

# ***City of Dover, NH***



## **Proposed Capital Improvements Program**



**Fiscal Years 2015–2020**

**Submitted by:  
J. Michael Joyal, Jr.  
City Manager**

**October 2, 2013**



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# Capital Improvements Program

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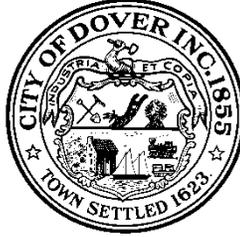
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# Capital Improvements Program

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## *City of Dover, New Hampshire* OFFICE OF THE CITY MANAGER

October 2, 2013

To the Honorable Mayor and Members of the City Council:

I respectfully submit to you a proposed Capital Improvements Program (CIP) for Fiscal Years 2015 through 2020. The CIP is a major City-wide planning effort that takes place at the beginning of each budget cycle for the next fiscal year and includes the projects essential to meeting the immediate and long-term needs of our citizens and business community. This CIP document contains descriptions of major projects to be undertaken and a comprehensive financing plan to fund their implementation drawing from a combination of operating budget, reserve, debt, grant and reprogramming of previously authorized funds.

The projects identified in this CIP represent the legitimate equipment and infrastructure needs supporting the diverse requirements of our community. In reviewing the projects submitted to me by the various departments, I have attempted to consolidate, prioritize, schedule and subsequently develop a financing plan for only those projects that are considered mandatory to comply with federal or state regulatory requirements or essential in fulfilling one or more of the following criteria:

- Protect the health and safety of employees and/or the community at large
- Significantly improve the efficiency of existing services
- Preserve a previous capital investment made by the City
- Significantly reduce future operating costs or increase future operating revenues

In this document, I have proposed a multi-year capital project schedule and developed a financial plan that will support the City's needs by using varied sources of funding that continue our ongoing need to migrate away from the use of debt. As noted in past years, the City has made notable progress in weaning itself from the use of debt for regular recurring projects and increasing the funding of capital outlay and reserve funds in the annual operating budget of the General Fund. Again, in the coming years, this Capital Improvements Program proposes to sustain a positive trend of including increased regular, recurring capital maintenance within our annual operating budgets including the ongoing funding and use of capital reserves in order to reach more appropriate levels for a community of our size and character.

Although this proposed CIP reflects continuing increases in operating funds being allocated for capital needs, it must be emphasized that our financial policies and our tax cap Charter provisions require careful consideration in balancing ongoing program and service costs with the need to adequately maintain and invest in the existing facilities and infrastructure. Continuing use of impact fees for needed infrastructure expansion, targeted user surcharges for existing equipment and facilities

# Capital Improvements Program

upgrades, and increased emphasis on encouraging and supporting public/private partnerships will be necessary.

As you review the various capital projects and financing proposed to be undertaken over the course of the next six years, please keep in mind that we are stewards of our community charged with identifying and responding to the needs of our community that exist not only today but long into the future. Not only must our planning efforts address the varied needs of our community's residents and businesses but those efforts must be accomplished within the parameters of our financial policies intended to sustain and improve our City's financial condition. With that stated, I look forward to working with the Planning Board and the City Council as we work through the review of this year's proposed CIP and subsequently establish our next six year plan for capital projects.

In closing, I wish to acknowledge the efforts of our city staff and Department Heads and their continuing dedication in meeting the needs of our community. In striving to achieve our community's collective vision and direction as communicated by our Mayor, City Council and many citizen boards and commissions, they work diligently and efficiently to maintain our facilities and deliver the services that support the quality of life that our community has come to expect and enjoy.

Respectfully submitted,



J. Michael Joyal, Jr.  
City Manager

# Capital Improvements Program

## *Introduction*

The Capital Improvements Program (CIP) serves as the City's long range planning document for the purchase or construction of capital assets. It reflects the individual projects, how they would be financed according to adopted City Council policy and the impact of the projects on the Property Tax rate and the Water/Sewer rates.

Incorporated into the program are the City Financial Policies adopted by the City Council. The 32 policy goals cover major items from minimum fund balance requirements to City debt limits. The purpose of the policies is to present financial goals the City must achieve and maintain. Achieving and maintaining the policies will benefit the City through controlling debt, better planning, proper financing of capital items and the potential for increasing the City's bond rating.

The premise of the policies as they relate to the CIP is to insure proper financing of capital projects and that all projects should not be debt financed. By avoiding bonding for all projects, the long term costs to the City are reduced.

## *CIP Project Criteria*

In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of \$25,000 or more and have a useful life of three years or greater. In addition, the project needs to satisfy at least one of the following:

- ◆ Protect the health and safety of employees and/or the community at large
- ◆ Significantly improve the efficiency of the existing services
- ◆ Preserve a previous capital investment made by the City
- ◆ Significantly reduce future operating costs or increase future operating revenues

## *Financing Criteria*

Once a project qualifies, financing is analyzed using the following criteria:

### Debt Financed

Purchase of assets of \$250,000 or more, nonrecurring within a five year period, are recommended for debt financing. This includes design costs for projects even when the costs occur a year earlier. The project must also have a useful life of five years or greater. The City issues tax exempt debt (in most instances) to finance the projects and the principal and interest are paid over the useful life of the asset. The purpose of debt financing is to avoid an outright purchase of the asset where the impact would be too great for one budget period. The analysis includes 5, 10, 15 and 20 year amortization (level principal payments) of debt financed projects.

# Capital Improvements Program

## Reserve Trust Financed

Purchase of assets over \$25,000, recurring or not, may be acquired with Reserve Trust Funds. Reserve Trusts can be established for a specific item or a type of item. The City has the following Reserve Trust funds that can be used for capital needs, one each for the Water, Sewer, and General Funds for infrastructure and equipment, Transportation Reserve, School Facilities Reserve, Cemetery Maintenance Reserve, Parks/Playground Improvements Reserve, Police Facilities Reserve, Fire & Rescue Facilities Reserve, Recreation Facilities Reserve, and an Arena Improvements Reserve. These are general in nature as to type of item and restricted to items identified within the CIP.

## Grant Financed

Purchase of assets over \$25,000 may be partially or wholly funded by grants from the State or Federal government. The grant amount only is reflected in this section and the local share, if any, is reflected in the appropriate financing section. Except for the City's share, State administered projects are not reflected within the CIP.

## Existing Funds Financed

After the CIP projects are submitted and compiled, any items that can be financed with existing funds are identified. This could be any funds available from savings from another project or other source of funds. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.

## Operating Budget Financed

Purchase of assets of less than \$250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. A \$250,000 appropriation in the General Fund has an \$.09 tax rate impact or .4% (four tenths of one percent). Annual programs, whether over \$250,000 or not, are best suited for operating budget financing due to the ongoing nature of the program. A general rule of thumb is recurring items continually purchased with debt financing will result in a annual debt service costs of 130% to 150% of the purchase price of item's initial cost, depending on rates and term. Thus, to continually bond for a recurring project will result in debt service costs higher than the annual amount being bonded for the project.

## ***Economic and Financial Condition***

### Local Economy

The local economic environment over the past fiscal year has shown moderate improvement. Specific sectors, which have done better include advanced manufacturing, commercial multi-unit residential construction as well as a variety of services involving marketing and management consulting, healthcare, fitness and cleaning. General retail areas continue to show single digit, but consistent improvement.

Economic development activity continues to support local business retention and expansion despite the continued restrictions of critically important credit and financing availability for local small businesses and business start ups.

Through aggressive business relocation outreach, coupled with stringent municipal spending restraints in the City's operations, Dover has successfully brought over 50 new/expanded businesses and 450 jobs to the City in the last five years.

The expanding healthcare industry in the City, its proximity to UNH, Pease Tradeport, and the Portsmouth Shipyard have continued to add stability and diversity to the economic mix and has kept Dover unemployment well below that of New Hampshire, New England and the surrounding communities as well as the nation. Continuing to be the fastest growing City in New Hampshire continues to help Dover statistics as well. Dover's 10.4% growth rate of households with children under the age of 18 has kept a younger population demographic for the City over the past decade.

New Hampshire's GDP and labor force, in moderate decline since 2008, has now stabilized to some extent. The labor force of Dover has continued to grow about 1% per year with slight variations above and below that trend line. Dover now has approximately 3% more jobs than it had in 2008 at the start of the recession.

Dover's local current unemployment rate is 4.1% which is 1% lower than this time last year. The City's unemployment rate has consistently been lower than that of the United States as a whole, (7.3%) and the State of New Hampshire (5.1%). At the end of fiscal year 2013, the rate continued to show a slight decrease, while the national unemployment rate remained relatively flat.

In combination with the current economic environment and unemployment levels the median per capita income in Dover was \$31,795, median household income was \$57,083; median family income was \$80,994.

Multi-Unit residential development has increased markedly in the City with moderate commercial growth during fiscal year 2013. This growth includes projects downtown (construction of 16 apartment units at the intersection of Silver Street and Central Avenue), on the waterfront (the Dickenson Development project), as well as smaller rehabilitation projects along Central Avenue.

A consultant retained to work with the Planning Department and Planning Board to review the zoning along the roadways leading to and from downtown has developed preliminary draft regulations. These changes to the zoning code would increase flexibility along these roadways, while defining a look and feel for the built environment. A goal of this work is to reinforce the City's commitment to fostering a strong downtown core, which continues to foster growth and development.

## ***Economic and Financial Condition***

Residential sales continue to improve moderately as inventory scarcity, rising mortgage rates and selling prices combined with more stringent down payment and credit quality requirements from lenders bring buyers and sellers into the market in the short term but put a brake on the long term growth prospects.

The First Street development, a \$12,250,000 mixed use development on a 30-40% utilized City owned parking lot is expected to provide a \$275,000 annual tax ratable minimum guaranteed for at least 24 years. Based upon the strong interest in this parcel, the City is reviewing opportunities to convert three other City owned parking lots into sites for redevelopment. These downtown infill projects will continue to keep the City core vibrant.

Three companies are putting in brewpubs in the downtown. In 2011, the conversion of 120,000 square feet of office space within the Cocheco Millworks into 120 residential units was approved. Demand was so strong that the first two phases of conversion were merged into one phase, and 74 of the 120 planned apartments are completed and fully occupied. The remaining 46 are due to start construction this fiscal year, if the demand remains steady.

Enterprise Park is now being considered for new builds by three companies both as expansions of current tenants and for relocation from out of state. Land options for a second Economic Development Park are being identified. Enterprise Park has netted \$2.4 million in taxes to date and is now providing \$497,000 in property taxes every year along with 420 jobs from 15 companies in residence. A new park would add depth to Dover's non-residential market, and would allow for more diversity in footprints, so that Dover would continue to be an attractive location for businesses looking for development sites ranging from 25,000 square feet buildings to over 100,000 square feet. Currently, Dover has not fully taken advantage of this potential.

The Exit 9 corridor off the Spaulding Turnpike, in addition to the 100,000 square feet medical practice building in full occupancy, now has a large dental facility and a dialysis center in operation, both with significant business success and full employment. This corridor, anchored by Liberty Mutual, continues to attract larger commercial and industrial users to the City and continues to be a benchmark for economic development activities.

The real estate sales activity in Dover for FY13 was 904 transactions versus 742 for FY12. This level of activity represents transfers of 9.1% of taxable parcels during FY13 slightly higher than the level of 7.5% in FY12. In conjunction with this activity, the number of taxable parcels increased from 9,899 in FY12 to 9,950 in FY13, a less than 1% increase. The volume of taxable parcels in combination with a stabilization of property values has resulted in the estimated equalized property value per capita changing from \$89,532 for FY12 to \$89,979 in FY13, an increase of 0.5% for the fiscal year.

The percentage of uncollected taxes for the current tax levy at the end of fiscal year 2013 was 4.7% (the actual amount changed from \$3.0 million to \$3.1 million). There were 307 parcels from the current tax levy with outstanding taxes that had a lien placed, down from 355 last year. Although the number of delinquent parcels decreased by 48, or 13.5 percent (the actual amount of the lien changed from \$1,563,176 to \$1,539,994).

The number of motor vehicle permits was consistent with 30,516 in FY13 as compared to 30,838 in FY 12. The number of building permits increased from 381 in FY12 to 436 in FY13 and the average permit value increased from \$62,427 to \$114,858.

## ***Economic and Financial Condition***

### Financial Condition

The liquidity of the General, Water and Sewer Funds is good and continues to show a favorable trend. This is based on the quick ratio which is a measure of current assets (excluding inventories) divided by current liabilities. The General Fund had a quick ratio of 1.77 with Water and Sewer Funds of 1.71 and 1.46, respectively. A ratio of 1 is considered satisfactory.

The amount of debt incurred by the City remains below the State statutory limits as set forth in RSA 33:4-a for the City and School District, and RSA 33:5-a for the Water Fund. There is no statutory debt limit for the Sewer Fund. The State statutory limit for the City is 3% of Base valuation as determined by the New Hampshire Department of Revenue Administration (NH DRA), the statutory limit for the School District is 7% of Base valuation as determined by NH DRA, and the statutory limit for the Water Fund is 10% of base valuation as determined by NH DRA. As of June 30, 2013 the City had utilized 62.3% of its statutory debt limit, the School District utilized 11.6% of its statutory debt limit, and the Water Fund had utilized 5.4% of its statutory debt limit.

The City Council established self-imposed policy limits that are significantly lower than those set by State statute. As of June 30, 2013 the percent of the City's more conservative debt policy used was 95.8%, the School was 41.5%. General Fund net debt per capita is at \$2,250, an amount considered reasonable for a municipality the size of Dover. The General Fund's net debt to equalized value is 2.46%. The General Fund's net debt service as a percent of budget is 9.4%. This measure is close to the 10% limit recommended by policy, it is partially as a result of a higher rate of debt pay down resulting in a favorable reduction in the cost for debt.

The Water fund is at 100% of the City Council self-imposed policy limit. The Sewer fund remained within the City Council self-imposed policy limits with 36.7% being utilized. Net debt service to budget in the Water Fund is 32.7% and 20.7% within the Sewer Fund, within the 40% set by policy.

### Condition Summary

The majority of the City's economic and financial indicators have shown moderate growth over the past year. Changes in indicators continue to be monitored and actions taken to preserve the City's economic and financial position. Current measures and trends at the local level suggest a moderate level of positive economic and financial activity continuing during the near term, with anticipation of a consistent up-turn occurring over the longer term.

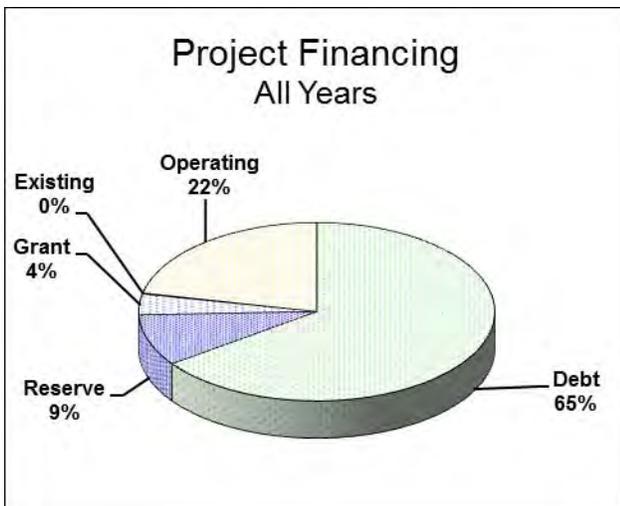
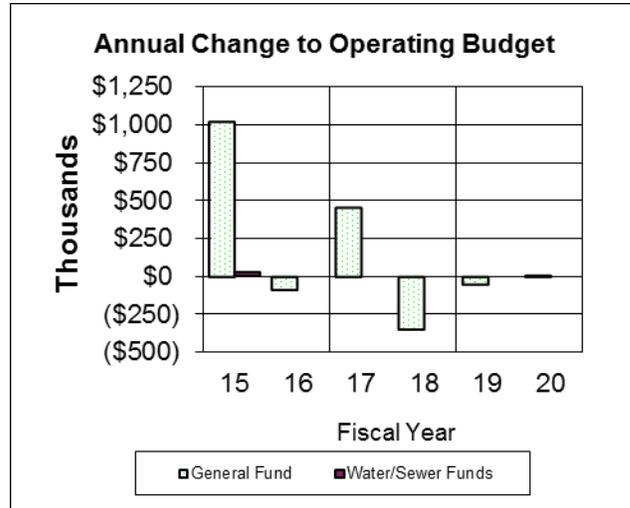
The financial positions of the major funds of the City are considered healthy. Proactive financial management efforts continue to focus on maintaining adequate reserves in all of the City's major funds, invest in capital needs of the community, while simultaneously prioritizing funding and preserving core municipal services.

# Capital Improvements Program

## Policy Issues

The City Financial Policies contain a policy issue regarding the manner in which the City finances its projects. Certain projects, due to their nature, are better suited to outright purchase out of the operating budgets. Certain credit rating agencies also view 3 – 5% of annual appropriations for capital outlay as beneficial, saving interest expense and providing flexibility to absorb additional long term debt service, if necessary, to minimize budgetary impact.

In FY14 the City’s General Fund percent of capital outlay to its portion of appropriations is 5.5%. In an effort to shift away from debt financing particular capital purchases in the FY14 budget, capital outlay was increased by \$183,387, from \$1,849,169 in FY13 to \$2,031,433 in FY14. Recurring projects continually debt financed will result in annual debt service costs of about **151% of the actual recurring amount**. Thus the tax rate is impacted by a higher amount for debt service than if full principal amount were added to the budget. This CIP continues to attempt to wean the City of debt financing of these types of projects over the course of the 6 years. In each year the annual budget financing for the General Fund Capital Reserve reflects \$575,000. The CIP reflects annual budget financing of \$1.8 million each year for General Street Improvements. The CIP reflects no debt financing for General Street Improvements. The CIP maintains funding of Police cruisers in the annual budget. The goal is to reduce the amount of debt the City would issue, thus reducing the City's carrying costs. Inclusion within an operating budget is recommended for certain projects due to the project's smaller dollar amount or its recurring nature. There will be an impact to the rates involved due to the inclusion of these projects within the respective operating budgets.



The purpose of the City Financial Policies is to give guidance to the City Council on parameters of debt burden when making debt authorizations. These parameters, and other measures, give the City Council and administrators alike the ability to weigh the impacts of debt to policy limits, debt service to budget, paydown of debt in 10 years, debt per capita, debt ratio to equalized value, etc. These are the measures of affordability by which debt should be approved and at what level, not some arbitrary debt retirement number.

# Capital Improvements Program

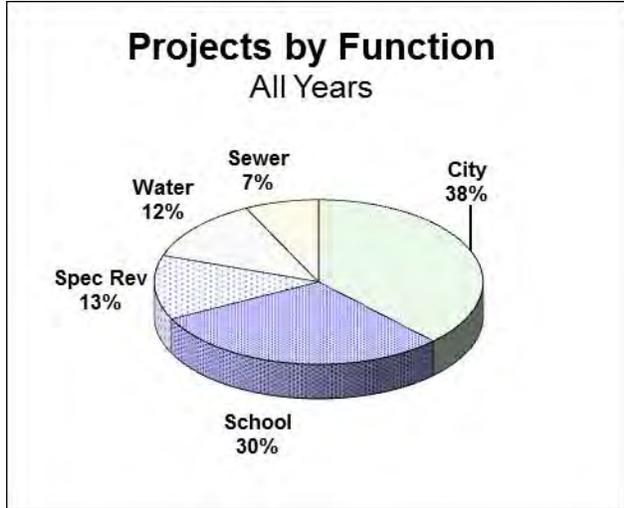
This CIP also reflects the funding of the Capital Reserve Fund for infrastructure and equipment for the General Fund. Capital Reserves are a savings mechanism for municipalities. By appropriating funds and placing them in reserve, the funds earn interest and help to mitigate long term borrowing needs. In addition, raising a set amount each year evens out the impact to the tax rate for larger purchases. The funding for a project remains available even in tight budget years.

## Major Projects

Listed below are projects with six year totals of \$1 million or more, regardless of financing source. These major projects make up 78.8% of the entire CIP.

| Major Projects                         | 2015       | 2016       | 2017       | 2018       | 2019      | 2020      | Totals     |
|--|------------|------------|------------|------------|-----------|-----------|------------|
| Capital Reserve - Infr & Equip         | 575,000    | 575,000    | 575,000    | 575,000    | 575,000   | 575,000   | 3,450,000  |
| PW Heavy Equipment                     | 200,000    | 200,000    | 200,000    | 200,000    | 200,000   | 200,000   | 1,200,000  |
| General Streets Improvements           | 1,800,000  | 1,800,000  | 1,800,000  | 1,800,000  | 1,800,000 | 1,800,000 | 10,800,000 |
| Street Recon - Silver Street           | 3,000,000  |            |            |            |           | 500,000   | 3,500,000  |
| Street Recon - Watson Road             | 200,000    | 1,052,000  | 100,000    |            |           |           | 1,352,000  |
| Street Recon - Broadway RR Culvert     |            | 2,000,000  |            |            |           |           | 2,000,000  |
| TIP - Replace Oak St Bridge            |            | 351,000    | 2,433,000  |            |           |           | 2,784,000  |
| Street Recon - Atlantic Avenue         |            |            | 1,300,000  |            |           |           | 1,300,000  |
| Street Recon - Piscataqua/Rabbit       |            |            | 200,000    |            | 1,500,000 |           | 1,700,000  |
| Street Ext. - Washington Street        |            |            |            |            | 150,000   | 1,000,000 | 1,150,000  |
| <b>Total City</b>                      | 5,775,000  | 5,978,000  | 6,608,000  | 2,575,000  | 4,225,000 | 4,075,000 | 29,236,000 |
| High School & Dunaway Field            | 571,500    | 4,000,000  | 9,000,000  | 9,400,000  |           |           | 22,971,500 |
| Regional Career Tech Improv.           | 328,500    | 8,000,000  | 4,000,000  |            |           |           | 12,328,500 |
| <b>Total School</b>                    | 900,000    | 12,000,000 | 13,000,000 | 9,400,000  | 0         | 0         | 35,300,000 |
| <b>Total General Fund</b>              | 6,675,000  | 17,978,000 | 19,608,000 | 11,975,000 | 4,225,000 | 4,075,000 | 64,536,000 |
| Downtown Parking System Imprv          | 500,000    | 11,000,000 |            |            |           |           | 11,500,000 |
| Parking Deck Third St                  | 100,000    | 200,000    | 1,200,000  |            |           |           | 1,500,000  |
| Economic Development Park              | 1,300,000  | 150,000    |            | 1,000,000  |           |           | 2,450,000  |
| <b>Total Speical Revenue</b>           | 1,900,000  | 11,350,000 | 1,200,000  | 1,000,000  | 0         | 0         | 15,450,000 |
| Water Capital Reserve                  | 500,000    | 500,000    | 500,000    | 500,000    | 500,000   | 500,000   | 3,000,000  |
| Water Main - Spaulding Turnpike        | 1,500,000  |            |            |            |           |           | 1,500,000  |
| Water System Facilities Upgrade        | 1,500,000  | 1,500,000  |            |            |           |           | 3,000,000  |
| Water Main - Main St/Washington St     |            |            | 100,000    |            | 1,000,000 |           | 1,100,000  |
| Water Main - Piscataqua/Drew Rds       |            |            | 200,000    |            | 2,000,000 |           | 2,200,000  |
| <b>Total Water Fund</b>                | 3,500,000  | 2,000,000  | 800,000    | 500,000    | 3,500,000 | 500,000   | 10,800,000 |
| Sewer Capital Reserve                  | 500,000    | 500,000    | 500,000    | 500,000    | 500,000   | 500,000   | 3,000,000  |
| Inflow/Infiltration Study & Mitigation | 300,000    | 300,000    | 300,000    | 300,000    | 300,000   | 300,000   | 1,800,000  |
| Sewer Main - Spaulding Turnpike        | 1,500,000  |            |            |            |           |           | 1,500,000  |
| <b>Total Sewer Fund</b>                | 2,300,000  | 800,000    | 800,000    | 800,000    | 800,000   | 800,000   | 6,300,000  |
| <b>Total Major Projects</b>            | 14,375,000 | 32,128,000 | 22,408,000 | 14,275,000 | 8,525,000 | 5,375,000 | 97,086,000 |

# Capital Improvements Program



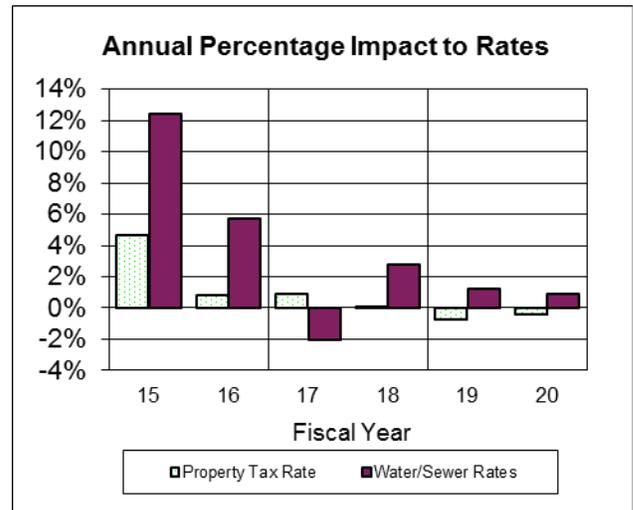
The graph shows the breakout of all years of the CIP projects by major function regardless of financing.

## Rate Impacts

Projects that are financed either by debt financing (long term bonds) or operating budgets have an impact to the respective rates of their funds. In the case of the General Fund projects, the impact is to the property tax rate. Based on the estimated assessed value for each year, the rate would increase \$.99 per \$1,000 of assessed value for Fiscal Year 2015 and a cumulative increase of \$1.23 by FY20. This is an annual increase of 2.65% over the FY14 estimated tax rate.

For Water and Sewer Fund projects, the Water and Sewer User Fees are impacted. This CIP reflects a combined Water and Sewer User Fee increase to the rates of \$1.39 per one hundred cubic feet of water consumption for Fiscal Year 2015 and a cumulative increase of \$2.48 by FY20. This is an annual increase of 3.4% over the FY14 combined rate.

The debt financing model used in this analysis makes assumptions on the timing of issuing debt. All CIP projects to be financed with debt are assumed to have a half-year interest payment in the first year and the first full principal and interest payment the following year. This results from the first year being financed either with short term notes (Bond Anticipation Notes or BANs) or a bond issued in the first or second quarter of the ensuing fiscal year. As a result, the impact to rates for a project in Year 1 is mainly in Year 2 of the CIP. Year 1 will only reflect a half-year of interest expense for a project and/or the full principal and interest of any projects being bonded that are already authorized. The City has traditionally issued long term debt so principal payments fall on June 15<sup>th</sup> and December 15<sup>th</sup> of each year. This places the disbursement of cash for debt service at time after taxes have been collected, decreasing short term borrowing and increasing investment income. In FY14 the City plans to issue bonds mid CY 2014 to accommodate the same debt service payment structure without incurring a full year of interest expense.



**Capital Improvements Program - FY2015-2020**  
**Net Financial Impact to Property Tax and User Fee Rates**  
**Debt and Operating Budget Financed Projects**

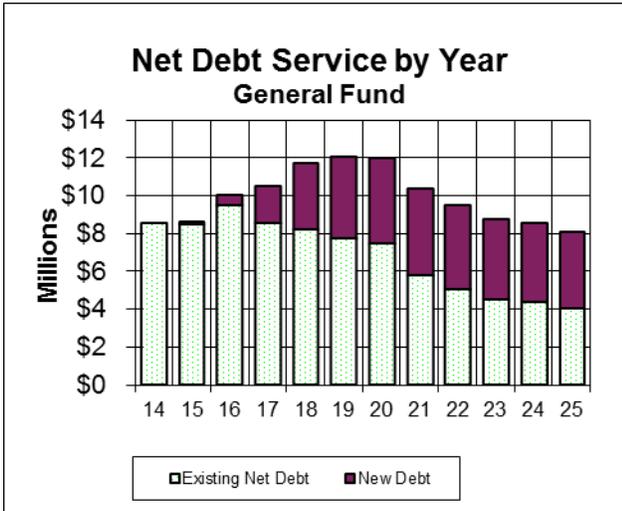
| <b>Estimated Property Tax Rate Change</b>  |              |              |              |              |              |              |
|--|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>City</b>  | <b>2015</b>  | <b>2016</b>  | <b>2017</b>  | <b>2018</b>  | <b>2019</b>  | <b>2020</b>  |
| Operating Bdgt   | 0.39         | (0.03)       | 0.17         | (0.13)       | (0.02)       | -            |
| Debt Financed  | 0.47         | -            | (0.18)       | (0.03)       | (0.08)       | (0.03)       |
| Change by Year   | 0.86         | (0.03)       | (0.01)       | (0.16)       | (0.10)       | (0.03)       |
| % Chng Comb  | 4.08%        | -0.11%       | -0.04%       | -0.58%       | -0.36%       | -0.11%       |
| <b>School</b>  |              |              |              |              |              |              |
| Operating Bdgt   | 0.02         | -            | -            | -            | -            | -            |
| Debt Financed  | 0.11         | 0.26         | 0.27         | 0.20         | (0.09)       | (0.07)       |
| Change by Year   | 0.13         | 0.26         | 0.27         | 0.20         | (0.09)       | (0.07)       |
| % Chng Comb  | 0.62%        | 0.96%        | 0.99%        | 0.73%        | -0.33%       | -0.26%       |
| <b>Combined</b>  |              |              |              |              |              |              |
| Operating Bdgt   | 0.41         | (0.03)       | 0.17         | (0.13)       | (0.02)       | -            |
| Debt Financed  | 0.58         | 0.26         | 0.09         | 0.17         | (0.17)       | (0.10)       |
| Change by Year   | 0.99         | 0.23         | 0.26         | 0.04         | (0.19)       | (0.10)       |
| % Chng Comb  | 4.69%        | 0.85%        | 0.95%        | 0.15%        | -0.69%       | -0.37%       |
| <b>Est. Tax Rate</b>   | <b>27.05</b> | <b>27.28</b> | <b>27.54</b> | <b>27.58</b> | <b>27.39</b> | <b>27.29</b> |
| <i>Estimated Rate reflects the impact of the CIP only.</i>   |              |              |              |              |              |              |
| <i>Amounts represent annual change to Tax Rate based on FY14 estimate of \$26.06 per \$1,000 of assessed value. % Change reflects the annual change to the total rate.</i> |              |              |              |              |              |              |

| <b>Water &amp; Sewer User Fee Rate Change</b>   |                |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Water</b>  | <b>2015</b>    | <b>2016</b>    | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    | <b>2020</b>    |
| Operating Bdgt  | 0.03           | -              | -              | -              | -              | -              |
| Debt Financed   | 0.40           | 0.06           | (0.09)         | 0.09           | 0.04           | (0.08)         |
| Change by Year  | 0.43           | 0.06           | (0.09)         | 0.09           | 0.04           | (0.08)         |
| % Chng Comb   | 3.83%          | 0.48%          | -0.68%         | 0.69%          | 0.30%          | -0.59%         |
| <b>Water Rate</b>   | <b>5.12</b>    | <b>5.18</b>    | <b>5.09</b>    | <b>5.18</b>    | <b>5.22</b>    | <b>5.14</b>    |
| <b>Sewer</b>  |                |                |                |                |                |                |
| Operating Bdgt  | -              | -              | -              | -              | -              | -              |
| Debt Financed   | 0.96           | 0.66           | (0.18)         | 0.27           | 0.12           | 0.20           |
| Change by Year  | 0.96           | 0.66           | (0.18)         | 0.27           | 0.12           | 0.20           |
| % Chng Comb   | 8.56%          | 5.23%          | -1.35%         | 2.07%          | 0.89%          | 1.47%          |
| <b>Sewer Rate</b>   | <b>7.49</b>    | <b>8.15</b>    | <b>7.97</b>    | <b>8.24</b>    | <b>8.36</b>    | <b>8.56</b>    |
| <b>Combined</b>   |                |                |                |                |                |                |
| Operating Bdgt  | 0.03           | -              | -              | -              | -              | -              |
| Debt Financed   | 1.36           | 0.72           | (0.27)         | 0.36           | 0.16           | 0.12           |
| Change by Year  | 1.39           | 0.72           | (0.27)         | 0.36           | 0.16           | 0.12           |
| % Chng Comb   | 12.39%         | 5.71%          | -2.03%         | 2.76%          | 1.19%          | 0.88%          |
| <b>Combined Rate</b>  | <b>12.61</b>   | <b>13.33</b>   | <b>13.06</b>   | <b>13.42</b>   | <b>13.58</b>   | <b>13.70</b>   |
| <i>Estimated Rate reflects the impact of the CIP only. Other budget adjustments will vary rate.</i> |                |                |                |                |                |                |
| <i>Amounts represent annual change to User Fees. Fees apply to 100 CF of water consumption.</i>     |                |                |                |                |                |                |
| <i>FY14 Water Fee - \$4.69 Sewer Fee - \$6.53 Combined - \$11.22</i>                                |                |                |                |                |                |                |
| <i>100 Cubic Feet = 748 Gallons</i>   |                |                |                |                |                |                |
| <b>Combined cost/gallon</b>   | <b>\$0.017</b> | <b>\$0.018</b> | <b>\$0.017</b> | <b>\$0.018</b> | <b>\$0.018</b> | <b>\$0.018</b> |

# Capital Improvements Program

## Debt Service

Debt service is the payment of principal and interest. In most cases, the principal is paid once a year and the interest paid twice a year. Net debt service is that portion of principal and interest paid by local revenues.

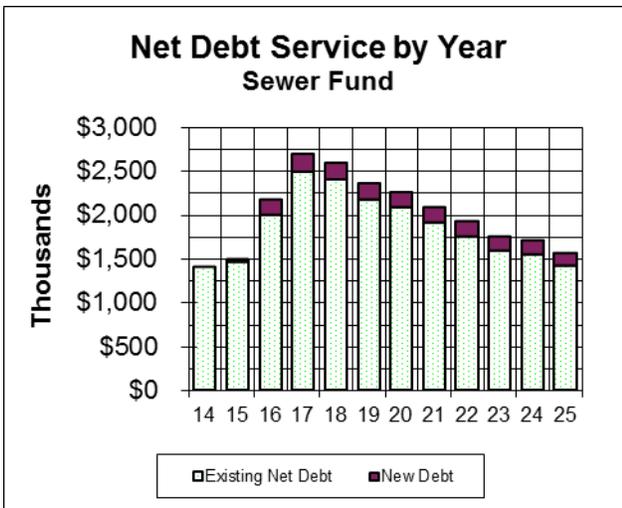
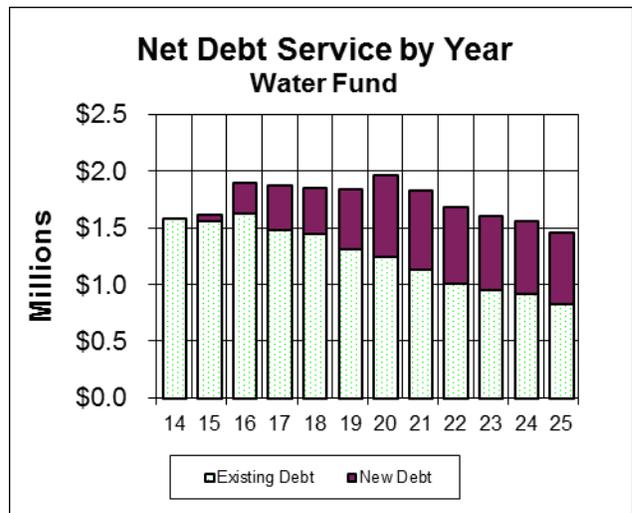


## General Fund

Net debt service in the General Fund under the proposed CIP will grow from \$8.5 million in FY14 to \$12 million in FY20. This represents an annual net debt service increase of 5.87% from FY14.

## Water Fund

Net debt service will grow from about \$1.6 million in FY14 to about \$2.0 million in FY20. This represents a 3.5% annual increase from FY14.



## Sewer Fund

Net debt service increases from about \$1.4 million in FY14 to about \$2.2 million in FY20. This represents a 8.1% annual increase from FY14.

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# Capital Improvements Program

## *Legal and Policy Debt Limits*

The State of New Hampshire, through RSAs 33:4-a and 33:5-a, sets the legal amount of debt a City may have outstanding at any one time. There are three such limits covering municipalities, schools and water utilities.

The limits are based on the locally assessed valuation for property taxation purposes as equalized to market value by the N.H. Department of Revenue Administration. The equalized value for debt purposes is then multiplied by the statutory percentages to achieve the legal debt limits. The percentages used for each limit are 3% for municipalities, 7% for schools and 10% for water utilities. Bonds for sewer projects are exempt from any debt limit.

The CIP assumes bonds to be issued for Tolend Road Landfill Closure will be exempt from the City's debt limit and will be State guaranteed, upon approval by Governor and Council (RSA 33:3-e & f). A fourth limit applies to existing and authorized debt of the Dover Business and Industrial Development Authority (DBIDA) and was set by special legislation at \$5 million. Any newly authorized debt of DIBDA will be covered by RSA 162 which was adopted by the City Council in 2004. The debt limit for projects authorized under this RSA is 8% of the most recent assessed valuation.

In addition to the statutory limits, the policy goals of the City recommend additional restrictions based on the statutory limits. The City policies recommend a limit for each area to a percent of their statutory limit as follows: City 65%, School 28%, Water 5%. In addition, the City's policies restrict the Sewer Fund to 1.5% of equalized assessed value.

City debt remains within the statutory limit, reaching a maximum level of 60.8% of the limit in FY15 with a dropoff to a level of 46.6% in FY20. School debt remains within the statutory limit, reaching a maximum level of 24.1% of the limit in FY17. Based on the proposed CIP, it is estimated that City debt will be at 93.5% of the policy limit in FY15 with a dropoff to 71.7% of the policy limit in FY20. This rise in the City level is mostly due to the New Police Facility project approved in the FY14 CIP. It is estimated the School debt will be at 85.6% of the recommended policy limit in FY17 based upon the proposed CIP. These estimates are based on projecting an equalized value for the City.

The Water Fund is within the statutory policy debt limit based upon the proposed CIP. Based on the proposed CIP, it is estimated that the Water Fund will be at 100% of the recommended policy limit in FY15 then dropoff to a level of 80.6% in FY20. This is mostly due to the North End Pressure Zone project debt approved in FY11 and FY12 CIP, as well as the Water System Facilities Upgrades proposed for FY15 and FY16. The Sewer Fund has plenty of bonding capacity remaining, due to the large federal aid payments on the debt for the River Street Pump Station upgrade and WWTP Aeration Blowers project. Both funds are able to finance some projects through the use of capital reserve funds, thus avoiding bonding.

**Capital Improvements Program - FY2015-2020**  
**Debt Limits - Statutory and City Policy Levels**

| <b>City Estimated Legal Debt Limits</b> |                               |                                |                             |
|---|-------------------------------|--------------------------------|-----------------------------|
| <b>FY End</b>                           | <b>Statutory<br/>3.0% EAV</b> | <b>Policy<br/>65% of State</b> | <b>Outstanding<br/>Debt</b> |
| 2014                                    | 84,053,656                    | 54,634,876                     | 52,338,813                  |
| 2015                                    | 84,985,633                    | 55,240,661                     | 51,659,450                  |
| 2016                                    | 85,835,488                    | 55,793,067                     | 51,048,593                  |
| 2017                                    | 86,693,842                    | 56,350,997                     | 49,941,727                  |
| 2018                                    | 87,560,779                    | 56,914,506                     | 48,112,554                  |
| 2019                                    | 88,436,387                    | 57,483,652                     | 46,251,343                  |
| 2020                                    | 89,320,753                    | 58,058,489                     | 41,654,227                  |

| <b>School Estimated Legal Debt Limits</b> |                               |                                |                             |
|---|-------------------------------|--------------------------------|-----------------------------|
| <b>FY End</b>                             | <b>Statutory<br/>7.0% EAV</b> | <b>Policy<br/>28% of State</b> | <b>Outstanding<br/>Debt</b> |
| 2014                                      | 196,125,197                   | 54,915,055                     | 22,759,884                  |
| 2015                                      | 198,299,809                   | 55,523,947                     | 32,327,884                  |
| 2016                                      | 200,282,806                   | 56,079,186                     | 42,420,852                  |
| 2017                                      | 202,285,632                   | 56,639,977                     | 48,466,684                  |
| 2018                                      | 204,308,484                   | 57,206,376                     | 45,187,983                  |
| 2019                                      | 206,351,571                   | 57,778,440                     | 41,546,476                  |
| 2020                                      | 208,415,089                   | 58,356,225                     | 37,982,024                  |

| <b>Water Estimated Legal Debt Limits</b> |                              |                               |                             |
|--|------------------------------|-------------------------------|-----------------------------|
| <b>FY End</b>                            | <b>Statutory<br/>10% EAV</b> | <b>Policy<br/>5% of State</b> | <b>Outstanding<br/>Debt</b> |
| 2014                                     | 280,178,853                  | 14,008,943                    | 15,163,573                  |
| 2015                                     | 283,285,442                  | 14,164,272                    | 15,524,679                  |
| 2016                                     | 286,118,295                  | 14,305,915                    | 14,421,600                  |
| 2017                                     | 288,979,474                  | 14,448,974                    | 13,111,009                  |
| 2018                                     | 291,869,263                  | 14,593,463                    | 14,798,797                  |
| 2019                                     | 294,787,958                  | 14,739,398                    | 13,386,266                  |
| 2020                                     | 297,735,842                  | 14,886,792                    | 12,000,242                  |

| <b>Net Sewer Estimated Legal Debt Limits</b> |                             |                            |                             |
|--|-----------------------------|----------------------------|-----------------------------|
| <b>FY End</b>                                | <b>Statutory<br/>Exempt</b> | <b>Policy<br/>1.5% EAV</b> | <b>Outstanding<br/>Debt</b> |
| 2014   | None                        | 42,026,828                 | 15,403,480                  |
| 2015   | None                        | 42,492,816                 | 22,831,133                  |
| 2016   | None                        | 42,917,744                 | 20,986,961                  |
| 2017   | None                        | 43,346,921                 | 19,228,705                  |
| 2018   | None                        | 43,780,389                 | 17,502,837                  |
| 2019   | None                        | 44,218,194                 | 15,951,379                  |
| 2020   | None                        | 44,660,376                 | 14,432,228                  |

| <b>DBIDA Estimated Legal Debt Limits*</b> |                                  |                        |                               |
|---|----------------------------------|------------------------|-------------------------------|
| <b>FY End</b>                             | <b>Statutory<br/>Flat Amount</b> | <b>Policy<br/>None</b> | <b>Outstanding<br/>Debt**</b> |
| 2014                                      | 5,000,000                        | None                   | 0                             |
| 2015                                      | 5,000,000                        | None                   | 0                             |
| 2016                                      | 5,000,000                        | None                   | 0                             |
| 2017                                      | 5,000,000                        | None                   | 0                             |
| 2018                                      | 5,000,000                        | None                   | 0                             |
| 2019                                      | 5,000,000                        | None                   | 0                             |
| 2020                                      | 5,000,000                        | None                   | 0                             |

| <b>Exempt from Limits &amp; Total Debt</b> |                              |                               |                           |
|--|------------------------------|-------------------------------|---------------------------|
| <b>FY End</b>                              | <b>Exempt<br/>From Legal</b> | <b>Exempt<br/>from Policy</b> | <b>Total<br/>Debt O/S</b> |
| 2014                                       | 22,808,526                   | 7,405,046                     | 113,070,796               |
| 2015                                       | 40,891,160                   | 18,060,027                    | 140,403,172               |
| 2016                                       | 39,142,344                   | 18,155,383                    | 147,033,388               |
| 2017                                       | 36,219,079                   | 16,990,374                    | 147,738,498               |
| 2018                                       | 33,329,663                   | 15,826,826                    | 141,428,997               |
| 2019                                       | 30,620,597                   | 14,669,218                    | 131,804,682               |
| 2020                                       | 27,947,831                   | 13,515,603                    | 119,584,325               |

\* Limit only applies to old debt. New debt issued without limits.  
 \*\* Includes debt issued without limit

| <b>2015 Debt Retirement by Department/Function</b> |               |
|--|---------------|
| <b>Department/Function</b>                         | <b>Amount</b> |
| City   | 3,685,792     |
| School   | 2,356,900     |
| Total General Fund                                 | 6,042,693     |
| Special Revenue Funds                              | 325,000       |
| Water Fund   | 1,112,812     |
| Sewer Fund   | 1,046,166     |
| DBIDA  | 0             |
| Total All Funds                                    | 8,526,671     |

# Capital Improvements Program

## Credit Rating

The City is reviewed by Moody's Investors Service and Standard & Poor's each time it issues a long term bond to finance a capital improvements program. The reviews are made in order to rate the risk associated with the bonds to the investor purchasing the bonds. The risk is measured by reviewing the finances of the City, doing comparative year analysis, calculating ratios, investigating trends, looking at any major liability issues, and talking with management. After their review, the rate that is issued reflects the credit worthiness of the City.

