kathleen | \$69,022.00 | 1.0000 IT Administrato |  |  |  |
| Description: TBD SCADA Administrator | \$55,311.00 | 1.0000 IT Administrato |  |  |  |
| Description: Wentworth, Matthew | \$79,562.00 | 1.0000 Deputy Director |  |  |  |
| Column Total: | \$345,613.00 |  |  |  |  |
| 6100.1.550.49200.4115.09100.00.000 DoverNet - Regular Hourly En | \$67,929.56 | \$189,628.00 \$75,556.00 | \$75,556.00 | (\$114,072.00) | (60.16) |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 457 Incentive Pay | \$520.00 | 457 Incentive |  |  |  |
| Description: Peters, David | \$26,817.00 | 0.5000 IT Technician |  |  |  |
| Description: Pine, Timothy | \$48,219.00 | 1.0000 IT Technician |  |  |  |
| Column Total: | \$75,556.00 |  |  |  |  |
| 6100.1.550.49200.4160.09100.00.000 DoverNet - Severance Pay | \$7,983.77 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 6100.1.550.49200.4170.09100.00.000 DoverNet - Longevity Pay | \$1,960.00 | \$3,080.00 \$4,240.00 | \$4,240.00 | \$1,160.00 | 37.66 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 1 @ 15-19 years | \$840.00 | \$1,200 prorated |  |  |  |
| Description: 1 @ 5-9 years | \$200.00 | \$400 prorated |  |  |  |
| Description: 1@ 10-14 years | \$800.00 | \$800 each |  |  |  |
| Description: 2 @ 15-19 years | \$2,400.00 | \$1,200 each |  |  |  |
| Column Total: | \$4,240.00 |  |  |  |  |







## Dovernet Fund Expenditures

## Fiscal Year: 2018-2019

From Date: 7/1/2018 To Date: 6/30/2019

To Date:
6/30/2019

Description
FY17 ActualPrint accounts with zero balanceRound to whole dollarsAccount on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City

6100.1.550.49200.4611.09100.00.000 DoverNet - Office Supplies
Column: [FY19CityManagerProposed]
Description: CD-ROMs, DVDs
Description: Paper, Pens, Bcards
Description: Toner
Column Total:
6100.1 .550 .49200 .4612 .09100 .00 .000 DoverNet - Operating Supplie:
6100.1.550.49200.4612.09100.00.000 DoverNet - Operating Supplie:

## Column: [FY19CityManagerProposed]

Description: Backup Media
Description: Network Cabling
Description: Network Support Equipment
Column Total:
6100.1.550.49200.4631.09100.00.000 Food/Food Services

## Column: [FY19CityManagerProposed] <br> Description: Employee Lunch and Learn (12)

Column Total:
6100.1.550.49200.4640.09100.00.000 DoverNet Fund - Books \& Puk

## Column: [FY19CityManagerProposed]

Description: LexisLaw

## Column Total:

Budg_Cat: Supplies - 600
\$503.22
Budget
$\$ 200.00$
$\$ 300.00$
$\$ 300.00$
$\$ 800.00$
$\$ 1,779.13$
Budget
$\$ 1,500.00$
$\$ 500.00$
$\$ 1,000.00$
$\$ 3,000.00$
$\$ 0.00$
Budget
$\$ 600.00$
$\$ 600.00$
$\$ 1,882.65$
Budget
$\$ 2,350.00$
$\$ 2,350.00$
$\$ 4,165.00$

| \$800.00 | \$800.00 | \$800.00 | \$0.00 | 0.00 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FTE Position Desc. |  |  |  |  |  |
| \$3,000.00 | \$3,000.00 | \$3,000.00 | \$0.00 | 0.00 |  |
| FTE Position Desc. |  |  |  |  |  |
| \$0.00 | \$600.00 | \$600.00 | \$600.00 | 0.00 |  |
| FTE Position Desc. |  |  |  |  |  |
| \$2,250.00 | \$2,350.00 | \$2,350.00 | \$100.00 | 4.44 |  |
| FTE Position Desc. |  |  |  |  |  |
| \$6,050.00 | \$6,750.00 | \$6,750.00 | \$700.00 | 11.57 |  |
|  | 2017.4.15 |  |  | Page: | 15 |








rptGLGenBudgetRptUsingDefinition



## Dovernet Fund Expenditures

Fiscal Year: 2018-2019
From Date: 7/1/2018 To Date: 6/30/2019Print accounts with zero balanceRound to whole dollarsAccount on new page
Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department

Account Description FY17 Actual
Budget Request FY19 City

| 6100.1.550.49200.4435.09830.00.000 Maint Chrgs - Office Equipmeı | \$0.00 |  | \$258.00 | \$267.00 | \$267.00 | \$9.00 | 3.49 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE | Positio |  |  |  |  |
| Description: Arena-Maintenance | \$250.00 |  |  |  |  |  |  |
| Description: Arena - UPS Maintenance | \$17.00 |  |  |  |  |  |  |
| Column Total: | \$267.00 |  |  |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$0.00 |  | \$258.00 | \$267.00 | \$267.00 | \$9.00 | 3.49 |
| 6100.1.550.49200.4745.09830.00.000 Arena - Computers \& Commu | \$0.00 |  | \$1,582.00 | \$1,438.00 | \$1,438.00 | (\$144.00) | (9.10) |

Column: [FY19CityManagerProposed]
Description: Arena-PC Replacement

## Column Total:

Budg_Cat: Capital Outlay - 700
Proj_Grant: Arena - 09830
Grand Total:
Budget
\$1,438.00
\$1,438.00
$\$ 0.00$
$\$ 1,582.00$
$\$ 1,840.00$
$\$ 1,266,224.00$

| $\$ 1,438.00$ | $\$ 1,438.00$ | $(\$ 144.00)$ |
| ---: | ---: | ---: |
| $\$ 1,705.00$ | $\$ 1,705.00$ | $(\$ 135.00)$ |
| $\$ 1,538,824.00$ | $\$ 1,443,824.00$ | $\$ 177,600.00$ |

$\$ 0.00$
\$824,823.07
FTE Position Desc.

## End of Report

## OTHER CHARGES

## Mission Statement:

To manage the purchase and the inventories for various office supplies and appropriate charge out items to departments on a cost reimbursement basis.

## Major Services/Responsibilities:

- Supply departments with readily available and maintained leased copy equipment at City Hall
- Take readings and charge out copier use for two copiers
- Maintain adequate supplies of computer paper, binding materials, invoices and mass mailing envelopes
- Charge out all supplies to the user department as consumed on a cost reimbursement basis
- Charge out all postage metered through the City Clerk/Tax Collection Office to the various departments


## Key Fiscal Year Objectives:

- To achieve bulk purchases of supplies to attain savings and maintain sufficient inventories to avoid breaks in processes or delays in office functions
- Continue to charge out supplies on a cost reimbursement basis and monitor fund balance


## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Estimate | FY19 <br> Proposed |
| :--- | :---: | :---: | :---: |
| Monthly charge out of supplies consumed | 12 | 12 | 12 |
| Monthly charge out of postage used | 12 | 12 | 12 |



## Central Stores Fund Expenditure Detail

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City FY18 Adopted FY19 Department $\quad$ FY19 City

| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Rudget <br> Request | Manager <br> Proposed | Dollar Change |
| :--- | ---: | ---: | ---: | ---: | ---: |

## Central Stores Fund Expenditure Detail

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account | Description | FY17 Actual | FY18 Adopted Budget | Department Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$85,568.92 | \$101,586.00 | \$103,286.00 | \$103,286.00 | \$1,700.00 | 1.67 |

## OTHER CHARGES

Division: Fleet Maintenance Fund

## Mission Statement:

To provide accurate and efficient maintenance and repair of vehicles for Engineering, Water, Sewer, Cemetery, Recreation, Facilities and Grounds, Assessing and Dover Police department, School Department and Strafford County Sheriff's Department, UNH Police Department, Riverside Rest Home and Dover Housing Authority, Lee Police Department, Madbury Police Department.

## Major Services/Responsibilities:

- Responsible for the maintenance and repair of 275 City and Non City vehicles, trucks heavy and small equipment
- Preventive maintenance and repair of heavy equipment during snow, ice and other emergencies
- Maintain an inventory of parts and fluids for normal and emergency repairs to vehicles
- Provide for scheduled and non-scheduled repairs to City vehicles
- Provide for annual State inspections on vehicles
- Provide fuel efficient vehicles


## Key Fiscal Year Objectives:

- Monitor parts inventory control program and work order tracking system
- Monitor results of shop productivity indicators to ensure efficiency goals are being met
- Maintain vehicle and equipment replacement plan
- Continue insourcing of vehicle repair program
- Monitor vehicle Fuel efficiencies


## Performance Measures:

| Description | FY17 <br> Act | FY18 <br> Est | FY19 <br> Est |
| :--- | :---: | :---: | :---: |
| Size of fleet repaired by Fleet Maintenance Fund | 337 | 271 | 271 |
| Number of Work orders processed per year | 1,447 | 1,500 | 1,500 |
| Total CS vehicles (includes Water and Sewer) | 112 | 110 | 110 |
| Total Planning/Inspection vehicles | 7 | 7 | 7 |
| Total Police vehicles | 39 | 37 | 37 |
| Total Assessing vehicles | 0 | 0 | 0 |
| Total Recreation | 8 | 7 | 7 |
| Total Other Vehicles (non-city) | 171 | 110 | 110 |

## Fleet Maintenance Fund Expenditure Detail Report

Fiscal Year: 2018-2019 $\quad \square$

Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Request FY19 City

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6310.1.550.49200.4115.00000.00.000. Fleet Maint - Regular Hourly E | \$282,469.71 | \$310,937.00 \$321,608.00 | \$321,608.00 | \$10,671.00 | 3.43 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: 457 Incentive Pay | \$1,040.00 | 457 Incentive |  |  |  |
| Description: Crowley, Leon E | \$80,159.00 | 1.0000 Fleet Superviso |  |  |  |
| Description: Demeritt, James R | \$54,433.00 | 1.0000 Heavy Equipment |  |  |  |
| Description: Dwyer, Cheryl | (\$11,337.00) | -0.2500 25\% to Sewer |  |  |  |
| Description: Dwyer, Cheryl | (\$11,337.00) | $-0.250025 \%$ to Water |  |  |  |
| Description: Dwyer, Cheryl | \$45,351.00 | 1.0000 Secretary II |  |  |  |
| Description: Green, George | \$54,433.00 | 1.0000 Heavy Equipment |  |  |  |
| Description: LaFlamme, Marc E | \$54,433.00 | 1.0000 Heavy Equipment |  |  |  |
| Description: O Brien, Michael J | \$54,433.00 | 1.0000 Heavy Equipment |  |  |  |
| Column Total: | \$321,608.00 |  |  |  |  |
| 6310.1.550.49200.4120.00000.00.000. Fleet Maint - Temporary Empl | \$1,895.20 | \$2,142.00 \$2,142.00 | \$2,142.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Temporary Staff for coverage | \$2,142.00 |  |  |  |  |
| Column Total: | \$2,142.00 |  |  |  |  |
| 6310.1.550.49200.4130.00000.00.000. Fleet Maint - Overtime Pay | \$2,311.80 | \$3,000.00 \$3,000.00 | \$3,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Estimated overtime | \$3,000.00 |  |  |  |  |
| Column Total: | \$3,000.00 |  |  |  |  |
| 6310.1.550.49200.4160.00000.00.000. Fleet Maint - Severance Pay | \$257.74 | \$0.00 \$0.00 | \$0.00 | \$0.00 | 0.00 |

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## Fleet Maintenance Fund Expenditure Detail Report

Fiscal Year: 2018-2019 $\square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page
Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019

| Account Description | FY17 Actual | FY18 Adopted FY19 Department | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6310.1.550.49200.4290.00000.00.000. Fleet Maint - FSA Fees | \$41.25 | \$0.00 \$75.00 | \$75.00 | \$75.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Admin fees - Flexible Spending Accts Column Total: | $\begin{gathered} \text { Budget } \\ \$ 75.00 \\ \$ 75.00 \end{gathered}$ | FTE Position Desc. |  |  |  |
| Budg_Cat: Personal Services - 100 | \$465,135.44 | \$521,504.00 \$533,070.00 | \$533,070.00 | \$11,566.00 | 2.22 |
| 6310.1.550.49200.4335.00000.00.000. Fleet Maint - Auditing Service: | \$258.00 | \$258.00 \$258.00 | \$258.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Internal Service - Auditing Services Column Total: |  | FTE Position Desc. |  |  |  |
| 6310.1.550.49200.4336.00000.00.000. Fleet Maint - Medical Services | \$57.00 | \$50.00 \$50.00 | \$50.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Employee Exams Column Total: | Budget $\$ 50.00$ $\$ 50.00$ | FTE Position Desc. |  |  |  |
| 6310.1.550.49200.4433.00000.00.000. Fleet Maint - Maint Chrgs - Eq | \$0.00 | \$4,000.00 \$4,000.00 | \$4,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] <br> Description: Maintain lifts, hoist, compressors, clean oil sepa | $\begin{array}{r} \text { Budget } \\ \$ 4,000.00 \end{array}$ | FTE Position Desc. |  |  |  |
| Column Total: | \$4,000.00 |  |  |  |  |

FY17 Actual Budge Request Manager

## City of Dover, New Hampshire

## Fleet Maintenance Fund Expenditure Detail Report

Fiscal Year: 2018-2019 $\quad \square$Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019Definition: FY19 City Manager Proposed


FY17 Actual FY18 Adopted FY19 Department
Budget
Request FY19 City

## City of Dover, New Hampshire



## City of Dover, New Hampshire



## City of Dover, New Hampshire

## Fleet Maintenance Fund Expenditure Detail Report

Fiscal Year: 2018-2019 $\square$
Print accounts with zero balanceRound to whole dollarsAccount on new page
From Date: 7/1/2018 To Date: 6/30/2019

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City
From Date: 7/1/2018 To Date: 6/30/2019 Manager

| $\$ 288,553.80$ | $\$ 272,594.00$ | $\$ 322,594.00$ | $\$ 322,594.00$ | $\$ 50,000.00$ | 18.34 |
| ---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Position Desc. |  |  |  |
| $\$ 224,544.00$ |  |  |  |  |  |
| $\$ 98,050.00$ |  |  |  |  |  |
| $\$ 322,594.00$ | $\$ 277,364.00$ | $\$ 327,520.00$ | $\$ 327,520.00$ | $\$ 50,156.00$ | 18.08 |
| $\$ 289,659.55$ | $\$ 0$ |  |  |  |  |

6310.1.550.49200.4912.00000.00.000. Fleet Maint - Transfer to Spec
\$66,403.00
Column: [FY19CityManagerProposed]
Description: $30 \%$ of Fleet Share of OPEB ADC
Description: Insurance Premium Costs for 1
$\$ 41,872.00$
$\$ 18,864.00$

Retiree to OPEB Liab
Column Total:
Budg_Cat: Operating Transfers Out - 910
Func: Internal Service - 49200
$\$ 60,736.00$
$\$ 66,403.00$
$\$ 913,995.7$
\$62,238.00 \$60

FTE Position Desc.
Target 30\% FY19
\$18,864.00
\$60,736.00

| $\$ 913,995.79$ | $\$ 958,776.00$ | $\$ 1,018,732.00$ | $\$ 1,018,732.00$ | $\$ 59,956.00$ | 6.25 |
| :--- | :--- | :--- | :--- | :--- | :--- |

City of Dover, New Hampshire

## Fleet Maintenance Fund Expenditure Detail Report

Fiscal Year: 2018-2019 $\square$

Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
From Date: 7/1/2018 To Date: 6/30/2019
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department

| Account | Description | FY17 Actual | Budget | Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grand Total: |  | \$913,995.79 | \$958,776.00 | \$1,018,732.00 | \$1,018,732.00 | \$59,956.00 | 6.25 |

## OTHER CHARGES

## Division: Workers Compensation

## Mission Statement:

Serve to work collaboratively with contracted workers' compensation carrier and act as a liaison to provide assistance and internal customer service to workers having had a workplace injury, as well as to ensure the City of Dover organization has little to no workforce disruption.