There are seven major rating categories used by Moody's for municipal bonds. They are **Aaa** (highest quality), **Aa, A, Baa, Ba, B, C** (lowest quality). Except for Aaa & C, each category has sub ratings of 1, 2 and 3 to indicate the various levels of quality, e.g., **Baa1**. **Baa** is the lowest investment grade rating.

From 1940 until 1990 the City of Dover held an **A** rating. The City received two downgrades in 1990 and 1991. The City was downgraded to a **Baa1** and then to a **Baa**. The reason for the downgrades related to the impact to tax collections brought on by the recession. On August 31, 1999 the City was informed by Moody's that its rating had been upgraded to a **Baa1**. On May 9, 2001 the City received a second upgrade from Moody's to an **A3**. On June 10, 2003 the City received its third upgrade from Moody's to an **A2**. Moody's held this rating in 2004. In June 2005 the City received an upgrade to **A1**. This was held in 2006 and reaffirmed in 2007. In 2008 Moody's conducted a rating review and reaffirmed the City's **A1** rating. In 2010 Moody's reaffirmed the City's **A1** rating through conducting a rating review. On May 1, 2010 Moody's recalibrated the U.S. Municipal Rating scale to the Global Scale, which resulted in the City's **A1** rating changing to **Aa2**. In May 2012 Moody's adjusted the City's rating to **Aa3**. Moody's definition to the **A** rating is:

*Bonds which are rated A possess many favorable investment attributes and are considered as upper-medium-grade obligations. Factors giving security to principal and interest are considered adequate, but elements may be present which suggest a susceptibility to impairment some time in the future.*

There are nine major rating categories used by Standard & Poor's for municipal bonds. They are **AAA** (highest quality), **AA, A, BBB, BB, B, CCC, CC, C** (lowest quality). Ratings from AA to CCC may be modified by a + or - to indicate the various levels of quality, e.g., **AA-**. **BBB** is the lowest investment grade rating.

On June 10, 2003, the City received a credit rating from Standard and Poor's of an **A+**. Standard and Poor's held this rating in 2004. In June 2005 they increased the City rating to **AA-**. This rating held in 2006 and was reaffirmed in 2007. In 2008 Standard & Poor's conducted a rating review and upgraded the City's rating to **AA**. In 2010 Standard & Poor's reaffirmed the City's **AA** rating. In 2012 Standard & Poor's reaffirmed the City's **AA** rating. The Standard and Poor's definition to the **AA** rating is:

*An obligation rated AA differs from the highest-rated obligations only in small degree. The obligor's capacity to meet its financial commitment on the obligation is very strong.*

# Capital Improvements Program

The bond rating is a measurement of the City’s financial health, and it is made available to all interested parties. There are major implications to having a lower bond rating. Even if bonds are insured, the underlying credit of the municipality can affect the interest rate attained. Lower credit ratings generally mean higher interest rates, which for long term securities can mean significantly higher costs. Second, it can restrict the City from issuing its own long term debt. Although other avenues may be present, they may not have the structure or maturity dates the City desires. Lower ratings can also affect short term financings, either through higher interest costs or, even worse, the evaporation of investor interest. A good rating can increase flexibility in the market place by allowing the City to structure its bonds to its needs. Better ratings tend to draw more investors, which can save money through competition.

## ***Financial Indicators***

Included within the City analysis of the CIP are comparisons to certain ratios used by Moody's and Standard & Poor’s. These are general debt indicators and performance ratios common to the municipal bond industry. Numerous credit factors, each weighted separately, lead to the determination of a bond credit rating. The City has included a comparison of CIP impact to some of the key indicators, helping to identify trouble areas and strong points. Moody's ratios are based on information gathered nationally through their rating process. The medians used in most cases are national medians, unless otherwise indicated.

### General Fund Indicators

*Median Overall Net Debt per Capita* - The dollar amount of net tax supported debt per person in the community. Per capita debt is calculated by dividing the net tax supported debt by the estimated population. For purposes of Dover’s analysis, estimated population figures were used for projection of this ratio.

| Fiscal Year | Net Debt Per Capita |
|-------------|---------------------|
| 2014        | 2,250               |
| 2015        | 2,530               |
| 2016        | 2,649               |
| 2017        | 2,699               |
| 2018        | 2,557               |
| 2019        | 2,403               |
| 2020        | 2,167               |

*Median Net Debt to Equalized Value* - The ratio of net tax supported debt to equalized value represents the burden of debt to the tax base which will eventually repay that debt. This is calculated by adjusting the net assessed value to estimated market value, then dividing net tax supported debt by this adjusted value amount. For purposes of Dover’s analysis, estimated value amounts were used. For cities with populations of 25,000 to 49,900, Moody’s median net debt to equalized value in FY2012 was 0.96%, and for NH’s 7 largest cities was 2.1%.

| Fiscal Year | Net Debt/ Equal Val |
|-------------|---------------------|
| 2014        | 2.46%               |
| 2015        | 2.76%               |
| 2016        | 2.88%               |
| 2017        | 2.92%               |
| 2018        | 2.75%               |
| 2019        | 2.58%               |
| 2020        | 2.31%               |

*Debt Service as a Percentage of Budget* - Represents the portion of the budget that goes toward debt payments. In general, 10% to 15% is seen as a high end to analysts. This is calculated by dividing the annual net tax supported debt payments (principal and interest) by the total budget. In the case of this analysis, estimated budget dollars were used for projections of this ratio.

| Fiscal Year | Debt Service % Budget |
|-------------|-----------------------|
| 2014        | 9.37%                 |
| 2015        | 11.51%                |
| 2016        | 12.05%                |
| 2017        | 12.12%                |
| 2018        | 12.38%                |
| 2019        | 11.74%                |
| 2020        | 11.29%                |

# Capital Improvements Program

## Enterprise Fund Indicators

*Debt Service as a Percentage of Budget* - The recommended policies set maximums for net debt service for the Water and Sewer Funds at 40% of budget. The Water Fund level rises initially over the next three years and then starts to decrease. The Sewer Fund level increases as a result of debt being incurred for a proposed major upgrade to the Wastewater Treatment Plant (WWTP) Facility Upgrade project.

| Net Debt as % of Budget |        |        |
|-------------------------|--------|--------|
| Fiscal Year             | Water  | Sewer  |
| 2014                    | 32.68% | 20.72% |
| 2015                    | 39.35% | 31.82% |
| 2016                    | 39.31% | 38.60% |
| 2017                    | 35.50% | 35.10% |
| 2018                    | 36.02% | 32.49% |
| 2019                    | 35.83% | 28.38% |
| 2020                    | 33.34% | 26.16% |

*Median Debt Service Coverage* - Reflects current and prospective debt repayment abilities by comparing amount of net revenues raised annually to the amount of annual net debt payments. The higher the ratio the better. This is calculated by dividing the net revenue (gross revenue less operation and maintenance expenses) by the principal and interest requirements of the utility. Net revenue for last fiscal year were used to calculate all years.

The Water Fund remains slightly above 1 times debt requirements for all years. The Sewer Fund Debt Service Coverage shows some weakening over time due to debt retired by the State being completed inconjunction with a proposed increase in debt for the WWTP Facility Upgrade project.

| Moody's     |       |       |
|-------------|-------|-------|
|             | 2.30  | 1.70  |
| Fiscal Year | Water | Sewer |
| 2014        | 1.63  | 1.69  |
| 2015        | 1.31  | 1.06  |
| 2016        | 1.27  | 0.84  |
| 2017        | 1.36  | 0.89  |
| 2018        | 1.30  | 0.93  |
| 2019        | 1.27  | 1.02  |
| 2020        | 1.32  | 1.06  |

*Median Debt Ratio* - Indicates the reliance of the utility on debt financing and its ability to support additional debt. This is calculated by dividing the balance of net rate supported debt (principal balance only) by the total assets of the utility. A lower ratio is better, showing less reliance on debt and a better ability to support additional debt in the future.

The Water Fund reflects an initial higher reliance on debt that decreases over the next six years. The Sewer Fund reflects a high ratio initially due to the WWTP Facility Upgrade project. However, over time the Sewer Fund reflects less reliance on debt.

| Moody's     |        |        |
|-------------|--------|--------|
|             | 30.3%  | 53.5%  |
| Fiscal Year | Water  | Sewer  |
| 2014        | 47.59% | 35.71% |
| 2015        | 45.38% | 51.35% |
| 2016        | 40.38% | 46.85% |
| 2017        | 36.41% | 42.94% |
| 2018        | 37.93% | 39.11% |
| 2019        | 34.31% | 35.65% |
| 2020        | 30.76% | 32.27% |

## Capital Improvements Program - FY2015-2020

### Summary By Financing Source

| Source                               | Fiscal Year       |                   |                   |                   |                   |                  | Total              |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|--------------------|
|                                      | 2015              | 2016              | 2017              | 2018              | 2019              | 2020             |                    |
| <b>Debt Financed</b>                 |                   |                   |                   |                   |                   |                  |                    |
| City Departments                     | 3,685,000         | 3,577,000         | 4,199,000         | 2,351,000         | 2,716,000         | 2,649,000        | 19,177,000         |
| School Department                    | 1,502,000         | 12,000,000        | 13,000,000        | 9,400,000         | 506,250           | -                | 36,408,250         |
| Total General Fund                   | 5,187,000         | 15,577,000        | 17,199,000        | 11,751,000        | 3,222,250         | 2,649,000        | 55,585,250         |
| Special Revenue                      | 1,900,000         | 11,350,000        | 1,200,000         | 1,000,000         | -                 | -                | 15,450,000         |
| Water Fund                           | 2,350,000         | 1,500,000         | 300,000           | -                 | 3,000,000         | -                | 7,150,000          |
| Sewer Fund                           | 1,500,000         | 350,000           | -                 | -                 | -                 | -                | 1,850,000          |
| Total Other Funds                    | 5,750,000         | 13,200,000        | 1,500,000         | 1,000,000         | 3,000,000         | -                | 24,450,000         |
| <b>Total Debt Financed</b>           | <b>10,937,000</b> | <b>28,777,000</b> | <b>18,699,000</b> | <b>12,751,000</b> | <b>6,222,250</b>  | <b>2,649,000</b> | <b>80,035,250</b>  |
| <b>Operating Budget Financed</b>     |                   |                   |                   |                   |                   |                  |                    |
| City Departments                     | 3,054,720         | 2,977,742         | 3,436,854         | 3,096,560         | 3,049,862         | 3,053,263        | 18,669,001         |
| School Department                    | 50,000            | 50,000            | 50,000            | 50,000            | 50,000            | 50,000           | 300,000            |
| Total General Fund                   | 3,104,720         | 3,027,742         | 3,486,854         | 3,146,560         | 3,099,862         | 3,103,263        | 18,969,001         |
| Special Revenue                      | -                 | -                 | -                 | -                 | -                 | 120,000          | 120,000            |
| Water Fund                           | 687,500           | 687,500           | 687,500           | 687,500           | 687,500           | 687,500          | 4,125,000          |
| Sewer Fund                           | 587,500           | 587,500           | 587,500           | 587,500           | 587,500           | 587,500          | 3,525,000          |
| Arena Fund                           | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total Other Funds                    | 1,275,000         | 1,275,000         | 1,275,000         | 1,275,000         | 1,275,000         | 1,275,000        | 7,650,000          |
| <b>Total Oper Budget Financed</b>    | <b>4,379,720</b>  | <b>4,302,742</b>  | <b>4,761,854</b>  | <b>4,421,560</b>  | <b>4,374,862</b>  | <b>4,378,263</b> | <b>26,619,001</b>  |
| <b>Reserve Fund Financed</b>         |                   |                   |                   |                   |                   |                  |                    |
| City Departments                     | 1,056,942         | 703,600           | 1,047,135         | 661,000           | 1,198,500         | 611,000          | 5,278,177          |
| School Department                    | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total General Fund                   | 1,056,942         | 703,600           | 1,047,135         | 661,000           | 1,198,500         | 611,000          | 5,278,177          |
| Special Revenue                      | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Water Fund                           | 440,000           | 665,000           | 405,000           | 315,000           | 365,000           | 415,000          | 2,605,000          |
| Sewer Fund                           | 640,000           | 815,000           | 490,000           | 490,000           | 690,000           | 490,000          | 3,615,000          |
| Total Other Funds                    | 1,080,000         | 1,480,000         | 895,000           | 805,000           | 1,055,000         | 905,000          | 6,220,000          |
| <b>Total Reserve Fund Financed</b>   | <b>2,136,942</b>  | <b>2,183,600</b>  | <b>1,942,135</b>  | <b>1,466,000</b>  | <b>2,253,500</b>  | <b>1,516,000</b> | <b>11,498,177</b>  |
| <b>Grant Financed</b>                |                   |                   |                   |                   |                   |                  |                    |
| City Departments                     | 630,000           | 315,900           | 2,189,700         | -                 | -                 | -                | 3,135,600          |
| School Department                    | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total General Fund                   | 630,000           | 315,900           | 2,189,700         | -                 | -                 | -                | 3,135,600          |
| Special Revenue                      | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Water Fund                           | 1,500,000         | -                 | -                 | -                 | -                 | -                | 1,500,000          |
| Sewer Fund                           | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total Other Funds                    | 1,500,000         | -                 | -                 | -                 | -                 | -                | 1,500,000          |
| <b>Total Grant Financed</b>          | <b>2,130,000</b>  | <b>315,900</b>    | <b>2,189,700</b>  | <b>-</b>          | <b>-</b>          | <b>-</b>         | <b>4,635,600</b>   |
| <b>Existing Funds Financed</b>       |                   |                   |                   |                   |                   |                  |                    |
| City Departments                     | 112,500           | 112,500           | -                 | -                 | -                 | -                | 225,000            |
| School Department                    | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total General Fund                   | 112,500           | 112,500           | -                 | -                 | -                 | -                | 225,000            |
| Special Revenue                      | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Water Fund                           | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Sewer Fund                           | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total Other Funds                    | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| <b>Total Existing Funds Financed</b> | <b>112,500</b>    | <b>112,500</b>    | <b>-</b>          | <b>-</b>          | <b>-</b>          | <b>-</b>         | <b>225,000</b>     |
| <b>All Financing Sources</b>         |                   |                   |                   |                   |                   |                  |                    |
| City Departments                     | 8,539,162         | 7,686,742         | 10,872,689        | 6,108,560         | 6,964,362         | 6,313,263        | 46,484,778         |
| School Department                    | 1,552,000         | 12,050,000        | 13,050,000        | 9,450,000         | 556,250           | 50,000           | 36,708,250         |
| Total General Fund                   | 10,091,162        | 19,736,742        | 23,922,689        | 15,558,560        | 7,520,612         | 6,363,263        | 83,193,028         |
| Special Revenue                      | 1,900,000         | 11,350,000        | 1,200,000         | 1,000,000         | -                 | 120,000          | 15,570,000         |
| Water Fund                           | 4,977,500         | 2,852,500         | 1,392,500         | 1,002,500         | 4,052,500         | 1,102,500        | 15,380,000         |
| Sewer Fund                           | 2,727,500         | 1,752,500         | 1,077,500         | 1,077,500         | 1,277,500         | 1,077,500        | 8,990,000          |
| Arena Fund                           | -                 | -                 | -                 | -                 | -                 | -                | -                  |
| Total Other Funds                    | 9,605,000         | 15,955,000        | 3,670,000         | 3,080,000         | 5,330,000         | 2,300,000        | 39,940,000         |
| <b>Total All Financing Sources</b>   | <b>19,696,162</b> | <b>35,691,742</b> | <b>27,592,689</b> | <b>18,638,560</b> | <b>12,850,612</b> | <b>8,663,263</b> | <b>123,133,028</b> |

**Capital Improvements Program - FY2015-2020**

**PROPOSED**

| All Projects   |           |           |                            |           |           |           |            |                |
|--|-----------|-----------|----------------------------|-----------|-----------|-----------|------------|----------------|
| BOLD = New Project                                       |           |           | * = Multi Category Project |           |           |           |            |                |
| UNDERLINED = Change in Schedule                          |           |           | ITALIC = \$ Change         |           |           |           |            |                |
| PROJECT DESCRIPTION                                      | 2015      | 2016      | 2017                       | 2018      | 2019      | 2020      | Total      | Finance Method |
| <b>GENERAL GOVERNMENT</b>                                |           |           |                            |           |           |           |            |                |
| Transfer to Capital Reserve - Infrastructure & Equip     | 575,000   | 575,000   | 575,000                    | 575,000   | 575,000   | 575,000   | 3,450,000  | OB             |
| Cemetery Improvements                                    | 30,000    |           | 550,000                    |           |           |           | 580,000    | RF/DF          |
| <b>City Hall Council Chambers HVAC</b>                   | 80,000    |           |                            |           |           |           | 80,000     | OB             |
| <u>City Hall Roof/Atrium/Tower Repairs</u>               | 120,000   |           | 100,000                    | 100,000   |           |           | 320,000    | DF             |
| <b>Citywide HVAC Systems Control Modules Replacement</b> |           | 50,000    | 50,000                     | 50,000    |           |           | 150,000    | OB             |
| Chapel Restoration                                       |           |           | 200,000                    |           |           |           | 200,000    | OB             |
| TOTAL GENERAL GOVT.                                      | 805,000   | 625,000   | 1,475,000                  | 725,000   | 575,000   | 575,000   | 4,780,000  |                |
| <b>POLICE</b>  |           |           |                            |           |           |           |            |                |
| Police Cruiser Replacement Program                       | 126,000   | 126,000   | 126,000                    | 126,000   | 126,000   | 126,000   | 756,000    | RF             |
| TOTAL POLICE   | 126,000   | 126,000   | 126,000                    | 126,000   | 126,000   | 126,000   | 756,000    |                |
| <b>FIRE &amp; RESCUE</b>                                 |           |           |                            |           |           |           |            |                |
| Bunker Gear Replacement                                  | 135,200   |           |                            |           |           |           | 135,200    | RF             |
| <b>Replace South End Station Roof</b>                    | 30,000    |           |                            |           |           |           | 30,000     | RF             |
| <i>Self Contained Breathing Apparatus Replacement</i>    | 265,742   |           |                            |           |           |           | 265,742    | RF             |
| <i>Cardiac Monitor &amp; Defibrillators Replacement</i>  |           | 120,000   |                            |           |           |           | 120,000    | RF             |
| Staff Vehicle Replacement                                |           | 47,500    |                            |           |           |           | 47,500     | RF             |
| Ambulance Replacement                                    |           |           | 176,603                    |           |           |           | 176,603    | RF             |
| Command Vehicle Replacement                              |           |           | 50,000                     |           |           |           | 50,000     | RF             |
| Replacement of South End Paving                          |           |           | 46,232                     |           |           |           | 46,232     | RF             |
| <i>Central Station Improvements</i>                      |           |           |                            | 110,000   |           |           | 110,000    | RF             |
| Fire Quint/Pumper Replacement                            |           |           |                            |           | 600,000   |           | 600,000    | RF             |
| North End Station Traffic Light Improvements             |           |           |                            |           | 85,000    |           | 85,000     | RF             |
| <b>Air Compressor for Filling SCBA bottles</b>           |           |           |                            |           |           | 65,000    | 65,000     | RF             |
| <b>Heating Plant South End Station</b>                   |           |           |                            |           |           | 45,000    | 45,000     | RF             |
| TOTAL FIRE & RESCUE                                      | 430,942   | 167,500   | 272,835                    | 110,000   | 685,000   | 110,000   | 1,776,277  |                |
| <b>COMMUNITY SERVICES - PUBLIC WORKS</b>                 |           |           |                            |           |           |           |            |                |
| PW Heavy Equipment                                       | 200,000   | 200,000   | 200,000                    | 200,000   | 200,000   | 200,000   | 1,200,000  | RF             |
| General Streets Improvements                             | 1,800,000 | 1,800,000 | 1,800,000                  | 1,800,000 | 1,800,000 | 1,800,000 | 10,800,000 | OB             |
| General Sidewalk Improvements                            | 100,000   | 100,000   | 100,000                    | 100,000   | 100,000   | 100,000   | 600,000    | OB             |
| Bridge Improvements                                      | 100,000   | 100,000   | 100,000                    | 100,000   | 100,000   | 100,000   | 600,000    | OB             |
| Drainage System Improvements                             | 150,000   | 150,000   | 150,000                    | 150,000   | 150,000   | 150,000   | 900,000    | OB             |
| <b>TIP - Traffic Calming Improvements</b>                | 75,000    | 75,000    | 75,000                     | 75,000    | 75,000    | 75,000    | 450,000    | RF             |
| <b>Traffic Signal Upgrades</b>                           | 75,000    | 75,000    | 75,000                     | 75,000    | 75,000    | 75,000    | 450,000    | OB             |
| <i>Old Colony Road Drainage</i>                          | 50,000    |           |                            |           |           |           | 50,000     | OB             |
| <b>Railroad Crossing Improvements</b>                    | 700,000   |           |                            |           |           |           | 700,000    | GR/RF          |
| <u>Street Reconstruction - Oak/Broadway Area*</u>        | 250,000   |           |                            |           |           |           | 250,000    | DF             |
| Street Reconstruction - Silver Street*                   | 3,000,000 |           |                            |           |           | 500,000   | 3,500,000  | DF             |
| <u>Street Reconstruction - Tanglewood Drive*</u>         | 50,000    |           | 335,000                    |           |           |           | 385,000    | DF             |
| <u>Street Reconstruction - Watson Road</u>               | 200,000   | 1,052,000 | 100,000                    |           |           |           | 1,352,000  | DF             |
| Street Reconstruction - Bellamy Road                     |           | 50,000    |                            | 200,000   |           |           | 250,000    | DF             |
| Street Reconstruction - Broadway RR Culvert              |           | 2,000,000 |                            |           |           |           | 2,000,000  | DF             |
| Street Reconstruction - Floral Avenue & Brick Street*    |           | 50,000    |                            | 200,000   |           |           | 250,000    | DF             |
| <i>Street Reconstruction - Nelson Street*</i>            |           | 425,000   |                            |           |           |           | 425,000    | DF             |
| TIP - Replace Oak Street Railroad Bridge                 |           | 351,000   | 2,433,000                  |           |           |           | 2,784,000  | RF/GR          |
| Bridge Replacement - County Farm                         |           |           | 250,000                    |           |           |           | 250,000    | DF             |
| EMS Computer Software Upgrade                            |           |           | 25,000                     |           |           |           | 25,000     | OB             |
| <b>Intersection Reconstruction - Sixth/Venture</b>       |           |           | 50,000                     |           | 200,000   |           | 250,000    | DF             |
| <u>Street Reconstruction - Atlantic Avenue</u>           |           |           | 1,300,000                  |           |           |           | 1,300,000  | DF             |
| <u>Street Reconstruction - Piscataqua/Rabbit Road*</u>   |           |           | 200,000                    |           | 1,500,000 |           | 1,700,000  | DF             |
| Street Reconstruction - Richardson Drive                 |           |           | 500,000                    |           |           |           | 500,000    | DF             |
| <u>Street Reconstruction - Roberts Road*</u>             |           |           | 164,000                    | 376,000   | 15,000    |           | 555,000    | DF             |
| Downtown Traffic Efficiency Improvements                 |           |           |                            | 750,000   |           |           | 750,000    | DF             |
| <i>Sidewalk - Upper Whittier Street</i>                  |           |           |                            | 25,000    | 51,000    | 199,000   | 275,000    | DF             |
| <u>Bridge Replacement - Route 108</u>                    |           |           |                            |           | 200,000   |           | 200,000    | DF             |
| Street Reconstruction - Elm/Summer/Belknap               |           |           |                            |           | 200,000   |           | 200,000    | DF             |
| Street Reconstruction - Keating/Birchwood                |           |           |                            |           | 100,000   |           | 100,000    | DF             |
| <u>Street Extension - Washington Street</u>              |           |           |                            |           | 150,000   | 1,000,000 | 1,150,000  | DF             |
| <b>Street Reconstruction - Spur Road*</b>                |           |           |                            |           |           | 500,000   | 500,000    | DF             |
| <u>Tuttle Square Traffic Improvements</u>                |           |           |                            |           |           | 150,000   | 150,000    | DF             |
| TOTAL COMM SERV - PW                                     | 6,750,000 | 6,428,000 | 7,857,000                  | 4,051,000 | 4,916,000 | 4,849,000 | 34,851,000 |                |
| <b>CULTURE &amp; RECREATION</b>                          |           |           |                            |           |           |           |            |                |
| Transfer to Capital Reserve - Park/Playground Imprv.     | 112,500   | 112,500   | 112,500                    | 112,500   | 112,500   | 112,500   | 675,000    | OB             |
| <u>Arena Locker Room &amp; Foster Rink Improvements</u>  | 15,000    |           | 350,000                    |           |           |           | 365,000    | DF             |
| <i>Park Improvements - Guppey Park Field</i>             | 50,000    |           | 300,000                    |           |           |           | 350,000    | DF             |
| <b>Park Improvements - Henry Law Park</b>                | 125,000   |           |                            |           |           |           | 125,000    | RF             |

**Capital Improvements Program - FY2015-2020**

**PROPOSED**

**All Projects**

BOLD = New Project  
 UNDERLINED = Change in Schedule

\* = Multi Category Project  
 ITALIC = \$ Change

| PROJECT DESCRIPTION                                  | Fiscal Year |            |            |            |            |           | Total       | Finance Method |    |
|--|-------------|------------|------------|------------|------------|-----------|-------------|----------------|----|
|  | 2015        | 2016       | 2017       | 2018       | 2019       | 2020      |             |                |    |
| <u>Park Infrastructure Replace/Maintenance</u>       |             | 100,000    |            |            |            |           | 100,000     | 200,000        | RF |
| <u>Park Improvements - Amanda Howard</u>             |             |            | 130,000    |            |            |           |             | 130,000        | RF |
| <u>Indoor Pool Lighting</u>                          |             |            |            | 150,000    |            |           |             | 150,000        | RF |
| <u>Park Improvements - Maglaras Park</u>             |             |            |            | 200,000    | 300,000    |           | 300,000     | 800,000        | DF |
| Dunaway Field Turf Replacement (split City/School)   |             |            |            | 500,000    |            |           |             | 500,000        | DF |
| <u>Henry Law Park Riverwalk Improvements</u>         |             |            |            |            | 112,500    |           |             | 112,500        | RF |
| <b>TOTAL CULTURE &amp; RECREATION</b>                | 302,500     | 212,500    | 892,500    | 962,500    | 525,000    | 512,500   | 3,407,500   |                |    |
| <b>PUBLIC LIBRARY</b>                                |             |            |            |            |            |           |             |                |    |
| Library Books and Collections                        | 124,720     | 127,742    | 130,854    | 134,060    | 137,362    | 140,763   | 795,501     |                | OB |
| Air Conditioning System                              |             |            | 118,500    |            |            |           | 118,500     |                | OB |
| <b>TOTAL PUBLIC LIBRARY</b>                          | 124,720     | 127,742    | 249,354    | 134,060    | 137,362    | 140,763   | 914,001     |                |    |
| <b>TOTAL CITY DEPARTMENTS</b>                        |             |            |            |            |            |           |             |                |    |
|  | 8,539,162   | 7,686,742  | 10,872,689 | 6,108,560  | 6,964,362  | 6,313,263 | 46,484,778  |                |    |
| <b>EDUCATION</b>                                     |             |            |            |            |            |           |             |                |    |
| Facilities/School Maintenance and Repairs            | 50,000      | 50,000     | 50,000     | 50,000     | 50,000     | 50,000    | 300,000     |                | OB |
| <b>Garrison Elementary School - Roof Replacement</b> | 602,000     |            |            |            |            |           | 602,000     |                | DF |
| High School & Dunaway Field Improvements             | 571,500     | 4,000,000  | 9,000,000  | 9,400,000  |            |           | 22,971,500  |                | DF |
| Regional Career Tech Improvements                    | 328,500     | 8,000,000  | 4,000,000  |            |            |           | 12,328,500  |                | DF |
| <b>Middle School - Roof Shingles Replacement</b>     |             |            |            |            | 506,250    |           | 506,250     |                | DF |
| <b>TOTAL EDUCATION</b>                               | 1,552,000   | 12,050,000 | 13,050,000 | 9,450,000  | 556,250    | 50,000    | 36,708,250  |                |    |
| <b>TOTAL GENERAL FUND</b>                            |             |            |            |            |            |           |             |                |    |
|  | 10,091,162  | 19,736,742 | 23,922,689 | 15,558,560 | 7,520,612  | 6,363,263 | 83,193,028  |                |    |
| <b>SPECIAL REVENUE FUNDS</b>                         |             |            |            |            |            |           |             |                |    |
| Downtown Parking System Improvements                 | 500,000     | 11,000,000 |            |            |            |           | 11,500,000  |                | DF |
| Parking Deck - Third Street                          | 100,000     | 200,000    | 1,200,000  |            |            |           | 1,500,000   |                | DF |
| <b>Economic Development Park</b>                     | 1,300,000   | 150,000    |            | 1,000,000  |            |           | 2,450,000   |                | DF |
| <b>McConnell Center - Trim Repairs/Painting</b>      |             |            |            |            |            | 120,000   | 120,000     |                | OB |
| <b>TOTAL SPECIAL REVENUE FUNDS</b>                   | 1,900,000   | 11,350,000 | 1,200,000  | 1,000,000  | 0          | 120,000   | 15,570,000  |                |    |
| <b>COMMUNITY SERVICES - WATER FUND</b>               |             |            |            |            |            |           |             |                |    |
| Transfer to Capital Reserve                          | 500,000     | 500,000    | 500,000    | 500,000    | 500,000    | 500,000   | 3,000,000   |                | OB |
| Water Exploration                                    | 100,000     | 100,000    | 100,000    | 100,000    | 100,000    | 100,000   | 600,000     |                | RF |
| <b>Water Heavy Equipment Replacement</b>             | 40,000      | 40,000     | 40,000     | 40,000     | 40,000     | 40,000    | 240,000     |                | RF |
| <b>Water Main Replacement - City Wide</b>            | 75,000      | 75,000     | 75,000     | 75,000     | 75,000     | 75,000    | 450,000     |                | RF |
| Water Meter Replacement                              | 100,000     | 100,000    | 100,000    | 100,000    | 100,000    | 100,000   | 600,000     |                | OB |
| Water Treatment Plant & Well Equipment               | 75,000      | 75,000     | 75,000     | 75,000     | 75,000     | 75,000    | 450,000     |                | OB |
| <b>Light Vehicle Replacement (Split with Sewer)</b>  | 12,500      | 12,500     | 12,500     | 12,500     | 12,500     | 12,500    | 75,000      |                | OB |
| Wellhead Protection                                  | 100,000     | 100,000    | 100,000    | 100,000    | 100,000    | 100,000   | 600,000     |                | RF |
| <u>Water Main Replacement - Oak/Broadway Area*</u>   | 125,000     |            |            |            |            |           | 125,000     |                | RF |
| Water Main Replacement - Silver Street*              | 850,000     |            |            |            |            |           | 850,000     |                | DF |
| <b>Water Main Replacement - Spaulding Turnpike</b>   | 1,500,000   |            |            |            |            |           | 1,500,000   |                | GR |
| Water System Facilities Upgrade                      | 1,500,000   | 1,500,000  |            |            |            |           | 3,000,000   |                | DF |
| Water Main Replacement - Nelson Street*              |             | 200,000    |            |            |            |           | 200,000     |                | RF |
| Water Main Replacement - Union Street                |             | 150,000    |            |            |            |           | 150,000     |                | RF |
| Water Main Replacement - Main St/Washington St       |             |            | 100,000    |            | 1,000,000  |           | 1,100,000   |                | DF |
| <b>Water Main Replacement - Piscataqua/Drew Rds*</b> |             |            | 200,000    |            | 2,000,000  |           | 2,200,000   |                | DF |
| Water Main Replacement - Richardson Drive            |             |            | 40,000     |            |            |           | 40,000      |                | RF |
| <u>Water Main Replacement - Tanglewood Drive*</u>    |             |            | 50,000     |            |            |           | 50,000      |                | RF |
| Water Main Replacement - Keating/Birchwood*          |             |            |            |            | 50,000     |           | 50,000      |                | RF |
| <b>Water Main Replacement - Spur Road*</b>           |             |            |            |            |            | 100,000   | 100,000     |                | RF |
| <b>TOTAL WATER FUND</b>                              | 4,977,500   | 2,852,500  | 1,392,500  | 1,002,500  | 4,052,500  | 1,102,500 | 15,380,000  |                |    |
| <b>COMMUNITY SERVICES - SEWER FUND</b>               |             |            |            |            |            |           |             |                |    |
| Transfer to Capital Reserve                          | 500,000     | 500,000    | 500,000    | 500,000    | 500,000    | 500,000   | 3,000,000   |                | OB |
| Inflow/Infiltration Study/Mitigation                 | 300,000     | 300,000    | 300,000    | 300,000    | 300,000    | 300,000   | 1,800,000   |                | RF |
| Pump Station Equipment Replace-Maint.                | 75,000      | 75,000     | 75,000     | 75,000     | 75,000     | 75,000    | 450,000     |                | OB |
| <b>Sewer Heavy Equipment Replacement</b>             | 40,000      | 40,000     | 40,000     | 40,000     | 40,000     | 40,000    | 240,000     |                | RF |
| <b>Sewer Main Replacements - City Wide</b>           | 150,000     | 150,000    | 150,000    | 150,000    | 150,000    | 150,000   | 900,000     |                | RF |
| <b>Light Vehicle Replacement (Split with Water)</b>  | 12,500      | 12,500     | 12,500     | 12,500     | 12,500     | 12,500    | 75,000      |                | OB |
| Force Main Charles St. Pump Station                  | 75,000      |            |            |            |            |           | 75,000      |                | RF |
| <u>Sewer Main - Oak/Broadway Area</u>                | 75,000      |            |            |            |            |           | 75,000      |                | RF |
| <b>Sewer Main Replacement - Spaulding Turnpike</b>   | 1,500,000   |            |            |            |            |           | 1,500,000   |                | DF |
| Pump Station Replacement - Leighton Way              |             | 350,000    |            |            |            |           | 350,000     |                | DF |
| Pump Station Upgrade - Varney Brook                  |             | 100,000    |            |            |            |           | 100,000     |                | RF |
| <u>Sewer Main - Nelson Street*</u>                   |             | 150,000    |            |            |            |           | 150,000     |                | RF |
| Sewer Main Replacement - Floral Avenue/High Ridge*   |             | 75,000     |            |            |            |           | 75,000      |                | RF |
| Sewer Main Replacement - Keating/Birchwood*          |             |            |            |            | 50,000     |           | 50,000      |                | RF |
| Pump Station Upgrade - Piscataqua                    |             |            |            |            | 150,000    |           | 150,000     |                | RF |
| <b>TOTAL SEWER FUND</b>                              | 2,727,500   | 1,752,500  | 1,077,500  | 1,077,500  | 1,277,500  | 1,077,500 | 8,990,000   |                |    |
| <b>TOTAL OTHER FUNDS</b>                             |             |            |            |            |            |           |             |                |    |
|  | 7,705,000   | 4,605,000  | 2,470,000  | 2,080,000  | 5,330,000  | 2,180,000 | 24,370,000  |                |    |
| <b>TOTAL ALL PROJECTS</b>                            | 19,696,162  | 35,691,742 | 27,592,689 | 18,638,560 | 12,850,612 | 8,663,263 | 123,133,028 |                |    |

## Capital Improvements Program - FY2015-2020

### Debt Financed Portion

| PROJECT DESCRIPTION                                     | Fiscal Year      |                   |                   |                   |                  |                  | Total             | Amort |
|---|------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|-------|
|   | 2015             | 2016              | 2017              | 2018              | 2019             | 2020             |                   |       |
| <b>GENERAL GOVERNMENT</b>                               |                  |                   |                   |                   |                  |                  |                   |       |
| Cemetery Improvements                                   |                  |                   | 550,000           |                   |                  |                  | 550,000           | 20    |
| City Hall Roof/Atrium/Tower Repairs                     | 120,000          |                   | 100,000           | 100,000           |                  |                  | 320,000           | 20    |
| <b>TOTAL GENERAL GOVT</b>                               | <b>120,000</b>   | <b>0</b>          | <b>650,000</b>    | <b>100,000</b>    | <b>0</b>         | <b>0</b>         | <b>870,000</b>    |       |
| <b>POLICE</b>   |                  |                   |                   |                   |                  |                  |                   |       |
| <b>TOTAL POLICE</b>                                     | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>          |       |
| <b>FIRE &amp; RESCUE</b>                                |                  |                   |                   |                   |                  |                  |                   |       |
| <b>TOTAL FIRE &amp; RESCUE</b>                          | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>          |       |
| <b>COMMUNITY SERVICES - PUBLIC WORKS</b>                |                  |                   |                   |                   |                  |                  |                   |       |
| <i>Street Reconstruction - Oak/Broadway Area*</i>       | 250,000          |                   |                   |                   |                  |                  | 250,000           | 20    |
| Street Reconstruction - Silver Street*                  | 3,000,000        |                   |                   |                   |                  | 500,000          | 3,500,000         | 20    |
| <i>Street Reconstruction - Tanglewood Drive*</i>        | 50,000           |                   | 335,000           |                   |                  |                  | 385,000           | 20    |
| <i>Street Reconstruction - Watson Road</i>              | 200,000          | 1,052,000         | 100,000           |                   |                  |                  | 1,352,000         | 20    |
| Street Reconstruction - Bellamy Road                    |                  | 50,000            |                   | 200,000           |                  |                  | 250,000           | 20    |
| Street Reconstruction - Broadway RR Culvert             |                  | 2,000,000         |                   |                   |                  |                  | 2,000,000         | 20    |
| Street Reconstruction - Floral Avenue & Brick Street*   |                  | 50,000            |                   | 200,000           |                  |                  | 250,000           | 20    |
| <i>Street Reconstruction - Nelson Street*</i>           |                  | 425,000           |                   |                   |                  |                  | 425,000           | 20    |
| Bridge Replacement - County Farm                        |                  |                   | 250,000           |                   |                  |                  | 250,000           | 20    |
| <b>Intersection Reconstruction - Sixth/Venture</b>      |                  |                   | 50,000            |                   | 200,000          |                  | 250,000           | 20    |
| <i>Street Reconstruction - Atlantic Avenue</i>          |                  |                   | 1,300,000         |                   |                  |                  | 1,300,000         | 20    |
| <i>Street Reconstruction - Piscataqua/Rabbit Road*</i>  |                  |                   | 200,000           |                   | 1,500,000        |                  | 1,700,000         | 20    |
| Street Reconstruction - Richardson Drive                |                  |                   | 500,000           |                   |                  |                  | 500,000           | 20    |
| <i>Street Reconstruction - Roberts Road*</i>            |                  |                   | 164,000           | 376,000           | 15,000           |                  | 555,000           | 20    |
| Downtown Traffic Efficiency Improvements                |                  |                   |                   | 750,000           |                  |                  | 750,000           | 20    |
| <i>Sidewalk - Upper Whittier Street</i>                 |                  |                   |                   | 25,000            | 51,000           | 199,000          | 275,000           | 20    |
| <i>Bridge Replacement - Route 108</i>                   |                  |                   |                   |                   | 200,000          |                  | 200,000           | 20    |
| Street Reconstruction - Elm/Summer/Belknap              |                  |                   |                   | 200,000           |                  |                  | 200,000           | 20    |
| Street Reconstruction - Keating/Birchwood*              |                  |                   |                   |                   | 100,000          |                  | 100,000           | 20    |
| <i>Street Extension - Washington Street</i>             |                  |                   |                   |                   | 150,000          | 1,000,000        | 1,150,000         | 20    |
| <b>Street Reconstruction - Spur Road*</b>               |                  |                   |                   |                   |                  | 500,000          | 500,000           | 20    |
| <i>Tuttle Square Traffic Improvements</i>               |                  |                   |                   |                   |                  | 150,000          | 150,000           | 20    |
| <b>TOTAL COMM SERV - PW</b>                             | <b>3,500,000</b> | <b>3,577,000</b>  | <b>2,899,000</b>  | <b>1,551,000</b>  | <b>2,416,000</b> | <b>2,349,000</b> | <b>16,292,000</b> |       |
| <b>CULTURE &amp; RECREATION</b>                         |                  |                   |                   |                   |                  |                  |                   |       |
| <i>Arena Locker Room &amp; Foster Rink Improvements</i> | 15,000           |                   | 350,000           |                   |                  |                  | 365,000           | 20    |
| <i>Park Improvements - Guppey Park Field</i>            | 50,000           |                   | 300,000           |                   |                  |                  | 350,000           | 20    |
| <i>Park Improvements - Maglaras Park</i>                |                  |                   |                   | 200,000           | 300,000          | 300,000          | 800,000           | 20    |
| Dunaway Field Turf Replacement (split City/School)      |                  |                   |                   | 500,000           |                  |                  | 500,000           | 15    |
| <b>TOTAL CULTURE &amp; RECREATION</b>                   | <b>65,000</b>    | <b>0</b>          | <b>650,000</b>    | <b>700,000</b>    | <b>300,000</b>   | <b>300,000</b>   | <b>2,015,000</b>  |       |
| <b>PUBLIC LIBRARY</b>                                   |                  |                   |                   |                   |                  |                  |                   |       |
| <b>TOTAL PUBLIC LIBRARY</b>                             | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>          |       |
| <b>TOTAL CITY DEPARTMENTS</b>                           |                  |                   |                   |                   |                  |                  |                   |       |
|   | <b>3,685,000</b> | <b>3,577,000</b>  | <b>4,199,000</b>  | <b>2,351,000</b>  | <b>2,716,000</b> | <b>2,649,000</b> | <b>19,177,000</b> |       |
| <b>EDUCATION</b>  |                  |                   |                   |                   |                  |                  |                   |       |
| <b>Garrison Elementary School - Roof Replacement</b>    | 602,000          |                   |                   |                   |                  |                  | 602,000           | 20    |
| High School & Dunaway Field Improvements                | 571,500          | 4,000,000         | 9,000,000         | 9,400,000         |                  |                  | 22,971,500        | 20    |
| Regional Career Tech Improvements                       | 328,500          | 8,000,000         | 4,000,000         |                   |                  |                  | 12,328,500        | 20    |
| <b>Middle School - Roof Shingles Replacement</b>        |                  |                   |                   |                   | 506,250          |                  | 506,250           | 20    |
| <b>TOTAL EDUCATION</b>                                  | <b>1,502,000</b> | <b>12,000,000</b> | <b>13,000,000</b> | <b>9,400,000</b>  | <b>506,250</b>   | <b>0</b>         | <b>36,408,250</b> |       |
| <b>TOTAL GENERAL FUND</b>                               | <b>5,187,000</b> | <b>15,577,000</b> | <b>17,199,000</b> | <b>11,751,000</b> | <b>3,222,250</b> | <b>2,649,000</b> | <b>55,585,250</b> |       |

## Capital Improvements Program - FY2015-2020

### Debt Financed Portion

| PROJECT DESCRIPTION                                  | Fiscal Year       |                   |                   |                   |                  |                  | Total             | Amort |
|--|-------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|-------|
|  | 2015              | 2016              | 2017              | 2018              | 2019             | 2020             |                   |       |
| <b>SPECIAL REVENUE FUNDS</b>                         |                   |                   |                   |                   |                  |                  |                   |       |
| Downtown Parking System Improvements                 | 500,000           | 11,000,000        |                   |                   |                  |                  | 11,500,000        | 20    |
| Parking Deck - Third Street                          | 100,000           | 200,000           | 1,200,000         |                   |                  |                  | 1,500,000         | 20    |
| <b>Economic Development Park</b>                     | 1,300,000         | 150,000           |                   | 1,000,000         |                  |                  | 2,450,000         | 20    |
| <b>TOTAL SPECIAL REVENUE FUNDS</b>                   | <b>1,900,000</b>  | <b>11,350,000</b> | <b>1,200,000</b>  | <b>1,000,000</b>  | <b>0</b>         | <b>0</b>         | <b>15,450,000</b> |       |
| <b>COMMUNITY SERVICES - WATER FUND</b>               |                   |                   |                   |                   |                  |                  |                   |       |
| Water Main Replacement - Silver Street*              | 850,000           |                   |                   |                   |                  |                  | 850,000           | 15    |
| Water Systems Facilities Upgrade                     | 1,500,000         | 1,500,000         |                   |                   |                  |                  | 3,000,000         | 20    |
| Water Main Replacement - Main St/Washington St       |                   |                   | 100,000           |                   | 1,000,000        |                  | 1,100,000         | 15    |
| <b>Water Main Replacement - Piscataqua/Drew Rds*</b> |                   |                   | 200,000           |                   | 2,000,000        |                  | 2,200,000         | 15    |
| <b>TOTAL WATER FUND</b>                              | <b>2,350,000</b>  | <b>1,500,000</b>  | <b>300,000</b>    | <b>0</b>          | <b>3,000,000</b> | <b>0</b>         | <b>7,150,000</b>  |       |
| <b>COMMUNITY SERVICES - SEWER FUND</b>               |                   |                   |                   |                   |                  |                  |                   |       |
| Sewer Main Replacement - Spaulding Turnpike          | 1,500,000         |                   |                   |                   |                  |                  | 1,500,000         | 15    |
| Pump Station Replacement - Leighton Way              |                   | 350,000           |                   |                   |                  |                  | 350,000           | 20    |
| <b>TOTAL SEWER FUND</b>                              | <b>1,500,000</b>  | <b>350,000</b>    | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>1,850,000</b>  |       |
| <b>TOTAL OTHER FUNDS</b>                             | <b>5,750,000</b>  | <b>13,200,000</b> | <b>1,500,000</b>  | <b>1,000,000</b>  | <b>3,000,000</b> | <b>0</b>         | <b>24,450,000</b> |       |
| <b>TOTAL DEBT FINANCED</b>                           | <b>10,937,000</b> | <b>28,777,000</b> | <b>18,699,000</b> | <b>12,751,000</b> | <b>6,222,250</b> | <b>2,649,000</b> | <b>80,035,250</b> |       |

## Capital Improvements Program - FY2015-2020

### Operating Budget Financed Portion

| PROJECT DESCRIPTION                                  | Fiscal Year      |                  |                  |                  |                  |                  |                   | Total |
|--|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------|
|  | 2015             | 2016             | 2017             | 2018             | 2019             | 2020             |                   |       |
| <b>GENERAL GOVERNMENT</b>                            |                  |                  |                  |                  |                  |                  |                   |       |
| Transfer to Capital Reserve - Infrastructure & Equip | 575,000          | 575,000          | 575,000          | 575,000          | 575,000          | 575,000          | 3,450,000         |       |
| City Hall Council Chambers HVAC                      | 80,000           |                  |                  |                  |                  |                  | 80,000            |       |
| Citywide HVAC System Control Modules Replacement     |                  | 50,000           | 50,000           | 50,000           |                  |                  | 150,000           |       |
| Chapel Restoration                                   |                  |                  | 200,000          |                  |                  |                  | 200,000           |       |
| <b>TOTAL GENERAL GOVT</b>                            | <b>655,000</b>   | <b>625,000</b>   | <b>825,000</b>   | <b>625,000</b>   | <b>575,000</b>   | <b>575,000</b>   | <b>3,880,000</b>  |       |
| <b>POLICE</b>  |                  |                  |                  |                  |                  |                  |                   |       |
| TOTAL POLICE   | 0                | 0                | 0                | 0                | 0                | 0                | 0                 |       |
| <b>FIRE &amp; RESCUE</b>                             |                  |                  |                  |                  |                  |                  |                   |       |
| TOTAL FIRE & RESCUE                                  | 0                | 0                | 0                | 0                | 0                | 0                | 0                 |       |
| <b>COMMUNITY SERVICES - PUBLIC WORKS</b>             |                  |                  |                  |                  |                  |                  |                   |       |
| General Streets Improvements                         | 1,800,000        | 1,800,000        | 1,800,000        | 1,800,000        | 1,800,000        | 1,800,000        | 10,800,000        |       |
| General Sidewalk Improvements                        | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 600,000           |       |
| Bridge Improvements                                  | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 600,000           |       |
| Drainage System Improvements                         | 150,000          | 150,000          | 150,000          | 150,000          | 150,000          | 150,000          | 900,000           |       |
| Traffic Signal Upgrades                              | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 450,000           |       |
| Old Colony Road Drainage                             | 50,000           |                  |                  |                  |                  |                  | 50,000            |       |
| EMS Computer Software Upgrade                        |                  |                  | 25,000           |                  |                  |                  | 25,000            |       |
| <b>TOTAL COMM SERV - PW</b>                          | <b>2,275,000</b> | <b>2,225,000</b> | <b>2,250,000</b> | <b>2,225,000</b> | <b>2,225,000</b> | <b>2,225,000</b> | <b>13,425,000</b> |       |
| <b>CULTURE &amp; RECREATION</b>                      |                  |                  |                  |                  |                  |                  |                   |       |
| Transfer to Capital Reserve Park/Playground Imprv.   |                  |                  | 112,500          | 112,500          | 112,500          | 112,500          | 450,000           |       |
| <b>TOTAL CULTURE &amp; RECREATION</b>                | <b>0</b>         | <b>0</b>         | <b>112,500</b>   | <b>112,500</b>   | <b>112,500</b>   | <b>112,500</b>   | <b>450,000</b>    |       |
| <b>PUBLIC LIBRARY</b>                                |                  |                  |                  |                  |                  |                  |                   |       |
| Library Books and Collections                        | 124,720          | 127,742          | 130,854          | 134,060          | 137,362          | 140,763          | 795,501           |       |
| Air Conditioning System                              |                  |                  | 118,500          |                  |                  |                  | 118,500           |       |
| <b>TOTAL PUBLIC LIBRARY</b>                          | <b>124,720</b>   | <b>127,742</b>   | <b>249,354</b>   | <b>134,060</b>   | <b>137,362</b>   | <b>140,763</b>   | <b>914,001</b>    |       |
| <b>TOTAL CITY DEPARTMENTS</b>                        | <b>3,054,720</b> | <b>2,977,742</b> | <b>3,436,854</b> | <b>3,096,560</b> | <b>3,049,862</b> | <b>3,053,263</b> | <b>18,669,001</b> |       |
| <b>EDUCATION</b>                                     |                  |                  |                  |                  |                  |                  |                   |       |
| Facilities/School Maintenance & Repairs              | 50,000           | 50,000           | 50,000           | 50,000           | 50,000           | 50,000           | 300,000           |       |
| <b>TOTAL EDUCATION</b>                               | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>300,000</b>    |       |
| <b>TOTAL GENERAL FUND</b>                            | <b>3,104,720</b> | <b>3,027,742</b> | <b>3,486,854</b> | <b>3,146,560</b> | <b>3,099,862</b> | <b>3,103,263</b> | <b>18,969,001</b> |       |
| <b>SPECIAL REVENUE FUNDS</b>                         |                  |                  |                  |                  |                  |                  |                   |       |
| McConnell Center Trim Repairs/Painting               |                  |                  |                  |                  |                  | 120,000          | 120,000           |       |
| <b>TOTAL SPECIAL REVENUE FUNDS</b>                   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>120,000</b>   | <b>120,000</b>    |       |
| <b>COMMUNITY SERVICES - WATER FUND</b>               |                  |                  |                  |                  |                  |                  |                   |       |
| Transfer to Capital Reserve                          | 500,000          | 500,000          | 500,000          | 500,000          | 500,000          | 500,000          | 3,000,000         |       |
| Water Meter Replacement                              | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 600,000           |       |
| Water Treatment Plant & Well Equipment               | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 450,000           |       |
| Light Vehicle Replacement (Split with Sewer)         | 12,500           | 12,500           | 12,500           | 12,500           | 12,500           | 12,500           | 75,000            |       |
| <b>TOTAL WATER FUND</b>                              | <b>687,500</b>   | <b>687,500</b>   | <b>687,500</b>   | <b>687,500</b>   | <b>687,500</b>   | <b>687,500</b>   | <b>4,125,000</b>  |       |
| <b>COMMUNITY SERVICES - SEWER FUND</b>               |                  |                  |                  |                  |                  |                  |                   |       |
| Transfer to Capital Reserve                          | 500,000          | 500,000          | 500,000          | 500,000          | 500,000          | 500,000          | 3,000,000         |       |
| Pump Station Equipment Replace-Maint.                | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 450,000           |       |
| Light Vehicle Replacement (Split with Water)         | 12,500           | 12,500           | 12,500           | 12,500           | 12,500           | 12,500           | 75,000            |       |
| <b>TOTAL SEWER FUND</b>                              | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>3,525,000</b>  |       |
| <b>TOTAL OTHER FUNDS</b>                             | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>7,650,000</b>  |       |
| <b>TOTAL ALL FUNDS</b>                               | <b>4,379,720</b> | <b>4,302,742</b> | <b>4,761,854</b> | <b>4,421,560</b> | <b>4,374,862</b> | <b>4,498,263</b> | <b>26,739,001</b> |       |

## Capital Improvements Program - FY2015-2020

### Reserve Financed Portion

BOLD = New Project

\* = Multi Category Project

UNDERLINED = Change in Schedule

ITALIC = \$ Change

| PROJECT DESCRIPTION                                     | Fiscal Year      |                  |                  |                  |                  |                  | Total             |
|---|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
|   | 2015             | 2016             | 2017             | 2018             | 2019             | 2020             |                   |
| <b>GENERAL FUND RESERVE</b>                             |                  |                  |                  |                  |                  |                  |                   |
| Police Vehicle Replacement                              | 126,000          | 126,000          | 126,000          | 126,000          | 126,000          | 126,000          | 756,000           |
| Bunker Gear Replacement                                 | 135,200          |                  |                  |                  |                  |                  | 135,200           |
| <b>Replace South End Station Roof</b>                   | 30,000           |                  |                  |                  |                  |                  | 30,000            |
| <i>Self Contained Breathing Apparatus Replacement</i>   | 265,742          |                  |                  |                  |                  |                  | 265,742           |
| <i>Cardiac Monitor &amp; Defibrillators Replacement</i> |                  | 120,000          |                  |                  |                  |                  | 120,000           |
| Staff Vehicle Replacement                               |                  | 47,500           |                  |                  |                  |                  | 47,500            |
| Ambulance Replacement                                   |                  |                  | 176,603          |                  |                  |                  | 176,603           |
| Command Vehicle Replacement                             |                  |                  | 50,000           |                  |                  |                  | 50,000            |
| Replacement of South End Paving                         |                  |                  | 46,232           |                  |                  |                  | 46,232            |
| <i>Central Station Improvements</i>                     |                  |                  |                  | 110,000          |                  |                  | 110,000           |
| Fire Quint/Pumper Replacement                           |                  |                  |                  |                  | 600,000          |                  | 600,000           |
| <b>Air Compressor for filling SCBA bottles</b>          |                  |                  |                  |                  |                  | 65,000           | 65,000            |
| <b>Heating Plant South End Station</b>                  |                  |                  |                  |                  |                  | 45,000           | 45,000            |
| Public Works Heavy Equipment                            | 200,000          | 200,000          | 200,000          | 200,000          | 200,000          | 200,000          | 1,200,000         |
| <b>Railroad Crossing Improvements</b>                   | 70,000           |                  |                  |                  |                  |                  | 70,000            |
| Total General Fund Reserved Financed                    | 826,942          | 493,500          | 598,835          | 436,000          | 926,000          | 436,000          | 3,717,277         |
| <b>CEMETERY MAINTENANCE RESERVE</b>                     |                  |                  |                  |                  |                  |                  |                   |
| Cemetery Improvements                                   | 30,000           |                  |                  |                  |                  |                  | 30,000            |
| Total Cemetery Maintenance Reserve                      | 30,000           | 0                | 0                | 0                | 0                | 0                | 30,000            |
| <b>TRANSPORTATION RESERVE</b>                           |                  |                  |                  |                  |                  |                  |                   |
| <b>TIP - Traffic Calming Improvements</b>               | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 450,000           |
| TIP - Replace Oak Street Railroad Bridge                |                  | 35,100           | 243,300          |                  |                  |                  | 278,400           |
| Total Transportation Reserved Financed                  | 75,000           | 110,100          | 318,300          | 75,000           | 75,000           | 75,000           | 728,400           |
| <b>PARK IMPROVEMENTS RESERVE</b>                        |                  |                  |                  |                  |                  |                  |                   |
| <b>Park Improvements Henry Law Park</b>                 | 125,000          |                  |                  |                  |                  |                  | 125,000           |
| <u>Park Infrastructure Replace/Maintenance</u>          |                  | 100,000          |                  |                  |                  | 100,000          | 200,000           |
| <u>Park Improvements - Amanda Howard</u>                |                  |                  | 130,000          |                  |                  |                  | 130,000           |
| <u>Indoor Pool Lighting</u>                             |                  |                  |                  | 150,000          |                  |                  | 150,000           |
| Henry Law Park Riverwalk Improvements                   |                  |                  |                  |                  | 112,500          |                  | 112,500           |
| Total Park Improvements Reserve                         | 125,000          | 100,000          | 130,000          | 150,000          | 112,500          | 100,000          | 717,500           |
| <b>FIRE &amp; RESCUE FACILITIES RESERVE</b>             |                  |                  |                  |                  |                  |                  |                   |
| North End Station Traffic Light Improvements            |                  |                  |                  |                  | 85,000           |                  | 85,000            |
| Total Fire & Rescue Facilities Reserve                  | 0                | 0                | 0                | 0                | 85,000           | 0                | 85,000            |
| Total General Fund Reserved Financed                    | 1,056,942        | 703,600          | 1,047,135        | 661,000          | 1,198,500        | 611,000          | 5,278,177         |
| <b>WATER FUND CAPITAL RESERVE</b>                       |                  |                  |                  |                  |                  |                  |                   |
| Water Exploration                                       | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 600,000           |
| <b>Water Heavy Equipment Replacement</b>                | 40,000           | 40,000           | 40,000           | 40,000           | 40,000           | 40,000           | 240,000           |
| <b>Water Main Replacement - City Wide</b>               | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 75,000           | 450,000           |
| Wellhead Protection                                     | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 100,000          | 600,000           |
| <u>Water Main Replacement - Oak/Broadway Area*</u>      | 125,000          |                  |                  |                  |                  |                  | 125,000           |
| Water Main Replacement - Nelson Street*                 |                  | 200,000          |                  |                  |                  |                  | 200,000           |
| Water Main Replacement - Union Street                   |                  | 150,000          |                  |                  |                  |                  | 150,000           |
| Water Main Replacement - Richardson Drive               |                  |                  | 40,000           |                  |                  |                  | 40,000            |
| <u>Water Main Replacement - Tanglewood Drive*</u>       |                  |                  | 50,000           |                  |                  |                  | 50,000            |
| Water Main Replacement - Keating/Birchwood*             |                  |                  |                  |                  | 50,000           |                  | 50,000            |
| <b>Water Main Replacement - Spur Road*</b>              |                  |                  |                  |                  |                  | 100,000          | 100,000           |
| Total Water Fund  | 440,000          | 665,000          | 405,000          | 315,000          | 365,000          | 415,000          | 2,605,000         |
| <b>SEWER FUND CAPITAL RESERVE</b>                       |                  |                  |                  |                  |                  |                  |                   |
| Inflow/Infiltration Mitigation                          | 300,000          | 300,000          | 300,000          | 300,000          | 300,000          | 300,000          | 1,800,000         |
| <b>Sewer Heavy Equipment Replacement</b>                | 40,000           | 40,000           | 40,000           | 40,000           | 40,000           | 40,000           | 240,000           |
| <i>Sewer Main Replacements - City Wide</i>              | 150,000          | 150,000          | 150,000          | 150,000          | 150,000          | 150,000          | 900,000           |
| Force Main Charles St. Pump Station                     | 75,000           |                  |                  |                  |                  |                  | 75,000            |
| <u>Sewer Main - Oak/Broadway Area</u>                   | 75,000           |                  |                  |                  |                  |                  | 75,000            |
| Pump Station Upgrade - Varney Brook                     |                  | 100,000          |                  |                  |                  |                  | 100,000           |
| <u>Sewer Main - Nelson Street*</u>                      |                  | 150,000          |                  |                  |                  |                  | 150,000           |
| Sewer Main Replacement - Floral Avenue/High Ridge*      |                  | 75,000           |                  |                  |                  |                  | 75,000            |
| Sewer Main Replacement - Keating/Birchwood*             |                  |                  |                  |                  | 50,000           |                  | 50,000            |
| Pump Station Upgrade - Piscataqua                       |                  |                  |                  |                  | 150,000          |                  | 150,000           |
| Total Sewer Fund  | 640,000          | 815,000          | 490,000          | 490,000          | 690,000          | 490,000          | 3,615,000         |
| <b>TOTAL RESERVE FUNDS</b>                              | <b>2,136,942</b> | <b>2,183,600</b> | <b>1,942,135</b> | <b>1,466,000</b> | <b>2,253,500</b> | <b>1,516,000</b> | <b>11,498,177</b> |

## Capital Improvements Program - FY2015-2020

### Grant Financed Portion

BOLD = New Project

UNDERLINED = Change in Schedule

| PROJECT DESCRIPTION                         | Fiscal Year      |                |                  |          |          |          | Total            |
|---|------------------|----------------|------------------|----------|----------|----------|------------------|
|   | 2015             | 2016           | 2017             | 2018     | 2019     | 2020     |                  |
| <b>POLICE</b>                               |                  |                |                  |          |          |          |                  |
| Total Police                                | 0                | 0              | 0                | 0        | 0        | 0        | 0                |
| <b>COMMUNITY SERVICES - PUBLIC WORKS</b>    |                  |                |                  |          |          |          |                  |
| TIP - Replace Oak Street Railroad Bridge    |                  | 315,900        | 2,189,700        |          |          |          | 2,505,600        |
| Railroad Crossing Improvements              | 630,000          |                |                  |          |          |          | 630,000          |
| Total Public Works                          | 630,000          | 315,900        | 2,189,700        | 0        | 0        | 0        | 3,135,600        |
| <b>CULTURE &amp; RECREATION</b>             |                  |                |                  |          |          |          |                  |
| Total Culture & Recreation                  | 0                | 0              | 0                | 0        | 0        | 0        | 0                |
| <b>COMMUNITY SERVICES - WATER FUND</b>      |                  |                |                  |          |          |          |                  |
| Water Main Replacement - Spaulding Turnpike | 1,500,000        |                |                  |          |          |          | 1,500,000        |
| Total Water Fund                            | 1,500,000        | 0              | 0                | 0        | 0        | 0        | 1,500,000        |
| <b>TOTAL GRANT FINANCED</b>                 | <b>2,130,000</b> | <b>315,900</b> | <b>2,189,700</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>4,635,600</b> |

### Existing Funds Portion

BOLD = New Project

UNDERLINED = Change in Schedule

| PROJECT DESCRIPTION                            | Fiscal Year    |                |          |          |          |          | Total          |
|--|----------------|----------------|----------|----------|----------|----------|----------------|
|  | 2015           | 2016           | 2017     | 2018     | 2019     | 2020     |                |
| <b>GENERAL GOVERNMENT</b>                      |                |                |          |          |          |          |                |
| Total General Government                       | 0              | 0              | 0        | 0        | 0        | 0        | 0              |
| <b>POLICE</b>                                  |                |                |          |          |          |          |                |
| Total Police                                   | 0              | 0              | 0        | 0        | 0        | 0        | 0              |
| <b>COMMUNITY SERVICES - PUBLIC WORKS</b>       |                |                |          |          |          |          |                |
| Total Public Works                             | 0              | 0              | 0        | 0        | 0        | 0        | 0              |
| <b>CULTURE &amp; RECREATION</b>                |                |                |          |          |          |          |                |
| Capital Reserve - Park/Playground Improvements | 112,500        | 112,500        |          |          |          |          | 225,000        |
| Total Culture & Recreation                     | 112,500        | 112,500        | 0        | 0        | 0        | 0        | 225,000        |
| <b>SPECIAL REVENUE</b>                         |                |                |          |          |          |          |                |
| Total Special Revenue                          | 0              | 0              | 0        | 0        | 0        | 0        | 0              |
| <b>COMMUNITY SERVICES - WATER FUND</b>         |                |                |          |          |          |          |                |
| Total Water Fund                               | 0              | 0              | 0        | 0        | 0        | 0        | 0              |
| <b>COMMUNITY SERVICES - SEWER FUND</b>         |                |                |          |          |          |          |                |
| Total Sewer Fund                               | 0              | 0              | 0        | 0        | 0        | 0        | 0              |
| <b>TOTAL EXISTING FUNDS FINANCED</b>           | <b>112,500</b> | <b>112,500</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>225,000</b> |

**Capital Improvements Program - FY2015-2020**

**Debt Authorized - Unissued**

| PROJECT DESCRIPTION                              | FY08             | FY10             | FY11           | FY12             | FY13             | FY14              | Total             | To Be Issued      | Unissued       | Amort |
|--|------------------|------------------|----------------|------------------|------------------|-------------------|-------------------|-------------------|----------------|-------|
| <b>GENERAL GOVERNMENT</b>                        |                  |                  |                |                  |                  |                   |                   |                   |                |       |
|  |                  |                  |                |                  |                  |                   | 0                 |                   | 0              |       |
| TOTAL GENERAL GOV'T                              | 0                | 0                | 0              | 0                | 0                | 0                 | 0                 | 0                 | 0              | 0     |
| <b>POLICE</b>                                    |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| New Police Facility                              |                  |                  |                |                  |                  | 8,702,479         | 8,702,479         | 8,702,479         | 0              | 20    |
| TOTAL POLICE                                     | 0                | 0                | 0              | 0                | 0                | 8,702,479         | 8,702,479         | 8,702,479         | 0              |       |
| <b>FIRE &amp; RESCUE</b>                         |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| TOTAL FIRE & RESCUE                              | 0                | 0                | 0              | 0                | 0                | 0                 | 0                 | 0                 | 0              | 0     |
| <b>COMMUNITY SERVICES - PUBLIC WORKS</b>         |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| Tolend Road Landfill Remediation                 | 1,100,000        |                  |                |                  |                  |                   | 1,100,000         | 800,000           | 300,000        | 20    |
| Bridge Replacement - Whittier Street             |                  |                  |                | 800,000          |                  |                   | 800,000           | 800,000           | 0              | 20    |
| Street Recon - Atlantic Avenue                   |                  |                  |                | 2,000,000        |                  |                   | 2,000,000         | 2,000,000         | 0              | 20    |
| Street & Sidewalk Improv. - Mast Rd/Spruce Lane  |                  |                  |                |                  | 200,000          | 149,525           | 349,525           | 349,525           | 0              | 20    |
| Street Reconstruction - Tolend Road              |                  |                  |                |                  | 2,500,000        | 2,500,000         | 5,000,000         | 5,000,000         | 0              | 20    |
| Downtown Traffic Efficiency Improvements         |                  |                  |                |                  |                  | 200,000           | 200,000           | 200,000           | 0              | 15    |
| Street Reconstruction - Lisa Beth Drive & Circle |                  |                  |                |                  |                  | 675,000           | 675,000           | 675,000           | 0              | 20    |
| Street Reconstruction - Union Street             |                  |                  |                |                  |                  | 255,000           | 255,000           | 255,000           | 0              | 20    |
| TOTAL COMM SERV - PW                             | 1,100,000        | 0                | 0              | 2,800,000        | 2,700,000        | 3,779,525         | 10,379,525        | 10,079,525        | 300,000        |       |
| <b>CULTURE &amp; RECREATION</b>                  |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| TOTAL CULTURE & RECREATION                       | 0                | 0                | 0              | 0                | 0                | 0                 | 0                 | 0                 | 0              | 0     |
| <b>TOTAL CITY DEPARTMENTS</b>                    | 1,100,000        | 0                | 0              | 2,800,000        | 2,700,000        | 12,482,004        | 19,082,004        | 18,782,004        | 300,000        |       |
| <b>EDUCATION</b>                                 |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| TOTAL EDUCATION                                  | 0                | 0                | 0              | 0                | 0                | 0                 | 0                 | 0                 | 0              | 0     |
| <b>TOTAL GENERAL FUND</b>                        | 1,100,000        | 0                | 0              | 2,800,000        | 2,700,000        | 12,482,004        | 19,082,004        | 18,782,004        | 300,000        |       |
| <b>SPECIAL REVENUE</b>                           |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| Pay and Display Implementation                   |                  |                  | 266,765        |                  |                  |                   | 266,765           | 266,765           | 0              | 20    |
| Downtown Parking Facility                        |                  |                  |                |                  |                  | 100,000           | 100,000           | 100,000           | 0              | 20    |
| Parking Deck - School Street                     |                  |                  |                |                  |                  | 300,000           | 300,000           | 300,000           | 0              | 20    |
|  | 0                | 0                | 266,765        | 0                | 0                | 400,000           | 666,765           | 666,765           | 0              |       |
| <b>COMMUNITY SERVICES - WATER FUND</b>           |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| Water Main - Willand Pond                        |                  |                  |                |                  |                  | 1,416,367         | 1,416,367         | 1,416,231         | 136            | 15    |
| Water System Facilities Upgrade                  |                  |                  |                |                  | 200,000          |                   | 200,000           | 200,000           | 0              | 20    |
| TOTAL WATER FUND                                 | 0                | 0                | 0              | 0                | 200,000          | 1,416,367         | 1,616,367         | 1,616,231         | 136            |       |
| <b>COMMUNITY SERVICES - SEWER FUND</b>           |                  |                  |                |                  |                  |                   |                   |                   |                |       |
| Pump Station Upgrade - River Street              |                  | 200,000          |                |                  |                  |                   | 200,000           |                   | 200,000        | 20    |
| SRF - River Street Pump Station Upgrade          |                  | 1,200,000        |                |                  |                  |                   | 1,200,000         | 1,200,000         | 0              | 15    |
| Sludge Dewatering Equipment Upgrade              |                  |                  |                | 1,000,000        |                  |                   | 1,000,000         | 1,000,000         | 0              | 20    |
| WWTP - Facility Upgrade                          |                  |                  |                |                  | 2,500,000        | 8,937,236         | 11,437,236        | 11,435,000        | 2,236          | 20    |
| TOTAL SEWER FUND                                 | 0                | 1,400,000        | 0              | 1,000,000        | 2,500,000        | 8,937,236         | 13,837,236        | 13,635,000        | 202,236        |       |
| <b>DOVER IND DEVELOPMENT FUND</b>                |                  |                  |                |                  |                  |                   |                   |                   |                |       |
|  | 0                | 0                | 0              | 0                | 0                | 0                 | 0                 | 0                 | 0              | 0     |
| <b>TOTAL OTHER FUNDS</b>                         | 0                | 1,400,000        | 266,765        | 1,000,000        | 2,700,000        | 10,753,603        | 16,120,368        | 15,917,996        | 202,372        |       |
| <b>TOTAL AUTHORIZED UNISSUED</b>                 | <b>1,100,000</b> | <b>1,400,000</b> | <b>266,765</b> | <b>3,800,000</b> | <b>5,400,000</b> | <b>23,235,607</b> | <b>35,202,372</b> | <b>34,700,000</b> | <b>502,372</b> |       |

**Capital Improvements Program - FY2015-2020**

**Revenues of Debt Financed Projects**

( ) indicate increases in revenues or decreases to costs.

| PROJECT DESCRIPTION                       | Fiscal Year     |                  |                  |                  |                  |                  |                  |                  | Total              |
|---|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
|   | 2015            | 2016             | 2017             | 2018             | 2019             | 2020             | 2021             | 2022             |                    |
| <b>GENERAL FUND DEPARTMENTS</b>           |                 |                  |                  |                  |                  |                  |                  |                  |                    |
| None                                      | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| Total City                                | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| School:                                   |                 |                  |                  |                  |                  |                  |                  |                  |                    |
| State Building Aid - Regional Tech Center | (12,319)        | (312,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (3,098,552)        |
| Total School                              | (12,319)        | (312,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (3,098,552)        |
| Total General Fund                        | (12,319)        | (312,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (3,098,552)        |
| <b>COMMUNITY SERVICES-WATER FUND</b>      |                 |                  |                  |                  |                  |                  |                  |                  |                    |
| None                                      | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| Total Water Fund                          | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| <b>COMMUNITY SERVICES-SEWER FUND</b>      |                 |                  |                  |                  |                  |                  |                  |                  |                    |
| None                                      | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| Total Sewer Fund                          | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| <b>TOTAL REVENUE - DEBT FINANCED</b>      | <b>(12,319)</b> | <b>(312,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(3,098,552)</b> |

**Changes to Operating Budget**

| PROJECT DESCRIPTION                  | Fiscal Year |          |          |          |          |          |          |          | Total    |
|--------------------------------------|-------------|----------|----------|----------|----------|----------|----------|----------|----------|
|                                      | 2015        | 2016     | 2017     | 2018     | 2019     | 2020     | 2021     | 2022     |          |
| <b>GENERAL FUND CITY DEPARTMENTS</b> |             |          |          |          |          |          |          |          |          |
| Total General Fund City Departments  | -           | -        | -        | -        | -        | -        | -        | -        | -        |
| <b>EDUCATION</b>                     |             |          |          |          |          |          |          |          |          |
| Total Education                      | -           | -        | -        | -        | -        | -        | -        | -        | -        |
| Total General Fund                   | -           | -        | -        | -        | -        | -        | -        | -        | -        |
| <b>COMMUNITY SERVICES-WATER FUND</b> |             |          |          |          |          |          |          |          |          |
| Total Water Fund                     | -           | -        | -        | -        | -        | -        | -        | -        | -        |
| <b>COMMUNITY SERVICES-SEWER FUND</b> |             |          |          |          |          |          |          |          |          |
| Total Sewer Fund                     | -           | -        | -        | -        | -        | -        | -        | -        | -        |
| <b>TOTAL CHANGES TO OPER BGTS</b>    | <b>-</b>    | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |

**Total Revenue of Projects & Changes to Operating Budgets**

| PROJECT DESCRIPTION                  | Fiscal Year     |                  |                  |                  |                  |                  |                  |                  | Total              |
|--------------------------------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
|                                      | 2015            | 2016             | 2017             | 2018             | 2019             | 2020             | 2021             | 2022             |                    |
| <b>GENERAL FUND DEPARTMENTS</b>      |                 |                  |                  |                  |                  |                  |                  |                  |                    |
| City                                 | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| School                               | (12,319)        | (312,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (3,098,552)        |
| Total General Fund                   | (12,319)        | (312,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (462,319)        | (3,098,552)        |
| <b>COMMUNITY SERVICES-WATER FUND</b> |                 |                  |                  |                  |                  |                  |                  |                  |                    |
|                                      | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| <b>COMMUNITY SERVICES-SEWER FUND</b> |                 |                  |                  |                  |                  |                  |                  |                  |                    |
|                                      | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| Total Enterprise Funds               | -               | -                | -                | -                | -                | -                | -                | -                | -                  |
| <b>TOTAL OPERATING BUDGET IMPACT</b> | <b>(12,319)</b> | <b>(312,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(462,319)</b> | <b>(3,098,552)</b> |

## Capital Improvements Program - FY2015-2020

### Trust Reserve Funds

#### Projected Balances

| DESCRIPTION                                 | Fiscal Year |           |           |           |           |           | Total       |
|---|-------------|-----------|-----------|-----------|-----------|-----------|-------------|
|   | 2015        | 2016      | 2017      | 2018      | 2019      | 2020      |             |
| <b>General Fund Reserve</b>                 |             |           |           |           |           |           |             |
| Beginning Balance                           | 202,723     | 9,483     | 149,493   | 184,307   | 381,992   | 89,874    |             |
| Fund Transfers In                           | 575,000     | 575,000   | 575,000   | 575,000   | 575,000   | 575,000   | 3,450,000   |
| Other Income                                | 58,500      | 58,500    | 58,500    | 58,500    | 58,500    | 58,500    | 351,000     |
| Investment Income                           | 203         | 9         | 149       | 184       | 382       | 90        | 1,018       |
| Other Use                                   |             |           |           |           |           |           | -           |
| CIP Transfers Out                           | (826,942)   | (493,500) | (598,835) | (436,000) | (926,000) | (436,000) | (3,717,277) |
| Ending Balance                              | 9,483       | 149,493   | 184,307   | 381,992   | 89,874    | 287,464   |             |
| <b>Parks Improvements Reserve</b>           |             |           |           |           |           |           |             |
| Beginning Balance                           | 42,863      | 55,406    | 67,961    | 50,529    | 13,080    | 13,080    |             |
| Fund Transfers In                           | 112,500     | 112,500   | 112,500   | 112,500   | 112,500   | 112,500   | 675,000     |
| Other Income                                | 25,000      |           |           |           |           |           | 25,000      |
| Investment Income                           | 43          | 55        | 68        | 51        |           |           | 217         |
| Other Use                                   |             |           |           |           |           |           | -           |
| CIP Transfers Out                           | (125,000)   | (100,000) | (130,000) | (150,000) | (112,500) | (100,000) | (717,500)   |
| Ending Balance                              | 55,406      | 67,961    | 50,529    | 13,080    | 13,080    | 25,580    |             |
| <b>Cemetery Maintenance Reserve</b>         |             |           |           |           |           |           |             |
| Beginning Balance                           | 24,448      | 672       | 6,873     | 13,080    | 19,293    | 25,512    |             |
| Fund Transfers In                           | -           | -         | -         | -         | -         | -         | -           |
| Other Income                                | 6,200       | 6,200     | 6,200     | 6,200     | 6,200     | 6,200     | 37,200      |
| Investment Income                           | 24          | 1         | 7         | 13        | 19        | 26        | 90          |
| Other Use                                   |             |           |           |           |           |           | -           |
| CIP Transfers Out                           | (30,000)    | -         | -         | -         | -         | -         | (30,000)    |
| Ending Balance                              | 672         | 6,873     | 13,080    | 19,293    | 25,512    | 31,738    |             |
| <b>Transportation Reserve</b>               |             |           |           |           |           |           |             |
| Beginning Balance                           | 213,310     | 268,524   | 288,692   | 100,681   | 155,782   | 210,937   |             |
| Fund Transfers In                           |             |           |           |           |           |           | -           |
| Other Income                                | 130,000     | 130,000   | 130,000   | 130,000   | 130,000   | 130,000   | 780,000     |
| Investment Income                           | 213         | 269       | 289       | 101       | 156       | 211       | 1,238       |
| Other Use                                   |             |           |           |           |           |           | -           |
| CIP Transfers Out                           | (75,000)    | (110,100) | (318,300) | (75,000)  | (75,000)  | (75,000)  | (728,400)   |
| Ending Balance                              | 268,524     | 288,692   | 100,681   | 155,782   | 210,937   | 266,148   |             |
| <b>Police Facilities Reserve</b>            |             |           |           |           |           |           |             |
| Beginning Balance                           | 18,237      | 25,255    | 32,280    | 39,313    | 46,352    | 53,398    |             |
| Fund Transfers In                           |             |           |           |           |           |           | -           |
| Other Income                                | 7,000       | 7,000     | 7,000     | 7,000     | 7,000     | 7,000     | 42,000      |
| Investment Income                           | 18          | 25        | 32        | 39        | 46        | 53        | 215         |
| Other Use                                   |             |           |           |           |           |           | -           |
| CIP Transfers Out                           | -           | -         | -         | -         | -         | -         | -           |
| Ending Balance                              | 25,255      | 32,280    | 39,313    | 46,352    | 53,398    | 60,452    |             |
| <b>Fire &amp; Rescue Facilities Reserve</b> |             |           |           |           |           |           |             |
| Beginning Balance                           | 15,262      | 29,277    | 43,306    | 57,349    | 71,407    | 478       |             |
| Fund Transfers In                           |             |           |           |           |           |           | -           |
| Other Income                                | 14,000      | 14,000    | 14,000    | 14,000    | 14,000    | 14,000    | 84,000      |
| Investment Income                           | 15          | 29        | 43        | 57        | 71        | 0         | 217         |
| Other Use                                   |             |           |           |           |           |           | -           |
| CIP Transfers Out                           | -           | -         | -         | -         | (85,000)  | -         | (85,000)    |
| Ending Balance                              | 29,277      | 43,306    | 57,349    | 71,407    | 478       | 14,479    |             |

## Capital Improvements Program - FY2015-2020

### Trust Reserve Funds

#### Projected Balances

| DESCRIPTION                          | Fiscal Year |           |           |           |           |           | Total       |
|--------------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-------------|
|                                      | 2015        | 2016      | 2017      | 2018      | 2019      | 2020      |             |
| <b>Recreation Facilities Reserve</b> |             |           |           |           |           |           |             |
| Beginning Balance                    | 165,994     | 192,160   | 218,352   | 244,571   | 270,815   | 297,086   | -           |
| Fund Transfers In                    |             |           |           |           |           |           | -           |
| Other Income                         | 26,000      | 26,000    | 26,000    | 26,000    | 26,000    | 26,000    | 156,000     |
| Investment Income                    | 166         | 192       | 218       | 245       | 271       | 297       | 1,389       |
| Other Use                            |             |           |           |           |           |           | -           |
| CIP Transfers Out                    | -           | -         | -         | -         | -         | -         | -           |
| Ending Balance                       | 192,160     | 218,352   | 244,571   | 270,815   | 297,086   | 323,383   | -           |
| <b>Arena Improvements Reserve</b>    |             |           |           |           |           |           |             |
| Beginning Balance                    | 100,484     | 110,584   | 120,695   | 130,815   | 140,946   | 151,087   | -           |
| Fund Transfers In                    |             |           |           |           |           |           | -           |
| Other Income                         | 10,000      | 10,000    | 10,000    | 10,000    | 10,000    | 10,000    | 60,000      |
| Investment Income                    | 100         | 111       | 121       | 131       | 141       | 151       | 755         |
| Other Use                            |             |           |           |           |           |           | -           |
| CIP Transfers Out                    | -           | -         | -         | -         | -         | -         | -           |
| Ending Balance                       | 110,584     | 120,695   | 130,815   | 140,946   | 151,087   | 161,238   | -           |
| <b>School Facility Reserve</b>       |             |           |           |           |           |           |             |
| Beginning Balance                    | 169,065     | 244,234   | 319,478   | 394,798   | 470,193   | 545,663   | -           |
| Fund Transfers In                    | -           | -         | -         | -         | -         | -         | -           |
| Other Income                         | 75,000      | 75,000    | 75,000    | 75,000    | 75,000    | 75,000    | 450,000     |
| Investment Income                    | 169         | 244       | 319       | 395       | 470       | 546       | 2,143       |
| Other Use                            |             |           |           |           |           |           | -           |
| CIP Transfers Out                    | -           | -         | -         | -         | -         | -         | -           |
| Ending Balance                       | 244,234     | 319,478   | 394,798   | 470,193   | 545,663   | 621,208   | -           |
| <b>Water Fund Cap Reserve</b>        |             |           |           |           |           |           |             |
| Beginning Balance                    | 2,954,956   | 3,037,911 | 2,895,949 | 3,013,845 | 3,221,859 | 3,380,081 | -           |
| Fund Transfers In                    | 500,000     | 500,000   | 500,000   | 500,000   | 500,000   | 500,000   | 3,000,000   |
| Other Income                         | 20,000      | 20,000    | 20,000    | 20,000    | 20,000    | 20,000    | 120,000     |
| Investment Income                    | 2,955       | 3,038     | 2,896     | 3,014     | 3,222     | 3,380     | 18,505      |
| Other Use                            |             |           |           |           |           |           | -           |
| CIP Transfers Out                    | (440,000)   | (665,000) | (405,000) | (315,000) | (365,000) | (415,000) | (2,605,000) |
| Ending Balance                       | 3,037,911   | 2,895,949 | 3,013,845 | 3,221,859 | 3,380,081 | 3,488,461 | -           |
| <b>Sewer Fund Cap Reserve</b>        |             |           |           |           |           |           |             |
| Beginning Balance                    | 789,846     | 675,636   | 386,311   | 421,698   | 457,119   | 292,576   | -           |
| Fund Transfers In                    | 500,000     | 500,000   | 500,000   | 500,000   | 500,000   | 500,000   | 3,000,000   |
| Other Income                         | 25,000      | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    | 150,000     |
| Investment Income                    | 790         | 676       | 386       | 422       | 457       | 293       | 3,023       |
| Other Use                            |             |           |           |           |           |           | -           |
| CIP Transfers Out                    | (640,000)   | (815,000) | (490,000) | (490,000) | (690,000) | (490,000) | (3,615,000) |
| Ending Balance                       | 675,636     | 386,311   | 421,698   | 457,119   | 292,576   | 327,869   | -           |

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# General Government Projects

**Transfer to Capital Reserve - Infrastructure & Equip**  
**Cemetery Improvements**  
**City Hall Council Chambers HVAC**  
**City Hall Roof/Atrium/Tower Repairs**  
**Citywide Building Transformer Replacement**  
**Chapel Restoration**

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title<br>Transfer to Capital Reserve  |   | 2. Category General Government  |                                       | 3. Priority High |
| 4. Location<br>City wide   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #:<br>Community Facilities Community Services Page 56-57                                |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY12 \$550,000; FY13 \$575,000   |                                       |                  |
| 8. Description<br>Transfer of funds from the operating budget into reserve account for payment of future projects and equipment. |   | 9. Justification & Useful Life<br>To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in tax rates. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$575,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2016   | \$575,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2017   | \$575,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$575,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2019   | \$575,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2020   | \$575,000   | Other   | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$3,450,000   |   |                                       |                  |
| After Sixth Year   | \$575,000   | 10B. Source of Cost Estimate:   |                                       |                  |