## Major Services/Responsibilities:

- Collect and submit first reports of injury
- Monitor claims for significant trends of injury by cause, location, department, etc.
- Provide a variety of safety trainings and materials for staff
- Provide injured employee assistance
- Work collaboratively with workers' compensation carrier
- Contract for reinsurance for claims exceeding \$500,000
- Contract for required annual actuarial review


## Key Fiscal Year Objectives:

- Conduct city-wide employee and supervisors safety training
- Reduce frequency and severity of employee injury
- Administer Workers' Compensation Education Program
- Support City Joint Loss Management Committee

Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Estimated | FY19 <br> Estimated |
| :--- | :---: | :---: | :---: |
| Administer workers' compensation claims - total | 45 | 30 | 30 |
| Administer workers' compensation claims - time lost | 2 | 4 | 3 |
| Administer workers' compensation claims - medical only | 30 | 26 | 27 |

## City of Dover, New Hampshire

## Workers Compensation Expenditure Detail Budget

Fiscal Year: 2018-2019 $\quad \square$
$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\quad \square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City
From Date: 7/1/2018 To Date: 6/30/2019
Budget Request Manager
FY17 Actua
Request
Proposed Dollar Change Percent Change

| 6800.1.550.49200.4260.09100.00.000. Workers Comp Insurance - Ac | \$473,320.00 | \$573,320.00 | \$430,084.00 | \$430,084.00 | (\$143,236.00) | (24.98) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Cost of Premium for Worker Comp Insurance | \$386,577.00 |  |  |  |  |  |
| Description: Costs of Self Insured Run Off Claims | \$43,507.00 |  |  |  |  |  |
| Column Total: | \$430,084.00 |  |  |  |  |  |
| 6800.1.550.49200.4261.09100.00.000. Administration - Worker's Corr | (\$32,000.00) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Budg_Cat: Personal Services - 100 | \$441,320.00 | \$573,320.00 | \$430,084.00 | \$430,084.00 | (\$143,236.00) | (24.98) |
| 6800.1.550.49200.4312.09100.00.000. Management Services | \$2,200.00 | \$11,700.00 | \$11,700.00 | \$11,700.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Actuarial Study | \$5,000.00 |  |  |  |  |  |
| Description: Contracted claims services | \$6,700.00 |  |  |  |  |  |
| Column Total: | \$11,700.00 |  |  |  |  |  |
| 6800.1.550.49200.4335.09100.00.000. Auditing Services - Administra | \$838.00 | \$838.00 | \$838.00 | \$838.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Division share of audit expenses | \$838.00 |  |  |  |  |  |
| Column Total: | \$838.00 |  |  |  |  |  |
| Budg_Cat: Purchased Services - 300 | \$3,038.00 | \$12,538.00 | \$12,538.00 | \$12,538.00 | \$0.00 | 0.00 |

## City of Dover, New Hampshire

## Workers Compensation Expenditure Detail Budget

Fiscal Year: 2018-2019 $\quad \square$
$\square$ Print accounts with zero balance $\quad \square$ Round to whole dollars $\square$ Account on new page Exclude inactive accounts with zero balance
Definition: FY19 City Manager Proposed

| Account Description | FY17 Actual | FY18 Adopted FY19 Department Budget Request | FY19 City <br> Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6800.1.550.49200.4810.09100.00.000. Membership Dues - Administr | \$0.00 | \$900.00 \$900.00 | \$900.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: $\begin{gathered}\text { Safety Council Membership } 1 @ \\ \$ 900 \text { EA }\end{gathered}$ | \$900.00 |  |  |  |  |
| Column Total: | \$900.00 |  |  |  |  |
| 6800.1.550.49200.4819.09100.00.000. Fees \& Charges | \$10,544.03 | \$65,600.00 \$65,600.00 | \$65,600.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Payment to State for Administrative Fund | \$20,700.00 |  |  |  |  |
| Description: Payment to State for Second Injury Fund | \$44,900.00 |  |  |  |  |
| Column Total: | \$65,600.00 |  |  |  |  |
| 6800.1.550.49200.4840.09100.00.000. Contingency - Administration | \$0.00 | \$2,000.00 \$2,000.00 | \$2,000.00 | \$0.00 | 0.00 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |
| Description: Unforeseen Expenses | \$2,000.00 |  |  |  |  |
| Column Total: | \$2,000.00 |  |  |  |  |
| Budg_Cat: Other Expenses - 800 | \$10,544.03 | \$68,500.00 \$68,500.00 | \$68,500.00 | \$0.00 | 0.00 |
| Proj_Grant: Administration - 09100 | \$454,902.03 | \$654,358.00 \$511,122.00 | \$511,122.00 | (\$143,236.00) | (21.89) |
| Fund: Workers Compensation Fund - 6800 | \$454,902.03 | \$654,358.00 \$511,122.00 | \$511,122.00 | (\$143,236.00) | (21.89) |
| Grand Total: | \$454,902.03 | \$654,358.00 \$511,122.00 | \$511,122.00 | (\$143,236.00) | (21.89) |
| End of Report |  |  |  |  |  | FY19 City

From Date: 7/1/2018 To Date: 6/30/2019 Manager

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## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019
Appropriations
Summary by Fund

## Education

| Fund | Description |  |  | Prior Year Actual | Current <br> Year Budget | Board <br> Request | City Mgr <br> Proposed | Dollar <br> Change | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000 | General Fund* | 46900 | Education | 49,867,804 | 52,113,315 | 55,048,984 | 55,008,984 | 2,935,669 | 5.6 |
| 2800 | School Cafeteria Fund | 46900 | Education | 1,538,960 | 1,730,000 | 1,730,000 | 1,730,000 | 0 | 0.0 |
| 2820 | School Federal Grants | 46900 | Education | 2,846,874 | 3,051,108 | 3,101,013 | 3,101,013 | 49,905 | 1.6 |
| 2900 | School Special Pgms \& Grants | 46900 | Education | 53,171 | 129,000 | 129,000 | 129,000 | 0 | 0.0 |
| 3810 | School Tuition Programs | 46900 | Education | 104,286 | 125,000 | 125,000 | 125,000 | 0 | 0.0 |
| 3830 | School Facilities Fund | 46900 | Education | 225,018 | 190,395 | 199,127 | 190,395 | 8,732 | 4.6 |
|  | Total for Department |  |  | 55,297,721 | 57,338,818 | 60,333,124 | 60,284,392 | 2,994,306 | 5.2 |

*Note: Excludes School Debt Service. See Debt Information \& Capital Improvements section for details.

## EDUCATION

Division: Student Support Services Function 46900

## Mission Statement:

Support services provide administrative, technical (such as guidance and health) and logistical support to facilitate and enhance instruction. These services exist as supports for fulfilling the objectives of instruction and community services rather than as programs in and of themselves.

## Goals and Priorities:

- Provided all students with aligned, rigorous, and research-based instructional materials to prepare them for the $21^{\text {st }}$ century learning and post-secondary opportunities.
- Support curriculum review, revision, and alignment as a systemic basis for all disciplines.
- Support staff training for the implementation of new programs in the district.
- Maintain student services to meet their growing social, emotional, and health needs, which impact their ability to learn.
- Continue our commitment to the integration of technology as a tool for learning in all subject areas.


## Budget Highlights:

Support for curriculum development and technology adoption
This section includes funds for the following activities:
Attendance Services Occupational Therapy Guidance

Physical Therapy \& Vision
Library Services

Student Assessments
Psychological Services

Guidance
Health Services
Curriculum Development

## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | :---: | :---: | :---: |
| Student Support Services (2100-2299) | $\$ 4,272,915$ | $\$ 4,711,593$ | $\$ 5,051,943$ |

Division: Instructional Programs

## Mission Statement:

The Dover School District will provide high quality instructional programs, ensuring that the diverse needs of all students are addressed.

## Goals and Priorities:

- Engage in strategic planning that focuses on excellence in teaching and learning, including the implementation of a competency-based educational system that is built on Dover's values and vision for the future.
- Partner with colleagues to create an instructional climate that values coaching, modeling, and a collaborative culture to improve teaching practices.
- Ensure that all district schools meet all state minimum standards for school approval and that the high school meets accreditation standards set by the New England Association of Schools and Colleges.
- Endeavor to keep teacher assignment and class size reasonable and conducive to learning.
- Grow instructional program opportunities for students.


## Budget Highlights:

- The Regular Education budget provides for regular classroom instruction for our K-12 students to prepare them to continue their education and to become productive citizens and family members.
- Special Education funds are for activities designed primarily for students who require special instructional services. Administrative positions are also budgeted under this function.
- Career Technical Education Center funds instructional activities which teach students the knowledge, skills, and attitudes needed for continued education in technological fields and for employment in career and technical areas upon graduation from high school.
- School Athletics are school-sponsored activities that provide opportunities for students to compete in inter-scholastic competition. Some of the sporting events generate gate receipt revenues recorded in the enterprise fund.
- Adult Education is funding for the Dover Adult Learning Center's Director and Administrative Assistant.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | :---: | :---: | :---: |
| Delivery of Instruction for Students <br> $(1100-1799)$ | $\$ 32,391,376$ | $\$ 35,370,778$ | $\$ 37,126,299$ |

## EDUCATION

Division: Administrative Services

## Mission, Slogan and Core Value Statements:

Mission: Working collaboratively to empower all learners to become dynamic global citizens.
Slogan: Empowering all learners.
Core Values: Diversity, Opportunity, Voice, Engagement and Rigor

Adopted as part of Strategic Plan: December 11, 2017

## Goals and Priorities:

- The School Board provides oversight of school operations and the development of policy, adopts an educationally sound and fiscally responsible budget, and supervises the Superintendent of Schools.
- The Superintendent establishes the vision and leads the School District's educational program, develops an educationally sound and fiscally responsible budget, communicates with stakeholders, supervises administrative staff, and oversees School District operations.
- The School Administration implements the vision and leads individual schools and programs, participates in the development of an educationally sound and fiscally responsible budget, communicates with stakeholders, supervises staff, and oversees school and program operations.


## Budget Highlights:

- This section includes wages and benefits for School Board members and Administration and office support staff.
- Other professional services such as legal counsel, liability insurance, the annual audit, office equipment maintenance and office supplies are also included in this section.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| School Board, Superintendent's Office and <br> School Administration (2300-2499) | $\$ 3,954,613$ | $\$ 3,994,607$ | $\$ 4,122,706$ |

## EDUCATION

Division: Facilities and Operations

## Mission Statement:

The Facilities and Operations Department is managed by a full-service, outside facilities management company, C\&W Services (formerly DTZ). The company shares the same philosophy as the School District and School Board to remain committed to providing quality service to students, faculty, staff and community, while fostering a safe and healthy building environment.

## Goals and Priorities:

- Maintain our facilities in accordance with local, state and federal fire, health, safety, and accessibility laws and regulations.
- Follow an ongoing plan for the optimal care and use of all facilities to ensure a proper learning environment for every student.
- Employ cost saving measures whenever possible.
- Continue to improve the efficiency of our physical plant.
- Examine collaboration with City departments in areas where savings can be affected by such collaboration.


## Budget Highlights:

- A contract remains in effect through July 7, 2019.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | :---: | :---: | :---: |
| Operation and Maintenance of Plant <br> $(2600-2699)$ | $\$ 3,902,641$ | $\$ 4,134,299$ | $\$ 4,483,040$ |

## EDUCATION

Division: Transportation Function 46900

## Mission Statement:

The transportation account includes the personnel and activities necessary for the conveyance of both public and private school students to and from Dover schools in accordance with state law and School Board policy.

## Goals and Priorities:

- Student safety remains our first priority.
- Transportation plays an integral role in a student's access to curricular and extracurricular opportunities.
- We will continue to explore methods of providing the most cost effective student transportation, and we will monitor our providers to assure both quality and accountability.
- We recognize the changing transportation needs of families and will try to accommodate those needs in ways that do not add to our transportation costs.


## Budget Highlights:

- The Dover School District negotiated a three-year agreement with First Student, Inc. beginning July 1, 2017 and ending June 30, 2020 which includes eleven new buses in first year of the agreement and eleven new buses in year two of the agreement.
- The Dover School District negotiated a three-year agreement with Durham Student Services (formerly The Provider Enterprises, Inc). for the transportation of school children with disabilities. The agreement remains in effect through June 30, 2019.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | ---: | ---: | :---: |
| Transportation Costs (2700-2799) | $\$ 2,269,045$ | $\$ 2,533,656$ | $\$ 2,688,617$ |

## EDUCATION

Division: Other

## Mission Statement:

The division labeled "other" includes support services not directly related to previous accounts. Listed here are the costs of unemployment compensation, general liability coverage, workers' compensation, severance pay, physical exams, immunizations, criminal records checks, and technology.

The largest item in this division is existing and new debt service (interest only for Garrison Elementary School) for a total budget estimated at \$5,975,859 for 2018-2019.

## Goals and Priorities:

- Continue to examine and implement risk management strategies to reduce the District's exposure.
- Continually seek to obtain the best insurance coverage at rates favorable to the school district.
- Work closely with the City to coordinate capital purchasing and sharing services to maximize cost savings.
- Continue to examine and improve technology infrastructure, devices, software, staffing and curriculum integration.


## Budget Highlights:

- Debt service includes principal and interest payments associated with the Dover High School and Career Technical Education Center renovation project.
- Fund Transfers to School Capital Reserve Funds are estimated at $\$ 155,000$ in FY2019.
- Beginning in FY2018, there will be no fund transfer to the School Alternative Education Fund. The School's General Fund operating budget will fully fund the program.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | ---: | ---: | ---: |
| Other (2800-2999, 5200-5299) | $\$ 7,465,733$ | $\$ 7,177,496$ | $\$ 7,382,665$ |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |
| :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual Budget

Request FY19 City Manager
Account Description Manager
Proposed Dollar Change Percent Change
1000.1.600.46900.4918.00000.00.000. Transfer to Trust

Column: [FY19CityManagerProposed]
Description: FY19 Transfer to Athletics Capital Reserve
Description: FY19 Transfer to Curriculum Reserve
Description: FY19 Transfer to School Facilities Reserve
Description: FY19 Transfer to Technology Reserve
Description: z CM Remove Transfer to Technology Reserve
Column Total:
Budg_Cat: Operating Transfers Out - 910
1000.1.600.46900.4950.00000.00.000. Education

Column: [FY19CityManagerProposed]
Description: School Board FY19 Proposed (excludes Debt Service)
Column Total:
Budg_Cat: Education - 950
Func: Education - 46900

## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| 1000 | General Fund |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School |  |  |  |  |  |  |  |
| 46900 | Education |  |  |  |  |  |  |
| Account | Description | FY17 Actual | FY18 Adopted Budget | FY19 Board Request | FY19 City Mgr Proposed | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| Education |  |  |  |  |  |  |  |
| 4918 | Transfer to Athletics Reserve | 0 | 20,000 | 20,000 | 20,000 | 0 | 100.0 |
|  | Transfer to Curriculum Reserve | 10,000 | 45,000 | 45,000 | 45,000 | 0 | 0.0 |
|  | Transfer to School Facilities Reserve | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0.0 |
|  | Transfer to Technology Reserve | 20,000 | 40,000 | 40,000 | 0 | -40,000 | (100.0) |
| 4950 |  |  |  |  |  |  |  |
|  | Education | 49,787,804 | 51,958,315 | 54,893,984 | 54,893,984 | 2,935,669 | 5.7 |
|  | School Appropriation (excl Debt Service) |  | 52,113,315 | 55,048,984 | 55,008,984 |  |  |
|  | Total Education | 49,867,804 | 52,113,315 | 55,048,984 | 55,008,984 | 2,895,669 | 5.6 |
| Total |  |  |  |  |  |  |  |
|  | 46900 Education | 49,867,804 | 52,113,315 | 55,048,984 | 55,008,984 | 2,895,669 | 5.6 |

## EDUCATION

Division: School Cafeteria Fund

## Mission Statement:

The Dover School District school lunch program provides high quality meals for Dover public school students in accordance with the National School Lunch Program/School Breakfast program and local Wellness policies. The program is designed to promote a nutritious and healthy lifestyle, providing nutrition education to both students and staff while working closely with USDA guidelines.