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas Steele<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title<br>Cemetery Improvements  |   | 2. Category Gen. Govt.  | 3. Priority Medium                    |                  |
| 4. Location Cemetery   |   | 5. Purpose: Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #: Community Facilities<br>Community Services Page 48   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 14 \$30,000 from Cemetery Trust Fund  |                                       |                  |
| 8. Description Project will overlay roads in cemetery and replace trees that have been removed due to disease. Development of new burial sections on existing land including water lines, drainage, roadways, site preparation and fencing. Establish additional options and areas for cremation burials including scattering gardens, niches, and columbarium's. Conversion of 1888 receiving tomb to a cremation mausoleum. Paving of cemetery roads as they are crumbling and need immediate re-paving. |   | 9. Justification & Useful Life<br>Roadways are in poor condition and need paving. Additional areas need to be developed in the cemetery. Cremation is rapidly becoming more popular in the death care industry. In order to be in a position of providing for these needs, we will have to create the proper areas to accommodate this trend. Continued pavement maintenance will reduce the need for complete rebuild of some of the cemetery roads. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                           | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$30,000  | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$550,000   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$580,000</b>  | Note: FY2015 funds from Cemetery Trust  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate:   |                                       |                  |



|  |   |   |                                       |                 |
|--|---|---|---------------------------------------|-----------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas Steele<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                 |
| 1. Project Title:<br>City Hall Council Chambers HVAC   |   | 2. Category   | General Government                    |                 |
| 3. Priority  |   | High  |                                       |                 |
| 4. Location<br>288 Central Avenue  |   | 5. Purpose of Project Request   |                                       |                 |
|  |   | Add a new item to the CIP   |                                       |                 |
| 6. Master Plan Chapter, Section and page #: Community Facilities, Community Services Page 48   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Would tie into Energy Management System improvements resulting from audit with JCI.  |                                       |                 |
| 8. Description<br>This project provides installation of 7 wall mounted HVAC units similar to those installed throughout City Hall. These units would be installed in the City Council Chambers, as well as in the Legal and Water/Sewer offices. |   | 9. Justification & Useful Life<br>This project will allow for the uniform control of the HVAC mechanics within City Hall, and will improve cost savings already found under the City's long term energy contract. |                                       |                 |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                 |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                           | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      |                 |
| Program year FY 2015   | \$80,000  | Improvements to Buildings   | Operating Budget                      | Choose an item. |
| Program year FY 2016   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2019   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| <b>TOTAL SIX YEARS</b>   | <b>\$80,000</b>   |   |                                       |                 |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff/Contractor  |                                       |                 |

### New Split System HVAC Units, and Potential Installation Locations



|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>City Hall Roof/Atrium/Tower Repairs  |   | 2. Category   | General Government                    |                  |
| 4. Location   |   | 288 Central Avenue  |                                       |                  |
| 6. Master Plan Chapter, Section and page: Community Facilities, City Hall page #36  |   | 7. Project History (Previous CIP Year or connection to other projects):<br>This project, a combination of many projects, has matriculated through the CIP over the past years. It has been moved up two years.  |                                       |                  |
| 8. Description:<br>This project makes repairs to the Municipal Building. Repairs include replacement of existing elevator atrium structure, where panels and joints need replacement or repair. Additionally repairs to the roof parapet stone cap, painting of the steel clock tower, refurbishing of the gold leaf on the lower tower dome and repair as needed of the louvers. |   | 9. Justification & Useful Life<br>This center piece of our City can be better preserved through periodic maintenance. These specific areas need immediate attention to prevent further physical deterioration of this facility.<br><br>Many glass panels are compromised; moisture, mildew and mold are visible. Many joints leak despite frequent efforts to caulk them. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$120,000   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2016  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$100,000   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2018  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$100,000   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$320,000</b>  |   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff/Contractor  |                                       |                  |

### Areas in need of work

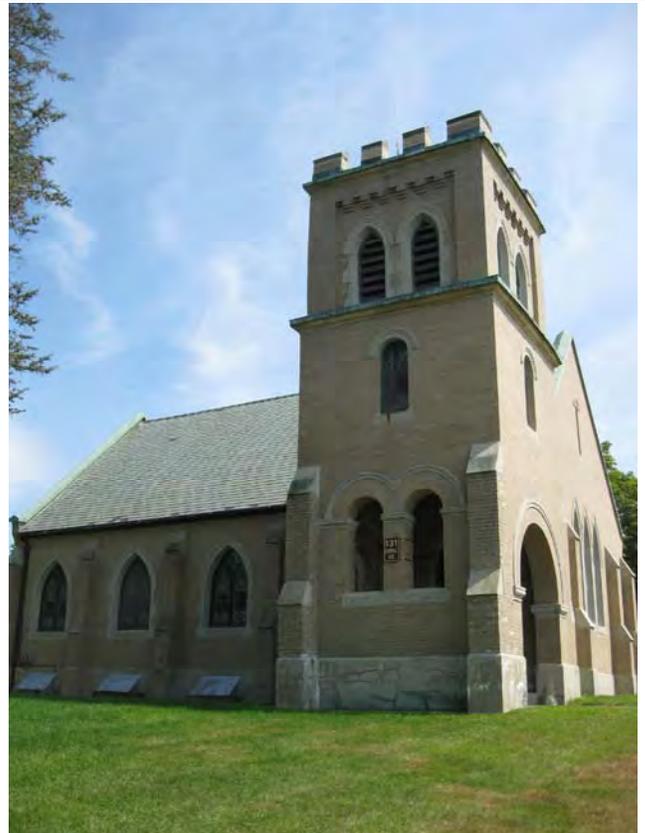


|   |   |  |                                       |                 |
|---|---|--|---------------------------------------|-----------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas Steele<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                 |
| 1. Project Title:<br>Citywide HVAC System Control Modules Replacement   |   | 2. Category  | General Government                    |                 |
| 4. Location<br>288 Central Avenue   |   | 3. Priority  | Medium                                |                 |
| 6. Master Plan Chapter, Section and page #: Community Facilities, Page 36   |   | 5. Purpose of Project Request Add a new item to the CIP  |                                       |                 |
| 8. Description<br>This project provides replacement of 14 HVAC System Control Modules in 6 city buildings, including the Public Works Facility, McConnell Center and Library. |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Would tie into Energy Management System improvements resulting from audit with JCI.   |                                       |                 |
|   |   | 9. Justification & Useful Life<br>This project will allow for the update of HVAC System Control Modules located in city buildings. The current modules are of an older design and parts are no longer available. The replacement of the panels will allow for continued energy efficiency and allow for continued long term operation of the facilities. |                                       |                 |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                 |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                           | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      |                 |
| Program year FY 2015  | \$0   | Choose an item.  | Choose an item.                       | Choose an item. |
| Program year FY 2016  | \$50,000  | Improvements to Buildings  | Operating Budget                      | Choose an item. |
| Program year FY 2017  | \$50,000  | Improvements to Buildings  | Operating Budget                      | Choose an item. |
| Program year FY 2018  | \$50,000  | Improvements to Buildings  | Operating Budget                      | Choose an item. |
| Program year FY 2019  | \$0   | Choose an item.  | Choose an item.                       | Choose an item. |
| Program year FY 2020  | \$0   | Choose an item.  | Choose an item.                       | Choose an item. |
| <b>TOTAL SIX YEARS</b>  | <b>\$150,000</b>  |  |                                       |                 |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff/Contractor   |                                       |                 |

**An Example of an Automation Module to be Replaced.**



|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Chapel Restoration  |   | 1. Project Title Chapel Restoration  |                                       | 3. Priority Low  |
| 4. Location 131 Central Avenue   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Community Facilities Community Services Page 48   |   | 7. Project History (Previous CIP Year or connection to other projects):  |                                       |                  |
| 8. Description<br>Replace slate roof.<br>Church Walls - selective repair, re-pointing and waterproofing of mortar joints. Repair or replace precast concrete on corners and around windows as needed.<br>Bell Tower - may have structural damage in need of assessment and repair prior to addressing replacement of bricks and re-pointing as needed. Louvers may need replacement. |   | 8. Description<br>Replace slate roof.<br>Church Walls - selective repair, re-pointing and waterproofing of mortar joints. Repair or replace precast concrete on corners and around windows as needed.<br>Bell Tower - may have structural damage in need of assessment and repair prior to addressing replacement of bricks and re-pointing as needed. Louvers may need replacement. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$200,000   | Improvements to Buildings  | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$200,000</b>  |  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff/contractor   |                                       |                  |



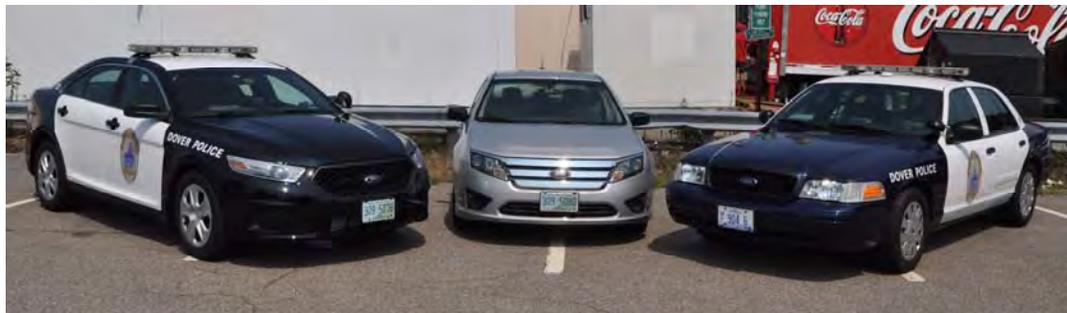
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# Police Projects

## **Police Cruiser Replacement Program**

|   |   |   |                          |                  |
|---|---|---|--------------------------|------------------|
| Department<br>Contact Person, Title   | Police<br>Chief Anthony Colarusso         | Date<br>Phone Number  | 7/9/2013<br>603-742-4646 |                  |
| 1. Project Title:<br>Police Cruiser Replacement Program   |   | 2. Category Police  |                          | 3. Priority High |
| 4. Location: 46 Locust Street (police Department  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                          |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Police Department, page #20   |   | 7. Project History (Previous CIP Year or connection to other projects): Yearly Replacement of Front line police Cruisers<br>FY 2012 \$112,000, FY 2013 \$126,000  |                          |                  |
| 8. Description:<br>This is a continuance of our plan to replace front line fully marked police cruisers. The program purchases 5 vehicles one year and 4 in the next. This 5/4 plan is essential to maintain safe vehicle operation and limit maintenance costs.<br><br>Vehicles taken off line are sold. The revenue from the sales is used to purchase smaller more fuel efficient vehicle for police detectives, inspection services and other city departments in need of vehicles.<br><br>Fleet Services recommends purchasing Ford police vehicles. |   | 9. Justification, Useful Life<br>New vehicles are purchased to continue this long standing program. Estimated cost includes outfitting the vehicles.<br><br>The front line cruisers are used for two full years then replaced. The new fuel efficient vehicles purchased with revenue from the sale of the front line vehicles are expected to be in service for at least 10 years. |                          |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   |                          |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>         | <b>SECONDARY</b> |
| Program year FY 2015  | \$126,000                                 | Auto/Light Truck  | Operating Budget         | Choose an item.  |
| Program year FY 2016  | \$126,000                                 | Auto/Light Truck  | Operating Budget         | Choose an item.  |
| Program year FY 2017  | \$126,000                                 | Auto/Light Truck  | Operating Budget         | Choose an item.  |
| Program year FY 2018  | \$126,000                                 | Auto/Light Truck  | Operating Budget         | Choose an item.  |
| Program year FY 2019  | \$126,000                                 | Auto/Light Truck  | Operating Budget         | Choose an item.  |
| Program year FY 2020  | \$126,000                                 | Auto/Light Truck  | Operating Budget         | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | 756,000                                   |   |                          |                  |
| After Sixth Year  | \$126,000                                 | 10B. Source of Cost Estimate: Past 5 year history of State bid  |                          |                  |

### New 2012 Ford Interceptor



### Outgoing Crown Victoria (no longer being produced)



# Fire Projects

**Bunker Gear Replacement**  
**Replace South End Station Roof**  
**Self Contained Breathing Apparatus Replacement**  
**Cardiac Monitor & Defibrillators Replacement**  
**Staff Vehicle Replacement**  
**Ambulance Replacement**  
**Command Vehicle Replacement**  
**Replacement of South End Paving**  
**Central Station Improvements**  
**Fire Quint/Pumper Replacement**  
**North End Station Traffic Light Improvements**  
**Air Compressor for filling SCBA bottles**  
**Heating Plant South End Station**

|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number   | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Bunker Gear Replacement   |   | 2. Category  | Fire and Rescue                       |                  |
|  |   | 3. Priority  | High                                  |                  |
| 4. Location  |   | Citywide   |                                       |                  |
| 5. Purpose of Project Request  |   | Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Fire Protection, p. 57 |   | 7. Project History (Previous CIP Year or connection to other projects): FY 2015 – Project progressed through six year process  |                                       |                  |
| 8. Description<br>Replacement of outdated firefighter bunker gear                          |   | 9. Justification & Useful Life<br>Bunker gear is the head-to-toe firefighter gear which provides protection for our personnel during all type of emergencies. This protective gear allows firefighters to enter untenable atmospheres and fire situations to rescue victims. This gear is used on a regular basis and is essential to emergency response. The expected life of the type of gear is 6 years. If replaced as outlined, these units would be over 10 years old. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                    |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$135,200                                 | Other  | Capital Reserve                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$135,320</b>                          |  |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff  |                                       |                  |

### The Bunker Gear to be Replaced



Dover 4 George St. & Central Ave.  
Feb. 13/ 7:00am  
Rollinsford Fire Photo By Lennon



### An Example of New Bunker Gear

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number  | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>South End Station Roof Replacement                                    |   | 2. Category   | 3. Priority                           |                  |
|  |   | Fire and Rescue   | Emergency                             |                  |
| 4. Location  |   | 5. Purpose of Project Request   |                                       |                  |
| South End Station (25 Durham Rd)   |   | Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Fire Protection, p. 14 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Scheduled for CIP 2017   |                                       |                  |
| 8. Description<br><br>Replacement of roof over the center section of the South End Station |   | 9. Justification & Useful Life:<br><br>The roofs over the 2 additions are ok, the roof over the oldest section is approx. 25 years old and water leaks into the building, the roof has been patched multiple times and is in need of replacement to ensure safety of the building and electrical equipment. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                    |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$30,000                                  | Building Construction   | Capital Reserve                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$30,000</b>                           |   |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                  |

**South End Station Roof to be Replaced**



|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number   | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Self Contained Breathing Apparatus Replacement                  |   | 2. Category  | Fire and Rescue                       |                  |
| 4. Location  |   | Citywide (all stations)  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 57             |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2015 – Project progressed through six year process. Dollar amount has been updated   |                                       |                  |
| 8. Description<br>Replacement of outdated firefighter Breathing Apparatus (60 units) |   | 9. Justification & Useful Life: Self Contained Breathing Apparatus (SCBA) is the breathing equipment that firefighters wear on their back, which supplies their breathing air during firefighting operations, hazardous material incidents and hazardous atmospheres. The breathing equipment is the most important life safety equipment a firefighter can have. This equipment is used daily and is essential to emergency operations. The expected life of these units is 10 years. If replaced as outlined, these units will be 10-13 years old. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                              |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$259,584                                 | Machinery and Equipment  | Capital Reserve                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$259,584</b>                          |  |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff  |                                       |                  |

## Self Contained Breathing Apparatus Replacement



|  |   |  |                           |                  |
|--|---|--|---------------------------|------------------|
| Department<br>Contact Person, Title                                      | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number   | 7/10/2013<br>603-516-6148 |                  |
| 1. Project Title:<br>Cardiac Monitor and Defibrillation                  |   | 2. Category Fire and Rescue  |                           |                  |
| 4. Location Ambulances (Citywide)  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                           |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 57 |   | 7. Project History (Previous CIP Year or connection to other projects): FY 2016 – Project progressed through six year process. Dollar amount has been updated.   |                           |                  |
| 8. Description<br>Replacement of all cardiac monitors and defibrillators |   | 9. Justification & Useful Life<br>This would replace all three cardiac monitors; one is located on each of the department's three ambulances. The cardiac monitor and defibrillators are one of the most used pieces of life saving equipment the ambulance carries. These need to be replaced to ensure reliability, safety and up-to-date technology.<br><br>The department currently employs a replacement program that will move the current ambulance units to the fire engines and removes the older outdated Engine's units from service. |                           |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                  |   |  |                           |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>          | <b>SECONDARY</b> |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.           | Choose an item.  |
| Program year FY 2016   | \$120,000                                 | Machinery and Equipment  | Capital Reserve           | Choose an item.  |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.           | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.           | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.  | Choose an item.           | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.           | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$120,000                                 |  |                           |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff  |                           |                  |

**Cardiac Monitor and Defibrillation Unit to be Replaced**



**An Example of a New Cardiac Monitor and Defibrillation Unit**

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title                                      | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number  | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Staff Vehicle Replacement                           |   | 2. Category Fire and Rescue   |                                       | 3. Priority High |
| 4. Location North End Station (Citywide)                                 |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 57 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2016 – Project progressed through six year process  |                                       |                  |
| 8. Description<br>Replacement of staff vehicle                           |   | 9. Justification & Useful Life:<br><br>This vehicle will replace a 2000 Chevy Silverado which also is used as our Forestry vehicle along with being equipped with a plow to allow us to clean up at the stations after Public Works has opened the ramps during storms. This vehicle also is used to tow the Fire safety trailer to the local schools. This vehicle will be 16 yrs old and has rust issues. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$47,500                                  | Auto/Light Truck  | Capital Reserve                       | Choose an item.  |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$47,500                                  |   |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                  |

### Staff Vehicle to be Replaced



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number  | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Ambulance replacement   |   | 2. Category   | Fire and Rescue                       |                  |
| 4. Location  |   | North End Station (Used Citywide)   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Fire Protection, p. 14 |   | 7. Project History (Previous CIP Year or connection to other projects): FY 2012– 155,000<br>Ambulance replacement   |                                       |                  |
| 8. Description<br>Replace 2005 ambulance   |   | 9. Justification & Useful Life<br>The life expectancy of an ambulance running under the conditions that the City of Dover requires is 7 years; 3.5 years as front line, 3.5 years as a backup. In our case, we have extended usable life of these rigs to over 11 years. The justification for the replacement of emergency response vehicles all comes down to reliability. Despite our vehicle maintenance program, our ambulance has experienced mechanical problems during emergency incidents. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                    |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$176,603                                 | Auto/Light Truck  | Capital Reserve                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$176,603                                 |   |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                  |

### Ambulance to be Replaced



An Example of the Replacement Ambulance

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title                                      | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number  | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Command Vehicle Replacement                         |   | 2. Category Fire and Rescue   | 3. Priority Medium                    |                  |
| 4. Location North End Station (Used Citywide)                            |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 57 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2017– Project progressed through six year process   |                                       |                  |
| 8. Description<br>Staff vehicle for command staff.                       |   | 9. Justification & Useful Life<br>The Fire Department utilizes staff vehicles for command staff. These vehicles carry equipment and radios to manage large scale incidents. This will replace the 2002 Chevy Tahoe which will have over 100,000 miles and 15 years of service |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$50,000                                  | Auto/Light Truck  | Capital Reserve                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$50,000                                  |   |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                  |

### An Example of a Command Vehicle to be Purchased



|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title                                      | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number   | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Replacement of South End Paving                     |   | 2. Category Fire and Rescue  | 3. Priority Medium                    |                  |
| 4. Location South End Station (Used Citywide)                            |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 56 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2017 – Project progressed through six year process   |                                       |                  |
| 8. Description<br><br>Replacement of South End Station Ramp (Paving)     |   | 9. Justification & Useful Life:<br><br>This is the replacement of the base and the paving at the South End Fire Station ramp. The ramp is showing signs of deterioration. The paving has pot holes and cracks and there are ruts that have formed under the weight of the truck traffic. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$46,232                                  | Improvements to Buildings  | Capital Reserve                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$46,232                                  |  |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff  |                                       |                  |

**South End Station Ramp Replacement is Needed.**



|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number  | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Central Station Improvements   |   | 2. Category   | Fire and Rescue                       |                  |
|   |   | 3. Priority   | Low                                   |                  |
| 4. Location   |   | Central Station (Broadway)  |                                       |                  |
| 5. Purpose of Project Request   |   | Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 56  |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Separation from South End Roof Replacement. Dollar amount has been updated   |                                       |                  |
| 8. Description<br>Replacement of overhead doors, heating plant, paving of ramp and parking lot, and replacing roof. |   | 9. Justification & Useful Life:<br>The boiler unit will be 37 years old with an expected life of 20 years. The overhead doors are also 37 years old and in need of replacement and upgrade to a more energy efficient model. Ramp and parking lot are showing signs of deterioration. Potholes, cracks and ruts have formed due to weight of truck traffic.<br><br>The roof on the Central Station will be in need of replacement, as it will be in excess of 20 years old if replaced as outlined. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$110,000                                 | Improvements to Buildings   | Capital Reserve                       | Choose an item.  |
| Program year FY 2019  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$110,000</b>                          |   |                                       |                  |
| After Sixth Year  | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                  |



**Central Fire Station**



|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title                                   | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number  | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Fire Quint/ Pumper Replacement                   |   | 2. Category   | Fire and Rescue                       |                  |
|   |   | 3. Priority   | Low                                   |                  |
| 4. Location   |   | North End Station (Used Citywide)   |                                       |                  |
| 5. Purpose of Project Request   |   | Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page<br>Community Facilities p.57 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2014 – \$500K for Quint replacement. Dollar amount has been updated.  |                                       |                  |
| 8. Description<br>Replacement of 2000 Smeal pumper/Quint              |   | 9. Justification & Useful Life<br>This purchase will replace our Quint, a pumper/ladder vehicle that has run first due for 12 years and has been in reserve for 5. This vehicle has a 55' ladder on top of it. This is part of our ongoing vehicle replacement program. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)               |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$600,000                                 | Heavy Equipment   | Capital Reserve                       | Choose an item.  |
| Program year FY 2020  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$600,000</b>                          |   |                                       |                  |
| After Sixth Year  | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                  |

**Quint/Pumper to be replaced**



**An example of a new Quint/Pumper to be purchased**

|   |   |  |                                       |                  |
|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Fire and Rescue<br>Chief Richard Driscoll | Date<br>Phone Number   | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>North End Station Traffic Light Improvements- Emergency Traffic Signals  |   | 2. Category Fire and Rescue  |                                       | 3. Priority Low  |
| 4. Location North End Station   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities p. 57  |   | 7. Project History (Previous CIP Year or connection to other projects):  |                                       |                  |
| 8. Description T<br>his project would place emergency traffic lights on Sixth Street to stop traffic as vehicles exit on to roadway in emergencies. |   | 9. Justification & Useful Life<br>The traffic has increased since the opening of the station. The increase is due to more development and we are preparing for an increase where exiting will be an issue. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$85,000                                  | Machinery and Equipment  | Capital Reserve                       | Choose an item.  |
| Program year FY 2020  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$85,000                                  | Impact Fees will be used   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate:  |                                       |                  |

### Proposed North End Station Traffic Light Location



|  |   |   |                                       |                           |
|--|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title  |   | Fire and Rescue<br>Chief Richard Driscoll   | 8/14/2012                             | 7/10/2013<br>603-516-6148 |
| 1. Project Title:<br>Air Compressor for filling SCBA bottles                         |   | 2. Category Fire and Rescue   |                                       | 3. Priority Low           |
| 4. Location Citywide (all stations)  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page # Community Facilities Fire Protection # 13 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>New project to progress through 6 year process   |                                       |                           |
| 8. Description<br><br>Purchase built in Air Compressor for filling SCBA bottles      |   | 9. Justification & Useful Life:<br>This would allow us to fill air bottles in the station. We currently have to send a unit to Rochester to pick up a trailer and bring it back here. This allows more training to be conducted in the station while using SCBA, which will help make the training more realistic |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                              |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020   | \$65,000                                  | Machinery and Equipment   | Capital Reserve                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | <b>\$65,000</b>                           |   |                                       |                           |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                           |

### Air Compressor for Self Contained Breathing Apparatus



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Fire and Rescue<br>Chief Richard Driscoll | 8/14/2012   | 7/10/2013<br>603-516-6148             |                  |
| 1. Project Title:<br>Heating Plant for South End Station                             |   | 2. Category Fire and Rescue   |                                       | 3. Priority Low  |
| 4. Location Citywide (all stations)  |   | 5. Purpose of Project Request Add a New project to CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page # Community Facilities Fire Protection # 13 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>New project to progress through 6 year process   |                                       |                  |
| 8. Description<br>Replacement of boiler and heaters                                  |   | 9. Justification & Useful Life:<br>This unit will be over 30 years old and the life expectancy of this boiler was 20 years. This will also change the fuel to Natural Gas unless that has been done during operation budgets. This current system provides heat and hot water to the station. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                              |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$45,000                                  | Machinery and Equipment   | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$45,000                                  |   |                                       |                  |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff   |                                       |                  |

**Heating Plant to be Replaced at the South End Station**



# Public Works Projects

**PW Heavy Equipment**  
**General Streets Improvements**  
**General Sidewalk Improvements**  
**Bridge Improvements**  
**Drainage System Improvements**  
**TIP- Traffic Calming Improvements**  
**Traffic Signal Upgrades**  
**Old Colony Road Drainage**  
**Railroad Crossing Improvements**  
**Street Reconstruction - Oak/Broadway Area**  
**Street Reconstruction - Silver Street**  
**Street Reconstruction - Tanglewood Drive**  
**Street Reconstruction - Watson Road**  
**Street Reconstruction - Bellamy Road**  
**Street Reconstruction - Broadway RR Culvert**  
**Street Reconstruction - Floral Avenue & Brick Street**  
**Street Reconstruction - Nelson Street**  
**TIP - Replace Oak Street Railroad Bridge**  
**Bridge Replacement - County Farm**  
**EMS Computer Software Upgrade**  
**Intersection Reconstruction - Sixth/Venture**  
**Street Reconstruction - Atlantic Avenue**  
**Street Reconstruction - Piscataqua/Rabbit Roa**  
**Street Reconstruction - Richardson Drive**  
**Street Resonstruction - Roberts Road**  
**Downtown Traffic Efficiency Improvements**  
**Sidewalk - Upper Whittier Street**  
**Bridge Replacement - Route 108**  
**Street Reconstruction - Elm/Summer/Belknap**  
**Street Reconstruction - Keating/Birchwood**  
**Street Extension - Washington Street**  
**Street Reconstruction - Spur Rd**  
**Tuttle Square Traffic Improvements**

|   |   |  |                                       |                  |
|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>PW-Heavy Equipment   |   | 2. Category Public Works   |                                       | 3. Priority High |
| 4. Location: Mast Road  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services p.35 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Annual replacement of Public Works heavy equipment.<br>FY2014 \$200,000 |                                       |                  |
| 8. Description<br>1974 John Deere 544 Loader  |   | 9. Justification & Useful Life<br>Current truck is 26 years old and parts are becoming very difficult to obtain.                                   |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                     |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$200,000   | Heavy Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2016  | \$200,000   | Heavy Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2017  | \$200,000   | Heavy Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2018  | \$200,000   | Heavy Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2019  | \$200,000   | Heavy Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2020  | \$200,000   | Heavy Equipment  | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$1,200,000</b>  |  |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff  |                                       |                  |

### 1974 John Deere 544 Loader to be Replaced



|   |  |   |  |  |  |                           |  |                  |
|---|--|---|--|--|--|---------------------------|--|------------------|
| Department<br>Contact Person, Title   |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number   |  | 7/25/2013<br>603-516-6450 |  |                  |
| 1. Project Title:<br>General Streets Improvements   |  |   |  | 2. Category Public Works   |  | 3. Priority High          |  |                  |
| 4. Location<br>City wide  |  |   |  | 5. Purpose of Project Request Modify a project already in the CIP  |  |                           |  |                  |
| 6. Master Plan Chapter, Section and page #: 2012 Update on Recommendations Transportation p. 11 |  |   |  | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2014 \$1,000,000 approved in CIP – adjusted to \$860K in operating budget |  |                           |  |                  |
| 8. Description<br>Annual road paving based on road surface management program.                  |  |   |  | 9. Justification & Useful Life<br>Street overlays last ten to fifteen years before additional preventative maintenance is required.                    |  |                           |  |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |  |   |  | 10A. Recommended Sources of Financing  |  |                           |  |                  |
| <b>BUDGET FY</b>  |  | <b>TOTAL</b> (Interest cost not included)                                 |  | <b>COST ELEMENT</b>  |  | <b>PRINCIPAL</b>          |  | <b>SECONDARY</b> |
| Program year FY 2015  |  | \$1,800,000   |  | Other  |  | Operating Budget          |  | Choose an item.  |
| Program year FY 2016  |  | \$1,800,000   |  | Other  |  | Operating Budget          |  | Choose an item.  |
| Program year FY 2017  |  | \$1,800,000   |  | Other  |  | Operating Budget          |  | Choose an item.  |
| Program year FY 2018  |  | \$1,800,000   |  | Other  |  | Operating Budget          |  | Choose an item.  |
| Program year FY 2019  |  | \$1,800,000   |  | Other  |  | Operating Budget          |  | Choose an item.  |
| Program year FY 2020  |  | \$1,800,000   |  | Other  |  | Operating Budget          |  | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  |  | \$10,800,000  |  |  |  |                           |  |                  |
| After Sixth Year  |  | \$1,800,000   |  | 10B. Source of Cost Estimate: Pavement Management Program  |  |                           |  |                  |

### A Roadway Being Paved



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>General Sidewalk Improvements   |   | 2. Category Public Works  | 3. Priority High                      |                  |
| 4. Location<br>City wide   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page # 2012 Update on Recommendations, Transportation, p. 11 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2014 \$100,000 approved in CIP – adjusted to \$50K in operating budget |                                       |                  |
| 8. Description<br>Annual management program for sidewalk replacements.                           |   | 9. Justification & Useful Life  |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$100,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2016   | \$100,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2017   | \$100,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$100,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2019   | \$100,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2020   | \$100,000   | Other   | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$600,000   |   |                                       |                  |
| After Sixth Year   | \$100,000   | 10B. Source of Cost Estimate: Pavement Management Program   |                                       |                  |

**A Sidewalk Being Installed**



|   |   |  |                                       |                  |
|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Bridge Improvements  |   | 2. Category Public Works   |                                       | 3. Priority High |
| 4. Location<br>City Wide  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>2012 Update to Recommendations, Transportation p. 10    |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2014 \$100,000   |                                       |                  |
| 8. Description<br>Annual bridge maintenance based on bridge repair program for the city's 11 bridges. |   | 9. Justification & Useful Life<br>Preventative maintenance is needed for bridges to ensure they do not deteriorate and become more costly to repair. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2016  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2017  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2018  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2019  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2020  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$600,000</b>  |  |                                       |                  |
| After Sixth Year  | \$100,000   | 10B. Source of Cost Estimate:  |                                       |                  |

### A Bridge Being Repaired



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Drainage System Improvements  |   | 2. Category Public Works  |                                       | 3. Priority High |
| 4. Location<br>City wide   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services p. 66                       |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2014 150,000  |                                       |                  |
| 8. Description<br>USEPA Phase II Storm water Regulations require improvements to systems to improve water quality. |   | 9. Justification & Useful Life<br>The city's drainage system is a utility that must have adequate funding in order to be maintained. Without regular maintenance and repairs, costs will become more significant. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$150,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2016   | \$150,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2017   | \$150,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$150,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2019   | \$150,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2020   | \$150,000   | Other   | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$900,000</b>  |   |                                       |                  |
| After Sixth Year   | \$150,000   | 10B. Source of Cost Estimate:   |                                       |                  |

### A Stormwater Drainage System Being Repaired



|   |   |   |                                       |                       |
|---|---|---|---------------------------------------|-----------------------|
| Department<br>Contact Person, Title   |   | Planning<br>Christopher Parker, Director of Planning  | Date<br>Phone Number                  | 7/25/2013<br>516-6008 |
| 1. Project Title:<br>TIP Traffic Calming Devices:   |   | 2. Category Public Works  | 3. Priority High                      |                       |
| 4. Location streets Citywide  |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                       |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11   |   | 7. Project History (Previous CIP Year or connection to other projects): speed table completed on Lexington in 2009.<br>FY14: \$75K approved in CIP—adjusted to \$0 in operating budget  |                                       |                       |
| 8. Description<br>This project will construct traffic calming device as required after traffic data collected & analyzed and neighborhood planning meetings held. |   | 9. Justification & Useful Life twenty plus years.<br>Traffic calming devices and measures mitigate excessive traffic speeds and potentially lower traffic volumes through residential neighborhoods adding to safety for children and families. |                                       |                       |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                       |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>      |
| Program year FY 2015  | \$75,000                                  | Other   | Capital Reserve                       | Choose an item.       |
| Program year FY 2016  | \$75,000                                  | Other   | Capital Reserve                       | Choose an item.       |
| Program year FY 2017  | \$75,000                                  | Other   | Capital Reserve                       | Choose an item.       |
| Program year FY 2018  | \$75,000                                  | Other   | Capital Reserve                       | Choose an item.       |
| Program year FY 2019  | \$75,000                                  | Other   | Capital Reserve                       | Choose an item.       |
| Program year FY 2020  | \$75,000                                  | Other   | Capital Reserve                       | Choose an item.       |
| <b>TOTAL SIX YEARS</b>  | <b>\$450,000</b>                          |   |                                       |                       |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Planning  |                                       |                       |



### Examples of Traffic Calming Devices



|  |  |   |  |                                       |                  |                           |  |
|--|--|---|--|---------------------------------------|------------------|---------------------------|--|
| Department<br>Contact Person, Title  |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number                  |                  | 7/25/2013<br>603-516-6450 |  |
| 1. Project Title:<br>Traffic Signal Upgrade  |  |   | 2. Category Public Works   |                                       | 3. Priority High |                           |  |
| 4. Location: City Wide   |  |   | 5. Purpose Modify a project already in the CIP   |                                       |                  |                           |  |
| 6. Master Plan Chapter, Section and page #<br>2012 Updates on Recommendations, Transportation, p. 11   |  |   | 7. Project History (Previous CIP Year or connection to other projects):FY04-\$72,650 for Phase I which included improvements to the Central Avenue corridor.<br>FY12-\$206,000 for Phase II which included improvements to Weeks Crossing, and other intersections through exit 7.<br>FY14 -\$187,000 for phase III approved in—Adjusted to \$79,000 in operating budget |                                       |                  |                           |  |
| 8. Description<br>This project will fund an annual replacement and upgrading of traffic signal equipment on a rotating citywide basis. This ongoing maintenance will reduce the need for the City to undertake citywide retiming and equipment projects. |  |   | 9. Justification & Useful Life<br>Upgrades will provide improvements to the efficient traffic flow during different peak times.  |                                       |                  |                           |  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |   |  | 10A. Recommended Sources of Financing |                  |                           |  |
| <b>BUDGET FY</b>   |  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      |                  | <b>SECONDARY</b>          |  |
| Program year FY 2015   |  | \$75,000  | Other  | Operating Budget                      |                  | Choose an item.           |  |
| Program year FY 2016   |  | \$75,000  | Other  | Operating Budget                      |                  | Choose an item.           |  |
| Program year FY 2017   |  | \$75,000  | Other  | Operating Budget                      |                  | Choose an item.           |  |
| Program year FY 2018   |  | \$75,000  | Other  | Operating Budget                      |                  | Choose an item.           |  |
| Program year FY 2019   |  | \$75,000  | Other  | Operating Budget                      |                  | Choose an item.           |  |
| Program year FY 2020   |  | \$75,000  | Other  | Operating Budget                      |                  | Choose an item.           |  |
| <b>TOTAL SIX YEARS</b>   |  | \$450,000   |  |                                       |                  |                           |  |
| After Sixth Year   |  | \$0   | 10B. Source of Cost Estimate: Staff  |                                       |                  |                           |  |

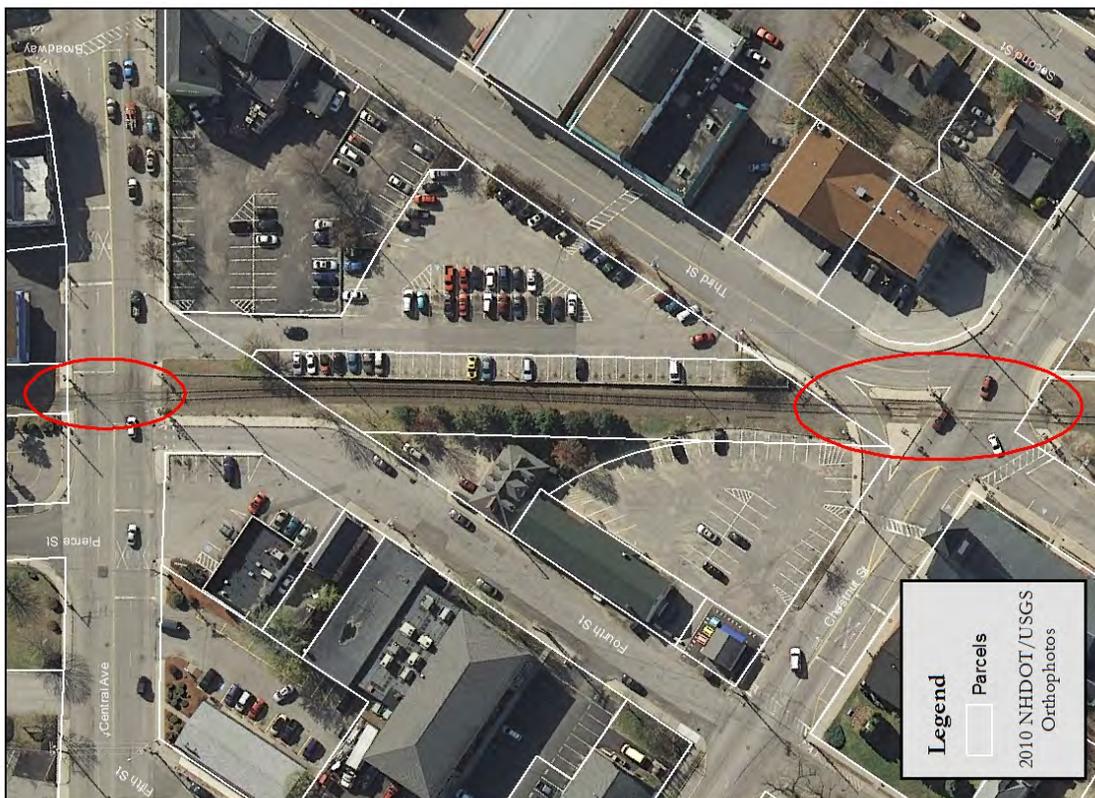
### An Example of Traffic Signal Equipment



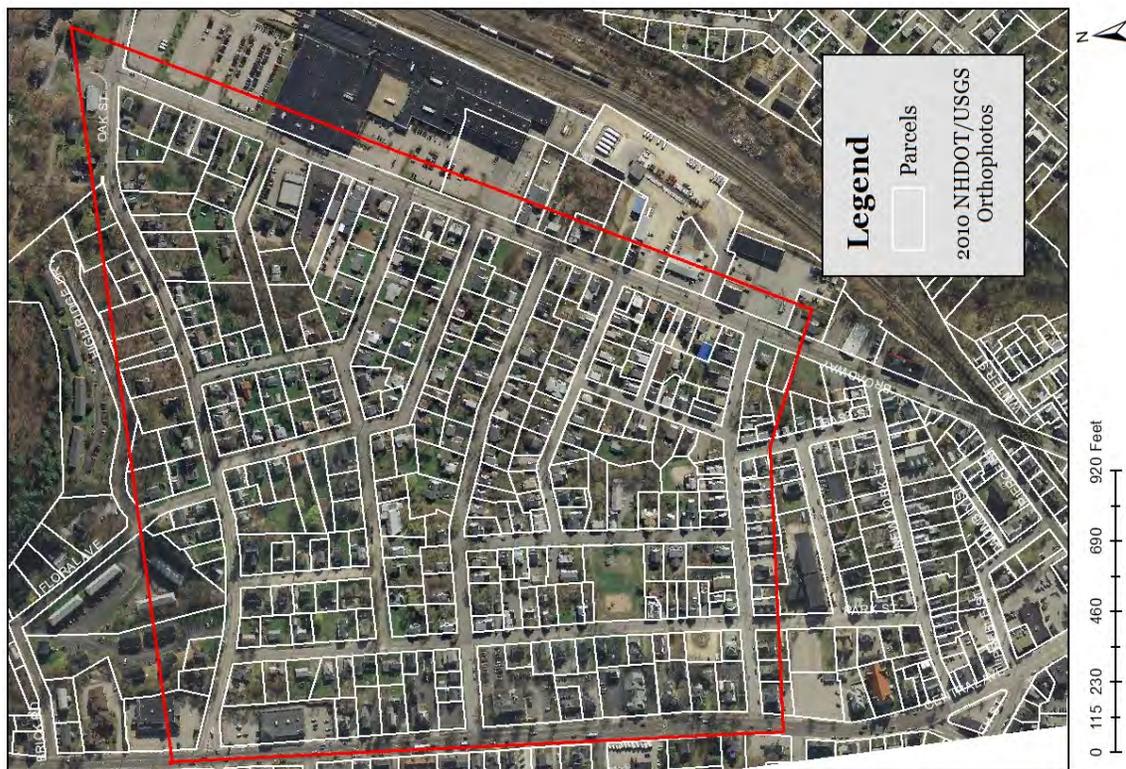
|   |   |  |                                       |                  |
|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Old Colony Road Drainage   |   | 2. Category Public Works   | 3. Priority High                      |                  |
| 4. Location<br>Old Colony Road  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2014 \$75,000 approved in CIP – adjusted to \$25K in operating budget |                                       |                  |
| 8. Description<br>Project would include the installation of drainage on Old Colony Road to prevent homes from flooding. Project would include paving of the street. |   | 9. Justification & Useful Life   |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$50,000  | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2016  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$50,000</b>   |  |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff  |                                       |                  |



|  |   |   |                                       |                           |
|--|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director                         | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Railroad Crossing Improvements  |   | 2. Category Public Works  |                                       | 3. Priority High          |
| 4. Location<br>Central Avenue and Chestnut Street  |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66  |   | 7. Project History (Previous CIP Year or connection to other projects):                           |                                       |                           |
| 8. Description<br>NHDOT is providing funding for railroad crossing improvements at Chestnut and Third Street, and Central Avenue. The Project will cost \$700,000 of which the city must contribute 10% of total cost. |   | 9. Justification & Useful Life<br>Crossings are in need of repair and grand funding is available. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$700,000                                 | Other   | Grant Funding                         | Capital Reserve           |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | \$700,000                                 | Note: Local match is 10% of total cost  |                                       |                           |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Oak/Broadway Area Reconstruction  |   | 2. Category Public Works  |                                       |                  |
| 3. Priority High   |   |   |                                       |                  |
| 4. Location: Oak/Ham/Ela/Broadway area streets   |   | 5. Purpose: Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11  |   | 7. Project History (Previous CIP Year or connection to other projects): This project will work in conjunction with the water and sewer replacements in these areas.<br>FY2015-Water design \$125k<br>FY2015 Sewer design \$75k<br>Project moved up and modified, combining two projects into one. |                                       |                  |
| 8. Description: This project will design and repair the infrastructure in the Oak, Ham, Ela and Broadway area of the city. The project will include improvements to streets, drainage, roadways and sidewalks. The project will also include water and sewer design and repairs funded by the appropriate enterprise fund. |   | 9. Justification & Useful Life<br>This entire area of the city is in need of drainage repair and replacement along with street and sidewalk improvements.<br><br>PCI Code: 54 Average for area  |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$250,000   | Design Engineering  | Debt Financing                        | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | TBD by Design   | Other   | Debt Financing                        | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$250,000</b>  |   |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                  |



| Department<br>Contact Person, Title  |                                    | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number                  |                  | 7/25/2013<br>603-516-6450 |  |
|--|------------------------------------|---|--|---------------------------------------|------------------|---------------------------|--|
| 1. Project Title<br>Silver Street Reconstruction   |                                    |   | 2. Category Public Works   |                                       | 3. Priority High |                           |  |
| 4. Location<br>Silver Street   |                                    |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |                           |  |
| 6. Master Plan Chapter, Section and page #<br>Updates to Recommendations, Transportation, p. 11                  |                                    |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY13-\$150,000 Water Design, FY13-\$400,000 Roadway Design, FY15-\$850,000 Water Construction. Added out year for reconstruction of intersection with Exit 8. |                                       |                  |                           |  |
| 8. Description<br>This project would design the replacement of drainage, sidewalks and roadway on Silver Street. |                                    |   | 9. Justification & Useful Life<br>Roadway, sidewalks, and drainage are in poor condition and in need of replacement.<br><br>PCI Code: 36   |                                       |                  |                           |  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |                                    |   |  | 10A. Recommended Sources of Financing |                  |                           |  |
| BUDGET FY  | TOTAL (Interest cost not included) | COST ELEMENT  | PRINCIPAL  | SECONDARY                             |                  |                           |  |
| Program year FY 2015   | \$3,000,000                        | Other   | Debt Financing   | Choose an item.                       |                  |                           |  |
| Program year FY 2016   | \$0                                | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2017   | \$0                                | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2018   | \$0                                | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2019   | \$0                                | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2020   | \$500,000                          | Other   | Debt Financing   | Choose an item.                       |                  |                           |  |
| <b>TOTAL SIX YEARS</b>   | <b>\$3,500,000</b>                 |   |  |                                       |                  |                           |  |
| After Sixth Year   | \$500,000                          | 10B. Source of Cost Estimate: Staff                                       |  |                                       |                  |                           |  |



|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title<br>Tanglewood Drive Reconstruction  |   | 2. Category Public Works   | 3. Priority Medium                    |                  |
| 4. Location<br>Tanglewood Drive  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11                        |   | 7. Project History (Previous CIP Year or connection to other projects):  |                                       |                  |
| 8. Description<br>This project will reconstruct the entire street and will supplement the general street improvements. |   | 9. Justification & Useful Life<br>Street requires reconstruction due to very poor condition.<br><br>PCI Code: 17 |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$50,000  | Design Engineering   | Debt Financing                        | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$335,000   | Other  | Debt Financing                        | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$385,000</b>  |  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate Staff   |                                       |                  |