## Goals and Priorities:

- Maintain a high level of training for all food service employees to keep current with USDA regulations, new cooking and food trends, and continual improvement of service and product.
- Increase and market fresh food choices for students.
- Develop interesting and healthy menus.
- Provide an annual surplus driven by increased participation, improved quality controls, and improved cost controls (contractually driven provision).


## Budget Highlights:

- Included are the costs for contracted services, commodities, supplies, utilities, equipment and fixed costs.
- The entire account is funded from sources separate from local tax revenue.
- We partner with Café Services LLC's Fresh Picks Café. This Food Services Management Company is responsible for the staffing and full operation of the District's food services program.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Estimated Budget | $\$ 1,538,960$ | $\$ 1,730,000$ | $\$ 1,730,000$ |

## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations



## EDUCATION

## Division: Dept. of Education Federal Grants

## Mission Statement:

Federal funds will be used to supplement District resources to provide an increased number of quality educational and related services to students in Dover's public, private and some charter schools. They may also be used to support professional development for staff in public and private schools.

## Goals and Priorities:

- Provide supplemental instructional support in the areas of English Language Arts and math.
- Ensure that students acquire the high quality technical skills that will prepare them for post-secondary education and/or entry into an ever-changing workplace and society.
- Provide prevention and intervention services for students with social/emotional and behavioral challenges.
- Provide timely Child Find evaluations of special education eligibility.
- Supply supplemental staff development and training to teachers on topics specific to the provision of services, accommodations, modifications, and supports to students.
- Provide supplemental instruction to ensure that English Language Learners are able to participate in the general curriculum successfully.
- Provide Adult Basic Education services to adults to develop basic skills in reading, writing, math, ESOL; develop entry level job skills, including computer literacy; complete high school; transition to college and career training; and enrich lives with community education and connections.
- Actively pursue sources of funding beyond what is provided through local taxes.


## Budget Highlights:

- Contains allocations for both public, public charter and private schools located in Dover.
- There are no local monies in this fund.

Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Federal Funding (Title I, Title II, Title III) | $\$ 1,169,344$ | $\$ 1,167,686$ | $\$ 1,200,612$ |
| Perkins IV, Apprenticeship (DHS CTE) | $\$ 240,971$ | $\$ 301,723$ | $\$ 301,722$ |
| IDEA/Preschool | $\$ 806,299$ | $\$ 874,518$ | $\$ 891,502$ |
| Adult Basic Education | $\$ 630,254$ | $\$ 707,181$ | $\$ 707,177$ |

City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| 2820 | School Federal Grants |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School |  |  |  |  |  |  |  |
| 46900 $\qquad$ | Education <br> Description | FY17 Actual | FY18 Adopted Budget | FY19 Board Request | FY19 City Mgr Proposed | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \% \\ \text { Change } \\ \hline \end{gathered}$ |
| Education |  |  |  |  |  |  |  |
| 4950 | Education | 2,846,874 | 3,051,108 | 3,101,013 | 3,101,013 | 49,905 | 1.6 |
|  | Total Education Grants appropriations |  | 3,051,108 | 3,101,013 | 3,101,013 |  |  |
|  | Total Education | 2,846,874 | 3,051,108 | 3,101,013 | 3,101,013 | 49,905 | 1.6 |
| Total | 46900 Education | 2,846,874 | 3,051,108 | 3,101,013 | 3,101,013 | 49,905 | 1.6 |

## EDUCATION

Division: Special Programs and Grants Fund Function 2900-46900

## Mission Statement:

The School District shall administer and manage effectively any miscellaneous special programs and/or grant awards.

## Goals and Priorities:

- Continue to provide and improve programs and services in the Dover schools with funding from various sources, recorded as Special Revenue Funds.


## Budget Highlights:

- This includes E-Rate reimbursements for technology expenditures, as well as revenue generating school programs including the CTC's school store, building trades, cosmetology, animal science, auto collision, auto tech and gourmets table.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | :---: | :---: | :---: |
| Budget Estimates | $\$ 53,171$ | $\$ 129,000$ | $\$ 129,000$ |

City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| 2900 | School Special Pgms \& Grants |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School |  |  |  |  |  |  |  |
| 46900 | Education |  |  |  |  |  |  |
| Account | Description | FY17 Actual | FY18 Adopted Budget | FY19 Board | $\begin{gathered} \text { FY19 City Mgr } \\ \text { Proposed } \\ \hline \end{gathered}$ | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \% \\ \text { Change } \\ \hline \end{gathered}$ |
| Education |  |  |  |  |  |  |  |
| 4950 | Education | 53,171 | 129,000 | 129,000 | 129,000 | 0 | 0.0 |
|  | Education - Special Programs |  | 129,000 | 129,000 | 129,000 |  |  |
|  | Total Education | 53,171 | 129,000 | 129,000 | 129,000 | 0 | 0.0 |
| Total | 46900 Education | 53,171 | 129,000 | 129,000 | 129,000 | 0 | 0.0 |

## EDUCATION

Division: Tuition Programs Fund

## Mission Statement:

Dover Adult Learning Center provides educational opportunities for students and adults through special grants and tuition.

## Goals and Priorities:

Dover Adult Learning Center helps adults:

- Develop basic skills in reading, writing, math, ESOL and entry level job skills, including computer literacy.
- Complete high school with a high school equivalency certificate or adult high school diploma.
- Meet college or job requirements for high school level prerequisite courses.
- Transition to college and career training through skill building classes and individual counseling.
- Enrich their lives with community education and computer classes.
- Become more effective parents, workers and community members.


## Budget Highlights:

- Funds are from sources other than local taxes.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :---: | :---: | :---: | :---: |
| Dover Adult Learning Center (DALC) | $\$ 104,286$ | $\$ 125,000$ | $\$ 125,000$ |

## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| 3810 | School Tuition Programs |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School |  |  |  |  |  |  |  |
| 46900 $\qquad$ | Education <br> Description | FY17 Actual | FY18 Adopted Budget | FY19 Board Request | FY19 City Mgr Proposed | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \% \\ \text { Change } \\ \hline \end{gathered}$ |
| Education |  |  |  |  |  |  |  |
| 4950 | Education | 104,286 | 125,000 | 125,000 | 125,000 | 0 | 0.0 |
|  | Dover Adult Learning Center |  | 125,000 | 125,000 | 125,000 |  |  |
|  | Total Education | 104,286 | 125,000 | 125,000 | 125,000 | 0 | 0.0 |
| Total | 46900 Education | 104,286 | 125,000 | 125,000 | 125,000 | 0 | 0.0 |

## EDUCATION

## Division: Dover High School Alternative Program Function 3825-46900

## Mission Statement:

The Dover High School Alternative Program supports students who are most successful in nontraditional school settings. The ultimate goal of the program is to develop within each student the skills necessary to enable him/her to make safe, proactive choices, communicate effectively, earn a High School diploma, and make a successful transition to post-secondary education and/or the workforce.

## Goals and Priorities:

- Improve student literacy in all subject areas.
- Improve the quality of district and school decision making by systematically using data to guide our programming decisions.
- Increase the access to technology and its use as a tool for learning.
- Increase student resiliency by creating a school environment characterized by trust, respect and open communication.
- Provide academic and mental health supports to students.


## Budget Highlights:

- This program provides in-district placement options that support student needs and save costs for out of district placements and associated transportation.

Note: Beginning in FY2018, the Alternative Program will be fully funded within the School's General Fund Operating Budget.

## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Budgeted Amounts | $\$ 624,045$ | $\$ 0$ | $\$ 0$ |

## City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| 3825 | School Alternative Education Fund |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School |  |  |  |  |  |  |  |  |
| 46900 | Education |  |  |  |  |  |  |  |
| Account | Description | FY17 Actual | FY18 Adopted Budget | FY19 Board Request |  | $\begin{gathered} \text { FY19 City Mgr } \\ \text { Proposed } \\ \hline \end{gathered}$ | $\begin{gathered} \$ \\ \text { Change } \\ \hline \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| Education |  |  |  |  |  |  |  |  |
| 4950 | Education | 661,608 | 0 |  | 0 | 0 | 0 | 0.0 |
|  | Alternative Education Expens |  |  |  | 0 |  |  |  |
|  | Total Education | 661,608 | 0 |  | 0 | 0 | 0 | 0.0 |
| Total | 46900 Education | 661,608 | 0 |  | 0 | 0 | 0 | 0.0 |

## Mission Statement:

To provide for the upkeep of school and athletic facilities through special rental, gate receipt, user and permit fee revenues.

## Goals and Priorities:

- Improve security systems and facility areas used by the general public.
- Improve parking infrastructure and safety.
- Improve district fields and grounds.


## Budget Highlights:

- No local taxes are appropriated in this fund.
- Rental rates were last revised in FY2017 and will be updated in FY2019.


## Performance Measures:

| Description | FY17 Act | FY18 Est | FY19 Est |
| :--- | :---: | :---: | :---: |
| Budgeted Amounts | $\$ 225,017$ | $\$ 190,395$ | $\$ 199,127$ |

City of Dover

## Fiscal Year 2019 Budget

July 1, 2018 - June 30, 2019

## Appropriations

| 3830 | School Facilities Fund |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School |  |  |  |  |  |  |  |
| 46900 | Education |  |  |  |  |  |  |
| Account | Description | FY17 Actual | $\begin{gathered} \text { FY18 Adopted } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY19 Board } \\ \text { Request } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY19 City Mgr } \\ \text { Proposed } \\ \hline \end{gathered}$ | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ |
| Education |  |  |  |  |  |  |  |
| 4950 | Education | 225,018 | 190,395 | 199,127 | 199,127 | 8,732 | 4.6 |
|  | Appropriation Total - School | Facilities | 190,395 | 199,127 | 199,127 |  |  |
|  | Total Education | 225,018 | 190,395 | 199,127 | 199,127 | 8,732 | 4.6 |
| Total | 46900 Education | 225,018 | 190,395 | 199,127 | 199,127 | 8,732 | 4.6 |

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## INTERGOVERNMENTAL

Division: County Tax
Function 48000

## Mission Statement:

To accurately budget and timely disburse the County Tax Assessment.

Major Services/Responsibilities:

- Include the most accurate assessment amount prior to final adoption of the City's budget by the City Council
- Process and disburse the money to the County Treasurer on the due date of the tax per County Tax Warrant

Key Fiscal Year Objectives:

Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Actual | FY19 <br> Estimated |
| :--- | :---: | :---: | :---: |
| Timely disbursement of the County check | Dec 2016 | Dec 2017 | Dec 2018 |
| County Tax Levy Apportioned to Dover | $8,513,779$ | $8,713,747$ | $8,960,345$ |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department FY19 City

| Account Description | FY17 Actual | FY18 Adopted | Department Request | Manager Proposed | Dollar Change | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000.1.800.48000.4990.00000.00.000. County Tax-County Tax | \$8,513,779.00 | \$8,713,747.00 | \$8,960,345.00 | \$8,960,345.00 | \$246,598.00 | 2.83 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: County Tax Apportionment $\$ 31,732,974 \times 28.24 \%$ | \$8,960,345.00 |  |  |  |  |  |
| Column Total: | \$8,960,345.00 |  |  |  |  |  |
| Budg_Cat: Intergovernmental - 990 | \$8,513,779.00 | \$8,713,747.00 | \$8,960,345.00 | \$8,960,345.00 | \$246,598.00 | 2.83 |
| Func: County Tax - 48000 | \$8,513,779.00 | \$8,713,747.00 | \$8,960,345.00 | \$8,960,345.00 | \$246,598.00 | 2.83 |

## CAPITAL IMPROVEMENT \& DEBT

## Division: Debt Service

## Mission Statement:

The Finance Department shall administer the debt of the City, insuring timely issuance of securities and payment of the City's debt obligations

## Major Services/Responsibilities:

- Issuance of long term bonds to meet the cash needs of the adopted Capital Improvements Program budget for the fiscal year
- Issuance of short term Tax Anticipation Notes to meet the cash needs of the City until tax collections occur
- Payment of both principal and interest on bonds and short term notes in a timely fashion
- Forecasting the impact of security issuances on the Property Tax and Water/Sewer User Fees
- Forecasting the cash flow needs of the City


## Key Fiscal Year Objectives:

- Monitor cash flow to determine future cash need during the fiscal year and determine appropriate time to go to market for bond issue.
- Monitor market rates and based on advice of Financial Advisor determine if any outstanding bond obligations can be refinanced to save on interest expense.
- Structure issuance of long term bonds consistent with City Council adopted financial policies for Debt Management.


## Performance Measures:

| Description | FY17 <br> Actual | FY18 <br> Budget | FY19 <br> Proposed |
| :--- | :---: | :---: | :---: |
| Timely disbursement of payments-City General <br> Fund | $\$ 5,610,130$ | $\$ 6,035,876$ | $\$ 6,335,835$ |
| Timely disbursement of payments-School General <br> Fund | $\$ 6,589,819$ | $\$ 5,978,687$ | $\$ 5,975,895$ |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: | $7 / 1 / 2018$ | To Date: |
|  | $6 / 30 / 2019$ |  |Print accounts with zero balanceRound to whole dollarsAccount on new page $\square$ Exclude inactive accounts with zero balance Definition: FY19 City Manager Proposed FY18 Adopted FY19 Department FY19 City


| Account | Description | FY17 Actual | FY18 Adopted FY19 Department <br> Budget <br> Request | Manager <br> Proposed | Dollar Change Percent Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

## General Fund Expenditure Detail Report

| Fiscal Year: $2018-2019$ |  |  |
| :--- | :--- | :--- |
| From Date: $7 / 1 / 2018$ | To Date: | $6 / 30 / 2019$ |Print accounts with zero balance $\quad \square$ Round to whole dollarsAccount on new page

Definition: FY19 City Manager Proposed
FY18 Adopted FY19 Department
FY17 Actual
Account Description FY17Actual Budget Proposed Dollar Change Percent Change

| 1000.1.500.47190.4920.00000.00.000. School Dept - Principal Payme | \$2,046,065.36 | \$2,007,771.00 | \$1,891,205.00 | \$1,891,205.00 | (\$116,566.00) | (5.81) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Principal Payments on long term debt | \$1,891,205.00 |  |  |  |  |  |
| Column Total: | \$1,891,205.00 |  |  |  |  |  |
| 1000.1.500.47190.4921.00000.00.000. School Dept - Bond Interest P | \$4,543,753.55 | \$3,970,916.00 | \$4,084,654.00 | \$4,084,654.00 | \$113,738.00 | 2.86 |
| Column: [FY19CityManagerProposed] | Budget | FTE Position Desc. |  |  |  |  |
| Description: Interest payments on anticipated issue | \$141,750.00 |  |  |  |  |  |
| Description: Interest payments on long term debt | \$3,942,904.00 |  |  |  |  |  |
| Column Total: | \$4,084,654.00 |  |  |  |  |  |
| Budg_Cat: Debt Service - 920 | \$6,589,818.91 | \$5,978,687.00 | \$5,975,859.00 | \$5,975,859.00 | (\$2,828.00) | (0.05) |
| Func: Debt Service - School - 47190 | \$6,589,818.91 | \$5,978,687.00 | \$5,975,859.00 | \$5,975,859.00 | (\$2,828.00) | (0.05) |

City of Dover
Fiscal Year 2019 Budget

Debt Existing Principal Payments

| Description | Issue \# | Issue Amount | Issue Year | Rate | Due | City | School | $\begin{gathered} \text { Total } \\ \text { General Func } \end{gathered}$ | Parking | McConnell | Water | Sewer | Downtown | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public Improvements | 3043 | 4,137,500 | 99 | 4.190\% | 01/15/13 |  |  | 0 |  |  |  |  |  | 0 |
| Public Improvements | 3045 | 2,179,901 | 99 | 5.510\% | 01/15/15 |  |  | 0 |  |  |  |  |  | 0 |
| New Middle School | 3046 | 15,741,027 | 99 | 5.580\% | 01/15/20 |  | 451,893 | 451,893 |  |  |  |  |  | 451,893 |
| Public Improvements | 3047 | 22,991,400 | 01 | 4.451\% | 06/15/21 |  |  | 0 |  |  |  |  |  |  |
| Public Improvements | 3048 | 2,240,600 | 02 | 4.230\% | 06/15/22 | 25,000 |  | 25,000 |  |  |  |  |  | 25,000 |
| Public Improvements | 3049 | 14,280,000 | 03 | 3.167\% | 06/15/24 |  |  | 0 |  |  |  |  |  | 0 |
| Public Improvements | 3050 | 9,816,000 | 04 | 4.115\% | 06/15/25 |  |  | 0 |  |  |  |  |  | 0 |
| Public Improvements | 3051 | 10,740,000 | 05 | 3.840\% | 06/15/26 |  |  | 0 |  |  |  |  |  | 0 |
| Public Improvements | 3052 | 22,348,000 | 06 | 4.230\% | 06/15/27 |  |  | 0 |  |  |  |  |  | 0 |
| Public Improvements | 3053 | 20,646,000 | 07 | 4.500\% | 06/15/27 |  |  | 0 |  |  |  |  |  | 0 |
| Public Improvements | 3054 | 9,970,000 | 08 | 4.094\% | 12/15/28 | 440,000 | 40,000 | 480,000 |  |  | 10,000 | 85,000 |  | 575,000 |
| Public Improvements | 3055 | 12,799,000 | 10 | 3.442\% | 04/01/30 | 242,500 | 305,000 | 547,500 | 5,000 |  | 90,000 | 102,500 |  | 745,000 |
| Public Impr - Refunding | 3057 | 8,790,000 | 10 | 2.154\% | 06/15/21 | 305,000 |  | 305,000 |  |  | 60,000 | 55,000 |  | 420,000 |
| CDFA Energy Impr | 3058 | 250,000 | 11 | 2.470\% | 12/31/20 | 26,507 |  | 26,507 |  |  |  |  |  | 26,507 |
| Public Impr - Refunding 03 \& 04 | 3059 | 17,530,000 | 12 | 2.343\% | 06/15/32 | 498,200 | 177,200 | 675,400 | 45,000 |  | 208,200 | 276,400 |  | 1,205,000 |
| SRL - WWTP Aeration | 3060 | 279,157 | 13 | 1.700\% | 02/01/22 |  |  | 0 |  |  |  | 27,916 |  | 27,916 |
| SRL - North End Pressure Zone | 3061 | 3,400,000 | 13 | 2.720\% | 11/01/32 |  |  | 0 |  |  | 168,249 |  |  | 168,249 |
| Public Improvements | 3062 | 22,385,000 | 14 | 2.809\% | 05/15/34 | 1,124,033 | 34,881 | 1,158,914 | 9,200 |  | 62,589 | 194,297 |  | 1,425,000 |
| Public Improvements | 3063 | 11,495,000 | 14 | 3.267\% | 05/15/34 |  |  | 0 |  |  |  |  | 300,000 | 300,000 |
| Public Impr - Refunding 05 | 3064 | 4,425,000 | 15 | 1.746\% | 07/01/25 | 329,412 | 117,647 | 447,059 |  |  | 32,942 | 80,000 |  | 560,001 |
| SRL - River St. Pump Station | 3065 | 1,207,935 | 15 | 3.168\% | 03/01/34 |  |  | 0 |  |  |  | 60,397 |  | 60,397 |
| LED Lighting Project - Arena | 3066 | 110,058 | 15 | 2.120\% | 11/01/18 | 13,626 |  | 13,626 |  |  |  |  |  | 13,626 |
| Public Impr Refunding 06 \& 07 | 3067 | 19,589,999 | 15 | 2.002\% | 06/15/26 | 809,002 | 704,584 | 1,513,586 |  | 307,401 | 302,521 | 101,491 |  | 2,224,999 |
| LED Lighting Project - McConn | 3068 | 116,264 | 16 | 2.120\% | 12/01/22 |  |  | 0 |  | 16,976 |  |  |  | 16,976 |
| LED Lighting Project - Indoor Pc | 3069 | 29,995 | 16 | 2.120\% | 01/01/22 | 4,861 |  | 4,861 |  |  |  |  |  | 4,861 |
| DHS \& CTC Public Improv | 3070 | 73,900,000 | 16 | 3.130\% | 06/15/41 |  | 60,000 | 60,000 |  |  |  |  |  | 60,000 |
| WWTF Upgrade/MLE Conversic | 3072 | 10,039,165 | 17 | 2.0000\% | 06/15/37 |  |  | 0 |  |  |  | 428,685 |  | 428,685 |
| LED Lighting Project - DPW Ma: | 3073 | 47,333 | 18 | 4.1790\% | 11/01/20 | 14,042 |  | 14,042 |  |  |  |  |  | 14,042 |
| Public Impr 2017 Series A | 3074 | 8,290,000 | 18 | 1.7857\% | 12/15/29 | 0 | 0 | 0 |  |  | 0 | 0 |  |  |
| Public Impr 2017 Series B | 3075 | 10,456,000 | 18 | 2.5043\% | 12/15/37 | 450,000 | 0 | 450,000 | 1,000 |  | 15,000 | 61,500 |  | 527,500 |
| Totals |  |  |  |  |  | 4,282,183 | 1,891,205 | 6,173,388 | 60,200 | 324,377 | 949,501 | 1,473,186 | 300,000 | 9,280,652 |


| Description | Issue \# | $\begin{gathered} \text { Issue } \\ \text { Amount } \\ \hline \end{gathered}$ | Year | Rate | Due | City | School | $\begin{gathered} \hline \text { Total } \\ \text { General } \\ \hline \end{gathered}$ | Parking | McConnell | Water | Sewer | $\begin{gathered} \text { Downtown } \\ \text { TIF } \end{gathered}$ | $\begin{gathered} \hline \text { Grand } \\ \text { Total } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Public Impr | 3043 | 4,137,500 | 99 | 4.190\% | 01/15/13 |  |  | 0 |  |  |  |  |  | 0 |
| Public Impr | 3045 | 2,179,901 | 99 | 5.510\% | 01/15/15 |  |  | 0 |  |  |  |  |  | 0 |
| New Middle School | 3046 | 15,741,027 | 99 | 5.580\% | 01/15/20 |  | 878,982 | 878,982 |  |  |  |  |  | 878,982 |
| Public Impr | 3047 | 22,991,400 | 01 | 4.451\% | 06/15/21 |  |  | 0 |  |  |  |  |  | 0 |
| Public Impr | 3048 | 2,240,600 | 02 | 4.230\% | 06/15/22 | 2,375 |  | 2,375 |  |  |  | 0 |  | 2,375 |
| Public Impr | 3049 | 14,280,000 | 03 | 3.167\% | 06/15/24 |  |  | 0 |  |  |  |  |  | 0 |
| Public Impr | 3050 | 9,816,000 | 04 | 4.115\% | 06/15/25 |  |  | 0 |  |  |  |  |  | 0 |
| Public Impr | 3051 | 10,740,000 | 05 | 3.840\% | 06/15/26 |  |  | 0 |  |  |  |  |  |  |
| Public Impr | 3052 | 22,348,000 | 06 | 4.230\% | 06/15/27 |  |  | 0 |  |  |  |  |  | 0 |
| Public Impr | 3053 | 20,646,000 | 07 | 4.500\% | 06/15/27 | 0 | 0 | 0 |  |  | 0 | 0 |  | 0 |
| Public Impr | 3054 | 9,970,000 | 08 | 4.094\% | 12/15/28 | 10,450 | 950 | 11,400 |  |  | 238 | 2,019 |  | 13,657 |
| Public Impr | 3055 | 12,799,000 | 10 | 3.442\% | 04/01/30 | 14,769 | 18,945 | 33,714 | 306 |  | 5,500 | 6,111 |  | 45,631 |
| Public Impr - Refunding | 3057 | 8,790,000 | 10 | 2.154\% | 06/15/21 | 34,675 |  | 34,675 |  |  | 6,900 | 6,325 |  | 47,900 |
| CDFA Energy Impr | 3058 | 250,000 | 11 | 2.470\% | 12/31/20 | 2,013 |  | 2,013 |  |  |  |  |  | 2,013 |
| Public Impr - Refunding 03 \& 04 | 3059 | 17,530,000 | 12 | 2.343\% | 06/15/32 | 139,861 | 32,143 | 172,004 | 5,850 |  | 32,406 | 97,181 |  | 307,441 |
| SRL - WWTP Aeration | 3060 | 279,157 | 13 | 1.700\% | 02/01/22 |  |  | 0 |  |  |  | 1,898 |  | 1,898 |
| SRL - North End Pressure Zone | 3061 | 3,400,000 | 13 | 2.720\% | 11/01/32 |  |  | 0 |  |  | 83,390 |  |  | 83,390 |
| Public Improvements | 3062 | 22,385,000 | 14 | 2.809\% | 05/15/34 | 585,989 | 18,207 | 604,196 | 2,760 |  | 29,598 | 95,996 |  | 732,550 |
| Public Improvements | 3063 | 11,495,000 | 14 | 3.267\% | 05/15/34 |  |  | 0 |  |  |  |  | 354,713 | 354,713 |
| Public Impr - Refunding 05 | 3064 | 4,425,000 | 15 | 1.746\% | 07/01/25 | 63,861 | 39,535 | 103,396 |  |  | 4,155 | 17,949 |  | 125,500 |
| SRL - River St. Pump Station | 3065 | 1,207,935 | 15 | 3.168\% | 03/01/34 |  |  | 0 |  |  |  | 30,614 |  | 30,614 |
| LED Lighting Project - Arena | 3066 | 110,058 | 15 | 2.120\% | 11/01/18 | 132 |  | 132 |  |  |  |  |  | 132 |
| Public Impr Refunding 06 \& 07 | 3067 | 19,589,999 | 15 | 2.002\% | 06/15/26 | 223,953 | 229,889 | 453,842 |  | 73,471 | 98,558 | 17,279 |  | 643,150 |
| LED Lighting Project - McConne | 3068 | 116,264 | 16 | 2.120\% | 12/01/22 |  |  | 0 |  | 1,562 |  |  |  | 1,562 |
| LED Lighting Project - Indoor Pc | 3069 | 29,995 | 16 | 2.085\% | 01/01/22 | 327 |  | 327 |  |  |  |  |  | 327 |
| DHS \& CTC Public Improv | 3070 | 73,900,000 | 16 | 3.130\% | 06/15/41 |  | 2,607,969 | 2,607,969 |  |  |  |  |  | 2,607,969 |
| WWTF Upgrade/MLE Conversic | 3072 | 10,039,165 | 17 | 2.0000\% | 06/15/37 |  |  | 0 |  |  |  | 183,583 |  | 183,583 |
| LED Lighting Project - DPW Ma: | 3073 | 47,333 | 18 | 4.1790\% | 11/01/20 | 1,194 |  | 1,194 |  |  |  |  |  | 1,194 |
| Public Impr 2017 Series A | 3074 | 8,290,000 | 18 | 1.7857\% | 12/15/29 | 205,571 | 116,284 | 321,855 | 1,729 |  | 29,938 | 46,829 |  | 400,351 |
| Public Impr 2017 Series B | 3075 | 10,456,000 | 18 | 2.5043\% | 12/15/37 | 334,480 |  | 334,480 | 2,220 |  | 8,550 | 49,500 |  | 394,750 |
| Totals |  |  |  |  |  | $\underline{ }$ | 3,942,905 | 5,562,554 | 12,865 | 75,033 | 299,233 | 555,284 | 354,713 | 6,859,682 |


| PROJECT DESCRIPTION | FY11 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL GOVERNMENT |  |  |  |  |  |  |  |  |
| TOTAL GENERAL GOV'T | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POLICE |  |  |  |  |  |  |  |  |
| New Police Facility |  | 2,479 |  |  |  |  |  | 2,479 |
| Public Safety Communications Upgrade |  |  |  |  |  | 490 |  | 490 |
| TOTAL POLICE | 0 | 2,479 | 0 | 0 | 0 | 490 | 0 | 2,969 |

## FIRE \& RESCUE

TOTAL FIRE \& RESCUE

|  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COMMUNITY SERVICES - PUBLIC WORKS


COMMUNITY SERVICES - WATER FUND


DOVER IND DEVELOPMENT FUND


City of Dover, NH
Long Term Debt Issued or Authorized before April 1, 2018
Debt Oustanding \& Analysis of Debt Limit at June 30, 2018