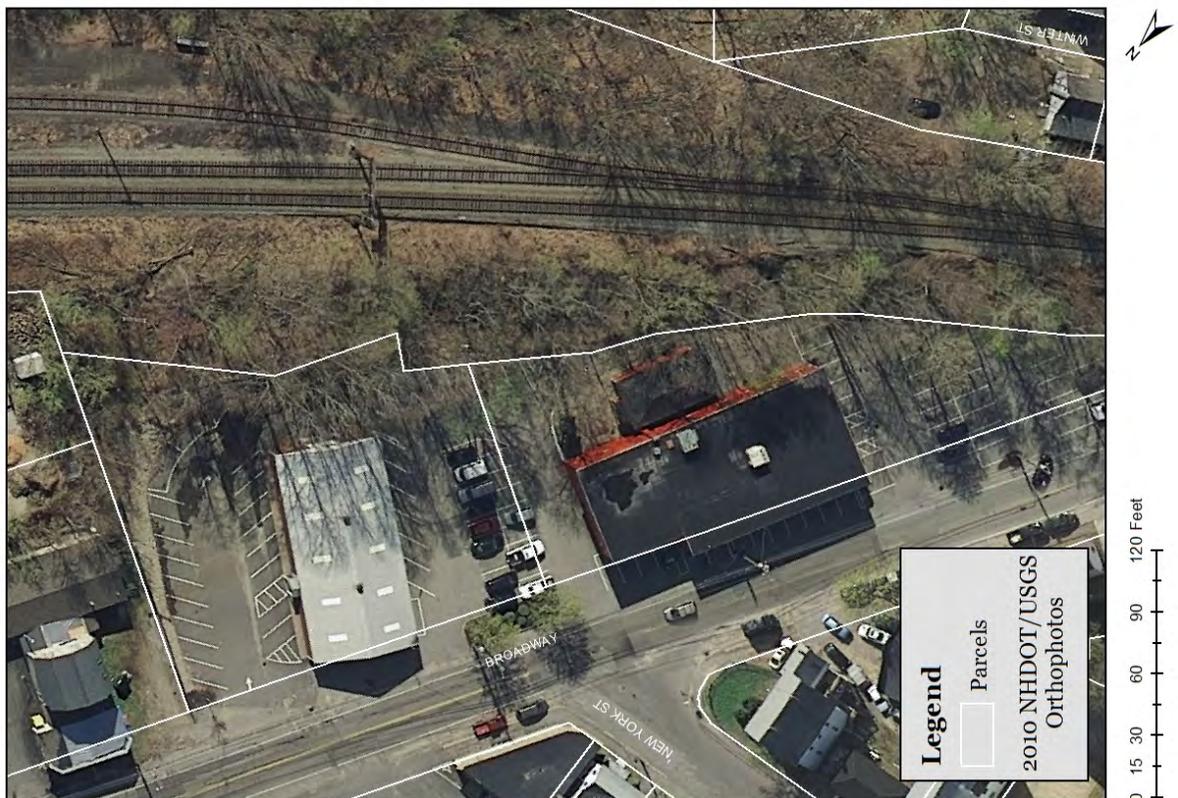
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|---|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Watson Road Reconstruction   |   | 2. Category Public Works   |                                       | 3. Priority High          |
| 4. Location<br>Watson Road  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11     |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Project was broken out of the Tolend road reconstruction project. Moved up to FY 2015   |                                       |                           |
| 8. Description<br>Project will reconstruct Watson Road including new road bed, paving and drainage. |   | 9. Justification & Useful Life<br>Roadway is in very poor condition and needs to be replaced. The Contractor completing the reconstruction of Tolend Road has offered to hold prices, and continue to work on Watson Road, once Tolend is completed. This would save the City considerable mobilization and oversight costs.<br><br>PCI Code: 52 |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$200,000                                 | Other  | Debt Financing                        | Choose an item.           |
| Program year FY 2016  | \$1,052,000                               | Other  | Debt Financing                        | Choose an item.           |
| Program year FY 2017  | \$100,000                                 | Other  | Debt Financing                        | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.  | Debt Financing                        | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$1,352,000</b>                        |  |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff  |                                       |                           |



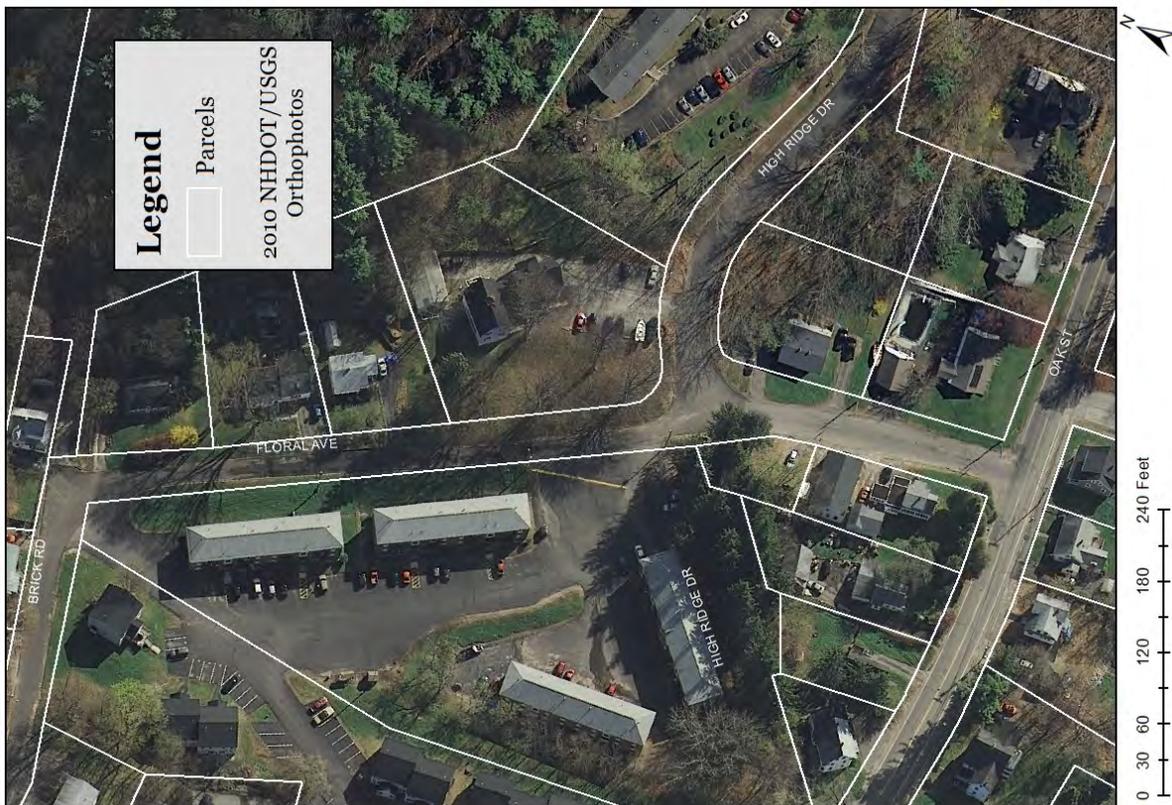
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|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>PW-Reconstruction Bellamy Road  |   | 2. Category Public Works   | 3. Priority Medium                    |                  |
| 4. Location Bellamy Road   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66  |   | 7. Project History (Previous CIP Year or connection to other projects): Bellamy Road from Dunaway Field to 66 Bellamy Road was reconstructed 10 years ago    |                                       |                  |
| 8. Description<br><br>This project will include the design for drainage, sidewalks and street reconstruction from 66 Bellamy Road to Durham Road |   | 9. Justification & Useful Life<br><br>Roadways, drainage and some portions of sidewalks are in poor condition and in need of replacement.<br><br>PCI Code 70 |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$50,000  | Design Engineering   | Debt Financing                        | Choose an item.  |
| Program year FY 2017   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$200,000   | Other  | Debt Financing                        | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$250,000</b>  |  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff  |                                       |                  |



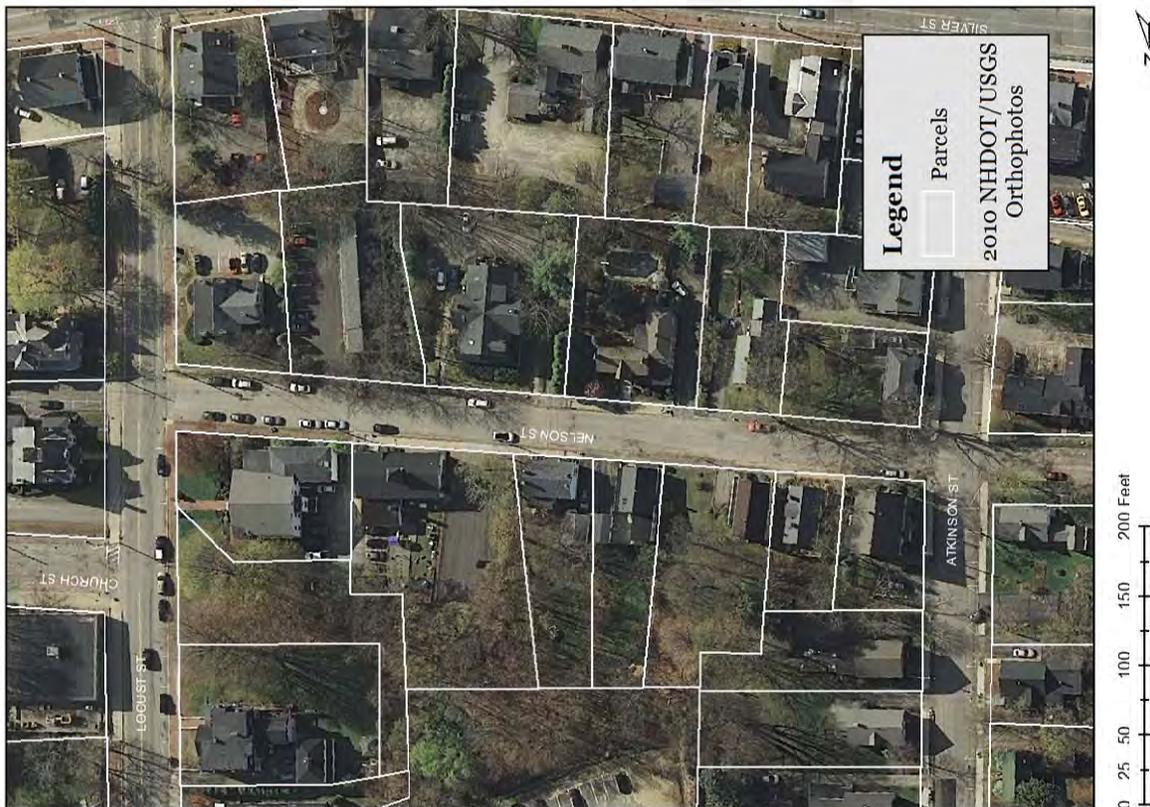
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|---|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>PW-Broadway Railroad Culvert   |   | 2. Category Public Works  |                                       | 3. Priority Medium        |
| 4. Location<br>Broadway   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Project was originally indentified in 2004 CIP for construction.   |                                       |                           |
| 8. Description<br><br>This project includes replacing a granite box culvert under the railroad tracks at Red's Shoe Barn with a 72" drain line. |   | 9. Justification & Useful Life<br><br>The existing box culvert is deteriorating and under sized. The culvert accepts all the drainage from the New York Street, Ham Street and Ela Street portions of the city. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Other   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$2,000,000                               | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2017  | \$0                                       | Other   | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                                       | Other   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Other   | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Other   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$2,000,000</b>                        |   |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



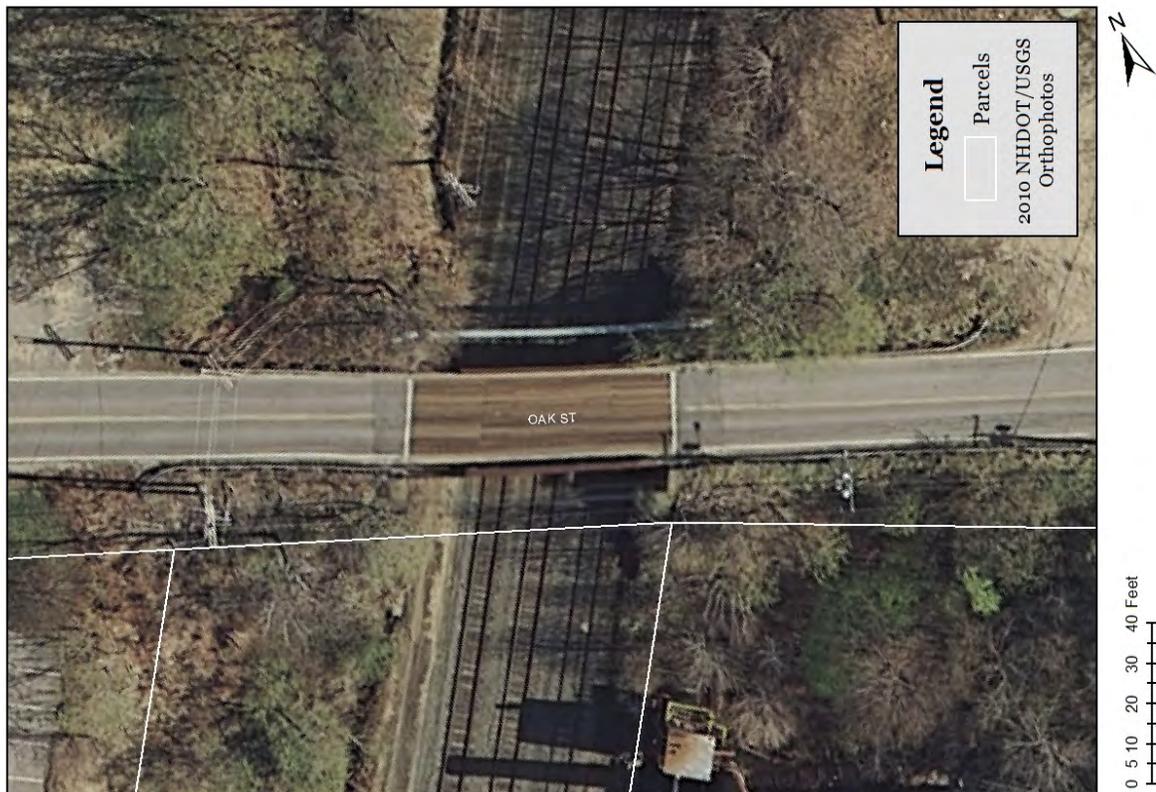
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|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Floral Avenue & Brick Street Reconstruction                                      |   | 2. Category Public Works   | 3. Priority Medium                    |                  |
| 4. Location<br>Floral Avenue & Brick Street   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Updates to Recommendations, Transportation, p. 11       |   | 7. Project History (Previous CIP Year or connection to other projects):<br><br>FY2016 Sewer reconstruction   |                                       |                  |
| 8. Description<br>Roadway reconstruction and drainage improvements on Floral Avenue and Brick Street. |   | 9. Justification & Useful Life<br>Drainage system is inadequate and many complaints have been received from abutters. Roadway is in disrepair.<br><br>PCI Code: 59 |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$50,000  | Design Engineering   | Debt Financing.                       | Choose an item.  |
| Program year FY 2017  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$200,000   | Other  | Debt Financing.                       | Choose an item.  |
| Program year FY 2019  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$250,000</b>  |  |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff  |                                       |                  |



|   |   |  |                                       |                           |
|---|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Nelson Street Reconstruction   |   | 2. Category Public Works   |                                       | 3. Priority High          |
| 4. Location<br>Nelson Street  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates to Recommendations, Transportation, p. 11   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>In relationship to the future water and sewer projects to be completed.<br>FY2013 \$50,000 Water-Design, FY2016 Water Construction<br>FY2013 \$50,000 Sewer-Design, FY2016 Sewer Construction<br>Dollar amount has been updated |                                       |                           |
| 8. Description<br>Design costs for roadway reconstruction to be completed in FY2013.<br>Project includes a new water main, sewer replacement on the Belknap side, new sidewalks and street surface. |   | 9. Justification & Useful Life<br>Old water main, sewer problems and poor roadway.<br><br>PCI Code: 21   |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$425,000                                 | Other  | Debt Financing                        | Choose an item.           |
| Program year FY 2017  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | \$425,000                                 |  |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff  |                                       |                           |



|  |   |  |                                       |  |
|--|---|--|---------------------------------------|--|
| Department<br>Contact Person, Title  |   | Planning<br>Christopher Parker, Director of Planning   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6008  |
| 1. Project Title<br>Replace Oak Street Railroad Bridge (municipally-managed state project funded with 80% federal funds and 10% state funds-TIP Project) in State Ten Year Plan Vision Element |   | 2. Category Public Works   |                                       | 3. Priority Medium<br>Needs of state, railroad company and city coincide at this location. |
| 4. Location RR bridge on Oak Street located mostly in Rollinsford.   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |  |
| 6. Master Plan Chapter, Section and page #<br>Updates to Recommendation, Transportation, p.11  |   | 7. Project History (Previous CIP Year or connection to other projects): TIP project funded through Trans Reserve and engineering funded in previous years of TIP in CIP for FY'16. This adds design and construction costs for FY'17.  |                                       |  |
| 8. Description Replace aging, sub-standard wood & iron bridge with new structure that allows all weight vehicle loading, including fire and emergency vehicles and public transit buses.       |   | 9. Justification & Useful Life thirty years. Currently heavy vehicles cannot legally cross this bridge, including public transit buses, school buses, fire and emergency vehicles or commercial trucks forcing these vehicles to drive all the way into the downtown to again travel north. RR needs greater height. |                                       |  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>   |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$351,000                                 | Design Engineering   | Grant Funding                         | Capital Reserve  |
| Program year FY 2017   | \$2,433,000                               | Other  | Grant Funding                         | Capital Reserve  |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$2,784,000</b>                        | Note: Project cost would be reimbursed 80% when project added to state ten year plan.  |                                       |  |
| After Sixth Year   |   | 10B. Source of Cost Estimate Staff   |                                       |  |



|   |   |  |                                       |                           |
|---|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Bridge Replacement County Farm   |   | 2. Category Public Works   |                                       | 3. Priority Medium        |
| 4. Location<br>County Farm Road   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11 |   | 7. Project History (Previous CIP Year or connection to other projects):  |                                       |                           |
| 8. Description<br>Design of the bridge replacement on County Farm Road over the Cocheco River.  |   | 9. Justification & Useful Life<br>The previous bridge in this location burned in the late 1970's and was never replaced. A new bridge in this location would reduce traffic on Tolend Road and provide an additional route to and from Barrington and Rochester. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$250,000                                 | Design Engineering   | Debt Financing                        | Grant Funding             |
| Program year FY 2018  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | \$250,000                                 |  |                                       |                           |
| After Sixth Year  | TBD by design                             | 10B. Source of Cost Estimate: Staff  |                                       |                           |



|   |   |   |                                       |                    |
|---|---|---|---------------------------------------|--------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                    |
| 1. Project Title:<br>EMS Computer/Software Upgrade  |   | 2. Category Public Works  |                                       | 3. Priority Medium |
| 4. Location: 131 Central Avenue   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                    |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66   |   | 7. Project History (Previous CIP Year or connection to other projects): Would tie into Energy Management System improvements resulting from audit with JCI.   |                                       |                    |
| 8. Description<br>Upgrade of computer and current telephone modem dependent system to IP/cable network with upgraded software for managing heating and cooling systems in several municipal buildings i.e. McConnell Center, Library, City Hall, Indoor Pool, Arena and Public Works. |   | 9. Justification & Useful Life<br>Upgrade provides improved reliability of communication between remote locations and control center. Would not pay for two phone lines. Increased efficiency of operating staff. |                                       |                    |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                    |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>   |
| Program year FY 2015  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.    |
| Program year FY 2016  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.    |
| Program year FY 2017  | \$25,000  | Improvements to Buildings   | Operating Budget                      | Choose an item.    |
| Program year FY 2018  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.    |
| Program year FY 2019  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.    |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.    |
| <b>TOTAL SIX YEARS</b>  | \$25,000  |   |                                       |                    |
| After Sixth Year  |   | 10B. Source of Cost Estimate:   |                                       |                    |

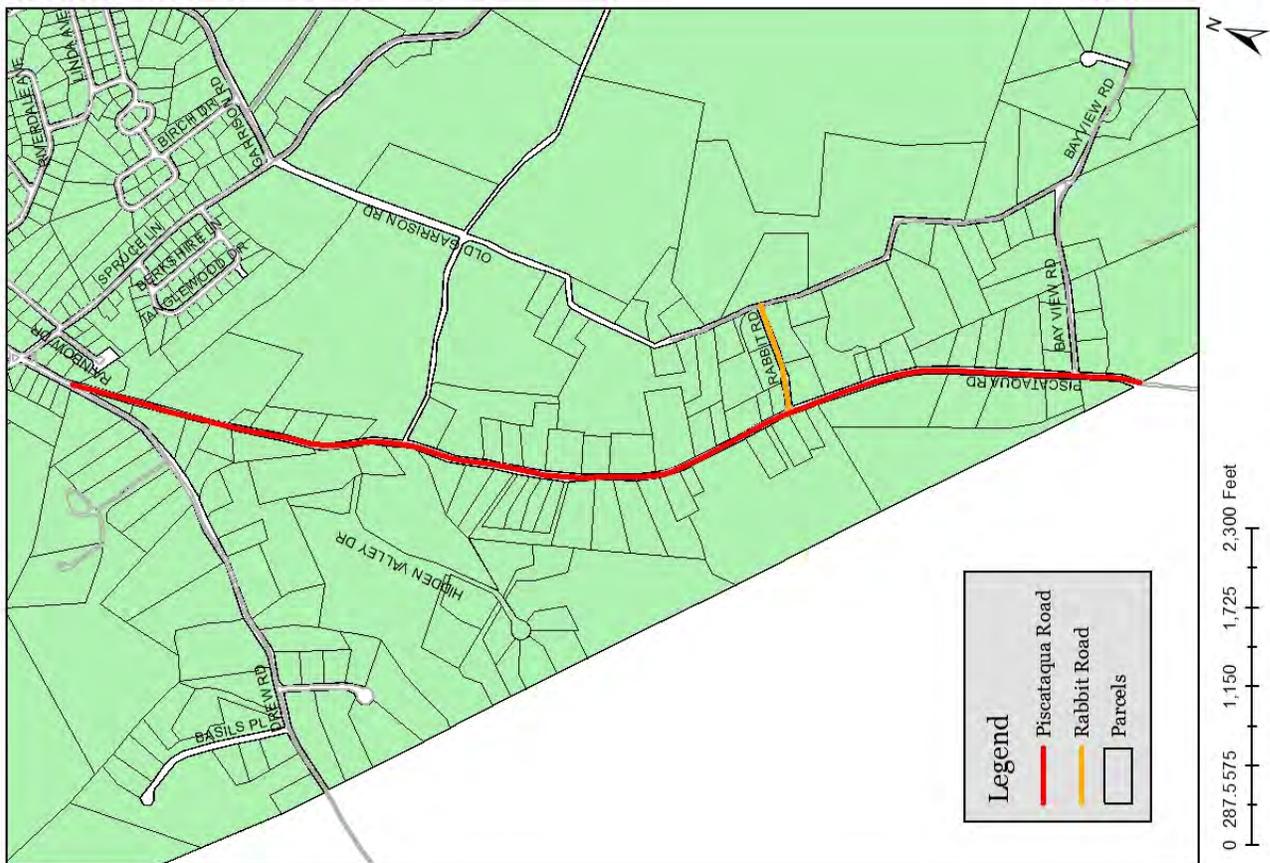
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|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Intersection Reconstruction—Sixth/Venture  |   | 2. Category Public Works  | 3. Priority Medium                    |                  |
| 4. Location<br>Sixth Street and Venture Drive   |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11   |   | 7. Project History (Previous CIP Year or connection to other projects): New Project   |                                       |                  |
| 8. Description<br>This project will include the design and reconfiguration of the intersection of Sixth Street and Venture Drive. The changes will widen the turning lanes and accommodate larger vehicles. |   | 9. Justification & Useful Life<br>The intersection currently is not designed for larger truck traffic movements. Vehicles travel in more than one lane, when turning onto and from Venture Drive. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$50,000  | Design Engineering  | Operating Budget                      | Choose an item.  |
| Program year FY 2017  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$200,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2019  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$250,000</b>  |   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                  |



|   |   |   |                                       |                           |
|---|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Atlantic Avenue Reconstruction   |   | 2. Category Public Works  |                                       | 3. Priority Medium        |
| 4. Location<br>Atlantic Avenue  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11     |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2006 - \$400k water main replacement<br>FY2008 - \$300K water main replacement<br>FY2012 - \$200K Design Engineering<br>Dollar amount has been updated |                                       |                           |
| 8. Description<br>Upgrade of street to include roadways repairs, sidewalks and new drainage system. |   | 9. Justification & Useful Life<br>The water main has been replaced and the remainder of the project is ready for design.<br>PCI Code: 88  |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$1,300,000                               | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$1,300,000</b>                        |   |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



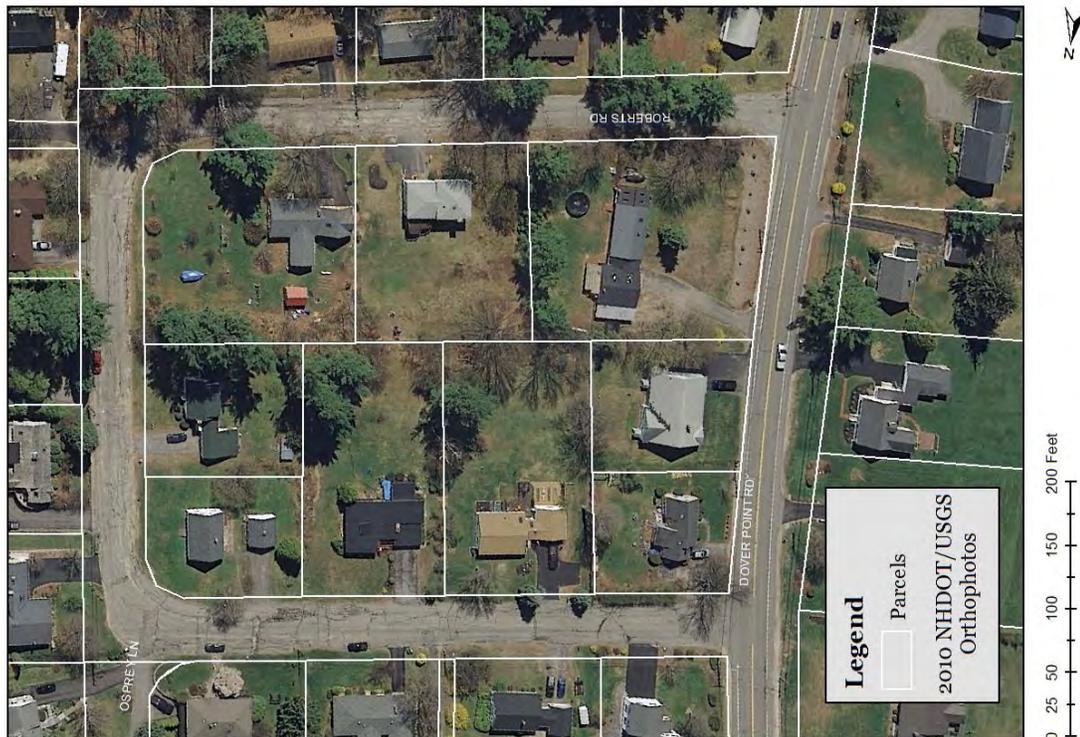
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| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Piscataqua/Rabbit Road Reconstruction  |   | 2. Category Public Works  | 3. Priority Low                       |                  |
| 4. Location<br>Piscataqua & Rabbit Road   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11           |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Dollar amount has been updated to reflect estimated construction costs   |                                       |                  |
| 8. Description<br>This project includes the design and reconstruction of Piscataqua Road and Rabbit Road. |   | 9. Justification & Useful Life<br>Piscataqua Road is a thoroughfare to Route 4 and in need of repair. Rabbit Road is a small road off of Piscataqua that needs improvements and due to its close proximity to the larger project it makes economic sense to combine the projects.<br><br>PCI Code: 43 |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$200,000   | Design Engineering  | Debt Financing                        | Choose an item.  |
| Program year FY 2018  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$1,500,000   | Other   | Debt Financing                        | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$1,700,000</b>  |   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                  |



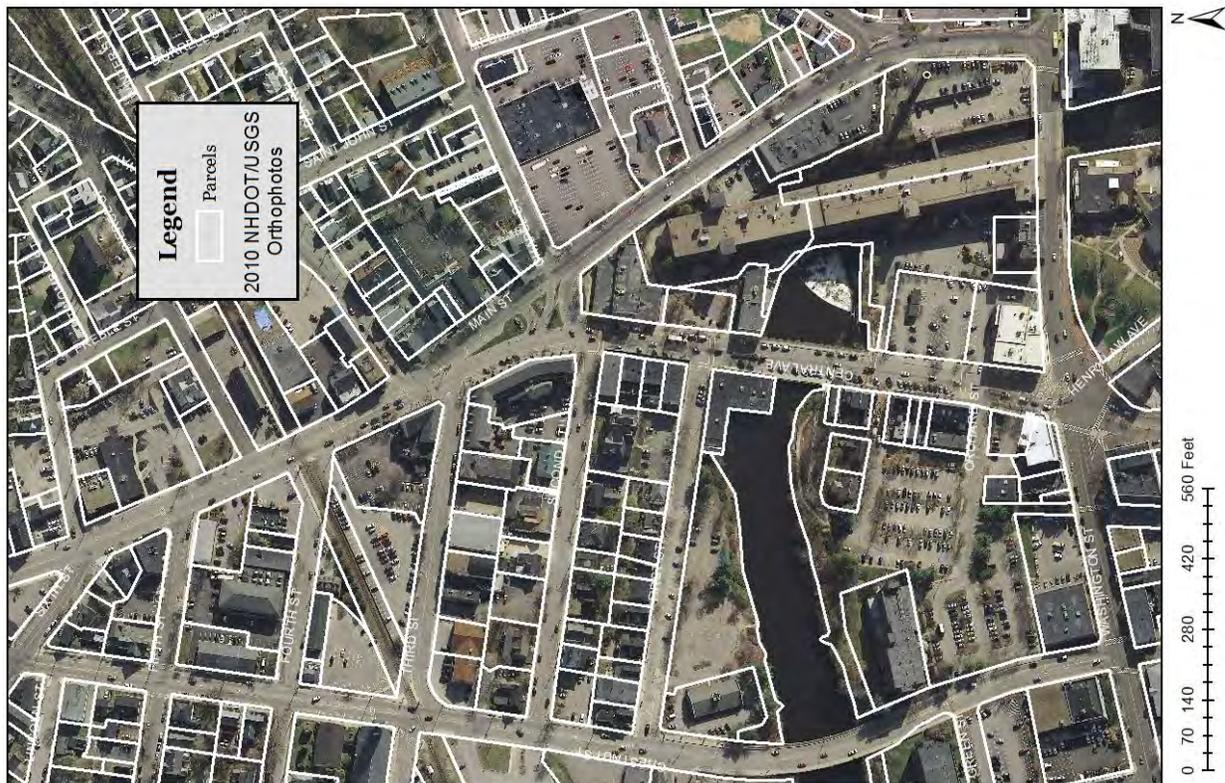
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| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Richardson Drive Reconstruction   |   | 2. Category Public Works  |                                       | 3. Priority Medium        |
| 4. Location<br>Richardson Drive  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11                    |   | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                           |
| 8. Description<br>Reclamation of road, repaving, new curbing, and will supplement the general street improvements. |   | 9. Justification & Useful Life<br>Road surface and curb is in very poor condition and in need of replacement.<br><br>PCI Code: 24 |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$500,000                                 | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | <b>\$500,000</b>                          |   |                                       |                           |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



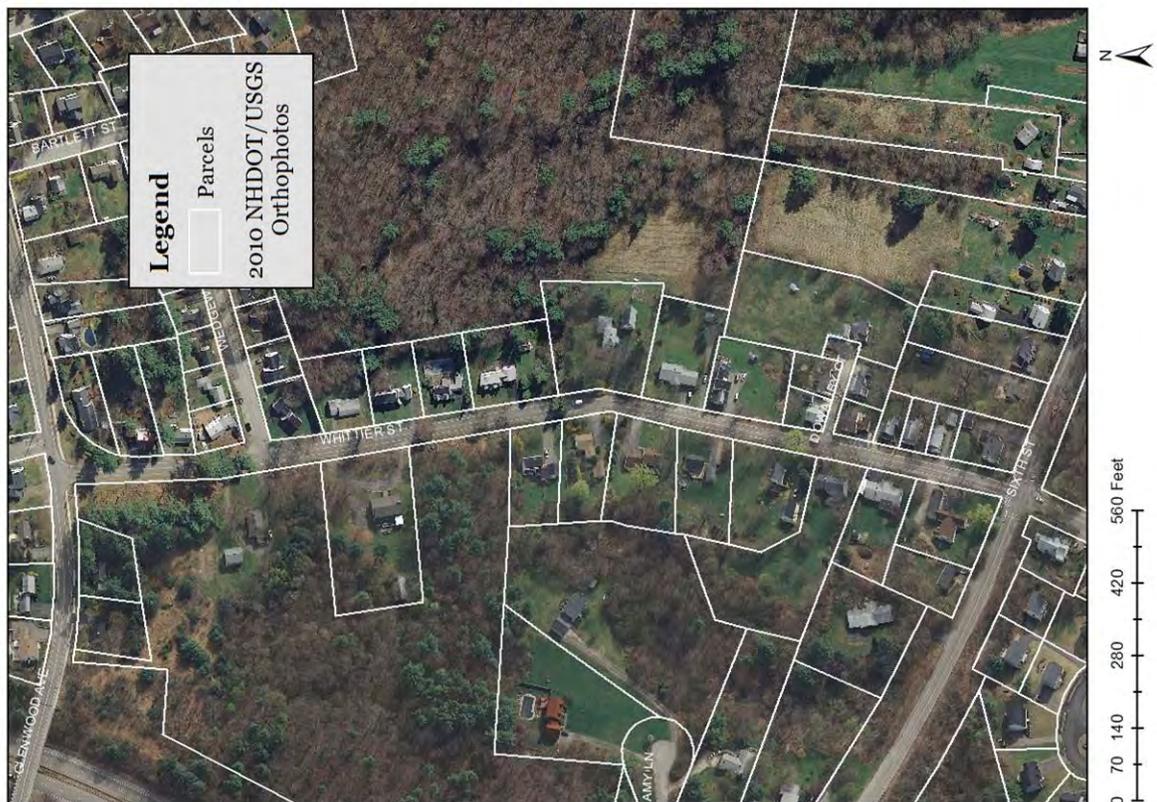
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|--|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Roberts Road Reconstruction   |   | 2. Category Public Works  |                                       | 3. Priority Medium        |
| 4. Location<br>Roberts Road  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11  |   | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                           |
| 8. Description<br>This project will reconstruct the road as well as drainage improvements. This project will supplement the general street improvements. |   | 9. Justification & Useful Life<br>Numerous complaints have been received due to the drainage and road surface conditions. Both the drainage and road are in poor condition.<br><br>PCI Code: 21 |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$164,000                                 | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2018   | \$376,000                                 | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2019   | \$15,000                                  | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | <b>\$555,000</b>                          |   |                                       |                           |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



|  |   |  |                                       |                       |
|--|---|--|---------------------------------------|-----------------------|
| Department<br>Contact Person, Title  |   | Planning<br>Christopher Parker, Director of Planning   | Date<br>Phone Number                  | 7/25/2013<br>516-6008 |
| 1. Project Title:<br>Downtown Traffic Efficiency Improvements  |   | 1. Project Title Downtown Traffic Efficiency Improvements  | 3. Priority High                      |                       |
| 4. Location Urban Core – upper square at Main turn around to Central SB  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                       |
| 6. Master Plan Chapter, Section and page # Transportation/Land Use   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2014 \$200K design  |                                       |                       |
| 8. Description: The project would plan using data-gathering and context sensitive process to design and implement an improvement to pedestrian and vehicular traffic flow through the central business district. These improvements would include traffic calming elements on Chestnut Street, and other design features such as wayfinding elements to improve access and flow. The final agreed-upon design needs to be downtown sensitive, necessitating a context planning charrette approach with business owners and stakeholders. Additionally, new streetscape, pedestrian ways, and lighting would be designed and installed. |   | 8. Description: The project would plan using data-gathering and context sensitive process to design and implement an improvement to pedestrian and vehicular traffic flow through the central business district. These improvements would include traffic calming elements on Chestnut Street, and other design features such as wayfinding elements to improve access and flow. The final agreed-upon design needs to be downtown sensitive, necessitating a context planning charrette approach with business owners and stakeholders. Additionally, new streetscape, pedestrian ways, and lighting would be designed and installed. |                                       |                       |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                       |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>      |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.       |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.       |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.       |
| Program year FY 2018   | \$750,000                                 | Other  | Debt Financing                        | Choose an item.       |
| Program year FY 2019   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.       |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.       |
| <b>TOTAL SIX YEARS</b>   | <b>\$750,000</b>                          |  |                                       |                       |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff  |                                       |                       |



|   |   |   |                                       |                           |
|---|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Whittier Street Sidewalk   |   | 2. Category Public Works  |                                       | 3. Priority Low           |
| 4. Location<br>Whittier Street between Sixth Street and Glenwood Avenue   |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Transportation  |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2012 Whittier Street Bridge replacement<br>Dollar amount has been updated |                                       |                           |
| 8. Description<br>Design sidewalk on Whittier Street between Glenwood Ave and Sixth Street. The sidewalk location will be determined by the design. |   | 9. Justification & Useful Life<br>Project will loop existing sidewalks on Glenwood, Sixth and Whittier Streets to create safe walkway for pedestrians.  |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$25,000                                  | Design Engineering  | Debt Financing                        | Choose an item.           |
| Program year FY 2019  | \$51,000                                  | Design Engineering  | Debt Financing                        | Choose an item.           |
| Program year FY 2020  | \$199,000                                 | Design Engineering  | Debt Financing                        | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$275,000</b>                          |   |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



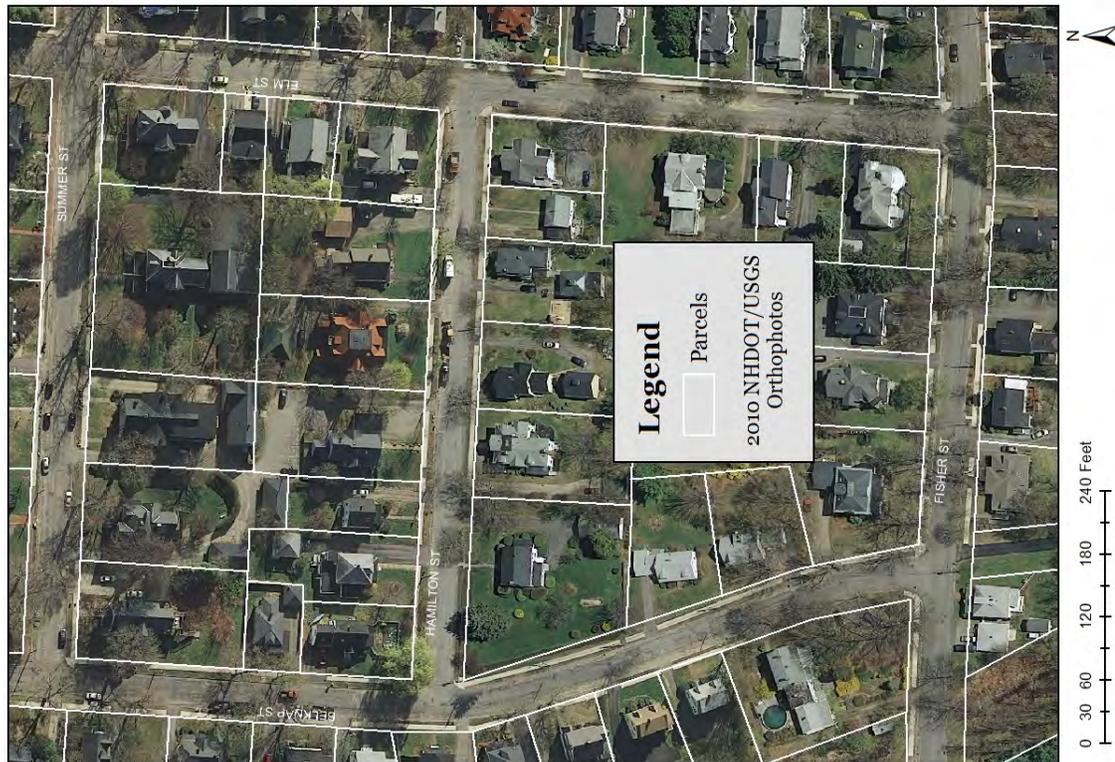
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|--|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title<br>Bridge Replacement Route 108   |   | 2. Category Public Works   |                                       | 3. Priority Low           |
| 4. Location<br>Route 108 between Exit 7 and Back River Road/Durham Road  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Upgrades on Recommendations, Transportation, p. 11   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Projected moved out in anticipation of applying for State aid |                                       |                           |
| 8. Description<br>This project will design expansion of travel lanes on the Route 108 bridge. This expansion will include the addition of a dedicated turning lane for those heading west on NH 108 to enter the Exit 7 of the Spaulding Turnpike. |   | 9. Justification & Useful Life<br>The addition of travel lanes will improve traffic flow on the Route 108 corridor.                      |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$200,000                                 | Design Engineering   | Debt Financing                        | Grant Funding             |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | \$200,000                                 |  |                                       |                           |
| After Sixth Year   | TBD by Design                             | 10B. Source of Cost Estimate: Staff  |                                       |                           |



|                       |   |              |              |
|-----------------------|---|--------------|--------------|
| Department            | Community Services                                  | Date         | 7/25/2013    |
| Contact Person, Title | Douglas W. Steele II<br>Community Services Director | Phone Number | 603-516-6450 |

|   |   |                 |
|---|---|-----------------|
| 1. Project Title:<br>PW-Reconstruction of Elm, Summer, Hamilton, Belknap                                      | 2. Category Public Works  | 3. Priority Low |
| 4. Location<br>Elm, Summer, Hamilton, Belknap   | 5. Purpose of Project Request Modify a project already in the CIP   |                 |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66                 | 7. Project History (Previous CIP Year or connection to other projects):   |                 |
| 8. Description<br><br>This project will include the design for drainage, sidewalks and street reconstruction. | 9. Justification & Useful Life<br><br>Roadways, drainage and some portions of sidewalks are in poor condition and in need of replacement.<br><br>PCI Code: 27 |                 |

| 10. Cost (Years 2 – 6 use an inflationary factor of 4%) |                                    |                                     | 10A. Recommended Sources of Financing |                 |
|---|------------------------------------|-------------------------------------|---------------------------------------|-----------------|
| BUDGET FY   | TOTAL (Interest cost not included) | COST ELEMENT                        | PRINCIPAL                             | SECONDARY       |
| Program year FY 2015                                    | \$0                                | Other                               | Choose an item.                       | Choose an item. |
| Program year FY 2016                                    | \$0                                | Other                               | Choose an item.                       | Choose an item. |
| Program year FY 2017                                    | \$0                                | Other                               | Choose an item.                       | Choose an item. |
| Program year FY 2018                                    | \$0                                | Other                               | Choose an item.                       | Choose an item. |
| Program year FY 2019                                    | \$200,000                          | Design Engineering                  | Debt Financing                        | Choose an item. |
| Program year FY 2020                                    | \$0                                | Other                               | Choose an item.                       | Choose an item. |
| <b>TOTAL SIX YEARS</b>                                  | \$200,000                          |                                     |                                       |                 |
| After Sixth Year  | TBD By Design                      | 10B. Source of Cost Estimate: Staff |                                       |                 |