Capital Improvements Program
Existing Principal Retirement by Year and Fund

| Fiscal Yr | City Depts | School | Total General Fund | Special Revenue | Water | Sewer | Downtown TIF | Total City Debt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 4,282,183.51 | 1,891,205.13 | 6,173,388.64 | 384,577.68 | 981,079.38 | 1,473,185.45 | 300,000.00 | 9,312,231.15 |
| 2020 | 4,166,890.16 | 1,900,788.19 | 6,067,678.35 | 397,256.74 | 947,430.56 | 1,426,481.49 | 525,000.00 | 9,363,847.14 |
| 2021 | 3,995,052.40 | 2,779,390.64 | 6,774,443.04 | 406,662.85 | 842,224.33 | 1,333,014.57 | 545,000.00 | 9,901,344.79 |
| 2022 | 3,502,863.40 | 2,863,731.65 | 6,366,595.05 | 410,990.88 | 747,357.01 | 1,241,993.65 | 570,000.00 | 9,336,936.59 |
| 2023 | 3,242,040.40 | 2,958,303.34 | 6,200,343.74 | 168,191.01 | 713,929.58 | 1,156,023.35 | 590,000.00 | 8,828,487.68 |
| 2024 | 3,313,149.78 | 3,071,218.63 | 6,384,368.41 | 167,655.82 | 716,601.85 | 1,171,990.36 | 605,000.00 | 9,045,616.44 |
| 2025 | 2,362,601.41 | 3,158,523.98 | 5,521,125.39 | 163,519.02 | 659,331.63 | 1,082,867.58 | 630,000.00 | 8,056,843.62 |
| 2026 | 2,209,691.42 | 3,174,708.44 | 5,384,399.86 | 171,375.32 | 642,267.23 | 1,074,822.97 | 650,000.00 | 7,922,865.38 |
| 2027 | 1,995,915.01 | 3,289,657.46 | 5,285,572.47 | 3,968.98 | 583,068.55 | 1,020,937.81 | 670,000.00 | 7,563,547.81 |
| 2028 | 1,530,415.93 | 3,408,230.50 | 4,938,646.43 | 4,008.05 | 340,740.02 | 1,030,295.23 | 690,000.00 | 7,003,689.73 |
| 2029 | 1,503,976.34 | 3,515,159.70 | 5,019,136.04 | 6,968.98 | 338,939.22 | 1,037,925.98 | 710,000.00 | 7,112,970.22 |
| 2030 | 1,405,752.58 | 3,620,643.93 | 5,026,396.51 | 7,695.52 | 276,310.76 | 935,428.20 | 735,000.00 | 6,980,830.99 |
| 2031 | 1,307,472.24 | 3,881,407.27 | 5,188,879.51 | 5,000.00 | 224,203.84 | 908,081.64 | 755,000.00 | 7,081,164.99 |
| 2032 | 1,307,472.24 | 4,011,407.27 | 5,318,879.51 | 5,000.00 | 213,400.12 | 918,955.17 | 780,000.00 | 7,236,234.80 |
| 2033 | 1,127,472.24 | 4,146,407.27 | 5,273,879.51 | 5,000.00 | 154,722.44 | 765,046.17 | 810,000.00 | 7,008,648.12 |
| 2034 | 1,131,875.29 | 4,276,545.38 | 5,408,420.67 | 5,000.00 | 7,157.93 | 776,771.91 | 835,000.00 | 7,032,350.51 |
| 2035 | 445,000.00 | 4,410,000.00 | 4,855,000.00 | 5,000.00 | 0.00 | 663,492.90 | 0.00 | 5,523,492.90 |
| 2036 | 445,000.00 | 4,565,000.00 | 5,010,000.00 | 5,000.00 | 0.00 | 675,262.67 | 0.00 | 5,690,262.67 |
| 2037 | 440,000.00 | 4,740,000.00 | 5,180,000.00 | 10,000.00 | 0.00 | 75,000.00 | 0.00 | 5,265,000.00 |
| 2038 | 440,000.00 | 4,895,000.00 | 5,335,000.00 | 10,000.00 | 0.00 | 0.00 | 0.00 | 5,345,000.00 |
| 2039 | 0.00 | 5,020,000.00 | 5,020,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,020,000.00 |
| 2040 | 0.00 | 5,220,000.00 | 5,220,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,220,000.00 |
| 2041 | 0.00 | 4,840,000.00 | 4,840,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,840,000.00 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Totals | 40,154,824.35 | 85,637,328.78 | 125,792,153.13 | 2,342,870.85 | 8,388,764.45 | 18,767,577.10 | 10,400,000.00 | 165,691,365.53 |

Capital Improvements Program
Existing Debt Payments - Interest

| Fiscal Yr | City Depts | School | Total General Fund | Special Revenue | Water | Sewer | Downtown TIF | Total City Debt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 1,619,650.33 | 3,942,903.51 | 5,562,553.84 | 87,896.86 | 299,231.72 | 555,284.40 | 354,712.50 | 6,859,679.32 |
| 2020 | 1,456,409.34 | 3,932,453.36 | 5,388,862.70 | 79,365.31 | 270,794.23 | 509,190.70 | 342,712.50 | 6,590,925.44 |
| 2021 | 1,280,550.86 | 2,965,304.31 | 4,245,855.17 | 67,272.63 | 238,228.89 | 461,141.25 | 321,712.50 | 5,334,210.44 |
| 2022 | 1,112,932.70 | 2,889,038.87 | 4,001,971.57 | 54,925.43 | 210,017.28 | 417,134.96 | 294,462.50 | 4,978,511.74 |
| 2023 | 942,096.70 | 2,746,910.74 | 3,689,007.44 | 35,375.28 | 178,359.88 | 372,427.87 | 277,362.50 | 4,552,532.97 |
| 2024 | 785,446.55 | 2,598,936.05 | 3,384,382.60 | 27,378.98 | 147,620.53 | 330,452.57 | 259,662.50 | 4,149,497.18 |
| 2025 | 629,108.06 | 2,445,650.44 | 3,074,758.50 | 19,008.69 | 116,888.62 | 288,535.31 | 235,462.50 | 3,734,653.62 |
| 2026 | 525,125.14 | 2,290,087.37 | 2,815,212.51 | 10,864.98 | 90,439.46 | 253,418.41 | 216,562.50 | 3,386,497.86 |
| 2027 | 431,372.48 | 2,134,215.19 | 2,565,587.67 | 2,296.21 | 64,802.97 | 221,087.48 | 197,062.50 | 3,050,836.83 |
| 2028 | 349,286.11 | 1,975,759.19 | 2,325,045.30 | 2,096.78 | 44,149.11 | 190,727.39 | 176,962.50 | 2,738,981.08 |
| 2029 | 292,049.88 | 1,838,644.55 | 2,130,694.43 | 1,877.20 | 33,618.03 | 161,319.68 | 155,400.00 | 2,482,909.34 |
| 2030 | 247,696.93 | 1,698,870.81 | 1,946,567.74 | 1,628.91 | 23,655.08 | 135,150.98 | 132,325.00 | 2,239,327.71 |
| 2031 | 204,575.94 | 1,574,665.34 | 1,779,241.28 | 1,425.00 | 16,435.56 | 112,393.11 | 108,437.50 | 2,017,932.45 |
| 2032 | 163,285.60 | 1,458,169.60 | 1,621,455.20 | 1,275.00 | 10,271.52 | 89,975.93 | 83,900.00 | 1,806,877.65 |
| 2033 | 121,052.16 | 1,337,747.10 | 1,458,799.26 | 1,125.00 | 4,392.44 | 67,173.79 | 57,575.00 | 1,589,065.49 |
| 2034 | 83,815.64 | 1,213,247.84 | 1,297,063.48 | 975.00 | 250.52 | 49,607.29 | 29,225.00 | 1,377,121.29 |
| 2035 | 46,425.00 | 1,084,843.76 | 1,131,268.76 | 825.00 | 0.00 | 31,650.11 | 0.00 | 1,163,743.87 |
| 2036 | 33,075.00 | 952,543.76 | 985,618.76 | 675.00 | 0.00 | 17,630.25 | 0.00 | 1,003,924.01 |
| 2037 | 19,800.00 | 809,887.50 | 829,687.50 | 450.00 | 0.00 | 3,375.00 | 0.00 | 833,512.50 |
| 2038 | 6,600.00 | 661,762.50 | 668,362.50 | 150.00 | 0.00 | 1,125.00 | 0.00 | 669,637.50 |
| 2039 | 0.00 | 502,675.00 | 502,675.00 | 0.00 | 0.00 | 0.00 | 0.00 | 502,675.00 |
| 2040 | 0.00 | 339,525.00 | 339,525.00 | 0.00 | 0.00 | 0.00 | 0.00 | 339,525.00 |
| 2041 | 0.00 | 163,350.00 | 163,350.00 | 0.00 | 0.00 | 0.00 | 0.00 | 163,350.00 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Totals | 10,350,354.42 | 41,557,191.79 | 51,907,546.21 | 396,887.26 | 1,749,155.84 | 4,268,801.48 | 3,243,537.50 | 61,565,928.29 |

Capital Improvements Program
Total Existing Debt Payments - Principal \& Interest

| Fiscal Yr | City Depts | School | Total General Fund | Special Revenue | Water | Sewer | Downtown TIF | Total City Debt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 5,901,833.84 | 5,834,108.64 | 11,735,942.48 | 472,474.54 | 1,280,311.10 | 2,028,469.85 | 654,712.50 | 16,171,910.47 |
| 2020 | 5,623,299.50 | 5,833,241.55 | 11,456,541.05 | 476,622.05 | 1,218,224.79 | 1,935,672.19 | 867,712.50 | 15,954,772.58 |
| 2021 | 5,275,603.26 | 5,744,694.95 | 11,020,298.21 | 473,935.48 | 1,080,453.22 | 1,794,155.82 | 866,712.50 | 15,235,555.23 |
| 2022 | 4,615,796.10 | 5,752,770.52 | 10,368,566.62 | 465,916.31 | 957,374.29 | 1,659,128.61 | 864,462.50 | 14,315,448.33 |
| 2023 | 4,184,137.10 | 5,705,214.08 | 9,889,351.18 | 203,566.29 | 892,289.46 | 1,528,451.22 | 867,362.50 | 13,381,020.65 |
| 2024 | 4,098,596.33 | 5,670,154.68 | 9,768,751.01 | 195,034.80 | 864,222.38 | 1,502,442.93 | 864,662.50 | 13,195,113.62 |
| 2025 | 2,991,709.47 | 5,604,174.42 | 8,595,883.89 | 182,527.71 | 776,220.25 | 1,371,402.89 | 865,462.50 | 11,791,497.24 |
| 2026 | 2,734,816.56 | 5,464,795.81 | 8,199,612.37 | 182,240.30 | 732,706.69 | 1,328,241.38 | 866,562.50 | 11,309,363.24 |
| 2027 | 2,427,287.49 | 5,423,872.65 | 7,851,160.14 | 6,265.19 | 647,871.52 | 1,242,025.29 | 867,062.50 | 10,614,384.64 |
| 2028 | 1,879,702.04 | 5,383,989.69 | 7,263,691.73 | 6,104.83 | 384,889.13 | 1,221,022.62 | 866,962.50 | 9,742,670.81 |
| 2029 | 1,796,026.22 | 5,353,804.25 | 7,149,830.47 | 8,846.18 | 372,557.25 | 1,199,245.66 | 865,400.00 | 9,595,879.56 |
| 2030 | 1,653,449.51 | 5,319,514.74 | 6,972,964.25 | 9,324.43 | 299,965.84 | 1,070,579.18 | 867,325.00 | 9,220,158.70 |
| 2031 | 1,512,048.18 | 5,456,072.61 | 6,968,120.79 | 6,425.00 | 240,639.40 | 1,020,474.75 | 863,437.50 | 9,099,097.44 |
| 2032 | 1,470,757.84 | 5,469,576.87 | 6,940,334.71 | 6,275.00 | 223,671.64 | 1,008,931.10 | 863,900.00 | 9,043,112.45 |
| 2033 | 1,248,524.40 | 5,484,154.37 | 6,732,678.77 | 6,125.00 | 159,114.88 | 832,219.96 | 867,575.00 | 8,597,713.61 |
| 2034 | 1,215,690.93 | 5,489,793.22 | 6,705,484.15 | 5,975.00 | 7,408.45 | 826,379.20 | 864,225.00 | 8,409,471.80 |
| 2035 | 491,425.00 | 5,494,843.76 | 5,986,268.76 | 5,825.00 | 0.00 | 695,143.01 | 0.00 | 6,687,236.77 |
| 2036 | 478,075.00 | 5,517,543.76 | 5,995,618.76 | 5,675.00 | 0.00 | 692,892.92 | 0.00 | 6,694,186.68 |
| 2037 | 459,800.00 | 5,549,887.50 | 6,009,687.50 | 10,450.00 | 0.00 | 78,375.00 | 0.00 | 6,098,512.50 |
| 2038 | 446,600.00 | 5,556,762.50 | 6,003,362.50 | 10,150.00 | 0.00 | 1,125.00 | 0.00 | 6,014,637.50 |
| 2039 | 0.00 | 5,522,675.00 | 5,522,675.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,522,675.00 |
| 2040 | 0.00 | 5,559,525.00 | 5,559,525.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,559,525.00 |
| 2041 | 0.00 | 5,003,350.00 | 5,003,350.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,003,350.00 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Totals | 50,505,178.77 | 127,194,520.57 | 177,699,699.34 | 2,739,758.11 | 10,137,920.29 | 23,036,378.58 | 13,643,537.50 | 227,257,293.82 |

## Capital Improvements Program

 Existing Debt Balance to Maturity| End of FY | City Depts | School | Total General Fund | Special Revenue | Water | Sewer | Downtown TIF | Total City Debt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | 40,154,824.35 | 85,637,328.78 | 125,792,153.13 | 2,342,870.85 | 8,388,764.45 | 18,767,577.10 | 10,400,000.00 | 165,691,365.53 |
| 2019 | 35,872,640.84 | 83,746,123.65 | 119,618,764.49 | 1,958,293.17 | 7,407,685.07 | 17,294,391.65 | 10,100,000.00 | 156,379,134.38 |
| 2020 | 31,705,750.68 | 81,845,335.46 | 113,551,086.14 | 1,561,036.43 | 6,460,254.51 | 15,867,910.16 | 9,575,000.00 | 147,015,287.24 |
| 2021 | 27,710,698.28 | 79,065,944.82 | 106,776,643.10 | 1,154,373.58 | 5,618,030.18 | 14,534,895.59 | 9,030,000.00 | 137,113,942.45 |
| 2022 | 24,207,834.88 | 76,202,213.17 | 100,410,048.05 | 743,382.70 | 4,870,673.17 | 13,292,901.94 | 8,460,000.00 | 127,777,005.86 |
| 2023 | 20,965,794.48 | 73,243,909.83 | 94,209,704.31 | 575,191.69 | 4,156,743.59 | 12,136,878.59 | 7,870,000.00 | 118,948,518.18 |
| 2024 | 17,652,644.70 | 70,172,691.20 | 87,825,335.90 | 407,535.87 | 3,440,141.74 | 10,964,888.23 | 7,265,000.00 | 109,902,901.74 |
| 2025 | 15,290,043.29 | 67,014,167.22 | 82,304,210.51 | 244,016.85 | 2,780,810.11 | 9,882,020.65 | 6,635,000.00 | 101,846,058.12 |
| 2026 | 13,080,351.87 | 63,839,458.78 | 76,919,810.65 | 72,641.53 | 2,138,542.88 | 8,807,197.68 | 5,985,000.00 | 93,923,192.74 |
| 2027 | 11,084,436.86 | 60,549,801.32 | 71,634,238.18 | 68,672.55 | 1,555,474.33 | 7,786,259.87 | 5,315,000.00 | 86,359,644.93 |
| 2028 | 9,554,020.93 | 57,141,570.82 | 66,695,591.75 | 64,664.50 | 1,214,734.31 | 6,755,964.64 | 4,625,000.00 | 79,355,955.20 |
| 2029 | 8,050,044.59 | 53,626,411.12 | 61,676,455.71 | 57,695.52 | 875,795.09 | 5,718,038.66 | 3,915,000.00 | 72,242,984.98 |
| 2030 | 6,644,292.01 | 50,005,767.19 | 56,650,059.20 | 50,000.00 | 599,484.33 | 4,782,610.46 | 3,180,000.00 | 65,262,153.99 |
| 2031 | 5,336,819.77 | 46,124,359.92 | 51,461,179.69 | 45,000.00 | 375,280.49 | 3,874,528.82 | 2,425,000.00 | 58,180,989.00 |
| 2032 | 4,029,347.53 | 42,112,952.65 | 46,142,300.18 | 40,000.00 | 161,880.37 | 2,955,573.65 | 1,645,000.00 | 50,944,754.20 |
| 2033 | 2,901,875.29 | 37,966,545.38 | 40,868,420.67 | 35,000.00 | 7,157.93 | 2,190,527.48 | 835,000.00 | 43,936,106.08 |
| 2034 | 1,770,000.00 | 33,690,000.00 | 35,460,000.00 | 30,000.00 | 0.00 | 1,413,755.57 | 0.00 | 36,903,755.57 |
| 2035 | 1,325,000.00 | 29,280,000.00 | 30,605,000.00 | 25,000.00 | 0.00 | 750,262.67 | 0.00 | 31,380,262.67 |
| 2036 | 880,000.00 | 24,715,000.00 | 25,595,000.00 | 20,000.00 | 0.00 | 75,000.00 | 0.00 | 25,690,000.00 |
| 2037 | 440,000.00 | 19,975,000.00 | 20,415,000.00 | 10,000.00 | 0.00 | 0.00 | 0.00 | 20,425,000.00 |
| 2038 | 0.00 | 15,080,000.00 | 15,080,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 15,080,000.00 |
| 2039 | 0.00 | 10,060,000.00 | 10,060,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 10,060,000.00 |
| 2040 | 0.00 | 4,840,000.00 | 4,840,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,840,000.00 |
| 2041 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2042 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