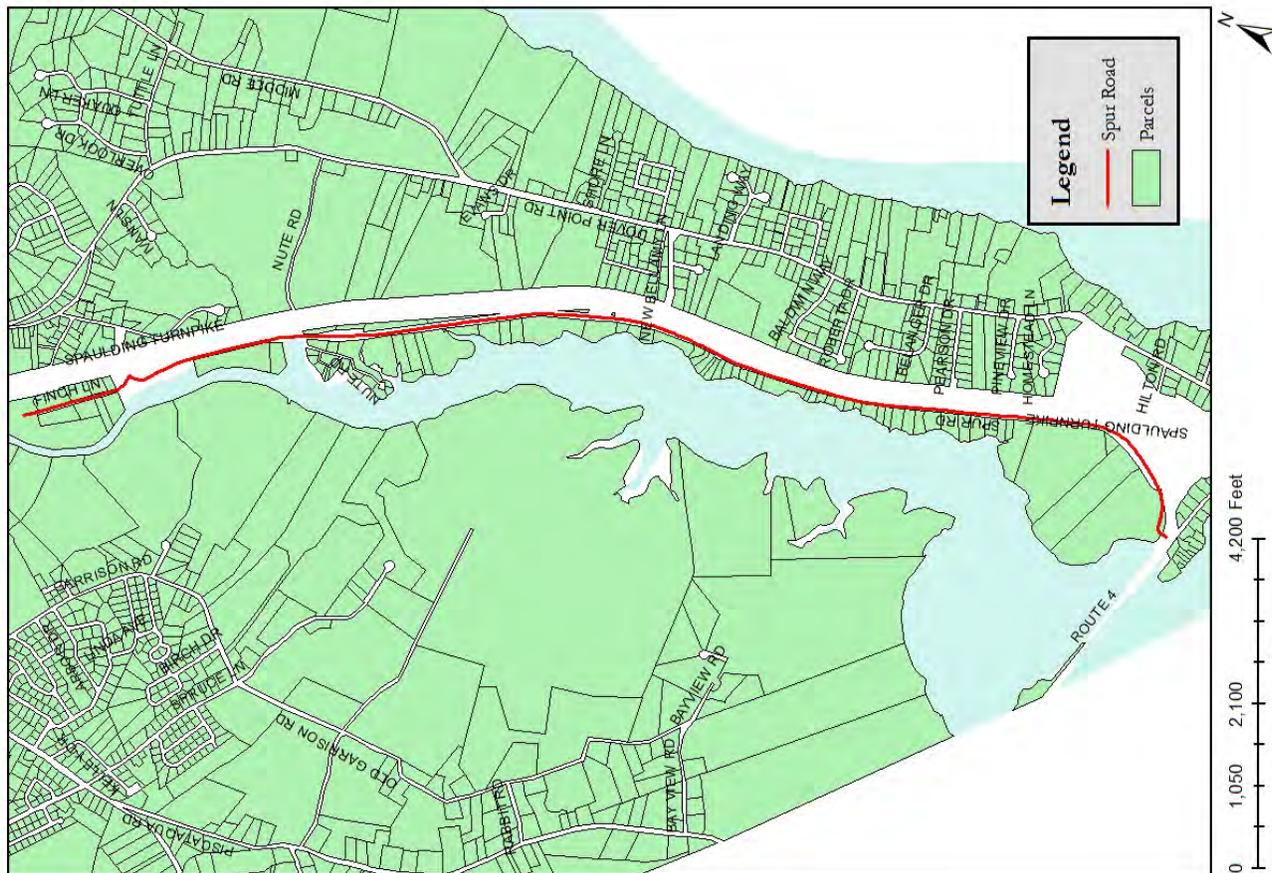
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|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Keating/Birchwood Area Reconstruction - Road   |   | 2. Category Public Works  | 3. Priority Low                       |                  |
| 4. Location<br>Keating/Birchwood Area   |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Sewer and water line reconstruction FY 2019        |                                       |                  |
| 8. Description<br>Project will design the replacement of Roads, Drainage, Water and Sewer on Birchwood, Emmet, Keating, Renaud, and Shamrock. |   | 9. Justification & Useful Life<br>Roadways and utilities are in very poor condition and need replacement.<br><br>PCI Code: 22 |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$100,000   | Design Engineering  | Debt Financing                        | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$100,000   |   |                                       |                  |
| After Sixth Year  | TBD by Design   | 10B. Source of Cost Estimate: Staff   |                                       |                  |



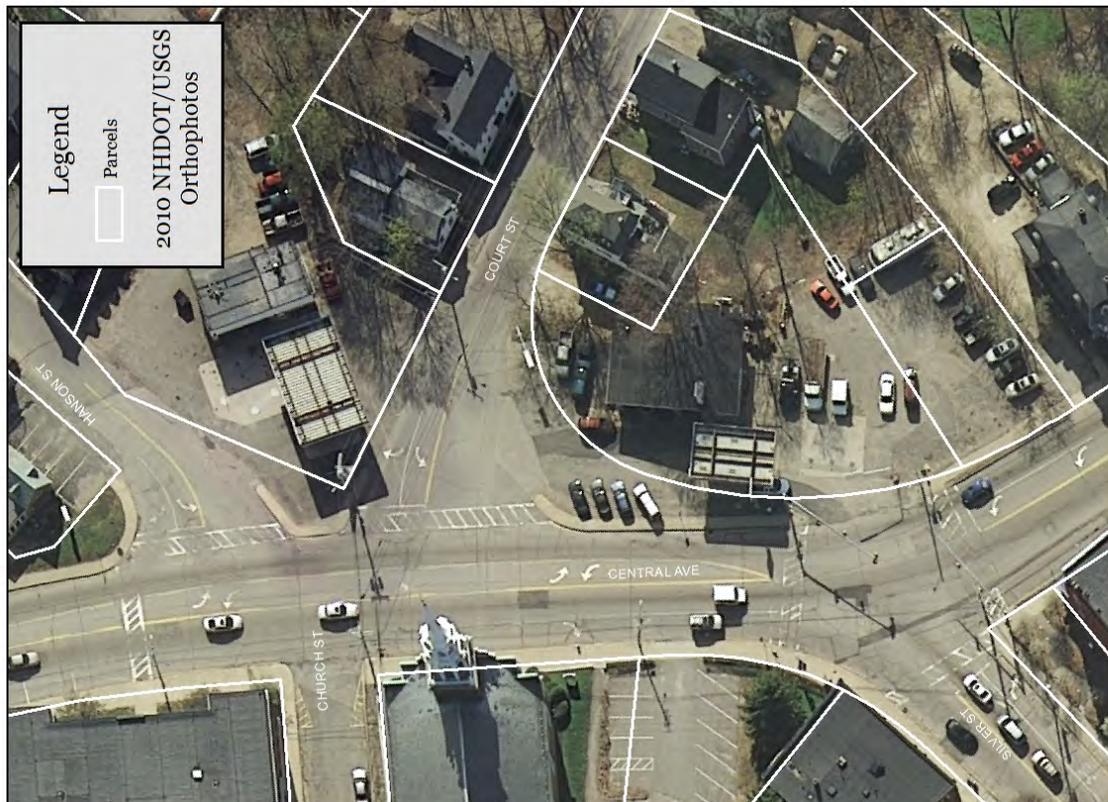
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| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Washington Street Extension   |   | 2. Category Public Works   |                                       | 3. Priority Medium        |
| 4. Location<br>Washington Street   |   | 5. Purpose of Project Request Add a new item to the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66  |   | 7. Project History (Previous CIP Year or connection to other projects): Maglaras Park Improvements FY 2018.<br>Dollar amount updated, project moved out to keep in line with Maglaras Park   |                                       |                           |
| 8. Description<br><br>Project will extend Washington Street from River Street to Henry Law Avenue. The design will transition the road from the urban core to the residential area of Henry Law Avenue with a parkway design, as it flows through Maglaras Park. |   | 9. Justification & Useful Life<br><br>This portion of Washington Street (from River to Towne Drive) is in very poor shape, and is not intended to handle large volumes of traffic. This upgrade will allow for increased traffic routing options and provide an attractive alternative entrance for visitors to Maglaras Park.<br>Useful Life: 20 years. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$150,000                                 | Design Engineering.  | Debt Financing                        | Choose an item.           |
| Program year FY 2020   | \$1,000,000                               | Other  | Debt Financing                        | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | <b>\$1,150,000</b>                        |  |                                       |                           |
| After Sixth Year   |   | 10B. Source of Cost Estimate:  |                                       |                           |



| Department<br>Contact Person, Title   |                                    | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
|---|------------------------------------|---|---------------------------------------|---------------------------|
| 1. Project Title:<br>Street Reconstruction Spur Road                                |                                    | 2. Category Public Works  |                                       | 3. Priority Low           |
| 4. Location<br>Spur Road (full length)  |                                    | 5. Purpose of Project Request Add a new project to the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Transportation                        |                                    | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                           |
| 8. Description<br>Project would reclaim, inject concrete base and repave Spur Road. |                                    | 9. Justification & Useful Life<br>The road bed on Spur Road is in very poor condition causing premature pavement failure. The injection of concrete to the road bed is a cost effective method rather than replacing the entire road bed.<br><br>PCI Code: 44 |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                             |                                    |   | 10A. Recommended Sources of Financing |                           |
| BUDGET FY   | TOTAL (Interest cost not included) | COST ELEMENT  | PRINCIPAL                             | SECONDARY                 |
| Program year FY 2015  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$500,000                          | Other   | Debt Financing                        | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$500,000</b>                   |   |                                       |                           |
| After Sixth Year  |                                    | 10B. Source of Cost Estimate: Staff   |                                       |                           |



|   |   |  |                                       |                           |
|---|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Tuttle Square Traffic Improvements   |   | 2. Category Public Works   |                                       | 3. Priority Low           |
| 4. Location<br>Court St/Silver St Intersection  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Updates on Recommendations, Transportation, p. 11   |   | 7. Project History (Previous CIP Year or connection to other projects);Street reconstruction of Silver Street (FY 2015)<br>Project moved out   |                                       |                           |
| 8. Description<br>Project would design the realignment of Court and Silver Streets to create a four way intersection with Central Avenue. |   | 9. Justification & Useful Life<br>The current layout of Tuttle Square is disjointed with the intersection of Silver Street and Central Avenue being very close to the intersection of Court Street and Central Avenue. This change will increase traffic flow efficiency, and allow for safer turning movements for those entering Central Avenue from Court Street.<br><br>Useful life: TBD by design |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$150,000                                 | Design Engineering   | Debt Financing                        | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | \$150,000                                 |  |                                       |                           |
| After Sixth Year  | \$1,000,000                               | 10B. Source of Cost Estimate: Staff  |                                       |                           |



# Culture and Recreation Projects

**Transfer to Capital Reserve - Park/Playground  
Arena Locker Room & Foster Rink Improvements  
Park Improvements - Guppey Park Field  
Park Improvements Henry Law Park  
Park Infrastructure Replace/Maintenance  
Park Improvements - Amanda Howard  
Indoor Pool Lighting  
Park Improvements - Maglaras Park  
Dunaway Field Turf Replacement (split City/School)  
Henry Law Park Riverwalk Improvements**

|  |  |   |                                       |                  |
|--|--|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number  | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Transfer to Capital Reserve   |  | 2. Category Culture and Recreation  | 3. Priority High                      |                  |
| 4. Location Citywide   |  | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page # 45<br>Recreation, Recommendations p. 36   |  | 7. Project History (Previous CIP Year or connection to other projects):<br>FY14 \$112,500   |                                       |                  |
| 8. Description<br>Transfer of funds from the operating budget into reserve account for payment of future projects and equipment. This is revenue from the sale of sand and gravel. |  | 9. Justification & Useful Life<br>To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$112,500                                      | Other   | Operating Budget                      | Special Revenue  |
| Program year FY 2016   | \$112,500                                      | Other   | Operating Budget                      | Special Revenue  |
| Program year FY 2017   | \$112,500                                      | Other   | Operating Budget                      | Special Revenue  |
| Program year FY 2018   | \$112,500                                      | Other   | Operating Budget                      | Special Revenue  |
| Program year FY 2019   | \$112,500                                      | Other   | Operating Budget                      | Special Revenue  |
| Program year FY 2020   | \$112,500                                      | Other   | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$675,000                                      | Note: Special Revenue is gravel funds collected   |                                       |                  |
| After Sixth Year   | \$112,500                                      | 10B. Source of Cost Estimate: Staff   |                                       |                  |

|   |  |   |                                       |                  |
|---|--|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number  | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Dover Arena Locker Room Renovation and Foster Rink improvements  |  | 2. Category Culture and Recreation  | 3. Priority Medium                    |                  |
| 4. Location Dover Ice Arena (Portland Avenue)   |  | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p. 49  |  | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                  |
| 8. Description<br>The Ice Arena has several locker rooms that are part of the original building and were built in the early 80's as the facility expanded. These locker rooms are very small and have inadequate HVAC and restroom shower facilities. They were not renovated during the major improvements in 2000. The use of the Arena has grown dramatically and the need for these locker rooms to be improved and additional storage and space for growth needs to be designed into this project in the front area of the Foster Rink as well to take advantage of unused space for programs. |  | 9. Justification & Useful Life<br>The Ice Arena is a major venue for many activities and has a need for ample locker rooms and support facilities for these programs and events. The original locker rooms are sorely inadequate and that part of the building is the last section to be addressed in improving the facility. The front of the original building also has potential for locker rooms or other space that could host programs and needs to be fit out for that purpose. The life span of these improvements is over 30 years. There is a potential partnership with a skate training company that could build a facility above these locker rooms if they are designed properly. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |  |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$15,000                                       | Design Engineering  | Debt financing                        | Arena Trust Fund |
| Program year FY 2016  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$350,000                                      | Other   | Debt financing                        | Arena Trust Fund |
| Program year FY 2018  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$365,000</b>                               |   |                                       |                  |
| After Sixth Year  |  | 10B. Source of Cost Estimate: Staff   |                                       |                  |

### Examples of Arena Infrastructure in need of Upgrade



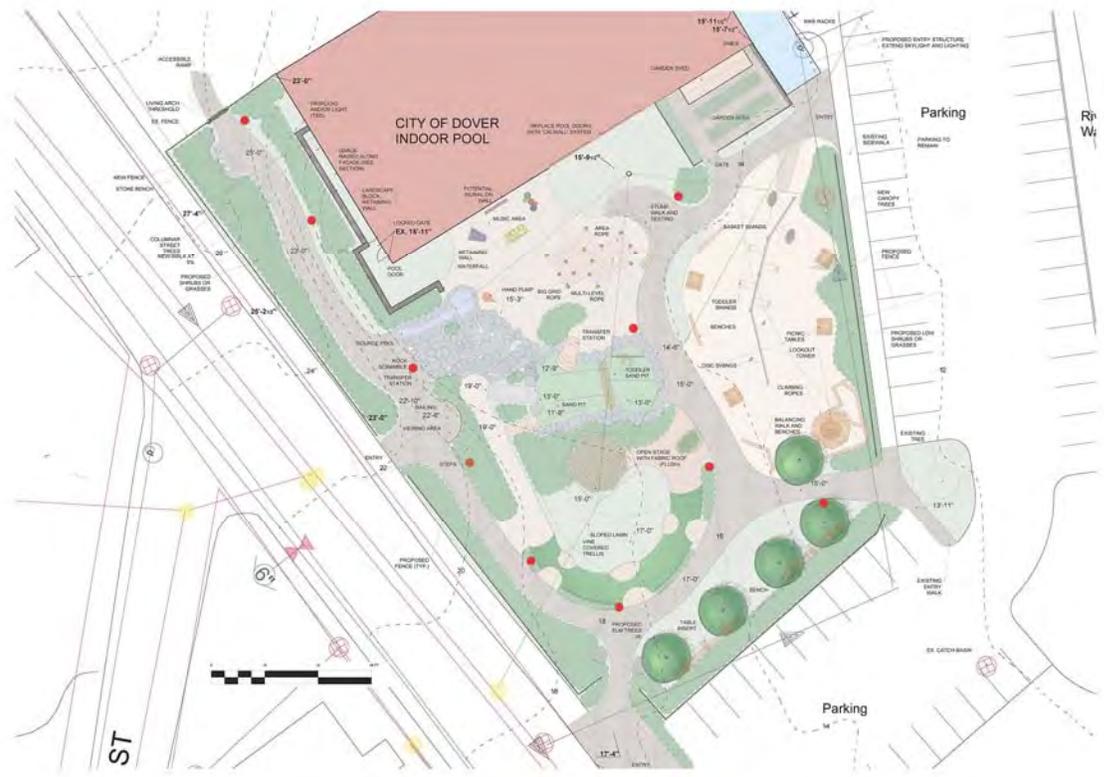
|  |   |   |                                       |                          |
|--|---|---|---------------------------------------|--------------------------|
| Department<br>Contact Person, Title  |   | Recreation<br>Gary Bannon, Recreation Director  | Date<br>Phone Number                  | 07/15/13<br>603-516-6401 |
| 1. Project Title:<br>Park Improvements - Guppy Field   |   | 2. Category Culture and Recreation  |                                       | 3. Priority Medium       |
| 4. Location Guppy Park (Portland Avenue)   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                          |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations p. 42  |   | 7. Project History (Previous CIP Year or connection to other projects): Was listed previously for FY14  |                                       |                          |
| 8. Description<br>This project focuses specifically on the Softball field area of the park. The field has many deficiencies and needs a complete reconstruction. The playing area is in poor condition and is oriented in a poor direction. There are drainage problems, the lighting system is outdated and the parking area is not up to standard. This area could be utilized by more people if it was in better condition. |   | 9. Justification & Useful Life<br>This field is the only lighted City softball field in Dover and is a poor testimony to our community. It has not had a significant improvement in almost 40 years and is in dire need of upgrade. The field lights are antiquated and have had to be repaired often so as not to pose a safety risk. This field if improved could easily serve the community for 30 years without much additional work. |                                       |                          |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                          |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>         |
| Program year FY 2015   | \$50,000                                  | Design Engineering  | Debt Financing                        | Choose an item.          |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2017   | \$300,000                                 | Other   | Debt Financing                        | Choose an item.          |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| <b>TOTAL SIX YEARS</b>   | \$50,000                                  |   |                                       |                          |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                          |

### An Example of Guppy Park Infrastructure in need of Repair



|  |  |  |                                       |                  |
|--|--|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number   | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Park Improvements—Henry Law Park  |  | 2. Category Culture and Recreation   | 3. Priority High                      |                  |
| 4. Location Citywide (all parks)   |  | 5. Purpose of Project Request Add a new item to the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p.37 & 38   |  | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2013: \$125K for Design.  |                                       |                  |
| 8. Description<br>The playground area of Henry Law Park needs a total replacement and renovation. The plans for this area include a new nature based playground and to make it a destination playground for the City of Dover. The community input has generated many great ideas which has resulted in the expansion of the original concept. Sponsors will also be sought to help fund the total cost. |  | 9. Justification & Useful Life:<br>Henry Law Park playground is the most heavily utilized area on a year round basis. In the City. The previously approved CIP amount will be used for site work and the infrastructure necessary to support the elements that will be located there. This allocation will go towards specific features and landscaping of the park. Partnerships will be sought in completing the many elements in the plan. The plan is designed for a useful life of 50 years for most of the elements. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$125,000                                      | Other  | Capital Reserve                       | Capital Reserve  |
| Program year FY 2016   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$125,000</b>                               | Note: portion of the funds would be impact fees collected for recreation   |                                       |                  |
| After Sixth Year   |  | 10B. Source of Cost Estimate: Staff  |                                       |                  |

### Proposed Plan for Playground



|  |  |  |                                       |                  |
|--|--|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number   | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Park Infrastructure Replace/Maintenance   |  | 2. Category Culture and Recreation   | 3. Priority High                      |                  |
| 4. Location Citywide (all parks)   |  | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p.37 & 38   |  | 7. Project History (Previous CIP Year or connection to other projects): All city parks require annual improvements and this relates to all other CIP park improvements projects  |                                       |                  |
| 8. Description<br>The 2009 Master Plan recommends a number of maintenance and upgrade items for parks throughout the city. These projects include replacing signage, increasing/replacing benches and other amenities as well as replacing and maintaining playground equipment before a complete rehabilitation is required at a greater price. |  | 9. Justification & Useful Life: Park signs are exposed to the elements and have a lifespan of 10 – 15 years. Many are older than that.<br>Benches and amenities have high use and require constant attention, and maintenance; lifespan is 5 to 10 years.<br>Playground equipment is constantly being used and must be maintained for safety and prolonged usefulness. Lifespan is 10 – 15 years for overall equipment, and may be extended by repairing and replacing components as needed. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$100,000                                      | Other  | Capital Reserve                       | Capital Reserve  |
| Program year FY 2017   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$100,000                                      | Other  | Capital Reserve                       | Capital Reserve  |
| <b>TOTAL SIX YEARS</b>   | <b>\$200,000</b>                               | Note: portion of the funds would be impact fees collected for recreation   |                                       |                  |
| After Sixth Year   |  | 10B. Source of Cost Estimate: Staff  |                                       |                  |

### Examples of Park Infrastructure in need of Repair



|  |   |   |                                       |                          |
|--|---|---|---------------------------------------|--------------------------|
| Department<br>Contact Person, Title  |   | Recreation<br>Gary Bannon, Recreation Director  | Date<br>Phone Number                  | 07/15/13<br>603-516-6401 |
| 1. Project Title:<br>Amanda Howard Park Renovation   |   | 2. Category Culture and Recreation  |                                       | 3. Priority Medium       |
| 4. Location Fairview Drive   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                          |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p.42  |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Was listed in FY12 and moved to FY15, moved to FY17  |                                       |                          |
| 8. Description<br>Amanda Howard Park is a small neighborhood park that needs expansion and upgrading of the area and equipment to meet the neighborhoods needs. Purchase of adjoining properties, major tree work, terracing of sloped areas, purchase and installation of new playground equipment, decorative fencing, landscaping and gardens are included in this project. |   | 9. Justification & Useful Life<br>The park is one of the oldest in the City and is in a densely populated neighborhood with small house lots and minimal open space. This park if improved can add a tremendous value to the area and create a healthy open space and environment for neighbors to interact. The useful life will be at least 30 years. |                                       |                          |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                          |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>         |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2017   | \$130,000                                 | Other   | Capital Reserve                       | Capital Reserve          |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.          |
| <b>TOTAL SIX YEARS</b>   | \$130,000                                 | Note: portion of the funds would be impact fees collected for recreation  |                                       |                          |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                          |

### An Example of Amanda Howard Park Infrastructure in need of Repair



|   |  |   |                                       |                  |
|---|--|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number  | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Indoor Pool Lighting   |  | 2. Category Culture and Recreation  | 3. Priority Medium                    |                  |
| 4. Location-Dover Indoor Pool   |  | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p. 49  |  | 7. Project History (Previous CIP Year or connection to other projects): Has been listed for several years and is an important part of energy improvements to the Indoor Pool  |                                       |                  |
| 8. Description<br>The Dover Indoor Pool was built in 1968 and was not designed with any natural lighting. It has a south facing wall with two garage doors that could be modified to create a Solarium space as an addition to that side of the building. This will increase deck space and add light to the pool area. The electric lights also need to be replaced and upgraded to more energy efficient fixtures as they ones in place do not meet current code. |  | 9. Justification & Useful Life<br>The Indoor pool could be a much more attractive and efficient facility if it could be modified and updated to include natural lighting. The electric lights in the pool area are out of code and inefficient and need to be changed out as soon as possible. Also the current plans for improvements to the Henry Law Park playground open up possible connections to the Indoor Pool if the south side of the building were modified as in this project. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |  |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$150,000                                      | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2019  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$150,000</b>                               |   |                                       |                  |
| After Sixth Year  |  | 10B. Source of Cost Estimate: Staff   |                                       |                  |

### Examples of Indoor Pool Lighting in need of Repair



|   |  |   |                                       |                  |
|---|--|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number  | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Maglaras Park Improvements   |  | 2. Category Culture and Recreation  | 3. Priority Medium                    |                  |
| 4. Location: Maglaras Park (Towne Drive)  |  | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, 45   |  | 7. Project History (Previous CIP Year or connection to other projects): The project has been in the CIP for 6 years and is related to the riverfront development project.   |                                       |                  |
| 8. Description<br>This is a portion of the Maglaras Park project as outlined in the 2006 Master Plan. This portion focuses on the development of the area of the park that encapsulates the baseball field, entrance road, parking areas, basketball and tennis courts. This is the major portion of the project and will tie into the riverfront development and the access road from the Washington St. Bridge to Henry Law Ave. and the infrastructure that needs to be included in that road project. |  | 9. Justification & Useful Life<br>Maglaras Park is a real jewel of a piece of property and is incredibly valuable and underutilized. It can be the centerpiece of the Dover parks due to its location with proximity to downtown and the future development on the Cochecho River. There is a need for a full size baseball field with an overlay of a multipurpose field due to the fact that this is the last piece of park property available to develop and we need to get the most out of it. The lighted basketball and tennis courts are needed as well. The useful life of this project is at least 40 years. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |  |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0  | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$200,000                                      | Other   | Debt Financing                        | Choose an item.  |
| Program year FY 2019  | \$300,000                                      | Other   | Debt Financing                        | Choose an item.  |
| Program year FY 2020  | \$300,000                                      | Other   | Debt Financing                        | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$800,000</b>                               |   |                                       |                  |
| After Sixth Year  |  | 10B. Source of Cost Estimate: Staff   |                                       |                  |

### An Example of Maglaras Park Infrastructure in need of Upgrade



|  |  |  |                                       |                  |
|--|--|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Recreation<br>Gary Bannon, Recreation Director | Date<br>Phone Number   | 07/15/13<br>603-516-6401              |                  |
| 1. Project Title:<br>Dunaway Field Turf Replacement  |  | 2. Category Culture and Recreation   | 3. Priority Medium                    |                  |
| 4. Location DHA (Alumni Drive)   |  | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page # 47<br>Recreation  |  | 7. Project History (Previous CIP Year or connection to other projects):This project has been listed in the CIP for 7 years and may interconnect with plans to renovate Dover High School in the future   |                                       |                  |
| 8. Description: Dunaway Field is the premier multipurpose field in the City of Dover. It hosts all of the most demanding athletic events and has the infrastructure to do much more than the natural turf currently can handle (40 uses per year) due to wear and tear on the grass surface. This facility would be able to handle hundreds of events per year if the grass were replaced with artificial turf. Every major field renovation in the state has resulted in a conversion from natural grass to artificial turf as it maximizes the use of the field and saves other fields from overuse. |  | 9. Justification & Useful Life: The Recreation and School programs desperately need more field space and there are very limited options for additional fields being constructed and at a number that could handle what one artificial field could take. The investment in this replacement would have many years of benefits and lessen the ultimate maintenance costs borne by the City and Schools for their other fields. The current technology used in construction of these fields estimates 15 to 20 years of life. This project is also proposed to be a joint project between the City and Schools as it will be a shared use of the field. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)      | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$500,000                                      | Other  | Debt Financing.                       | Choose an item.  |
| Program year FY 2019   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0  | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$500,000 (1/2 cost)                           | Note: SAU to share cost as part of DHA renovations   |                                       |                  |
| After Sixth Year   | \$0  | 10B. Source of Cost Estimate: Staff  |                                       |                  |

### Existing Dunaway Field



|  |   |  |                                       |                          |
|--|---|--|---------------------------------------|--------------------------|
| Department<br>Contact Person, Title  |   | Recreation<br>Gary Bannon, Recreation Director   | Date<br>Phone Number                  | 07/15/13<br>603-516-6401 |
| 1. Project Title:<br>Henry Law Park River Walk Improvements  |   | 2. Category Culture and Recreation   |                                       | 3. Priority Low          |
| 4. Location Henry Law Park   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                          |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p. 45   |   | 7. Project History (Previous CIP Year or connection to other projects): It was in the CIP listed for 2011 and was moved back and then removed entirely. It relates to the completion of the section of the Riverwalk that was built in 1996. It also relates to the relocation of the pedestrian bridge to the area behind the Children's Museum. FY13 – \$125,000 for Playground etc improvements |                                       |                          |
| 8. Description: The area behind the Butterfield Building now the home of the Children's Museum of NH is a dead end of the Riverwalk and needs to be connected to Washington St. to make a complete loop. The proposed relocation of the pedestrian bridge to this area will require the completion of the Riverwalk to make it work with the current infrastructure. |   | 9. Justification & Useful Life: The completion of this section of the Riverwalk is long overdue and will enhance the riverfront area. The area behind the Children's Museum could be landscaped and be an attractive entrance to the rear of Henry Law Park. It will last for over 40 years. The Bridge will enhance the area and make it more attractive for park users.                          |                                       |                          |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                          |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>         |
| Program year FY 2015   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.          |
| Program year FY 2016   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.          |
| Program year FY 2017   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.          |
| Program year FY 2018   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.          |
| Program year FY 2019   | \$112,500                                 | Other  | Capital Reserve                       | Choose an item.          |
| Program year FY 2020   | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.          |
| <b>TOTAL SIX YEARS</b>   | \$112,500                                 | Note: portion of the funds would be impact fees collected for recreation   |                                       |                          |
| After Sixth Year   | \$0                                       | 10B. Source of Cost Estimate: Staff  |                                       |                          |

### Area of Unfinished Henry Law Park Riverwalk



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# Public Library Projects

**Library Books and Collections  
Air Conditioning System**

|  |   |  |                                       |                       |
|--|---|--|---------------------------------------|-----------------------|
| Department<br>Contact Person, Title  |   | Public Library<br>Cathy Beaudoin, Director   | Date<br>Phone Number                  | 7/16/2013<br>516-6050 |
| 1. Project Title Library Books and Collections   |   | 2. Category Public Library   |                                       | 3. Priority High      |
| 4. Location Dover Public Library   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                       |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Public Library, p. 31  |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Ongoing annual purchase of library materials through CIP (Operating Budget). FY2014 \$121,738   |                                       |                       |
| 8. Description: Capital Account 4748 (\$95,869) plus a portion of the Fund Balance in Library Fines acct 3455 (\$30,000). Funds ongoing purchases of library materials.<br>Including:<br>hardcover and soft cover books<br>paperbacks,<br>fiction, non-fiction,<br>reference books,<br>DVDs, spoken word audio and music CDs for adults, teens and children. |   | 9. Justification & Useful Life<br>Annual funding of library's Books and Collections budget is essential to maintaining high quality, useful, and popular collection, and to fulfilling our mission to provide "a broad range of information and popular formats, which entertain, empower, educate, and enrich the citizens we serve."<br><br>Average useful life is 10 years. |                                       |                       |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                       |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>      |
| Program year FY 2015   | \$124,720                                 | Other  | Operating Budget                      | Special Revenue       |
| Program year FY 2016   | \$127,742                                 | Other  | Operating Budget                      | Special Revenue       |
| Program year FY 2017   | \$130,854                                 | Other  | Operating Budget                      | Special Revenue       |
| Program year FY 2018   | \$134,060                                 | Other  | Operating Budget                      | Special Revenue       |
| Program year FY 2019   | \$137,362                                 | Other  | Operating Budget                      | Special Revenue       |
| Program year FY 2020   | \$140,763                                 | Other  | Operating Budget                      | Special Revenue       |
| <b>TOTAL SIX YEARS</b>   | <b>\$795,501</b>                          | Special Revenue is Fine money.   |                                       |                       |
| After Sixth Year   | \$144,266                                 | 10B. Source of Cost Estimate: 3% annual appropriation increase.  |                                       |                       |



|  |   |   |                                       |                       |
|--|---|---|---------------------------------------|-----------------------|
| Department<br>Contact Person, Title  |   | Public Library<br>Cathy Beaudoin, Director  | Date<br>Phone Number                  | 7/16/2013<br>516-6050 |
| 1. Project Title:<br>Library Air Conditioning  |   | 2. Category Public Library  |                                       | 3. Priority Medium    |
| 4. Location Dover Public Library   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                       |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Public Library, p. 29, 32  |   | 7. Project History (Previous CIP Year or connection to other projects): Continuation of 1988 project, which installed AC in new addition.   |                                       |                       |
| 8. Description<br>1988 library addition, approx 7000 SF, is air conditioned, leaving 13,000 SF in 1905 building with window units, where possible.<br><br>Project would install central air in full 20,000 sf. |   | 9. Justification & Useful Life<br>Summer months are busiest time in library with nearly 700 people visiting each day. The adult circulation desk, the hub of patron activity, averages over 80 degrees each day in summer. Patrons and staff would benefit from air conditioning the building and library could be promoted as a "cooling center".<br>This project would decrease energy loads and increase efficiency as well as improve the aesthetics of the building.<br>Useful life is 15 years. |                                       |                       |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                       |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>      |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.       |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.       |
| Program year FY 2017   | \$118,500                                 | Improvements to Buildings   | Operating Budget                      | Choose an item.       |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.       |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.       |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.       |
| <b>TOTAL SIX YEARS</b>   | \$118,500                                 |   |                                       |                       |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Vendor  |                                       |                       |



**An Example of an Air Conditioning Unit**

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# Education Projects

**Facilities/School Maintenance and Repairs**  
**Garrison Elementary School Roof Replacement**  
**High School & Dunaway Field Improvements**  
**Regional Career Technical Center Improvements**  
**Middle School Roof Replacement**

|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | School<br>Antonio Fernandes, Superintendent | Date<br>Phone Number   | 9/8/2013<br>516-6800                  |                  |
| 1. Project Title:<br>Facilities/School Maintenance and Repairs   |   | 2. Category Education  |                                       | 3. Priority High |
| 4. Location District Wide  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Schools, p. 28   |   | 7. Project History (Previous CIP Year or connection to other projects);Cite previous Garrison Elementary School projects                 |                                       |                  |
| 8. Description: Renovation of:<br>Mechanical and ventilation systems, plumbing and electrical upgrades<br>Roof and insulation<br>Window replacement<br>Cafeteria/Kitchen Maintenance and Repairs<br>Replacement and expansion of bathrooms<br>Remodeling and enlarging of classrooms to NH state standards<br>Improvement to grounds |   | 9. Justification & Useful Life:<br>Useful Life – 20 Years<br>Maintenance of facilities and schools is imperative to District operations. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)   | <b>COST ELEMENT</b>  | <b>COST ELEMENT</b>                   | <b>PRINCIPAL</b> |
| Program year FY 2015   | \$50,000                                    | Improvements to Buildings  | Improvements to Buildings             | Choose an item.  |
| Program year FY 2016   | \$50,000                                    | Improvements to Buildings  | Improvements to Buildings             | Choose an item.  |
| Program year FY 2017   | \$50,000                                    | Improvements to Buildings  | Improvements to Buildings             | Choose an item.  |
| Program year FY 2018   | \$50,000                                    | Improvements to Buildings  | Improvements to Buildings             | Choose an item.  |
| Program year FY 2019   | \$50,000                                    | Improvements to Buildings  | Improvements to Buildings             | Choose an item.  |
| Program year FY 2020   | \$50,000                                    | Improvements to Buildings  | Improvements to Buildings             | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$300,000</b>                            |  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Architect  |                                       |                  |

|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | School<br>Antonio Fernandes, Superintendent | Date<br>Phone Number  | 8/20/2012<br>516-6800                 |                  |
| 1. Project Title:<br>Garrison Elementary School Roof Replacement  |   | 2. Category Education   | 3. Priority High                      |                  |
| 4. Location<br>Garrison Road  |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page # 29<br>Community Facilities   |   | 7. Project History (Previous CIP Year or connection to other projects):This project was removed from the CIP n 8/20/2012 as part the renovation of the Garrison Elementary School due to a lack of available funding.   |                                       |                  |
| 8. Description:<br>Remove existing roofing to the deck.<br>Install Atlas AC Foam II (3.5") + .5" TI HD-6 fiberboard insulation.<br>Install Durapax tar and gravel built up roof.<br>Install .040 aluminum edge metal (hook strip where applicable). |   | 9. Justification & Useful Life:<br>The current footprint of the Garrison ES roof consists of 47,178 square feet, the majority of which is now 50 years old. While a line for district wide maintenance and repairs has been added to cover approximately \$50,000 of repairs to this and other structures throughout the district, the roof of the school must be dealt with immediately due to leaks and other faults causing damage to several areas of the building's structure. This project is estimated at \$602,000 and will entail removing approximately \$41,000 square feet of existing roof to the deck, and installing both foam/fiberboard insulation, and a Durapax tar and gravel built up roof with aluminum edging. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)   | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$602,000                                   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2016  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$602,000                                   |   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Architect   |                                       |                  |

|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | School<br>Antonio Fernandes, Superintendent | Date<br>Phone Number   | 9/8/2012<br>516-6800                  |                  |
| 1. Project Title:<br>Dunaway & High School Field Turf Replacement  |   | 2. Category Education  | 3. Priority High                      |                  |
| 4. Location DHA (Alumni Drive)   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Recreation, Recommendations, p. 47   |   | 7. Project History: This project has been listed in the CIP for 7 years and may interconnect with plans to renovate Dover High School in the future  |                                       |                  |
| 8. Description: Dunaway Field is the premier multipurpose field in the City of Dover. It hosts all of the most demanding athletic events and has the infrastructure to do much more than the natural turf currently can handle (40 uses per year) due to wear and tear on the grass surface. This facility would be able to handle hundreds of events per year if the grass were replaced with artificial turf. Every major field renovation in the state has resulted in a conversion from natural grass to artificial turf as it maximizes the use of the field and saves other fields from overuse. |   | 9. Justification & Useful Life: The Recreation and School programs desperately need more field space and there are very limited options for additional fields being constructed and at a number that could handle what one artificial field could take. The investment in this replacement would have many years of benefits and lessen the ultimate maintenance costs borne by the City and Schools for their other fields. The current technology used in construction of these fields estimates 15 to 20 years of life. This project is also proposed to be a joint project between the City and Schools as it will be a shared use of the field. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)   | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$571,000                                   | Design   | Debt Financing                        | Choose an item.  |
| Program year FY 2016   | \$4,000,000                                 | Improvements to Buildings  | Debt Financing                        | Choose an item.  |
| Program year FY 2017   | \$9,000,000                                 | Improvements to Buildings  | Debt Financing                        | Choose an item.  |
| Program year FY 2018   | \$9,400,000                                 | Improvements to Buildings  | Debt Financing                        | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$22,971,500</b>                         |  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Architect  |                                       |                  |



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | School<br>Antonio Fernandes, Superintendent | Date<br>Phone Number  | 9/8/2013<br>516-6800                  |                  |
| 1. Project Title Regional Career Technical Center Improvements   |   | 2. Category Education   | 3. Priority High                      |                  |
| 4. Location Dover High School, Alumni Drive  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Schools, p. 28   |   | 7. Project History (Previous CIP Year or connection to other projects): Cite other Dover High School projects   |                                       |                  |
| 8. Description<br>For 27,000 square feet of the Career Tech. Center<br>Improve accessibility and safety by replacing parking and walks as well as fire systems.<br>Renovate bathrooms to improve accessibility and energy efficiency.<br>Replace flooring, carpeting and ceiling tiles.<br>Replace/upgrade HVAC<br>Replace classroom and corridor lighting.<br>Add power, data and cable in classrooms, as well as provide a new electrical service. |   | 9. Justification & Useful Life<br>Useful Life – 20 Years<br><br>The career technical center is an aging facility that has obsolete mechanical, plumbing, electrical and ventilation systems. The facility does not meet many handicap accessibility requirements, and includes hazardous materials within the building. Additionally, the parking and bus access is limited. Finally, the facility does not incorporate many of the technology advances made in the past five to ten years, nor does it fully take advantage of "Green" technology, which a 21 <sup>st</sup> century facility should. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)   | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$328,500,                                  | Design  | Debt Financing                        | Grant Funded     |
| Program year FY 2016   | \$8,000,000                                 | Improvements to Buildings   | Debt Financing                        | Grant Funded     |
| Program year FY 2017   | \$4,000,000                                 | Improvements to Buildings   | Debt Financing                        | Grant Funded     |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$12,328,500                                | Note: Grant is School Building Aid  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Architect   |                                       |                  |

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | School<br>Antonio Fernandes, Superintendent | Date<br>Phone Number  | 8/20/2012<br>516-6800                 |                  |
| 1. Project Title:<br>Dover Middle School Roof Replacement  |   | 2. Category Education   | 3. Priority Low                       |                  |
| 4. Location<br>Daily Drive   |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page # 29<br>Community Facilities  |   | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                  |
| 8. Description: This project will entail removing and replacing 75,000 square feet of 20 year old asphalt architectural shingles at the Dover Middle School. |   | 9. Justification & Useful Life:<br>The current footprint of the Garrison ES roof consists of 47,178 square feet, the majority of which is now 50 years old. While a line for district wide maintenance and repairs has been added to cover approximately \$50,000 of repairs to this and other structures throughout the district, the roof of the school must be dealt with immediately due to leaks and other faults causing damage to several areas of the building's structure. This project is estimated at \$602,000 and will entail removing approximately \$41,000 square feet of existing roof to the deck, and installing both foam/fiberboard insulation, and a Durapax tar and gravel built up roof with aluminum edging. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)   | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$506,250                                   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$506,250                                   |   |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Architect   |                                       |                  |