Capital Improvements Program
State Aid to Existing Debt Retirement

| Sewer Aid |  |  |  |  |
| :---: | ---: | :--- | :--- | :---: |
|  |  |  |  |  |
| Fiscal Yr | Principal | Interest | Total |  |
|  |  |  |  |  |
|  |  |  |  |  |
| 2018 | $87,326.00$ | $37,521.00$ | $124,847.00$ |  |
| 2019 | $55,860.00$ | $33,766.00$ | $89,626.00$ |  |
| 2020 | $55,687.00$ | $31,974.00$ | $87,661.00$ |  |
| 2021 | $55,687.00$ | $30,187.00$ | $85,874.00$ |  |
| 2022 | $54,732.00$ | $28,394.00$ | $83,126.00$ |  |
| 2023 | $54,732.00$ | $26,644.00$ | $81,376.00$ |  |
| 2024 | $54,732.00$ | $24,889.00$ | $79,621.00$ |  |
| 2025 | $54,732.00$ | $23,135.00$ | $77,867.00$ |  |
| 2026 | $54,732.00$ | $21,374.00$ | $76,106.00$ |  |
| 2027 | $45,000.00$ | $19,608.00$ | $64,608.00$ |  |
| 2028 | $45,000.00$ | $17,808.00$ | $62,808.00$ |  |
| 2029 | $45,000.00$ | $15,558.00$ | $60,558.00$ |  |
| 2030 | $45,000.00$ | $13,308.00$ | $58,308.00$ |  |
| 2031 | $45,000.00$ | $11,060.00$ | $56,060.00$ |  |
| 2032 | $45,000.00$ | $9,260.00$ | $54,260.00$ |  |
| 2033 | $45,000.00$ | $7,460.00$ | $52,460.00$ |  |
| 2034 | $45,000.00$ | $5,660.00$ | $50,660.00$ |  |
| 2035 | $45,000.00$ | $4,310.00$ | $49,310.00$ |  |
| 2036 | $45,000.00$ | $2,904.00$ | $47,904.00$ |  |
| 2037 | $45,000.00$ | $1,464.00$ | $46,464.00$ |  |
|  |  |  |  |  |
| Totals | $1,023,220.00$ | $366,284.00$ | $1,389,504.00$ |  |
|  |  |  |  |  |

School Building Aid

| Fiscal Yr | Principal | Interest | Total |
| :---: | :---: | :---: | :---: |
| 2018 | 616,672.85 | 0.00 | 616,672.85 |
| 2019 | 581,114.00 | 0.00 | 581,114.00 |
| 2020 | 529,087.82 | 0.00 | 529,087.82 |
| 2021 | 390,062.00 | 0.00 | 390,062.00 |
| 2022 | 389,462.00 | 0.00 | 389,462.00 |
| 2023 | 389,462.00 | 0.00 | 389,462.00 |
| 2024 | 383,462.00 | 0.00 | 383,462.00 |
| 2025 | 383,462.00 | 0.00 | 383,462.00 |
| 2026 | 368,722.00 | 0.00 | 368,722.00 |
| 2027 | 305,847.00 | 0.00 | 305,847.00 |
| 2028 | 227,810.00 | 0.00 | 227,810.00 |
| 2029 | 99,000.00 | 0.00 | 99,000.00 |
| 2030 | 99,000.00 | 0.00 | 99,000.00 |
| Totals | 4,763,163.67 | 0.00 | 4,763,163.67 |

Water Aid

| Fiscal Yr | Principal | Interest | Total |
| :---: | :---: | :---: | :---: |
| 2018 | 31,578.95 | 0.00 | 31,578.95 |
| 2019 | 31,578.95 | 0.00 | 31,578.95 |
| 2020 | 31,578.95 | 0.00 | 31,578.95 |
| 2021 | 31,578.95 | 0.00 | 31,578.95 |
| 2022 | 31,578.95 | 0.00 | 31,578.95 |
| 2023 | 31,578.95 | 0.00 | 31,578.95 |
| 2024 | 31,578.95 | 0.00 | 31,578.95 |
| 2025 | 31,578.95 | 0.00 | 31,578.95 |
| 2026 | 31,578.95 | 0.00 | 31,578.95 |
| 2027 | 31,578.95 | 0.00 | 31,578.95 |
| 2028 | 31,578.95 | 0.00 | 31,578.95 |
| 2029 | 31,578.95 | 0.00 | 31,578.95 |
| 2030 | 31,578.95 | 0.00 | 31,578.95 |
| 2031 | 31,578.95 | 0.00 | 31,578.95 |
| 2032 | 31,578.89 | 0.00 | 31,578.89 |
| Totals | 473,684.19 | 0.00 | 473,684.19 |

## UNDERLINED = Change in PROJECT DESCRIPTION GENERAL GOVERNMENT

Transfer to Capital Reserve - Infrastructure \& Equip
Transfer to Capital Reserve -
Public Transit Bus Shelters
Chapel Restoration
City Hall Boiler Replacement
Transportation Center Repairs
City Hall Structural/Safety Improvements
Cemetery Improvements
TOTAL GENERAL GOVT.
POLICE
Police Cruiser Replacement Program
Records Management/CAD Software Upgrade

## TOTAL POLICE

FIRE \& RESCUE
Ambulance Replacement
Command/Staff Vehicle Replacement
Front Line Vehicle Corosion Repair
Protective Gear
Central Station Improvements
Video Conferencing
Fire Quint/Pumper Replacement
North End Station Traffic Light Improvements
TOTAL FIRE \& RESCUE
COMMUNITY SERVICES - PUBLIC WORKS
PW Heavy Equipment
General Streets Improvements
General Sidewalk Improvements
Bridge Improvements
Drainage System Improvements
Traffic Signal Upgrades/Traffic Calming
Street Reconstruction - Elm/Summer/Belknap
Street Reconstruction - Chestnut/Washington
Central Falls Dam Repairs
TIP - Community Trail
Congestion Mitigation Route 108
Street Reconstruction - Atlantic Avenue
Street Reconstruction - Court/Union/Middle
Central Ave Drainage Work*
Downtown Traffic Efficiency Improvements
Street Reconstruction Fifth/Grove Streets*
Street Reconstruction - Piscataqua Road*
Bridge Replacement - County Farm
TOTAL COMM SERV - PW
CULTURE \& RECREATION
Transfer to Capital Reserve - Park/Playground Imprv.
Bus Replacement
Indoor Pool Heating System Repairs
Park Infrastructure Replace/Maintenance
Indoor Pool Solarium
Jenny Thompson Pool Water Heating System
Park Improvements - Garrison Hill Park
Arena - Foster Rink Renovations
TOTAL CULTURE \& RECREATION

## PUBLIC LIBRARY

Library Books and Collections
Replace Slate Roof
Furnishings
TOTAL PUBLIC LIBRARY
TOTAL CITY DEPARTMENTS

* $=$ Multi Category Project

| ITALIC = \$ Change | Fiscal Year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total | Finance <br> Method |


| $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 4}$ | Total | Method |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |
| 870,000 | 870,000 | 870,000 | 870,000 | 870,000 | 870,000 | $5,220,000$ | OB |
| 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 750,000 | OB |
| $\mathbf{2 5 , 0 0 0}$ |  |  |  |  |  |  | $\mathbf{2 5 , 0 0 0}$ |
|  |  | 600,000 |  |  | GR |  |  |
|  |  | 120,000 |  |  |  |  | 120,000 |
| RF |  |  |  |  |  |  |  |
|  |  |  | 30,000 |  |  | RF |  |
|  |  |  | 250,000 | 250,000 | 250,000 | 750,000 | RF |
|  |  |  |  |  | 550,000 | 550,000 | RF |


| 128,250 | 128,250 | 128,250 | 128,250 | 128,250 | 128,250 | 769,500 | $\begin{aligned} & \text { RF } \\ & \text { RF } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 273,281 |  |  |  |  | 273,281 |  |
| 128,250 | 401,531 | 128,250 | 128,250 | 128,250 | 128,250 | 1,042,781 |  |
| 240,000 |  | 240,000 |  | 240,000 |  | 720,000 | RF |
| 55,000 |  |  |  | 45,000 |  | 100,000 | RF |
| 47,500 |  |  | 90,000 |  |  | 137,500 | RF |
| 149,500 |  |  |  |  |  | 149,500 | RF |
|  | 90,000 |  |  |  |  | 90,000 | RF |
|  | 29,000 |  |  |  |  | 29,000 | RF |
|  |  |  | 590,000 |  |  | 590,000 | RF |
|  |  |  |  |  | 85,000 | 85,000 | RF |
| 492,000 | 119,000 | 240,000 | 680,000 | 285,000 | 85,000 | 1,901,000 |  |


| 200,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | $1,700,000$ | RF |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $2,001,482$ | $2,081,541$ | $2,164,803$ | $2,251,395$ | $2,341,451$ | $2,435,109$ | $13,275,781$ | OB |
| 108,160 | 112,486 | 116,986 | 121,665 | 126,532 | 131,593 | 717,422 | OB |
| 100,000 | 120,000 | 140,000 | 160,000 | 180,000 | 200,000 | 900,000 | OB |
| 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 200,000 | 950,000 | OB |
| 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 540,000 | OB |
| 200,000 | 500,000 | $2,000,000$ |  |  |  | $2,700,000$ | DF |
| $\mathbf{6 0 0 , 0 0 0}$ |  |  |  |  |  | 600,000 | GR/DF |
| $\mathbf{1 0 0 , 0 0 0}$ | $\mathbf{1 , 0 0 0 , 0 0 0}$ |  |  |  |  | $\mathbf{1 , 1 0 0 , 0 0 0}$ | DF |
| 400,000 |  |  | $1,000,000$ | 250,000 |  | $1,500,000$ | GR/RF |
|  | 250,000 |  |  |  |  | $1,500,000$ | DF |
|  | $1,500,000$ |  | $1,600,000$ |  | $2,900,000$ | $4,650,000$ | DF |
|  | 150,000 | 75,000 |  | 750,000 |  | 825,000 | DF |
|  |  | 750,000 |  | $1,000,000$ |  | $1,750,000$ | DF |
|  |  | 100,000 |  | 750,000 |  | 850,000 | DF |
|  |  | $\mathbf{5 0 0 , 0 0 0}$ | $\mathbf{5 0 0 , 0 0 0}$ |  |  | $\mathbf{1 , 0 0 0 , 0 0 0}$ | DF |
|  |  |  | 200,000 | 50,000 |  | 250,000 | DF |
| $3,949,642$ | $6,254,027$ | $6,386,789$ | $6,373,060$ | $5,987,983$ | $6,256,702$ | $35,208,203$ |  |


| 112,500 | 112,500 | 112,500 | 112,500 | 112,500 | 112,500 | 675,000 | OB |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{6 0 , 0 0 0}$ |  |  |  |  |  | 60,000 | RF/OB |
| 40,000 | 200,000 |  |  |  |  | 240,000 | RF |
|  | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 | RF |
|  |  | 75,000 |  |  | 250,000 | 325,000 | RF |
|  |  | $\mathbf{5 0 , 0 0 0}$ |  |  |  |  | 50,000 |
| RF/OB |  |  |  |  |  |  |  |
|  |  |  | 250,000 |  |  |  | 250,000 | RF


| 114,152 | 117,487 | 120,922 | 124,460 | 128,104 | 131,857 | 736,982 | OB |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :--- |
|  |  |  |  | 450,000 |  | 450,000 | DF |
|  |  |  |  |  | $\mathbf{1 0 0 , 0 0 0}$ | $\mathbf{1 0 0 , 0 0 0}$ | OB |
| 114,152 | 117,487 | 120,922 | 124,460 | 578,104 | 231,857 | $1,286,982$ |  |
| $5,916,544$ | $8,274,545$ | $8,903,461$ | $9,018,270$ | $8,506,837$ | $8,934,309$ | $49,553,966$ |  |

* $=$ Multi Category Project

PROJECT DESCRIPTION

ITALIC $=\$$ Change Fiscal Year 20192020
201920212022

Finance

EDUCATION
Transfer to Capital Reserve - Curriculum
Transfer to Capital Reserve - Facilities
Transfer to Capital Reserve - Info. Technology
Transfer to Capital Reserve - Athletics
Curriculum Replacement and Upgrade
Facilities/School Maintenance and Repairs
Furniture Replacement
Information Technology Replacement \& Upgrade
Alternative School Roof Replacement
Garrison Elementary School Improvements
Comprehensive Facilities/Space Needs Study
Middle School - Roof Replacement
TOTAL EDUCATION
TOTAL GENERAL FUND

| 50,000 | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 450,000 | OB |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 115,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 365,000 | OB |
| 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 | OB |
| 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 120,000 | OB |
| 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 | OB/RF |
| 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 750,000 | OB/RF |
| 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 150,000 | OB |
| 140,000 | 146,000 | 152,000 | 158,000 | 164,000 | 171,000 | 931,000 | OB |
| $\mathbf{1 1 5 , 0 0 0}$ |  |  |  |  |  | $\mathbf{1 1 5 , 0 0 0}$ | RF |
| $\mathbf{1 , 2 0 0 , 0 0 0}$ |  |  |  |  | $\mathbf{5 , 5 0 0 , 0 0 0}$ | $\mathbf{6 , 7 0 0 , 0 0 0}$ | DF |
| $\mathbf{5 0 , 0 0 0}$ |  |  |  | 500,000 |  | $\mathbf{5 0 , 0 0 0}$ | OB |
|  | 525,000 |  |  | $1,025,000$ | DF |  |  |
| 1990,000 | $1,121,000$ | 602,000 | 608,000 | $1,114,000$ | $6,121,000$ | $11,556,000$ |  |