# Special Revenue Projects

**Downtown Parking System Improvements  
Parking Deck—Third Street  
Economic Development Park  
McConnell Center-Trim Repairs/Painting**

|   |                             |   |                                       |                           |
|---|-----------------------------|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |                             | Police<br>Anthony F. Colarusso, Chief   | Date<br>Phone Number                  | 8/01/2013<br>603-516-6450 |
| 1. Project Title:<br>Downtown Parking System Improvements   |                             | 2. Category Special Revenue   |                                       | 3. Priority Medium        |
| 4. Location Orchard St  |                             | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Transportation  |                             | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2010 \$500K design money (expired)<br>FY 2015 \$100K Parking Deck Design<br>FY 2017 \$2.1M Parking Deck Construction<br>FY 2014 – FY2018 Downtown Traffic Efficiency Improvements |                                       |                           |
| 8. Description<br>This proposal provides funding for a comprehensive approach to improve the downtown parking system to include the design, engineering and construction of a 450 space parking facility to meet the parking needs of the city. Costs associated with the evaluation, appraisal, acquisition, survey, engineering, design and sale of parking lots to assist in funding the project are included.<br><br>\$22k per space. The total was created using a current cost of \$10.4m to build in 2012 with a 4%/yr accelerator for a 2015 (three years out) build. |                             | 9. Justification & Useful Life<br><br>To enable future downtown expansion and waterfront development. This is a recommendation of the Rizzo Downtown Parking and Traffic Circulation Study.   |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |                             |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL ( No Interest)</b> | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$500,000                   | Design  | Special Revenue                       | Choose an item.           |
| Program year FY 2016  | \$11,000,000                | Building Construction   | Special Revenue                       | Choose an item.           |
| Program year FY 2017  | \$0                         | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                         | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                         | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                         | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$11,500,000</b>         | Parking fees to pay towards bonds, and special assessment district  |                                       |                           |
| After Sixth Year  |                             | 10B. Source of Cost Estimate:   |                                       |                           |

### Architectural Rendering of possible Parking Facility



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Police<br>Anthony F. Colarusso, Chief     | Date<br>Phone Number  | 8/01/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Parking Deck – Third Street   |   | 2. Category Special Revenue   | 3. Priority High                      |                  |
| 4. Location Third Street   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Transportation   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2010 \$500K Parking Facility design (expired)<br>FY 2014 \$100K Site Preparation Costs<br>FY 2015 \$11.7M Parking System Improvements<br>FY 2014 – FY2018 Downtown Traffic Efficiency Improvements        |                                       |                  |
| 8. Description<br>This proposal provides funding for a comprehensive approach to improve the downtown parking system to include the design, engineering and construction of a 90 (45 up/45 ground) space parking deck to help meet the parking needs of the city. Costs associated with the evaluation, appraisal, acquisition, survey, assessment, engineering, design, hazardous waste remediation and sale of parking lots to assist in funding the project are included. |   | 9. Justification & Useful Life<br>To enable future downtown commercial and residential expansion. Allows for the spreading out of parking spaces within the downtown core. This is a recommendation of various parking management studies conducted for the City between 2000 and 2012. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$100,000                                 | Design  | Special Revenue                       | Choose an item.  |
| Program year FY 2016   | \$200,000                                 | Construction Engineering  | Special Revenue                       | Choose an item.  |
| Program year FY 2017   | \$1,200,000                               | Building Construction   | Special Revenue                       | Choose an item.  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$1,500,000                               | Parking fees to pay towards bonds, and special assessment district  |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate:   |                                       |                  |

|   |  |  |  |   |  |                           |  |                  |
|---|--|--|--|---|--|---------------------------|--|------------------|
| Department<br>Contact Person, Title   |  | Executive<br>Dan Barufaldi, DBIDA Director   |  | Date<br>Phone Number  |  | 8/01/2013<br>603-516-6450 |  |                  |
| 1. Project Title:<br>Economic Development Park  |  |  |  | 2. Category Special Revenue   |  | 3. Priority High          |  |                  |
| 4. Location<br>TBD  |  |  |  | 5. Purpose of Project Request Add a new project to the CIP  |  |                           |  |                  |
| 6. Master Plan Chapter, Section and page #: Community Facilities,<br>Community Services Page 48   |  |  |  | 7. Project History (Previous CIP Year or connection to other projects):   |  |                           |  |                  |
| 8. Description<br>Land purchase and improvements to provide sites for businesses to<br>locate in Dover and provide tax ratables and jobs. |  |  |  | 9. Justification & Useful Life<br>Enterprise Park I experience: \$485,000 in taxes annually. 15 companies and over 500<br>high quality jobs |  |                           |  |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |  |  |  | 10A. Recommended Sources of Financing   |  |                           |  |                  |
| <b>BUDGET FY</b>  |  | <b>TOTAL</b> (Interest cost not<br>included) |  | <b>COST ELEMENT</b>   |  | <b>PRINCIPAL</b>          |  | <b>SECONDARY</b> |
| Program year FY 2015  |  | \$1,300,000                                  |  | Land Acquisition  |  | Special Revenue           |  | Choose an item.  |
| Program year FY 2016  |  | \$150,000                                    |  | Construction Engineering  |  | Special Revenue           |  | Choose an item.  |
| Program year FY 2017  |  | \$0  |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2018  |  | \$1,000,000                                  |  | Other.  |  | Special Revenue           |  | Choose an item.  |
| Program year FY 2019  |  | \$0  |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2020  |  | \$0  |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  |  | <b>\$2,450,000</b>                           |  |   |  |                           |  |                  |
| After Sixth Year  |  |  |  | 10B. Source of Cost Estimate: Staff/Contractor  |  |                           |  |                  |

|  |   |   |                                       |                           |
|--|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title  |   | Recreation<br>Gary Bannon, Recreation Director  | Date<br>Phone Number                  | 8/01/2013<br>603-516-6450 |
| 1. Project Title<br>McConnell Center Trim Repairs/Painting   |   | 2. Category Special Revenue   |                                       | 3. Priority Low           |
| 4. Location<br>61 Locust Street  |   | 5. Purpose of Project Request Add a new project to the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #: Community Facilities, Community Services Page 48   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>The McConnell Center went through a major renovation in 2005 and 2006 converting it from a school to a community center. The original building is 109 years old and the wooden and brick trim work is original and was painted in 2006.  |                                       |                           |
| 8. Description<br>The original wooden trim is showing signs of deterioration and needs replacement and repairs in many areas. The whole trim needs to be caulked and painted and the brickwork needs to be checked and repaired if there is deterioration found. |   | 9. Justification & Useful Life<br>The building is over 100 years old and in order to preserve it from water and other damage it needs to be maintained properly. The wood particularly needs immediate attention as it has begun to buckle and crack. The brickwork may be a source of water infiltration around windows and needs evaluation and repair as required. The repairs could last at least 50 years. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020   | \$120,000                                 | Improvements to Buildings   | Operating Budget                      | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | \$120,000                                 |   |                                       |                           |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff/Contractor  |                                       |                           |

**An Example of an area of the McConnell Center, which will need painting**



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# Water Fund Projects

**Transfer to Capital Reserve**  
**Water Exploration**  
**Water Heavy Equipment Replacement**  
**Water Main Replacement - City Wide**  
**Water Meter Replacement**  
**Water Treatment Plant & Well Equipment**  
**Wellhead Protection**  
**Water Main Replacement - Oak/Broadway Area**  
**Water Main Replacement - Silver Street**  
**Water Main Replacement - Spaulding Turnpike**  
**Water System Facilities Upgrade**  
**Water Main Replacement - Nelson St**  
**Water Main Replacement - Union Street**  
**Water Main Replacement - Main St/Washington St**  
**Water Main Replacement - Piscataqua/Drew Rds**  
**Water Main Replacement - Richardson Dr**  
**Water Main Replacement - Tanglewood Drive**  
**Water Main Replacement - Keating/Birchwood**  
**Water Main Replacement - Spur Rd**

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Transfer to Capital Reserve   |   | 2. Category Water Fund  |                                       | 3. Priority High |
| 4. Location<br>City wide   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Page 56-57                                |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY14 \$500,000   |                                       |                  |
| 8. Description<br>Transfer of funds from the operating budget into reserve account for payment of future projects and equipment. |   | 9. Justification & Useful Life<br>To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in water rates. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$500,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2016   | \$500,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2017   | \$500,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$500,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2019   | \$500,000   | Other   | Operating Budget                      | Choose an item.  |
| Program year FY 2020   | \$500,000   | Other   | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$3,000,000   |   |                                       |                  |
| After Sixth Year   | \$500,000   | 10B. Source of Cost Estimate:   |                                       |                  |

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Water Exploration   |   | 2. Category Water Fund  |                                       | 3. Priority High |
| 4. Location<br>To be announced at a later date.  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page<br>Community Facilities, Community Service, Page 57 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY14 \$100,000   |                                       |                  |
| 8. Description<br>Water Exploration and purchase of land for a new water supply well.        |   | 9. Justification & Useful Life<br>The City needs to keep looking for new water supply sources to keep up with future needs of the City. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                      |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$100,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2016   | \$100,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2017   | \$100,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2018   | \$100,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2019   | \$100,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2020   | \$100,000   | Other   | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$600,000   |   |                                       |                  |
| After Sixth Year   | \$100,000   | 10B. Source of Cost Estimate:   |                                       |                  |

|   |   |   |                                       |                   |
|---|---|---|---------------------------------------|-------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 8/23/2012<br>603-516-6450             |                   |
| 1. Project Title:<br>Water Heavey Equipment Replacement                                       |   | 2. Category Water Fund  |                                       | 3. Priority: High |
| 4. Location Citywide  |   | 5. Purpose of Project Request Add a new project to the CIP  |                                       |                   |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56 |   | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                   |
| 8. Description<br>Replacement of 1999 Case Backhoe  |   | 8. Description<br>Backhoes are replaced every five years, so the oldest piece of equipment will be 15 years old at time of replacement. Backhoe is used by water and sewer divisions. |                                       |                   |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                       |   |   | 10A. Recommended Sources of Financing |                   |
| <b>BUDGET FY</b>  | <b>TOTAL (No Interest)</b>  | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>  |
| Program year FY 2015  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2016  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2017  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2018  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2019  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2020  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| <b>TOTAL SIX YEARS</b>  | \$240,000   | Note: Price split between Water and Sewer Funds   |                                       |                   |
| After Sixth Year  | \$40,000  | 10B. Source of Cost Estimate:   |                                       |                   |

### 1999 Case Backhoe to be Replaced



|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 8/23/2012<br>603-516-6450             |                  |
| 1. Project Title:<br>Water Main Replacement   |   | 2. Category Water Fund  | 3. Priority: High                     |                  |
| 4. Location Citywide  |   | 5. Purpose of Project Request Add a new project to the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56   |   | 7. Project History (Previous CIP Year or connection to other projects):                             |                                       |                  |
| 8. Description<br>Funding will be used to replace old water mains that have become problematic with breaks due to their age. Mains included are on Snows Court, Kirkland Street, Academy Street and Rogers Street |   | 8. Description<br>There have been several main breaks in these areas and the mains need replacement |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL (No Interest)</b>  | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$75,000  | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2016  | \$75,000  | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2017  | \$75,000  | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2018  | \$75,000  | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2019  | \$75,000  | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2020  | \$75,000  | Other   | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$450,000   |   |                                       |                  |
| After Sixth Year  | \$75,000  | 10B. Source of Cost Estimate:   |                                       |                  |

**1999 Case Backhoe to be Replaced**



|   |   |  |                                       |                  |
|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Water Meter Replacement  |   | 2. Category Water Fund   | 3. Priority High                      |                  |
| 4. Location<br>Throughout the City  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, Pages 56-57                                 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2014 \$75,000                            |                                       |                  |
| 8. Description<br>This funding continues the process of replacing existing meters in the field that have met their life expectancy. |   | 9. Justification & Useful Life<br>Ensures water meters in system are not outdated and recording water usage correctly. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$75,000  | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2016  | \$85,000  | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2017  | \$95,000  | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2018  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2019  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| Program year FY 2020  | \$100,000   | Other  | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$555,000</b>  |  |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate:  |                                       |                  |



|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Water Treatment Plant and Well Equipment                                      |   | 2. Category Water Fund   |                                       | 3. Priority High |
| 4. Location Various  |   | 5. . Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Pages 65-66 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY14 \$75,000   |                                       |                  |
| 8. Description<br>Equipment replacement will follow recommendations of the water facilities plan.  |   | 9. Justification & Useful Life<br>These stations must continue to be in top operating condition in order to prevent violations of the City's NPDES permit. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2016   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2017   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2019   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2020   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$450,000   |  |                                       |                  |
| After Sixth Year   | \$75,000  | 10B. Source of Cost Estimate:  |                                       |                  |

|   |   |  |                                       |                   |
|---|---|--|---------------------------------------|-------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                   |
| 1. Project Title:<br>Water Light Equipment Replacement  |   | 2. Category Water Fund   |                                       | 3. Priority: High |
| 4. Location Citywide  |   | 5. Purpose of Project Request Add a new project to the CIP   |                                       |                   |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56 |   | 7. Project History (Previous CIP Year or connection to other projects):  |                                       |                   |
| 8. Description<br>Replacement of light vehicles, such as vans and pickup trucks.              |   | 9. Justification and Useful Life<br>These vehicles transport utilities staff as well as parts and supplies to job sites. |                                       |                   |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                       |   |  | 10A. Recommended Sources of Financing |                   |
| <b>BUDGET FY</b>  | <b>TOTAL (No Interest)</b>  | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>  |
| Program year FY 2015  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2016  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2017  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2018  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2019  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2020  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| <b>TOTAL SIX YEARS</b>  | \$75,000  | Note: Price split between Water and Sewer Funds  |                                       |                   |
| After Sixth Year  | \$12,500  | 10B. Source of Cost Estimate:  |                                       |                   |

|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Wellhead Protection  |   | 2. Category Water Fund  |                                       | 3. Priority High |
| 4. Location<br>Various  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page<br>Community Facilities, Community Services, Page 57 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Work with Open Lands Committee to do joint purchases and possible extra State Grand Funds.<br>FY12 \$100,000; FY13 \$100,000 |                                       |                  |
| 8. Description<br>Purchase property around wellheads throughout the distribution system.      |   | 9. Justification & Useful Life<br>The protection of new and existing wells by purchasing land around wellheads.   |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                       |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$100,000   | Land Acquisition  | Capital Reserve                       | Choose an item.  |
| Program year FY 2016  | \$100,000   | Land Acquisition  | Capital Reserve                       | Choose an item.  |
| Program year FY 2017  | \$100,000   | Land Acquisition  | Capital Reserve                       | Choose an item.  |
| Program year FY 2018  | \$100,000   | Land Acquisition  | Capital Reserve                       | Choose an item.  |
| Program year FY 2019  | \$100,000   | Land Acquisition  | Capital Reserve                       | Choose an item.  |
| Program year FY 2020  | \$100,000   | Land Acquisition  | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$600,000   |   |                                       |                  |
| After Sixth Year  | \$100,000   | 10B. Source of Cost Estimate:   |                                       |                  |



|  |  |   |  |   |  |                                       |                  |
|--|--|---|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number  |  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title<br>Silver Street – Water Main   |  |   |  | 2. Category Water Fund  |  | 3. Priority High                      |                  |
| 4. Location<br>Silver Street   |  |   |  | 5. Purpose of Project Request Modify a project already in the CIP   |  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Page 57 |  |   |  | 7. Project History (Previous CIP Year or connection to other projects):<br>Improve fire flows. FY2015 –Silver Street Reconstruction \$3,000,000 design FY13:<br>\$150,000 |  |                                       |                  |
| 8. Description<br>Replace 1930's water main during road construction project.                  |  |   |  | 9. Justification & Useful Life<br>This main serves as a major component of the water distribution system and is in need of replacement.                                   |  |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |   |  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   |  | <b>TOTAL</b> (Interest cost not included)                                 |  | <b>COST ELEMENT</b>   |  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   |  | \$850,000   |  | Other   |  | Debt Financing                        | Choose an item.  |
| Program year FY 2016   |  | \$0   |  | Choose an item.   |  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   |  | \$0   |  | Choose an item.   |  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   |  | \$0   |  | Choose an item.   |  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   |  | \$0   |  | Choose an item.   |  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   |  | \$0   |  | Choose an item.   |  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   |  | \$850,000   |  |   |  |                                       |                  |
| After Sixth Year   |  |   |  | 10B. Source of Cost Estimate: Staff   |  |                                       |                  |

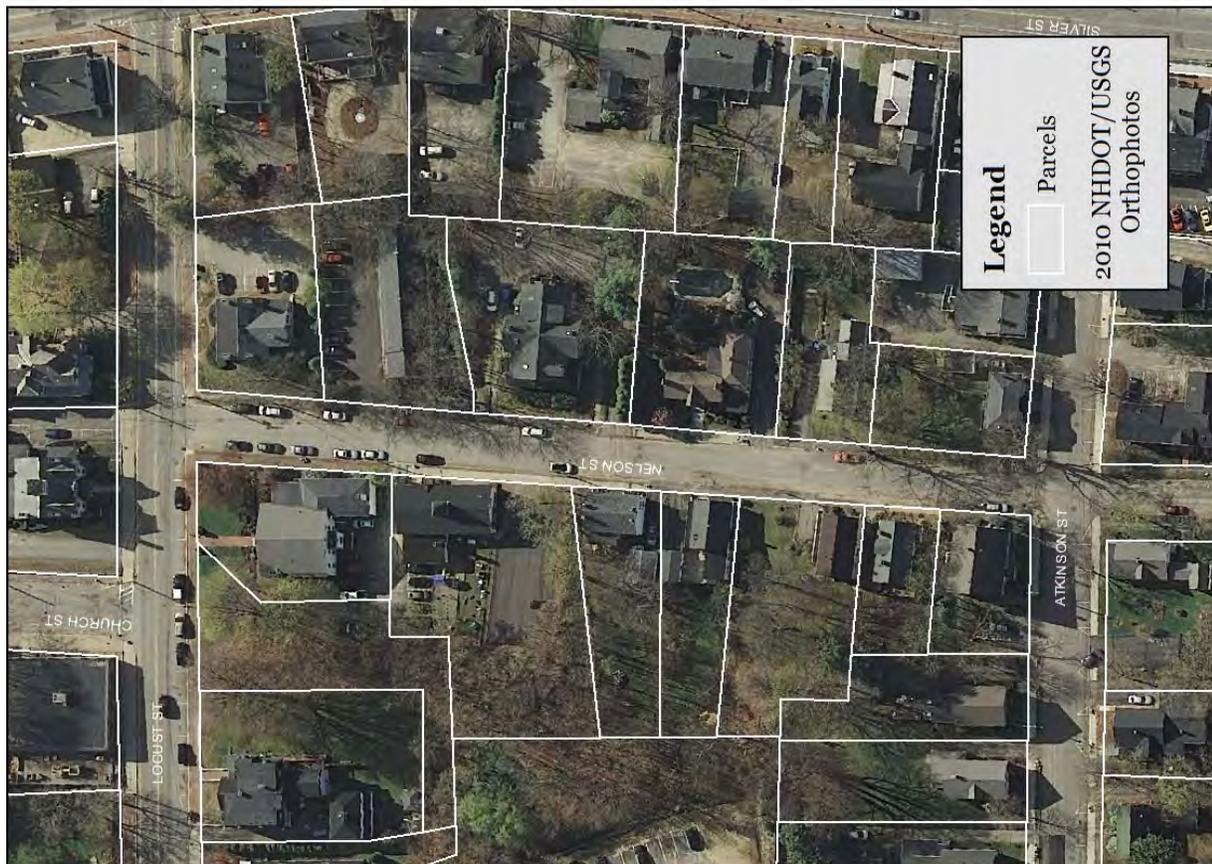


|  |  |   |  |  |  |                           |  |                  |  |
|--|--|---|--|--|--|---------------------------|--|------------------|--|
| Department<br>Contact Person, Title  |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number   |  | 8/20/2012<br>603-516-6450 |  |                  |  |
| 1. Project Title:<br>Water Main Replacement—Spaulding Turnpike   |  |   |  | 2. Category Water Fund   |  | 3. Priority High          |  |                  |  |
| 4. Location<br>Spaulding Turnpike—Dover Point  |  |   |  | 5. Purpose of Project Request Modify a project in the CIP  |  |                           |  |                  |  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56  |  |   |  | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2015 \$1.5M Sewer   |  |                           |  |                  |  |
| 8. Description<br>NH DOT is expanding the Spaulding Turnpike at Dover Point. There are conflicts with the water lines in the DOT's right-of-way. |  |   |  | 9. Justification & Useful Life<br>The city is responsible for moving utilities when there are conflicts within the State's right-of-way. Part of agreement upon original construction of the Spaulding Turnpike stated all utilities placed in the right-of-way after construction will be the responsibility of the municipality. The Water Main was in place before the construction will be relocated by the State. |  |                           |  |                  |  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |   |  | 10A. Recommended Sources of Financing  |  |                           |  |                  |  |
| <b>BUDGET FY</b>   |  | <b>TOTAL</b> (Interest cost not included)                                 |  | <b>COST ELEMENT</b>  |  | <b>PRINCIPAL</b>          |  | <b>SECONDARY</b> |  |
| Program year FY 2015   |  | \$1,500,000   |  | Other  |  | Grant Funding             |  | Choose an item.  |  |
| Program year FY 2016   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2017   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2018   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2019   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2020   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |  |
| <b>TOTAL SIX YEARS</b>   |  | <b>\$1,500,000</b>  |  |  |  |                           |  |                  |  |
| After Sixth Year   |  |   |  | 10B. Source of Cost Estimate: Staff  |  |                           |  |                  |  |

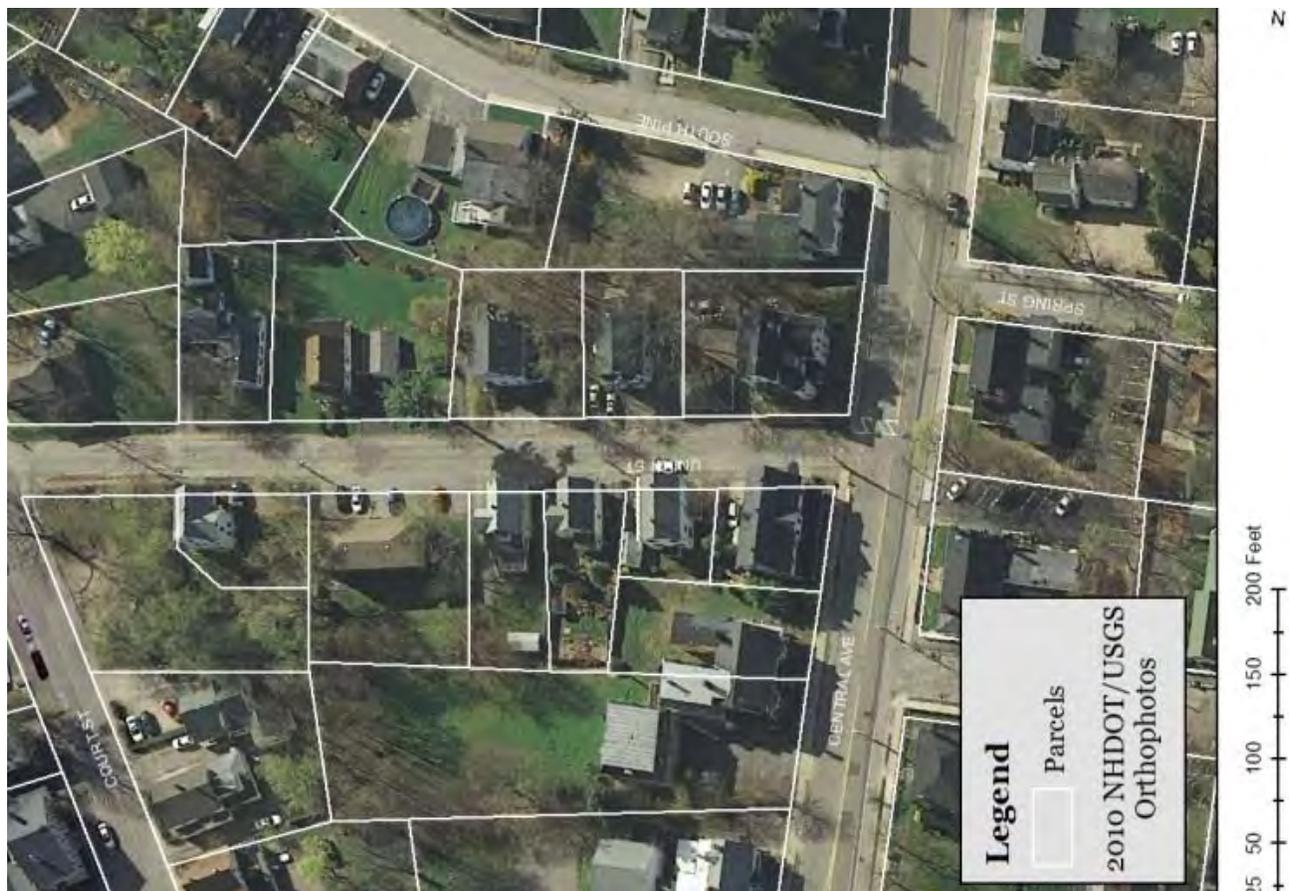


|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 8/20/2012<br>603-516-6450             |                  |
| 1. Project Title:<br>Water System Facilities Upgrades   |   | 2. Category Water Fund  |                                       | 3. Priority High |
| 4. Location<br>Facilities throughout water system   |   | 5. Purpose of Project Request Modify a project in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Project has been identified in recent water facilities master plan.<br>FY13: 200,000 |                                       |                  |
| 8. Description<br>Project will design health and safety and building upgrades identified in the June 2011 Water System Facilities Plan. |   | 9. Justification & Useful Life<br>Several safety concerns have been identified in the master plan and immediate design is required to rectify these issues.     |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$1,500,000   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2016  | \$1,500,000   | Improvements to Buildings   | Debt Financing                        | Choose an item.  |
| Program year FY 2017  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | <b>\$3,000,000</b>  |   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                  |

|  |   |   |                                       |                           |
|--|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Nelson Street Water Main Replacement                                      |   | 2. Category Water Fund  |                                       | 3. Priority Medium        |
| 4. Location<br>Nelson Street   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Page 57 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2013 - \$50k Design FY2016 - \$425k Street Reconstruction FY2013 - \$50k Sewer Design FY2016 - \$150k Sewer Construction |                                       |                           |
| 8. Description<br>Replacement of water main in conjunction with street reconstruction.         |   | 9. Justification & Useful Life<br>Project should be done due to several water main breaks on this street over the years.  |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016   | \$200,000                                 | Other   | Operating Budget                      | Choose an item.           |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>   | <b>\$200,000</b>                          |   |                                       |                           |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



|  |   |   |  |                                       |                  |                           |  |
|--|---|---|--|---------------------------------------|------------------|---------------------------|--|
| Department<br>Contact Person, Title  |   | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number                  |                  | 7/25/2013<br>603-516-6450 |  |
| 1. Project Title:<br>Water – Union Street water replacement  |   |   | 2. Category Water Fund   |                                       | 3. Priority High |                           |  |
| 4. Location<br>Union Street  |   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |                           |  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56  |   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Water main will be replaced along with reconstruction project.                            |                                       |                  |                           |  |
| 8. Description<br><br>The water main on Union Street from Central Avenue to Court Street will be replaced along with the FY16 Union Street reconstruction. |   |   | 9. Justification & Useful Life<br>Union Street<br><br>The existing Main is cast iron and has had several breaks. The main should be replaced with ductile iron pipe. |                                       |                  |                           |  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   |  | 10A. Recommended Sources of Financing |                  |                           |  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>   | <b>SECONDARY</b>                      |                  |                           |  |
| Program year FY 2015   | \$0                                       | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2016   | \$150,000                                 | Other   | Capital Reserve  | Choose an item.                       |                  |                           |  |
| Program year FY 2017   | \$0                                       | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2018   | \$0                                       | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2019   | \$0                                       | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| Program year FY 2020   | \$0                                       | Choose an item.   | Choose an item.  | Choose an item.                       |                  |                           |  |
| <b>TOTAL SIX YEARS</b>   | \$150,000                                 |   |  |                                       |                  |                           |  |
| After Sixth Year   |   | 10B. Source of Cost Estimate: Staff                                       |  |                                       |                  |                           |  |



| Department<br>Contact Person, Title   |                                    | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
|---|------------------------------------|---|---------------------------------------|---------------------------|
| 1. Project Title:<br>Main Street/Washington Street Main Replacement   |                                    | 2. Category Water Fund  |                                       | 3. Priority Medium        |
| 4. Location<br>Main Street and Washington Street  |                                    | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Page 57  |                                    | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                           |
| 8. Description<br>Replacement of existing 8-inch cast iron main on Main Street from Broadway to Washington Street. Replacement includes main on Washington Street from Main Street to Lower Square. |                                    | 9. Justification & Useful Life<br>There have been several main breaks and line should be replaced with a larger main. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |                                    |   | 10A. Recommended Sources of Financing |                           |
| BUDGET FY   | TOTAL (Interest cost not included) | COST ELEMENT  | PRINCIPAL                             | SECONDARY                 |
| Program year FY 2015  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$100,000                          | Design Engineering  | Debt Financing                        | Choose an item.           |
| Program year FY 2018  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | 1,000,000                          | Other   | Debt Financing                        | Choose an item.           |
| Program year FY 2020  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$1,100,000</b>                 |   |                                       |                           |
| After Sixth Year  |                                    | 10B. Source of Cost Estimate: Staff   |                                       |                           |

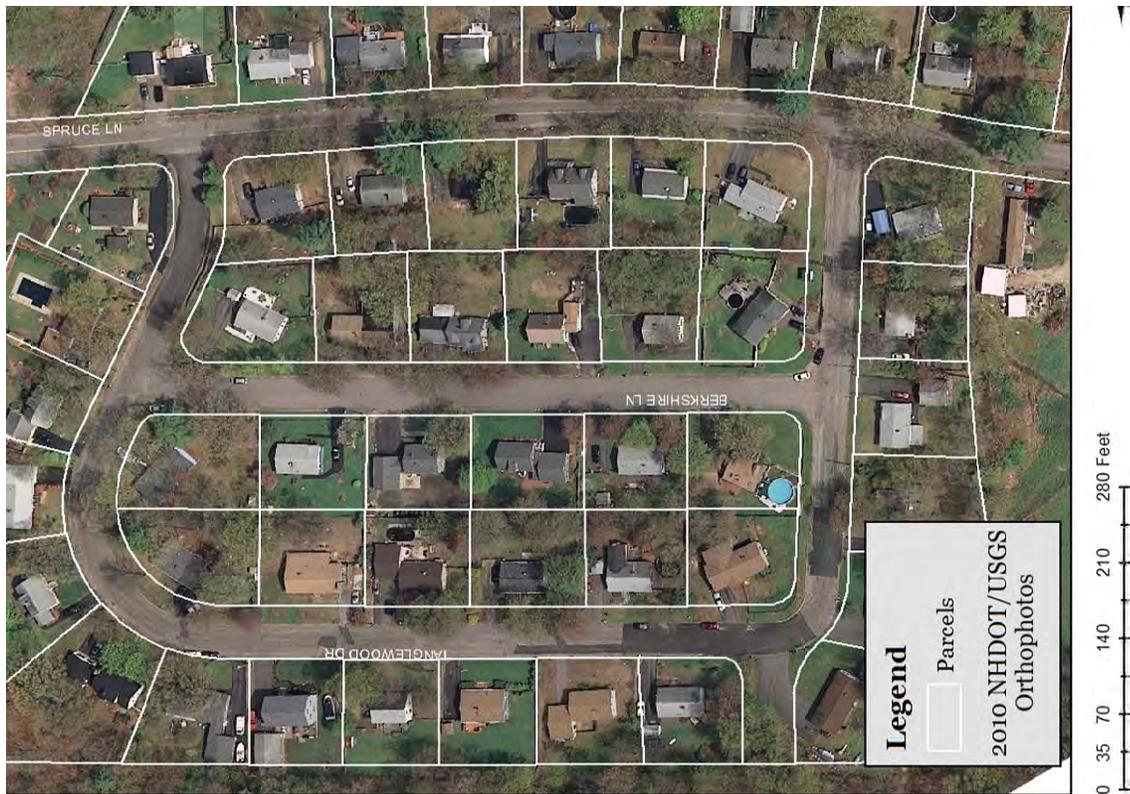




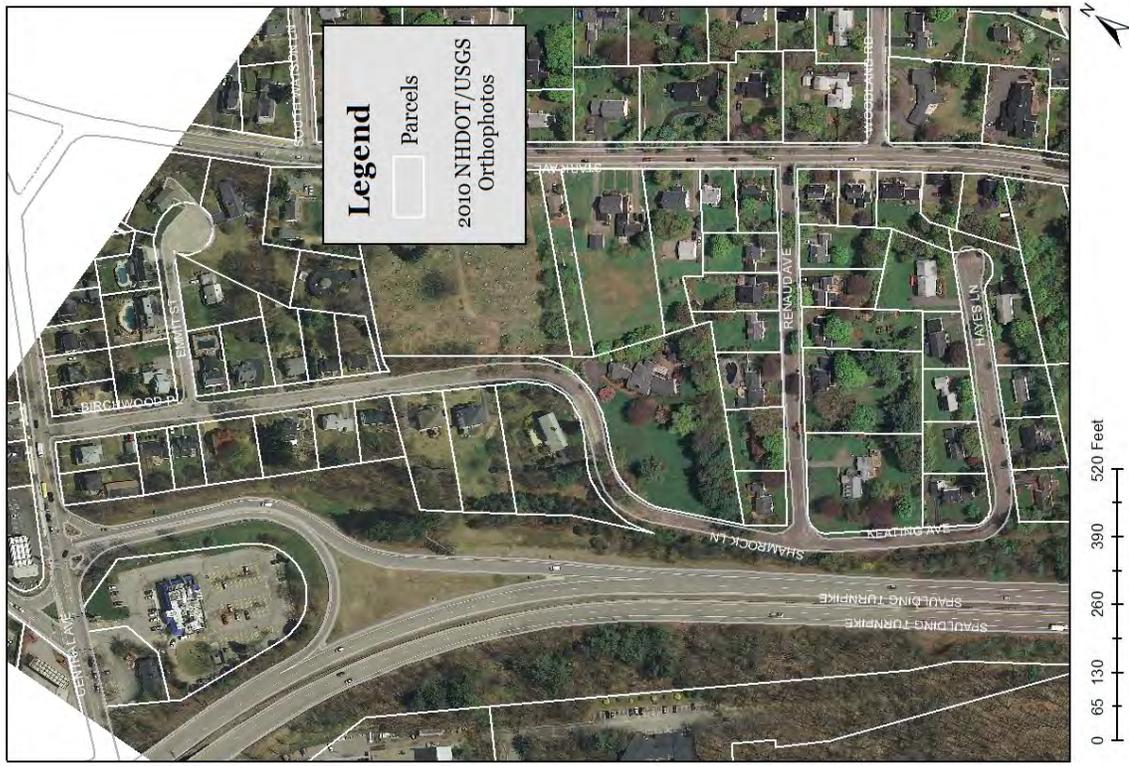
| Department<br>Contact Person, Title   |                                    | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
|---|------------------------------------|---|---------------------------------------|---------------------------|
| 1. Project Title:<br>Water – Richardson Drive Water Service Replacement                         |                                    | 2. Category Water Fund  |                                       | 3. Priority Medium        |
| 4. Location<br>Richardson Drive   |                                    | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56   |                                    | 7. Project History (Previous CIP Year or connection to other projects):<br>FY16 Richardson Drive Reconstruction               |                                       |                           |
| 8. Description<br>Funding will replace the water services from the water main to the curb stop. |                                    | 9. Justification & Useful Life<br>Water services should be replaced as a part of the Richardson Drive Reconstruction Project. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |                                    |   | 10A. Recommended Sources of Financing |                           |
| BUDGET FY   | TOTAL (Interest cost not included) | COST ELEMENT  | PRINCIPAL                             | SECONDARY                 |
| Program year FY 2015  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$40,000                           | Other.  | Capital Reserve                       | Choose an item.           |
| Program year FY 2018  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$40,000</b>                    |   |                                       |                           |
| After Sixth Year  |                                    | 10B. Source of Cost Estimate: Staff   |                                       |                           |



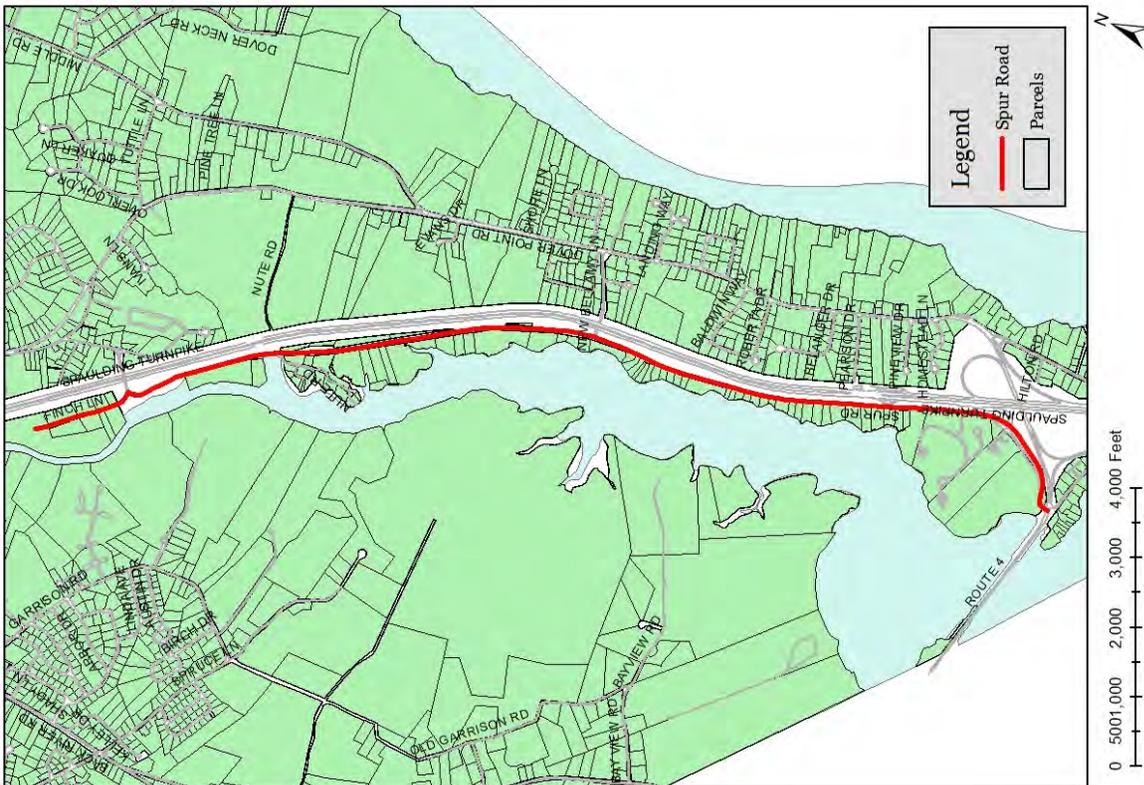
|   |   |   |                                       |                           |
|---|---|---|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director   | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Water – Tanglewood Drive water service replacement                         |   | 2. Category Water Fund  |                                       | 3. Priority Low           |
| 4. Location Tanglewood Drive  |   | 5. Purpose: Modify a project already in the CIP   |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY17 Tanglewood Drive reconstruction moved project up one year |                                       |                           |
| 8. Description<br>Funding will replace the water services from the water main to the curb stop. |   | 9. Justification & Useful Life<br>Water services should be replaced as a part of the Tanglewood Drive Reconstruction Project.             |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$50,000                                  | Other   | Capital Reserve                       | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.   | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$50,000</b>                           |   |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                           |



| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 8/20/2012<br>603-516-6450             |                 |
|--|---|---|---------------------------------------|-----------------|
| 1. Project Title:<br>Keating/Birchwood Area Reconstruction - Water   |   | 2. Category   | Water Fund                            |                 |
| 4. Location<br>Keating/Birchwood Area  |   | 3. Priority   | Low                                   |                 |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56                            |   | 5. Purpose of Project Request   |                                       |                 |
| 8. Description<br>Project will design the replacement of Water Mains on Birchwood, Emmet, Keating, Renaud, and Shamrock. |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Road and sewer line reconstruction FY 2019 |                                       |                 |
|  |   | 9. Justification & Useful Life<br>Roadways and utilities are in very poor condition and need replacement.             |                                       |                 |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                 |
| BUDGET FY  | TOTAL (Interest cost not included)  | COST ELEMENT  | PRINCIPAL                             | SECONDARY       |
| Program year FY 2015   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2016   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2019   | \$50,000  | Design Engineering  | Capital Reserve                       | Choose an item. |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| <b>TOTAL SIX YEARS</b>   | <b>\$50,000</b>   |   |                                       |                 |
| After Sixth Year   | TBD by design   | 10B. Source of Cost Estimate: Staff   |                                       |                 |



|   |  |   |  |   |  |                           |  |                  |  |
|---|--|---|--|---|--|---------------------------|--|------------------|--|
| Department<br>Contact Person, Title   |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number  |  | 7/25/2013<br>603-516-6450 |  |                  |  |
| 1. Project Title:<br>Water – Spur Road water replacement/expansion  |  |   |  | 2. Category Water Fund  |  | 3. Priority Low           |  |                  |  |
| 4. Location<br>Spur Road and Nute Road  |  |   |  | 5. Purpose of Project Request Add a new project to the CIP  |  |                           |  |                  |  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities  |  |   |  | 7. Project History (Previous CIP Year or connection to other projects):   |  |                           |  |                  |  |
| 8. Description<br><br>Project will include the replacement of the water main from Spur Road to Gerrish Road under the Spaulding Turnpike and a new main on Spur Road from New Bellamy to Nute Road. |  |   |  | 9. Justification & Useful Life<br><br>This project will create a loop in the Dover Point Area which will help protect water quality as well as creating an additional route for water to Dover Point in the event of a water break on Dover Point Road. |  |                           |  |                  |  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |  |   |  | 10A. Recommended Sources of Financing   |  |                           |  |                  |  |
| <b>BUDGET FY</b>  |  | <b>TOTAL</b> (Interest cost not included)                                 |  | <b>COST ELEMENT</b>   |  | <b>PRINCIPAL</b>          |  | <b>SECONDARY</b> |  |
| Program year FY 2015  |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2016  |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2017  |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2018  |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2019  |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |  |
| Program year FY 2020  |  | \$100,000   |  | Design Engineering  |  | Capital Reserve           |  | Choose an item.  |  |
| <b>TOTAL SIX YEARS</b>  |  | \$100,000   |  |   |  |                           |  |                  |  |
| After Sixth Year  |  |   |  | 10B. Source of Cost Estimate: Staff   |  |                           |  |                  |  |