SPECIAL REVENUE FUNDS
Building Access Control and CCTV Systems
SAU Cafeteria Maintenance/Repair/Upgrade
SAU Light Vehicle Replacement
SAU Athletic Improvements
McConnell Center Trim Repairs/Painting
Parking Facility - Downtown
TOTAL SPECIAL REVENUE FUNDS

## TIF DISTRICT FUNDS

Street/Utility Extension - Waterfront Parcel
Park Improvements - Maglaras Park
Street Reconstruction Henry Law Ave
TOTAL TIF DISTRICT FUNDS

COMMUNITY SERVICES - WATER FUND
Transfer to Capital Reserve
Water Exploration
Water Heavy Equipment Replacement
Water Light Vehicle Replacement*
Water Main Replacement - City Wide
Water Meter Replacement
Water Treatment Plant \& Well Equipment
Wellhead Protection
Water Main Replacement - Elm Street Area*
Water Main Replacement - Court St area*
Water Main Replacement - Central Avenue - Lower*
Water Main Replacement - Central Avenue - Upper*
Water Main Replacement - Fifth/Grove Streets
Water Main Replacement - Littleworth Road
Water Main Replacement - Piscataqua/Drew Rds*
Water Main Replacement - Urban Core
TOTAL WATER FUND
COMMUNITY SERVICES - SEWER FUND
Transfer to Capital Reserve
Inflow/Infiltration Study/Mitigation
Pump Station Equipment Replace-Maint.
Sewer Heavy Equipment Replacement
Sewer Light Vehicle Replacement*
Sewer Main Replacements - City Wide
Pump Station Upgrade - Varney Brook
Pump Station Upgrade - Cochecho
Pump Station Master Plan
Pump Station Upgrade - River Street Force Main
Sewer Jet Truck Replacement*
Sewer Inspection Camera
Sewer Main Replacements - South Central Ave
Pump Station Upgrade - VFD Drive Upgrade
Pump Station Upgrade - Piscataqua
TOTAL SEWER FUND

|  | $2,000,000$ |  |  | $2,000,000$ | DF |  |  |
| :---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  | $1,000,000$ |  | $1,000,000$ | DF |  |
|  |  |  | $1,000,000$ | $1,000,000$ | DF |  |  |
| 0 | 0 | $2,000,000$ | $1,000,000$ | $1,000,000$ | 0 | $4,000,000$ |  |


| 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | $3,000,000$ | OB |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 | RF |
| 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 240,000 | RF |
| 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 90,000 | OB |
| 100,000 | 125,000 | 150,000 | 150,000 | 150,000 | 150,000 | 825,000 | RF |
| $1,000,000$ | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | $1,875,000$ | $\mathrm{OB} / \mathrm{RF}$ |
| 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 450,000 | RF |
| 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 | RF |
| 100,000 |  | $1,000,000$ |  |  |  | $1,100,000$ | DF |
|  | $\mathbf{7 5 , 0 0 0}$ |  | $\mathbf{7 5 0 , 0 0 0}$ |  |  | 825,000 | DF |
|  |  | 100,000 |  | $1,000,000$ |  | $1,100,000$ | DF |
|  |  | 75,000 |  | 750,000 |  | 825,000 | DF |
|  |  | 125,000 |  |  |  | 125,000 | RF |
|  |  | 100,000 |  | $1,000,000$ |  | $1,100,000$ | DF |
|  |  |  | $1,900,000$ |  |  | $1,900,000$ | DF |
|  |  |  |  |  | $\mathbf{2 5 0 , 0 0 0}$ | $\mathbf{2 5 0 , 0 0 0}$ | DF |
| $2,030,000$ | $1,205,000$ | $2,555,000$ | $3,805,000$ | $3,905,000$ | $1,405,000$ | $14,905,000$ |  |


|  | $5,260,000$ | $2,766,250$ | $3,735,000$ | $7,435,000$ | $5,535,000$ | $2,635,000$ | $27,366,250$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| OTHER FUNDS | $\mathbf{1 3 , 3 9 1 , 5 4 4}$ | $\mathbf{1 2 , 4 5 1 , 7 9 5}$ | $\mathbf{1 5 , 4 3 5 , 4 6 1}$ | $\mathbf{2 6 , 3 8 6 , 2 7 0}$ | $\mathbf{1 6 , 3 2 5 , 8 3 7}$ | $\mathbf{1 7 , 9 1 0 , 3 0 9}$ | $\mathbf{1 0 1 , 9 0 1 , 2 1 6}$ |

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# City of Dover <br> City Council Adopted City Financial Policies 

## Stabilization Funds:

1. The City shall maintain adequate fund reserves to protect itself against emergencies and economic downturns.
a. General Fund - The City shall achieve and maintain a minimum unassigned fund balance of $15 \%$ of the General Fund's annual budget, including City, School and County appropriations. The City Council may appropriate the General Fund unassigned fund balance for emergency purposes per City Charter Section C3-9 A or otherwise unanticipated expenses at year end, as deemed necessary, even if such use decreases the General Fund unassigned fund balance below the designated percentage. For purposes of this section the following shall apply:
i. Emergency purpose does not include the offsetting of property taxes.
ii. Unassigned fund balance will be defined by generally accepted accounting principles.
iii. The General Fund unassigned fund balance target level shall be achieved by annually budgeting a fund balance contribution over a six year period apportioned between both the City and School portions of the General Fund annual budget. These amounts shall be removed if the targeted level is achieved earlier.
b. Special Revenue Funds - Non Grant - The City shall achieve and maintain minimum unassigned fund balances of $5 \%$ of the total appropriations of each such fund budgeted.
c. Enterprise Funds - The City shall maintain net current assets (excluding unspent cash from bond proceeds) of $15 \%$ of the total appropriations of each such fund in a given fiscal year.
d. Internal Service Funds (in general) - The City shall maintain net current assets of $100 \%$ of inventory levels.
i. Workers Compensation Fund - The City shall maintain $100 \%$ funding for an actuarially determined claims liability based on a $65 \%$ confidence level.
2. The City shall establish a dedicated fund and maintain sufficient annual contributions to offset the liability associated with other post-employment benefit (OPEB) obligations.
a. OPEB Fund - The City shall achieve and maintain an annual contribution from the respective budgetary funds based upon the actuarially calculated Annual Required Contribution (ARC) for its OPEB obligation.
i. The OPEB annual contribution target level shall be achieved by annually budgeting in each of the respective budgetary funds, at a minimum, the current year OPEB related expense plus an additional amount equivalent to $5 \%$ of the ARC amount and increasing in increments of 5\% each year. The increasing

# City of Dover City Council Adopted City Financial Policies 

increments will be stopped once the accumulated net OPEB related liability is decreased.
3. The City shall establish and maintain sufficient annual contributions into capital reserves for infrastructure and equipment needs associated with the City's major operating funds as identified and planned for in the annually adopted Six-Year Capital Improvements Plan (General, Water, and Sewer).
a. The General Fund Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of $\$ 5,000,000$.
b. The Water Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of $\$ 5,000,000$.
c. The Sewer Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of $\$ 5,000,000$.
4. The City shall establish and maintain regular contributions into an employee benefit stabilization fund to be used to offset fluctuations in actual benefit related expenses from year to year.
a. The amount to be budgeted each year for health insurance premiums will be set based upon the average change in the cost of health insurance premiums over the prior 10 years.
b. When the actual premium costs paid are less than the amount budgeted, the savings will be contributed into a health insurance stabilization fund.
c. When the actual premium costs are more than the amount budgeted, funds will be withdrawn provided no more than $25 \%$ of the fund balance is depleted.
5. The City shall utilize year-end surplus funds to build and maintain stabilization funds at minimum levels giving priority for allocations to be made in the following order: unassigned fund balances, OPEB obligations, capital reserves and then benefit expenses.
6. Upon achieving minimum levels established for each stabilization related fund, should amounts fall below the minimum thresholds in subsequent years, the City shall include allocations in the following annual budgets to return to the minimum amounts specified.

## Fees and Charges:

7. The various boards and commissions that advise the City Council and City Manager shall review all fees that support such functions annually and report recommended changes to the City Council and City Manager prior to the preparation of the annual budget.

## City of Dover City Council Adopted City Financial Policies

8. It shall be the intent for the City to establish fees and charges to cover costs associated with providing certain services or programs that individually benefit a person, family or other specific segment of the community at a given time as opposed to utilizing funds derived from general tax dollars for services and programs intended to generally benefit the whole population of the community all of the time.
a. In establishing non-resident fees and charges, the City shall strive to cover all direct and indirect costs including debt service and inter-fund transfers associated with the service or program.
b. In establishing resident fees and charges, the City shall strive to cover, at a minimum, direct costs associated with the service or program.
9. The City shall continue to maintain all enterprise funds on a self-sustaining user fee basis, with no support from property tax revenues. Fees shall be set annually to support the adopted budget.
a. Water and Sewer fees shall be calculated by dividing the amount of money to be raised by the billable volume, in one hundred cubic feet units, expected for the year.
10. The City shall prepare and adopt a Fee Schedule in conjunction with the annual adoption of the budget that will itemize and provide the justification for all fees and charges to be levied in the coming fiscal year.

## Debt Issuance and Management:

11. The City Council shall annually, by resolution, adopt a six year Capital Improvements Planning (CIP) document.
a. The CIP document shall contain a listing of all planned capital improvement program projects, identifying the source of financing and delineating the estimated impact to annual operations and maintenance.
b. The City Council shall typically appropriate the funding for multi-year projects at the same time it funds the first year portion of the project.
c. The first year of the adopted CIP shall provide the basis for the City Manager to develop the proposed capital outlay and debt service portions of the subsequent fiscal year budget.
12. The City shall maintain formal criteria for inclusion of a project in the CIP:
a. In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of $\$ 25,000$ or more and have a useful life of three years or greater.
b. Projects must satisfy at least one of the following:
i. Protect the health and safety of employees and/or the community at large.

## City of Dover City Council Adopted City Financial Policies

ii. Significantly improve the efficiency of existing services.
iii. Preserve a previous capital investment made by the City.
iv. Significantly reduce future operating costs or increase future operating revenues.
13. The City shall finance qualifying CIP projects using established criteria:
a. Debt Financed - Purchases financed by the issuance of bonds or capital leases. Purchase of assets of $\$ 250,000$ or more, nonrecurring within a five year period, and with a useful life of five years or more are recommended for debt financing. This shall include design costs for projects even when the costs occur in an earlier year.
b. Capital Reserve Financed - Purchases financed by savings from annual appropriations over a period of time for assets over $\$ 25,000$ recurring or not. Capital reserves can be established for a specific item or a type of item.
c. Grant Financed - Purchase of assets over $\$ 25,000$ partially or wholly funded by grants from the State or Federal government.
d. Existing Funds Financed - After the CIP projects are submitted and compiled, any items that can be financed with existing funds shall be identified. Existing funds could be any funds available from savings from another project or other source of funds.
i. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.
e. Operating Budget Financed - Purchase of assets of less than $\$ 250,000$ or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. Annual programs, whether over $\$ 250,000$ or not, are suited for operating budget financing due to the ongoing nature of the program.
14. In utilizing debt financing for CIP related projects, the useful life span of the capital project or item shall equal or exceed the years for amortization of the bond.
15. In consultation with the City's designated financial advisor, the City shall regularly analyze and pursue bond refunding in instances where significant savings or other substantial benefits will be realized.

## Debt Level and Capacity:

16. The City shall size the issuance of the local share of new debt so as not to exceed certain parameters in any given fiscal year:
a. The City portion shall not exceed $65 \%$ of the State of NH legal limit.
i. The debt related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.

## City of Dover City Council Adopted City Financial Policies

b. The School portion shall not exceed $28 \%$ of the State of NH legal limit.
c. The Water portion shall not exceed $5 \%$ of the State of NH legal limit.
d. The Sewer portion shall not exceed $1.5 \%$ of the City's equalized assessed value for debt limits.
17. The City's net annual debt service (payment of principal and interest less reimbursements) shall not exceed certain parameters in any given fiscal year:
a. General Fund debt service for a fiscal year shall not exceed $10 \%$ of the total appropriations of the General Fund.
i. The debt service related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.
b. Enterprise and Special Revenue Fund debt service for a fiscal year shall not exceed $40 \%$ of the total appropriations for the fund involved.
18. The City shall maintain a pay down of net debt (debt principal less reimbursements to be received) for each fund whereby $75 \%$ or more is retired within the next ten years.
19. To reduce reliance on an increased utilization of debt for capital related maintenance needs in future years, the City shall achieve and maintain a minimum level of capital outlay in each of the major operating funds as part of the annual budget adoption for sustaining the community's existing and future infrastructure and equipment:
a. The target level of operating capital outlay to be included as part of the General Fund annual budget shall be increased annually to achieve at least 7.5\% of total General Fund appropriations.
b. The target level of operating capital outlay to be included as part of the Water Fund annual budget shall be increased annually to achieve at least $13 \%$ of total Water Fund appropriations.
c. The target level of operating capital outlay to be included as part of the Sewer Fund annual budget shall be increased annually to achieve at least $11 \%$ of total Sewer Fund appropriations.

## Use of One-Time Revenues:

20. The City shall use one-time revenues for the limited purpose for which they were intended or, in the absence of a specified purpose, for a non-recurring capital expenditure or as a contribution towards building established stabilization funds. One-time revenues shall not be used to fund existing operations.

# City of Dover City Council Adopted City Financial Policies 

a. One-time revenues are those which are not expected to recur beyond a limited period or remain sustainable for a continued future use. These may include proceeds from sale of a specific asset, grant funds, etc.
21. Grant funds with continuing obligations beyond the grant period shall be reviewed and approved by vote of the City Council prior to acceptance of award.

## Use of Unpredictable Revenues:

22. To improve the timing of cash collections required for disbursements made throughout the fiscal year and minimize the possibility of incurring additional expenses associated with short term borrowing for operational needs, the City shall revise Property Tax due dates in accordance with provisions established by NH law.
23. The City shall anticipate and take into consideration unpredictable revenues in conjunction with reviewing and adopting the annual budget.
a. Unpredictable revenues include types that originate from sources not under the City's own control or influence such as intergovernmental revenues shared at the discretion of other levels of government.
24. The City shall rely upon conservative and reasonable revenue estimates in establishing annual budgets. The City Manager, in consultation with the Finance Director, is responsible for assembling and submitting revenue estimates supporting the annual budget that are current and based upon objective and reasonable analysis.

## Balancing the Operating Budget:

25. In preparing and adopting the annual budget, the City shall achieve a balanced budget whereby estimated revenues equal or exceed budgeted expenses (including debt service and transfers).
26. Preliminary budget estimates reflecting the adopted Financial Policies for the following fiscal year for both the City and School portions shall be submitted to the City Council by the City Manager prior to January $31^{\text {st }}$. The City Council shall review and approve a preliminary budget resolution by its next regularly scheduled meeting to give budgetary guidance to the City Manager and the School Department for development of the budget for the next fiscal year.

## City of Dover City Council Adopted City Financial Policies

27. Throughout the course of a fiscal year, actual budget results will be monitored and reported on a regular basis. Adjustments to estimated revenues and budgeted expenditures may be made at any time during the course of the fiscal year to ensure the budget remains balanced. If necessary, transfers and/or overall budget amendments will typically be made immediately prior to year end closing.

## Revenue Diversification:

28. The City shall strive to achieve a diversified and stable revenue system as a protection from short run fluctuations.
a. The City shall maintain support for economic development initiatives which diversify the local property tax base, retain and expand existing businesses and create additional job opportunities.
29. The City shall periodically review and maintain impact fees to offset the local impact of private development.
a. Impact fees will be accumulated and utilized for their intended purpose in accordance with State of NH law and whenever a significant portion of a project cost previously identified in the CIP can be covered.

## Contingency Planning:

30. The City shall routinely budget funds annually for unanticipated expenses and minor emergency situations as a contingency line item in each of the major operating funds.
31. In the instance of a catastrophic or otherwise significant unanticipated financial need impacting the community, the City shall utilize the emergency powers afforded by provisions of State of NH law and City Charter to address the matter in a fiscally responsible and timely manner. Use of existing discretionary budgeted funds, the curtailment of discretionary expenditures, and access to accumulated stabilization funds, along with pursuing reimbursements where available, will be utilized to meet the City's contractual and other obligatory financial commitments along with addressing the need that has arisen.
32. Deviations from adopted financial policies are to be anticipated to accommodate various situations that may arise from time to time. In particular, deviations may specifically occur where there is an offsetting condition or benefit to the City. In such cases where adherence to a specific financial policy may not be possible or otherwise is not achieved, the nature of the deviation and the rationale shall be noted as part of the decision making process.

## Accounting Structure and Basis

The governmental environment differs from that of business enterprises, however, the underlying accounting discipline shares many characteristics with commercial accounting. The principles for financial accounting and reporting for state and local governments are delineated by the Governmental Accounting Standards Board (GASB). The accounting of sources and uses of financial resources is accomplished with the use of various types of funds. Each fund is a self balancing accounting entity reporting the assets, liabilities, net assets and performance of the fund. The types and sub types of funds and their purposes are presented below.

## Fund Structure:

Governmental Funds - Uses the modified accrual basis of accounting and budgeting.
General Fund - To account for basic governmental services supported mainly by property taxes. For example; Police and Fire \& Rescue. Accounts for all sources and uses of funds not required to be accounted for in another fund. Basis of budgeting same as accounting except for property tax revenue, budget reflects the full levy for the current year only and is not adjusted for deferral.

Special Revenue - To account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes. An example would be a Federal Grant, other than for a capital project. For example, this includes the Community Development Block Grant, School Cafeteria, School Categorical Aid grants, the Residential Solid Waste Fund and the Parking Activity Fund.

Capital Projects - To account for acquisition or construction of major capital facilities. For example, this includes the General Fund Projects of each year's Capital Improvement Program. Also includes the Tolend Road Landfill Closure Fund. This excludes capital projects pertaining to Proprietary Funds which are accounted for within those funds.

Proprietary Funds - Uses the accrual basis of accounting and budgeting, except that budgeted capital outlay items are treated as assets for accounting purposes and not reflected as expenditures.

Enterprise Funds - To account for operations financed (primarily by user fees) and operated in a manner similar to private business. This includes the Water, Sewer, Arena and Dover Industrial Development Authority funds.

Internal Service - To account for services provided to various departments of the City on a cost reimbursement basis. This includes the Workers Compensation Funds, Garage Fund, Central Stores and the 457 Deferred Compensation Fund.

Fiduciary Funds - Uses the accrual basis of accounting, except for Expendable Trusts which use modified accrual basis. These funds are not generally budgeted as they are restricted to specific uses.

Trust Funds - To account for moneys held by the City Trustees to meet the intended purpose of the trust instrument. Types include Expendable and Non-Expendable. Expendable trusts can spend the principal for the intent of the trust, such as the Motor Vehicle Waste Reclamation Fund. NonExpendable can spend only accumulated income. These make up the majority of Trust Funds and include the Cemetery Perpetual Care and Maintenance Funds.

Agency Funds - To account for moneys held by the City acting as agent to individuals, private organizations, or other governmental units. An example is Performance Bonds held for specific purposes or the Cocheco Riverwalk Fund.

An important concept to remember is that only the minimum number of funds should be established to be consistent with legal and operating requirements of the City. Excess number of funds can result in inflexibility, undue complexity, and inefficient financial administration. For efficient cash administration the City operates with a centralized cash account, reflected within the General Fund, for all funds except trust.

## Accounting Structure and Basis

## Basis of Accounting and Budgeting of Funds:

Modified Accrual - Revenues are recognized when measurable and available (cash received during fiscal year or within 60 days of year end).

Expenditures are recognized in the period when the liability is incurred, if measurable regardless of when cash is disbursed. An exception is made for unmatured interest on general long term debt which is recognized when due.

Accrual - Revenues are recognized when earned and become measurable regardless of when cash is received.

Expenses are recognized in the period when the liability is incurred, if measurable, regardless of when cash is disbursed.

## Budgetary Accounts:

A budgetary account for revenues and expenditures is identified using six sets of numbers. The first series of numbers relates to the fund, the second the function. A function represents a cost center within a fund. Function usually denotes a division of a department. These numbers are found in the upper left hand corner of the detail pages within a department's section of the budget. The third set relates to the object of the transaction. The next 2 series of numbers relate to Project \& Fiscal Year, used mainly with grants and Capital Projects. The final set relates to the Department. The budget is primarily organized by department, then function. Functions are categorized according to the following major categories:

41000 General Government - Functions which support general operations to both the public and other departments of the city, including the legislative body. For example, the Planning Department.

42000 Public Safety - Functions which provide protection of the citizenry and its property. For example, the Police Department and Fire and Rescue.

43000 Public Works - Functions which provide the construction and maintenance of the infrastructure of the city, such as buildings, roads, drains and utilities. For example, Community Services Department's Streets and Drains Division.

44000 Human Services - Functions which provide social services to the economically disadvantaged. For example, the Human Services' Welfare Division.

45000 Culture and Recreation - Functions which provide cultural, including informational services, and recreational activities for the citizens. For example, the Public Library and the Community Services Department's Indoor Pool Division.

47000 Debt Service - Functions which accounts for the payment of principal and interest on both long and short term debt, such as bonds or Tax Anticipation Notes. Found in the General Fund only under the Other Charges tab.

49000 Transfers - Functions which accounts for the transfer of funds from the General Fund to other funds of the city.

48000 Intergovernmental - Functions which accounts for payments to other governmental unit, such as the County Tax apportionment.

46900 Education - Functions which provide educational services to all ages of citizens, mainly grades one through twelve.

## Accounting Structure and Basis

The third series of numbers relates to a revenue or expenditure object. A series of standard revenue and expenditure objects is used for all budgeted funds. Revenue are categorized by source of the funds. Expenditures are categorized by the primary object of expenditure. The following explains the major budget categories for both revenue and expenditures accounts:

## Revenue - 3000 Account Series

3100 Taxes - Revenue derived from the levying of taxes, such as 3110 Property Taxes. Also includes Tax Interest and Penalties 3190.

3200 Licenses \& Permits - Revenue from fees collected for issuance of licenses or permits to individuals and businesses. For example, Motor Vehicle Permits, 3220.

3300 Intergovernmental - Revenue from other governments, such as the state. For example, the Shared Revenue Block Grant received from the State, 3351.

3400 Charges for Services - Revenue from user fees for services rendered. For example Ambulance Services, 3425.

3500-3600 Misc. Revenue - Revenue derived from various sources mainly relating to the use of property and money. For example from penalties assessed or late charges, revenue derived from use or sale of city assets and Investment Income 3610.

3700 Education - Revenue received from the School Department. For example, tuition from other communities and State aid to education.

3910-3920 Operating Transfers In - Revenue received from other funds of the City. For example, Transfer from Trust Fund 3918.

3930-3999 Other Financing Sources - Revenue not otherwise categorized. For example, Budgetary Use of Fund Balance 3999.

## Expenditures - 4000 Account Series

4100 \& 4200 Personal Services - Expenditures related to salaries, wages and fringe benefits for regular and temporary full time, part time and seasonal employees. For example, 4130 Overtime.

4300-4500 Purchased Services - Expenditures for goods and services obtained from vendors for operations. For example, 4334 Legal Fees.

4600 Supplies - Expenditures for supplies and materials needed for operations. For example, 4610 Office Supplies.

4700 Capital Outlay - Expenditures for the acquisition of assets with a useful life of three years or more and a cost of $\$ 10,000$ or more. For example, 4741 Machinery \& Equipment.

4800 Other - Expenditure for goods and service not previously classified. For example, 4810 Membership Dues.

4910 Operating Transfers Out - Amounts transferred to other funds that are not considered operational expenditures of departments.

4920 Debt Service - The payment of principal \& interest due on outstanding debt.
4950 Education - Expenditures related to school operations.
4990 Intergovernmental - County Tax.

## Accounting and Budgetary Definitions

ACCRUAL BASIS. Accounting basis which records the effect of transactions and other events in the period in which they occur, rather than the period the cash is received or paid or other asset transfer occurs.

ABATEMENT. A cancellation of all or part of a levy or service charge. A property tax abatement is usually a result of a decrease in the assessed value of a property. Abatements also apply to Water and Sewer billings.

ANNUAL BUDGET. A budget that applies to a single fiscal year. Dover's fiscal year runs from July 1 of one year until June 30 of the following year.

APPROPRIATION. A legal authorization granted by the City Council to incur expenditures and obligations for a specific period.

ASSESSED VALUATION. A valuation upon real estate as a basis for levying taxes.
ASSET. Anything having a commercial or exchange value.
BASIS OF ACCOUNTING. A term used to refer to when revenues, expenditures, expenses and transfers and their related assets and liabilities are recognized and reported within the financial statements. Also refer to Accrual and Modified Accrual. See the Accounting Structure and Basis section for more information.

CAPITAL IMPROVEMENTS PROGRAM. Also referred to as CIP. A separate budgetary process that occurs to appropriate funds for projects that are capital in nature and generally financed by long term debt. The CIP budget process precedes the annual budget process.

CAPITAL ASSETS. Long-lived tangible assets obtained or controlled as a result of a past capital outlay or other event such as donation. Includes: land, buildings, improvements to buildings and equipment.

CAPITAL OUTLAY. Expenditures resulting in the addition or acquisition of assets to the City, generally in excess of $\$ 10,000$ with a service life of greater than three years.

CONSTANT DOLLARS. Dollars adjusted for inflation using a specified year as the base year in order to ascertain actual purchasing power over a period of time.

DEBT. An obligation of the city resulting from borrowing money. These can be short term in nature ( $1-3$ years) in the form of notes (Tax Anticipation Notes) or long term (5-20 years) in the form of bonds or capital leases. Can also refer to unpaid purchases of goods and services.

DEBT LIMIT. The maximum amount of debt legally permitted. Also see Capital Improvements and Debt section.

DEBT SERVICE. The payment of principal and accrued interest due on outstanding debt.
DEFERRED REVENUE. Amounts for which asset recognition has been met, but for which revenue recognition have not been met. For example, under the modified accrual basis of accounting, amounts that are measurable, but not available (not collected within 60 days after fiscal year end).

DEFICIT. Relating to financial position (1) the excess of liabilities of a fund over its assets. Relating to operations (2) the excess of actual expenditures over actual revenue during a fiscal year.

DEFICIT SPENDING. Excess of expenditures over revenue. The net loss lowers fund balance. Continued deficit spending can place the fund's net assets into a negative position requiring additional borrowing. Also see Use of Fund Balance.

## Accounting and Budgetary Definitions

DEPRECIATION. The apportionment of the cost of a capital asset expensed over the number of years of its estimated service life. Budgeted funds that show depreciation are Enterprise Funds, i.e. Water, Sewer and Arena Funds.

ENCUMBRANCES. Commitments related to unperformed contracts for goods or services. Used in budgetary control, they represent the estimated amount of expenditures ultimately to result if unperformed contracts are completed.

ENTERPRISE FUNDS. A fund established to account for the operations financed and operated in a manner similar to private business, primarily supported by user fees. Includes Water, Sewer, Arena and the Dover Industrial Development Authority. Also included in the Enterprise Fund Totals are the Internal Service Funds. Internal Service Funds are similar in nature to enterprise funds, with the City as the main customer.

ESTIMATED REVENUES. The budgetary estimates of revenue to be received from various sources.
EXPENDITURES. The measurement of net decreases in financial resources within governmental funds. This includes current operating expenses, debt service and capital outlays.

EXPENSES. The measurement of outflows or other decreases in assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the ongoing central operation.

FISCAL YEAR. A 12 month period to which the annual operating budget applies and at the end of which the city determines its financial position and the results of operations.

FIDUCIARY FUND TYPES. To account for assets held by the government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and /or other funds.

FUND. A fiscal and accounting entity with a self balancing set of accounts for recording results of operation and reflecting related assets and liabilities.

FUND BALANCE. The accumulated equity balance in a governmental fund resulting from operations over the years. This is the difference between fund assets and fund liabilities (also see Net Assets).

GENERAL FUND. A fund used to account for basic governmental services supported generally by taxes. Accounts for all financial resources not required to be accounted for in another fund.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP). Uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

GOVERNMENTAL FUND TYPES. Funds used to account for the acquisition, use and balance of expendable financial resources and the related current liabilities, except those accounted for in proprietary or fiduciary funds.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. See Other Charges Section for information relating to the city's Internal Service Funds.

INVESTED IN CAPITAL ASSETS. A component of net assets that consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt that is attributed to the assets.

LIABILITIES. Claims arising from present obligations to transfer assets or provide services in the future resulting from past transactions or events.

## Accounting and Budgetary Definitions

MEASUREMENT FOCUS. The accounting convention that determines (1) which assets and liabilities are included on a government's balance sheet and where they are reported there, and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

MODIFIED ACCRUAL BASIS. Accounting basis under which revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred, except for long term debt interest, which is recognized when due.

NET ASSETS. Total assets less total liabilities, i.e., the equity or net worth of a fund. Components include Invested in Capital Assets, Restricted and Unrestricted Net Assets.

NET INCOME. Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

NOMINAL DOLLARS. Dollars unadjusted for inflation. (Also see Constant Dollars.)
PRESENT VALUE. The discounted value of a future amount of cash, assuming a given interest rate.
OPERATING BUDGET. See Annual Budget.
PROPRIETARY FUND TYPE. The classification used to account for a government's ongoing organizations and activities that are similar to those found in the private sector and whose operations are financed primarily by user fees.

RETAINED EARNINGS. The accumulated equity balance in an enterprise or internal service fund resulting from operations over the years. This is the difference between fund assets and fund liabilities and therefore includes equity in fixed assets.

REVENUES. (1) For governmental funds - Increases in net current assets from other than expenditure refunds. Debt proceeds and transfers classified separately. (2) For proprietary funds - Increases in net total assets from other than expense refunds and capital contributions. Residual and operating transfers classified separately.

SERIAL BONDS. Bonds whose principal is repaid in periodic installments over the life of the issue. This is the only type of general obligation bond allowed for public improvements by municipalities in NH.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes.

TAX LEVY. An annual amount of taxes imposed by the city on property owners in support of its fiscal year budget.

TAX RATE. The rate per $\$ 1,000$ of assessed valuation of property used to calculate the tax assessment of a parcel of property. The rate is derived by dividing the amount to be raised in taxes by the total assessed value of the City divided by 1000 .

TAX ANTICIPATION NOTES. Notes issued in anticipation of future tax collections, the proceeds of which provides cash for operations. These notes are payable within one year of issue.

USE OF FUND BALANCE. Term used for budgetary purposes to reflect the amount that budgeted expenditures (appropriations) exceed estimated revenues. This budgeted net loss is financed by use of a fund's fund balance available from previous fiscal years. For accounting purposes this is not considered revenue. Also see Deficit Spending.

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