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# Sewer Fund Projects

**Transfer to Capital Reserve**  
**Inflow/Infiltration Study/Mitigation**  
**Pump Station Equipment Replace-Maintenance**  
**Sewer Heavy Equipment Replacement**  
**Sewer Main Replacements - City Wide**  
**Force Main Charles St. Pump Station**  
**Sewer Main - Oak/Broadway Area**  
**Sewer Main Replacement - Spaulding Turnpike**  
**Pump Station Replacement - Leighton Way**  
**Pump Station Upgrade - Varney Brook**  
**Sewer Main - Nelson Street**  
**Sewer Main Replacement - Floral Ave/High Ridge**  
**Sewer Main Replacement - Keating/Birchwood**  
**Pump Station Upgrade - Piscataqua**

|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Transfer to Capital Reserve   |   | 2. Category Sewer Fund  | 3. Priority High                      |                  |
| 4. Location<br>City wide   |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66                                    |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY 2014 \$500,000  |                                       |                  |
| 8. Description<br>Transfer of funds from the operating budget into reserve account for payment of future projects and equipment. |   | 9. Justification & Useful Life<br>To ensure adequate funding is available for facility and infrastructure upgrades without having large increases in sewer rates. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$500,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2016   | \$500,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2017   | \$500,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2018   | \$500,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2019   | \$500,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2020   | \$500,000   | Other   | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$3,000,000</b>  |   |                                       |                  |
| After Sixth Year   | \$500,000   | 10B. Source of Cost Estimate:   |                                       |                  |

|   |   |  |                                       |                  |
|---|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Inflow/Infiltration Study/Mitigation   |   | 2. Category Sewer Fund   |                                       | 3. Priority High |
| 4. Location: Citywide   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Pages 65-66  |   | 7. Project History (Previous CIP Year or connection to other projects):<br>I & I affects the sewer distribution systems capacity for expansion, causes excessive wear on pump stations and wastes significant electrical power.<br>FY14: \$300,000 |                                       |                  |
| 8. Description: During periods of heavy rainfall and snow melt, clean water enters the sewer distribution system and occasionally causes surcharging of the system resulting in the bypass of untreated sewerage to the Bellamy and Cochecho Rivers. This storm water is known as Inflow and Infiltration and must be reduced. It enters the systems through leaking manholes, pipes, roof leaders, basement drains and catch basins discharging to the sewer system. |   | 9. Justification & Useful Life<br>The City is under order from the USEPA and NHDES to take steps reducing I & I in the sewer distribution center. Improvements have been implemented and are showing positive benefits.                            |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$300,000   | Other  | Capital Reserve                       | Choose an item.  |
| Program year FY 2016  | \$300,000   | Other  | Capital Reserve                       | Choose an item.  |
| Program year FY 2017  | \$300,000   | Other  | Capital Reserve                       | Choose an item.  |
| Program year FY 2018  | \$300,000   | Other  | Capital Reserve                       | Choose an item.  |
| Program year FY 2019  | \$300,000   | Other  | Capital Reserve                       | Choose an item.  |
| Program year FY 2020  | \$300,000   | Other  | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$1,800,000   |  |                                       |                  |
| After Sixth Year  | \$300,000   | 10B. Source of Cost Estimate:  |                                       |                  |

|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Pump Station Equipment Replacement Maintenance  |   | 1. Project Title Pump Station Equipment<br>Replacement Maintenance   |                                       | 3. Priority High |
| 4. Location: Various   |   | 4. Location: Various   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Pages 65-66                       |   | 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Pages 65-66                       |                                       |                  |
| 8. Description<br>The City has several sewer pumping stations that are in need of<br>equipment upgrades and replacement. |   | 8. Description<br>The City has several sewer pumping stations that are in need of equipment upgrades and<br>replacement. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not<br>included)                              | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2016   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2017   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2018   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2019   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| Program year FY 2020   | \$75,000  | Machinery and Equipment  | Operating Budget                      | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$450,000   |  |                                       |                  |
| After Sixth Year   | \$75,000  | 10B. Source of Cost Estimate:  |                                       |                  |

|   |   |   |                                       |                   |
|---|---|---|---------------------------------------|-------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                   |
| 1. Project Title:<br>Sewer Heavy Equipment Replacement  |   | 2. Category Sewer Fund  |                                       | 3. Priority: High |
| 4. Location Smith Well Road   |   | 5. Purpose of Project Request Add a new project to the CIP  |                                       |                   |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56 |   | 7. Project History (Previous CIP Year or connection to other projects):   |                                       |                   |
| 8. Description<br>Replacement of 1999 Case Backhoe  |   | 8. Description<br>Backhoes are replaced every five years, so the oldest piece of equipment will be 15 years old at time of replacement. Backhoe is used by water and sewer divisions. |                                       |                   |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                       |   |   | 10A. Recommended Sources of Financing |                   |
| <b>BUDGET FY</b>  | <b>TOTAL (No Interest)</b>  | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>  |
| Program year FY 2015  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2016  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2017  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2018  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2019  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| Program year FY 2020  | \$40,000  | Heavy Equipment   | Capital Reserve                       | Choose an item.   |
| <b>TOTAL SIX YEARS</b>  | \$240,000   | Note: Price split between Water and Sewer Funds   |                                       |                   |
| After Sixth Year  | \$40,000  | 10B. Source of Cost Estimate:   |                                       |                   |

### 1999 Case Backhoe to be Replaced

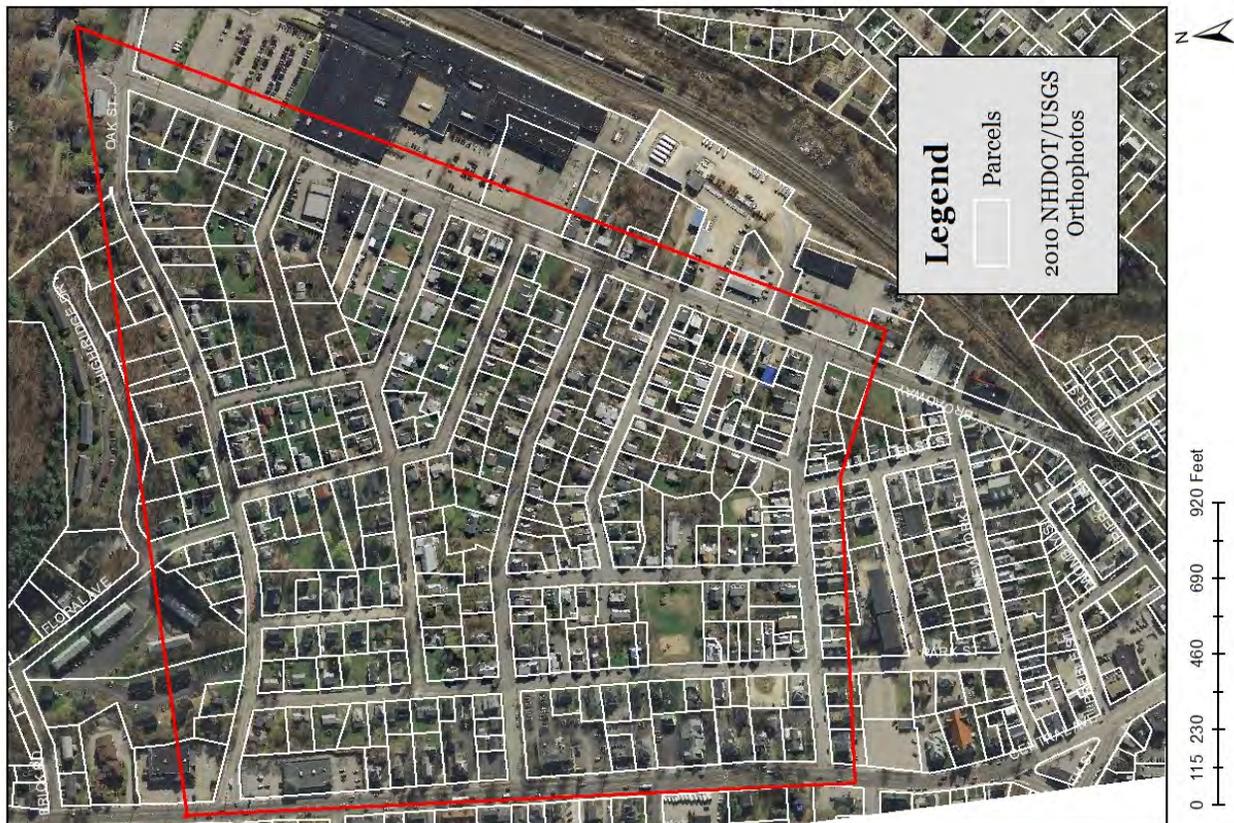


|   |   |   |                                       |                  |
|---|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Sewer Replacements   |   | 2. Category Sewer Fund  |                                       | 3. Priority High |
| 4. Location<br>Various sites throughout the City  |   | 5. Purpose of Project Request Modify a project already in the CIP                                 |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, Page 66   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2011 - \$100k Design |                                       |                  |
| 8. Description<br>There are section of sewer mains throughout the City that are in need of replacement due to cracks, collapse and blockages. Some of the first areas to be addressed are Atkinson Street, Hanson Street, Richmond Street, Grove Street and Central Avenue. |   | 9. Justification & Useful Life<br>Problem sewer areas.  |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015  | \$150,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2016  | \$150,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2017  | \$150,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2018  | \$150,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2019  | \$150,000   | Other   | Capital Reserve                       | Choose an item.  |
| Program year FY 2020  | \$150,000   | Other   | Capital Reserve                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>  | \$900,000   |   |                                       |                  |
| After Sixth Year  |   | 10B. Source of Cost Estimate: Staff   |                                       |                  |

|   |   |  |                                       |                   |
|---|---|--|---------------------------------------|-------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                   |
| 1. Project Title:<br>Sewer Light Equipment Replacement  |   | 2. Category Sewer Fund   |                                       | 3. Priority: High |
| 4. Location Citywide  |   | 5. Purpose of Project Request Add a new project to the CIP   |                                       |                   |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56 |   | 7. Project History (Previous CIP Year or connection to other projects):  |                                       |                   |
| 8. Description<br>Replacement of light vehicles, such as vans and pickup trucks.              |   | 9. Justification and Useful Life<br>These vehicles transport utilities staff as well as parts and supplies to job sites. |                                       |                   |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)                                       |   |  | 10A. Recommended Sources of Financing |                   |
| <b>BUDGET FY</b>  | <b>TOTAL (No Interest)</b>  | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>  |
| Program year FY 2015  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2016  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2017  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2018  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2019  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| Program year FY 2020  | \$12,500  | Auto/Light Truck   | Operating Budget                      | Choose an item.   |
| <b>TOTAL SIX YEARS</b>  | \$75,000  | Note: Price split between Water and Sewer Funds  |                                       |                   |
| After Sixth Year  | \$12,500  | 10B. Source of Cost Estimate:  |                                       |                   |

|  |   |  |                                       |                  |
|--|---|--|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number   | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title<br>Force Main Charles Street Pump Station   |   | 2. Category Sewer Fund   | 3. Priority High                      |                  |
| 4. Location<br>Charles Street and Locust Street  |   | 5. Purpose of Project Request Add a new item to the CIP                        |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services Page 66   |   | 7. Project History (Previous CIP Year or connection to other projects):        |                                       |                  |
| 8. Description<br>Replaces existing 16-inch force main with a 16" HDPE Pipe (High density poly-ethylene). The project is from the Charles Street Pump Station to the discharge manhole on Locust Street. |   | 9. Justification & Useful Life<br>Existing main is approximately 40 years old. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |  | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$75,000  | Design Engineering   | Debt Financing                        | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.  | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | \$75,000  |  |                                       |                  |
| After Sixth Year   | TBD by design   | 10B. Source of Cost Estimate:  |                                       |                  |

|   |   |  |                                       |                           |
|---|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Sewer Main Replacement – Oak/Ham/Ela Area                                  |   | 2. Category Sewer Fund   |                                       | 3. Priority High          |
| 4. Location<br>Ela Area   |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, Page 66 |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2015 - \$500k Street Design<br>FY2015 - \$125k Water design               |                                       |                           |
| 8. Description<br>Replaces sewer mains on Florence Street & Rose Street.                        |   | 9. Justification & Useful Life<br>These sewer mains have been problematic and need to be replaced during the infrastructure improvements to this area. |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$75,000                                  | Design Engineering   | Debt Financing                        | Choose an item.           |
| Program year FY 2016  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2017  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | <b>\$75,000</b>                           |  |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate:  |                                       |                           |



|  |  |   |  |  |  |                           |  |                  |
|--|--|---|--|--|--|---------------------------|--|------------------|
| Department<br>Contact Person, Title  |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number   |  | 8/20/2012<br>603-516-6450 |  |                  |
| 1. Project Title:<br>Sewer Main Replacement—Spaulding Turnpike   |  |   |  | 2. Category Water Fund   |  | 3. Priority High          |  |                  |
| 4. Location<br>Spaulding Turnpike—Dover Point  |  |   |  | 5. Purpose of Project Request Modify a project in the CIP  |  |                           |  |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 56  |  |   |  | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2015 \$1.5M Water   |  |                           |  |                  |
| 8. Description<br>NH DOT is expanding the Spaulding Turnpike at Dover Point. There are conflicts with the water lines in the DOT's right-of-way. |  |   |  | 9. Justification & Useful Life<br>The city is responsible for moving utilities when there are conflicts within the State's right-of-way. Part of agreement upon original construction of the Spaulding Turnpike stated all utilities placed in the right-of-way after construction will be the responsibility of the municipality. The Sewer Main was placed after the construction and will be relocated by the City. |  |                           |  |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |   |  | 10A. Recommended Sources of Financing  |  |                           |  |                  |
| <b>BUDGET FY</b>   |  | <b>TOTAL</b> (Interest cost not included)                                 |  | <b>COST ELEMENT</b>  |  | <b>PRINCIPAL</b>          |  | <b>SECONDARY</b> |
| Program year FY 2015   |  | \$1,500,000   |  | Other  |  | Debt Financing            |  | Choose an item.  |
| Program year FY 2016   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2017   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2018   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2019   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2020   |  | \$0   |  | Choose an item.  |  | Choose an item.           |  | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   |  | \$1,500,000   |  | Note: Will utilize State Revolving Loan Fund   |  |                           |  |                  |
| After Sixth Year   |  |   |  | 10B. Source of Cost Estimate: Staff  |  |                           |  |                  |



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Pump Station Replacement – Leighton Way   |   | 2. Category Sewer Fund  | 3. Priority High                      |                  |
| 4. Location<br>Leighton Way  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, Page 65                              |   | 7. Project History (Previous CIP Year or connection to other projects):<br>The station was evaluated by Dubois and King in January 2009 and recommended to be replaced.                           |                                       |                  |
| 8. Description<br>Existing pump station is a 1960's injector station that will be replaced with a suction lift pump station. |   | 9. Justification & Useful Life<br>This is an air injection pump station and parts are no longer available from the manufacturer. NHDES is no longer allowing these types of stations to be built. |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$350,000   | Building Construction   | Debt Financing                        | Choose an item.  |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$350,000</b>  |   |                                       |                  |
| After Sixth Year   |   | 10B. Source of Cost Estimate:   |                                       |                  |



**Leighton Way Pump Station to be Replaced**



|   |   |   |                           |                                     |
|---|---|---|---------------------------|-------------------------------------|
| Department<br>Contact Person, Title   | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450 |                                     |
| 1. Project Title:<br>Pump Station Upgrade – Varney Brook  |   | 2. Category Sewer Fund  | 3. Priority Medium        |                                     |
| 4. Location<br>Old Colony Road  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                           |                                     |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, Page 66                             |   | 7. Project History (Previous CIP Year or connection to other projects):   |                           |                                     |
| 8. Description<br>This project will design and upgrade to the Varney Brook Pump Station which was built in the late 1970's. |   | 9. Justification & Useful Life<br>Facility is in need of an upgrade due to the unavailability of equipment parts for repairs, and new technologies have become more energy efficient. |                           |                                     |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   | 10A. Recommended Sources of Financing   |                           |                                     |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>          | <b>SECONDARY</b>                    |
| Program year FY 2015  | \$0   | Choose an item.   | Choose an item.           | Choose an item.                     |
| Program year FY 2016  | \$100,000   | Design Engineering  | Debt Financing            | Choose an item.                     |
| Program year FY 2017  | \$0   | Choose an item.   | Choose an item.           | Choose an item.                     |
| Program year FY 2018  | TBD by Design   | Improvements to Buildings   | Debt Financing            | Choose an item.                     |
| Program year FY 2019  | \$0   | Choose an item.   | Choose an item.           | Choose an item.                     |
| Program year FY 2020  | \$0   | Choose an item.   | Choose an item.           | Choose an item.                     |
| <b>TOTAL SIX YEARS</b>  | <b>\$100,000</b>  |   |                           |                                     |
| After Sixth Year  |   |   |                           | 10B. Source of Cost Estimate: Staff |

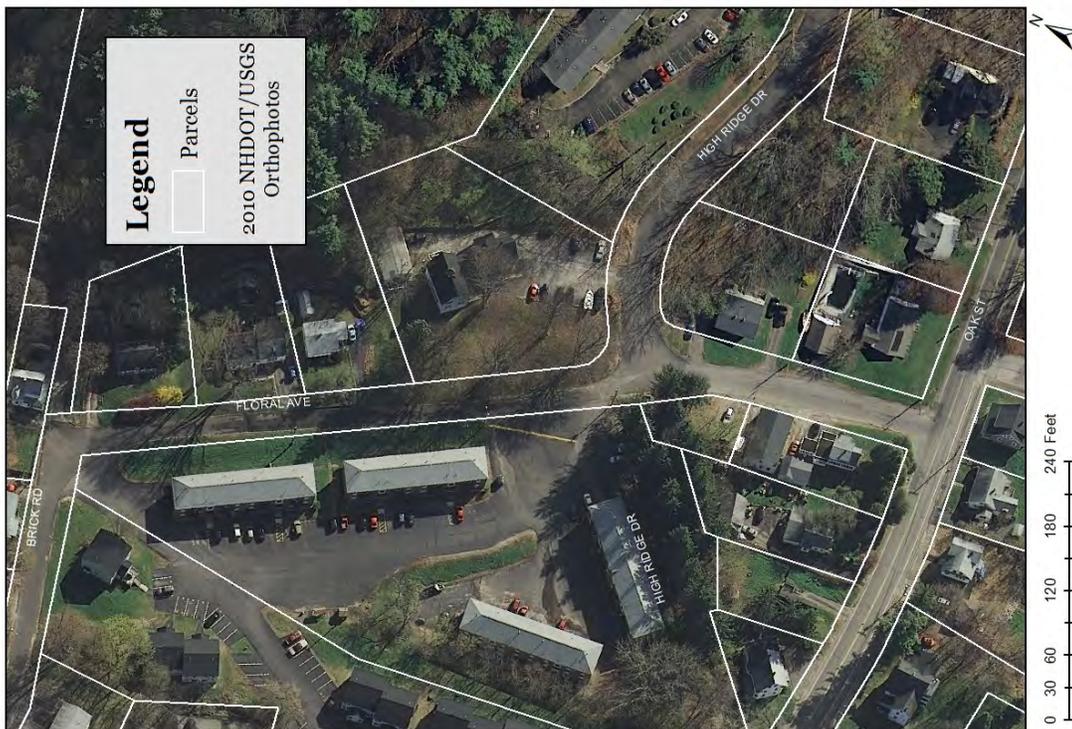
### Varney Brook Pump Station



|   |   |  |                                       |                           |
|---|---|--|---------------------------------------|---------------------------|
| Department<br>Contact Person, Title   |   | Community Services<br>Douglas W. Steele II<br>Community Services Director  | Date<br>Phone Number                  | 7/25/2013<br>603-516-6450 |
| 1. Project Title:<br>Sewer Main Replacement-Nelson Street   |   | 2. Category Sewer Fund   |                                       | 3. Priority High          |
| 4. Location<br>Nelson Street  |   | 5. Purpose of Project Request Modify a project already in the CIP  |                                       |                           |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, Page 66                   |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2013 - \$50k Street Reconstruction Design<br>FY2013 - \$50k Water Design<br>FY2014 - \$425k Street Reconstruction<br>FY2014 - \$200k Water Improvements |                                       |                           |
| 8. Description<br>Replacement of sewer main in conjunction with street reconstruction and water main replacement. |   | 9. Justification & Useful Life<br>The existing main is on a trouble spot list and is problematic.  |                                       |                           |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)   |   |  | 10A. Recommended Sources of Financing |                           |
| <b>BUDGET FY</b>  | <b>TOTAL</b> (Interest cost not included) | <b>COST ELEMENT</b>  | <b>PRINCIPAL</b>                      | <b>SECONDARY</b>          |
| Program year FY 2015  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2016  | \$150,000                                 | Design Engineering   | Debt Financing                        | Choose an item.           |
| Program year FY 2017  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2018  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2019  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| Program year FY 2020  | \$0                                       | Choose an item.  | Choose an item.                       | Choose an item.           |
| <b>TOTAL SIX YEARS</b>  | \$150,000                                 |  |                                       |                           |
| After Sixth Year  |   | 10B. Source of Cost Estimate:  |                                       |                           |



| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                 |
|--|---|---|---------------------------------------|-----------------|
| 1. Project Title:<br>Sewer Main Replacement – Floral Avenue/High Ridge   |   | 2. Category Sewer Fund  | 3. Priority Medium                    |                 |
| 4. Location<br>Floral Avenue   |   | 5. Purpose of Project Request Add a new item to the CIP   |                                       |                 |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, page 66                          |   | 7. Project History (Previous CIP Year or connection to other projects):<br>FY2016 – \$50k Street Design |                                       |                 |
| 8. Description<br>This project will design a new sewer main in conjunction with street design for future reconstruction. |   | 9. Justification & Useful Life  |                                       |                 |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                 |
| BUDGET FY  | TOTAL (Interest cost not included)  | COST ELEMENT  | PRINCIPAL                             | SECONDARY       |
| Program year FY 2015   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2016   | \$75,000  | Design Engineering  | Debt Financing                        | Choose an item. |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2018   | TBD by Design   | Improvements to Buildings   | Debt Financing                        | Choose an item. |
| Program year FY 2019   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item. |
| <b>TOTAL SIX YEARS</b>   | <b>\$75,000</b>   |   |                                       |                 |
| After Sixth Year   |   | 10B. Source of Cost Estimate:   |                                       |                 |



|  |   |   |                                       |                  |
|--|---|---|---------------------------------------|------------------|
| Department<br>Contact Person, Title  | Community Services<br>Douglas W. Steele II<br>Community Services Director | Date<br>Phone Number  | 7/25/2013<br>603-516-6450             |                  |
| 1. Project Title:<br>Keating/Birchwood Area Reconstruction - Sewer   |   | 2. Category Sewer Fund  | 3. Priority Low                       |                  |
| 4. Location<br>Keating/Birchwood Area  |   | 5. Purpose of Project Request Modify a project already in the CIP   |                                       |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66                            |   | 7. Project History (Previous CIP Year or connection to other projects):<br>Road and water line reconstruction FY 2018 |                                       |                  |
| 8. Description<br>Project will design the replacement of Sewer Mains on Birchwood, Emmet, Keating, Renaud, and Shamrock. |   | 9. Justification & Useful Life<br>Roadways and utilities are in very poor condition and need replacement.             |                                       |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |   |   | 10A. Recommended Sources of Financing |                  |
| <b>BUDGET FY</b>   | <b>TOTAL</b> (Interest cost not included)                                 | <b>COST ELEMENT</b>   | <b>PRINCIPAL</b>                      | <b>SECONDARY</b> |
| Program year FY 2015   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2016   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2017   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2018   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| Program year FY 2019   | \$50,000  | Design Engineering  | Capital Reserve                       | Choose an item.  |
| Program year FY 2020   | \$0   | Choose an item.   | Choose an item.                       | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   | <b>\$50,000</b>   |   |                                       |                  |
| After Sixth Year   | TBD by design   | 10B. Source of Cost Estimate: Staff   |                                       |                  |



|  |  |   |  |   |  |                           |  |                  |
|--|--|---|--|---|--|---------------------------|--|------------------|
| Department<br>Contact Person, Title  |  | Community Services<br>Douglas W. Steele II<br>Community Services Director |  | Date<br>Phone Number  |  | 7/25/2013<br>603-516-6450 |  |                  |
| 1. Project Title:<br>Pump Station Upgrade—Piscataqua   |  |   |  | 2. Category Sewer Fund  |  | 3. Priority Low           |  |                  |
| 4. Location<br>Wentworth Terrace   |  |   |  | 5. Purpose of Project Request Modify a project already in the CIP<br>New Project  |  |                           |  |                  |
| 6. Master Plan Chapter, Section and page #<br>Community Facilities, Community Services, p. 66                      |  |   |  | 7. Project History (Previous CIP Year or connection to other projects):   |  |                           |  |                  |
| 8. Description<br><br>This project will design and upgrade the Piscataqua Pump Station which was building in 1977. |  |   |  | 9. Justification & Useful Life<br><br>Facility is in need of an upgrade due to the unavailability of equipment parts for repairs as well as new technologies have become more energy efficient. |  |                           |  |                  |
| 10. Cost (Years 2 – 6 use an inflationary factor of 4%)  |  |   |  | 10A. Recommended Sources of Financing   |  |                           |  |                  |
| <b>BUDGET FY</b>   |  | <b>TOTAL</b> (Interest cost not included)                                 |  | <b>COST ELEMENT</b>   |  | <b>PRINCIPAL</b>          |  | <b>SECONDARY</b> |
| Program year FY 2015   |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2016   |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2017   |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2018   |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| Program year FY 2019   |  | \$150,000   |  | Design Engineering  |  | Capital Reserve           |  | Choose an item.  |
| Program year FY 2020   |  | \$0   |  | Choose an item.   |  | Choose an item.           |  | Choose an item.  |
| <b>TOTAL SIX YEARS</b>   |  | \$150,000   |  |   |  |                           |  |                  |
| After Sixth Year   |  |   |  | 10B. Source of Cost Estimate: Staff   |  |                           |  |                  |

**Capital Improvements Program - FY2015-2020**  
**Credit Agency Ratio Comparisons**

**Moody's**

**Municipal Financial Ratio Analysis - Population < 50,000**

|  | National Medians |              | NH Cities<br>Medians | Dover: Aa3   |
|--|------------------|--------------|----------------------|--------------|
|  | Aaa              | Aa           | Aa2                  |              |
| Total General Fund Revenues (000)                        | \$ 33,992        | \$ 17,635    | \$ 87,289            | \$ 87,493    |
| General Fund Balance as % of Revenues                    | 39.99%           | 32.62%       | 20.60%               | 11.80%       |
| Unassigned General Fund Balance as a % of Revenues       | 24.58%           | 21.94%       | 12.10%               | 8.30%        |
| Direct Net Debt as % of Full Value                       | 0.61%            | 0.96%        | 2.10%                | 2.50%        |
| Debt Burden (Overall Net Debt as % of Full Value)        | 2.14%            | 2.71%        | 2.60%                | 2.70%        |
| Total Full Value (000)                                   | \$ 5,418,323     | \$ 1,866,036 | \$ 3,688,748         | \$ 2,774,178 |
| Full Value per Capita (Dover - 2011 Population Estimate) | \$ 160,428       | \$ 83,520    | \$ 86,172            | \$ 92,513    |
| Population 2010 Census                                   | 23,348           | 16,941       | 29,987               | 29,987       |
| Per Capita Income (2010 Census)                          | \$ 51,180        | \$ 28,528    | \$ 21,976            | \$ 31,344    |
| Ten Largest Taxpayers as % of Assessed Value             | 5.30%            | 4.39%        | 9.00%                | 7.19%        |

**Standard & Poor's**

**Standard & Poor's Rating Guidelines**

|                                    | Low        | Median        | Above Avg       | High     | Dover: AA |
|------------------------------------|------------|---------------|-----------------|----------|-----------|
| Unassigned General Fund Balance    | <5.4-16.1  | 16.1-44.2     | 44.2-81.67%     | >81.67   | 8.30      |
| Net Debt Ratios:                   |            |               |                 |          |           |
| Median Overall Net Debt per Capita | <\$232-581 | \$582-\$1,698 | \$1,699-\$3,513 | >\$3,513 | \$ 2,250  |
| Net Debt to Equalized Value        | <.30-0.7   | 0.8-1.90      | 2.0-3.7         | >3.7     | 2.46      |

**Capital Improvements Program - FY2015-2020**  
**Financial Impact Analysis**

| <b>Debt Financed Summary:</b> |                   |                   |                   |                   |                  |                  |                   |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|
|                               | 2015              | 2016              | 2017              | 2018              | 2019             | 2020             | Total             |
| City                          | 3,685,000         | 3,577,000         | 4,199,000         | 2,351,000         | 2,716,000        | 2,649,000        | 19,177,000        |
| School                        | 1,502,000         | 12,000,000        | 13,000,000        | 9,400,000         | 506,250          | -                | 36,408,250        |
| <b>Total GF</b>               | <b>5,187,000</b>  | <b>15,577,000</b> | <b>17,199,000</b> | <b>11,751,000</b> | <b>3,222,250</b> | <b>2,649,000</b> | <b>55,585,250</b> |
| Special Revenue               | 1,900,000         | 11,350,000        | 1,200,000         | 1,000,000         | 0                | 0                | 15,450,000        |
| Water                         | 2,350,000         | 1,500,000         | 300,000           | -                 | 3,000,000        | -                | 7,150,000         |
| Sewer                         | 1,500,000         | 350,000           | -                 | -                 | -                | -                | 1,850,000         |
| Other                         | -                 | -                 | -                 | -                 | -                | -                | -                 |
| <b>Grand Total</b>            | <b>10,937,000</b> | <b>28,777,000</b> | <b>18,699,000</b> | <b>12,751,000</b> | <b>6,222,250</b> | <b>2,649,000</b> | <b>80,035,250</b> |

| <b>Projection Information:</b> |             |                      |                       |                     |            |                     |                          |                          |          |                     |
|--------------------------------|-------------|----------------------|-----------------------|---------------------|------------|---------------------|--------------------------|--------------------------|----------|---------------------|
|                                | Fiscal Year | Estimated Population | Est Income Per Capita | General Fund Budget | Tax Levy   | Est. Value Change % | Net Assessed Value (000) | Est Debt Equal Val (000) | Tax Rate | Dover % County Debt |
| Budget Incr                    | 2007        | 29,161               | 29,094                | 72,423,841          | 51,219,578 | Actual              | 2,764,812.50             | 2,988,313.19             | 18.72    | 26.6155%            |
| 2.63%                          | 2008        | 29,236               | 29,899                | 76,870,807          | 55,682,737 | Actual              | 2,835,069.00             | 3,060,293.66             | 19.63    | 25.8786%            |
| Hist 5 yr incr                 | 2009        | 29,417               | 29,628                | 79,955,478          | 57,653,992 | Actual              | 2,763,581.55             | 3,040,617.44             | 21.10    | 26.6671%            |
|                                | 2010        | 29,987               | 30,057                | 83,591,402          | 59,532,777 | Actual              | 2,583,780.15             | 2,768,903.10             | 23.33    | 26.7775%            |
|                                | 2011        | 30,165               | 30,486                | 84,710,539          | 61,128,702 | Actual              | 2,606,535.05             | 2,774,177.81             | 23.75    | 26.3078%            |
|                                | 2012        | 30,343               | 30,915                | 86,919,123          | 64,350,115 | Actual              | 2,592,606.60             | 2,714,253.99             | 25.12    | 27.2531%            |
|                                | 2013        | 30,521               | 31,344                | 88,775,252          | 65,888,587 | Actual              | 2,612,004.20             | 2,780,852.11             | 25.52    | 27.3521%            |
|                                | 2014        | 30,699               | 31,773                | 91,024,559          | 68,031,089 | Pending             | 2,641,019.90             | 2,801,788.53             | 26.06    | 27.5840%            |
|                                | 2015        | 30,877               | 32,202                | 93,418,505          |            | 1.00%               | 2,667,430.10             | 2,832,854.42             |          |                     |
|                                | 2016        | 31,055               | 32,631                | 95,875,412          |            | 1.00%               | 2,694,104.40             | 2,861,182.95             |          |                     |
|                                | 2017        | 31,233               | 33,060                | 98,396,935          |            | 1.00%               | 2,721,045.40             | 2,889,794.74             |          |                     |
|                                | 2018        | 31,411               | 33,489                | 100,984,774         |            | 1.00%               | 2,748,255.90             | 2,918,692.63             |          |                     |
|                                | 2019        | 31,589               | 33,918                | 103,640,674         |            | 1.00%               | 2,775,738.50             | 2,947,879.58             |          |                     |
|                                | 2020        | 31,767               | 34,347                | 106,366,424         |            | 1.00%               | 2,803,495.90             | 2,977,358.42             |          |                     |
|                                | 2021        | 31,945               | 34,776                | 109,163,861         |            | 1.00%               | 2,831,530.90             | 3,007,132.00             |          |                     |
|                                | 2022        | 32,123               | 35,205                | 112,034,871         |            | 1.00%               | 2,859,846.20             | 3,037,203.37             |          |                     |

**General Fund - Debt Financed**      *Principal*      **55,585,250**      *Interest*      **28,941,848**      *Total*      **84,527,098**

| FY   | Existing Debt Serv | Less Reim | Net Existing Debt Serv | Proposed Debt Serv | Less Reimb | Net Debt Serv | Bal @ FY End | Less Reim Bal | Net Bal @ FY End |
|------|--------------------|-----------|------------------------|--------------------|------------|---------------|--------------|---------------|------------------|
| 2014 | 9,238,186          | (708,750) | 8,529,436              | -                  | -          | 8,529,436     | 76,555,382   | (7,491,870)   | 69,063,513       |
| 2015 | 8,738,463          | (686,269) | 8,052,194              | 2,709,765          | (12,319)   | 10,749,640    | 84,887,906   | (6,783,120)   | 78,104,787       |
| 2016 | 8,328,826          | (674,819) | 7,654,007              | 4,209,995          | (312,319)  | 11,551,683    | 94,296,856   | (12,030,911)  | 82,265,944       |
| 2017 | 7,391,759          | (662,125) | 6,729,634              | 5,662,836          | (462,319)  | 11,930,151    | 98,178,660   | (13,893,773)  | 84,284,886       |
| 2018 | 7,125,862          | (635,425) | 6,490,437              | 6,478,813          | (462,319)  | 12,506,931    | 93,073,624   | (12,769,330)  | 80,304,295       |
| 2019 | 6,635,461          | (592,016) | 6,043,446              | 6,584,794          | (462,319)  | 12,165,921    | 87,587,744   | (11,671,586)  | 75,916,159       |
| 2020 | 6,369,156          | (539,990) | 5,829,166              | 6,640,849          | (462,319)  | 12,007,696    | 79,464,014   | (10,617,251)  | 68,846,763       |
| 2021 | 4,575,286          | (402,614) | 4,172,672              | 6,463,788          | (462,319)  | 10,174,141    | 72,071,652   | (9,614,942)   | 62,456,710       |
| 2022 | 3,873,625          | (402,014) | 3,471,611              | 6,286,727          | (462,319)  | 9,296,019     | 65,236,123   | (8,750,009)   | 56,486,114       |

| FY   | School Total DS | Less Reimb  | Net School Debt Serv | School DS Tax Rate | Tax Rate Change | City Total DS | Less Reim | Net City Debt Serv | City DS Tax Rate | Tax Rate Change |
|------|-----------------|-------------|----------------------|--------------------|-----------------|---------------|-----------|--------------------|------------------|-----------------|
| 2014 | 3,950,125       | (708,750)   | 3,241,375            | 1.23               |                 | 5,857,075     | -         | 5,857,075          | 2.22             |                 |
| 2015 | 4,269,614       | (698,588)   | 3,571,025            | 1.34               | 0.11            | 7,178,614     | -         | 7,178,614          | 2.69             | 0.47            |
| 2016 | 5,295,459       | (987,138)   | 4,308,321            | 1.60               | 0.26            | 7,243,362     | -         | 7,243,362          | 2.69             | -               |
| 2017 | 6,219,423       | (1,124,444) | 5,094,979            | 1.87               | 0.27            | 6,835,172     | -         | 6,835,172          | 2.51             | (0.18)          |
| 2018 | 6,800,248       | (1,097,744) | 5,702,505            | 2.07               | 0.20            | 6,804,426     | -         | 6,804,426          | 2.48             | (0.03)          |
| 2019 | 6,552,473       | (1,054,335) | 5,498,138            | 1.98               | (0.09)          | 6,667,783     | -         | 6,667,783          | 2.40             | (0.08)          |
| 2020 | 6,367,834       | (1,002,309) | 5,365,525            | 1.91               | (0.07)          | 6,642,171     | -         | 6,642,171          | 2.37             | (0.03)          |
| 2021 | 4,859,415       | (864,933)   | 3,994,482            | 1.41               | (0.50)          | 6,179,659     | -         | 6,179,659          | 2.18             | (0.19)          |
| 2022 | 4,702,782       | (864,333)   | 3,838,449            | 1.34               | (0.07)          | 5,457,570     | -         | 5,457,570          | 1.91             | (0.27)          |

General Fund Cont.

| FY   | Tax Rate Debt Serv | Tax Rate CIP DS | DS % Curr Budget | DS % Est. Budget | w/o Tolend Curr Budget | w/o Tolend Est. Budget | Overall Net Debt per Cap | Debt per Cap/ Per Cap Inc | Net Debt/ Equ Value |
|------|--------------------|-----------------|------------------|------------------|------------------------|------------------------|--------------------------|---------------------------|---------------------|
| 2014 | 3.23               | -               | 9.37%            | 9.37%            | 8.52%                  | 8.52%                  | 2,250                    | 7.08%                     | 2.46%               |
| 2015 | 4.03               | 1.01            | 11.81%           | 11.51%           | 11.01%                 | 10.72%                 | 2,530                    | 7.86%                     | 2.76%               |
| 2016 | 4.29               | 1.45            | 12.69%           | 12.05%           | 11.91%                 | 11.31%                 | 2,649                    | 8.12%                     | 2.88%               |
| 2017 | 4.38               | 1.91            | 13.11%           | 12.12%           | 12.34%                 | 11.42%                 | 2,699                    | 8.16%                     | 2.92%               |
| 2018 | 4.55               | 2.19            | 13.74%           | 12.38%           | 13.00%                 | 11.72%                 | 2,557                    | 7.63%                     | 2.75%               |
| 2019 | 4.38               | 2.21            | 13.37%           | 11.74%           | 12.65%                 | 11.11%                 | 2,403                    | 7.09%                     | 2.58%               |
| 2020 | 4.28               | 2.20            | 13.19%           | 11.29%           | 12.50%                 | 10.69%                 | 2,167                    | 6.31%                     | 2.31%               |
| 2021 | 3.59               | 2.12            | 11.18%           | 9.32%            | 10.50%                 | 8.76%                  | 1,955                    | 5.62%                     | 2.08%               |
| 2022 | 3.25               | 2.04            | 10.21%           | 8.30%            | 9.56%                  | 7.77%                  | 1,758                    | 4.99%                     | 1.86%               |

**Capital Improvements Program - FY2015-2020  
Financial Impact Analysis**

| Moody's Rating Guidelines      | Water  | Sewer  |
|--------------------------------|--------|--------|
| Median Ratios:                 |        |        |
| Operating ratio                | 63.00% | 67.50% |
| Net Debt Service Coverage      | 2.30   | 1.70   |
| Net Debt Service Safety Margin | 19.90% | 25.80% |
| Net Debt/Asset Ratio           | 30.30% | 53.50% |

| Statistical Information: |            |            | FY13 Preliminary Results                |                     | Est. Usage | Water   | Sewer   |
|--------------------------|------------|------------|---|---------------------|------------|---------|---------|
|                          | Water      | Sewer      |   |                     |            |         |         |
| Volume (HCF)             | 958,837    | 866,185    |   |                     | 2013       | 999,253 | 919,714 |
| FY14 Rate/HCF            | 4.69       | 6.53       |   |                     | 2014       | 958,837 | 866,185 |
| FY14 Budget              | 4,853,514  | 6,747,525  | Gross Rev*                              | 4,951,759 5,467,111 | 2015       | 961,000 | 868,000 |
| FY14 Levy                | 4,828,014  | 5,697,809  | O&M Exp**                               | 2,371,316 3,104,262 | 2016       | 963,000 | 870,000 |
| FY13 Work Cap            | 2,954,956  | 789,846    | Net Rev                                 | 2,580,443 2,362,849 | 2017       | 965,000 | 872,000 |
| FY13 Current %           | 1.71       | 1.46       | Oper Ratio                              | 47.89% 56.78%       | 2018       | 967,000 | 874,000 |
| FY13 Cap Assets          | 28,906,211 | 41,918,135 | *Excludes Trans from Cap Res, State Aid |                     | 2019       | 969,000 | 875,000 |
|                          |            |            | **Excludes Depr, Interest, Cap Res      |                     | 2020       | 971,000 | 877,000 |
|                          |            |            |   |                     | 2021       | 973,000 | 879,000 |
|                          |            |            |   |                     | 2022       | 975,000 | 881,000 |

| Water Fund - Debt Financed |                    | Principal          |                 | 7,150,000 Interest |                       | 3,222,385 Total |                  | 10,372,385       |  |
|----------------------------|--------------------|--------------------|-----------------|--------------------|-----------------------|-----------------|------------------|------------------|--|
| FY                         | Existing Debt Serv | Proposed Debt Serv | Total Debt Serv | Bal @ FY End       | User Fee Debt Service | User Fee CIP DS | DS % Curr Budget | DS % Est. Budget |  |
| 2014                       | 1,586,269          | -                  | 1,586,269       | 15,163,573         | 1.65                  | -               | 32.68%           | 32.68%           |  |
| 2015                       | 1,530,161          | 439,687            | 1,969,848       | 15,524,679         | 2.05                  | 0.46            | 40.59%           | 39.35%           |  |
| 2016                       | 1,468,351          | 561,452            | 2,029,803       | 14,421,600         | 2.11                  | 0.58            | 41.82%           | 39.31%           |  |
| 2017                       | 1,316,728          | 573,803            | 1,890,531       | 13,111,009         | 1.96                  | 0.59            | 38.95%           | 35.50%           |  |
| 2018                       | 1,285,025          | 693,504            | 1,978,529       | 14,798,797         | 2.05                  | 0.72            | 40.76%           | 36.02%           |  |
| 2019                       | 1,151,638          | 878,206            | 2,029,844       | 13,386,266         | 2.09                  | 0.91            | 41.82%           | 35.83%           |  |
| 2020                       | 1,093,979          | 853,907            | 1,947,886       | 12,000,242         | 2.01                  | 0.88            | 40.13%           | 33.34%           |  |
| 2021                       | 985,553            | 829,608            | 1,815,161       | 10,691,626         | 1.87                  | 0.85            | 37.40%           | 30.12%           |  |
| 2022                       | 862,964            | 805,310            | 1,668,274       | 9,476,551          | 1.71                  | 0.83            | 34.37%           | 26.84%           |  |

| Water Fund Cont. |                   |                     |                  |
|------------------|-------------------|---------------------|------------------|
| FY               | Debt Sev Coverage | Debt Sev Safety Mgn | Debt/Asset Ratio |
| 2014             | 1.63              | 20.08%              | 47.59%           |
| 2015             | 1.31              | 12.33%              | 45.38%           |
| 2016             | 1.27              | 11.12%              | 40.38%           |
| 2017             | 1.36              | 13.93%              | 36.41%           |
| 2018             | 1.30              | 12.16%              | 37.93%           |
| 2019             | 1.27              | 11.12%              | 34.31%           |
| 2020             | 1.32              | 12.77%              | 30.76%           |
| 2021             | 1.42              | 15.45%              | 27.41%           |
| 2022             | 1.55              | 18.42%              | 24.29%           |

**Capital Improvements Program - FY2015-2020**  
**Financial Impact Analysis**

| <b>Sewer Fund - Debt Financed</b> |                       | <i>Principal</i>   |                  | <i>1,850,000 Interest</i> |                   | <i>756,628 Total</i> |                  | <i>2,606,628</i> |  |
|-----------------------------------|-----------------------|--------------------|------------------|---------------------------|-------------------|----------------------|------------------|------------------|--|
| FY                                | Existing Debt Serv    | Proposed Debt Serv | Total Debt Serv  | State Aid Debt Serv       | Net Debt Serv     | Bal @ FY End         | Less Reim Bal    | Net Bal @ FY End |  |
| 2014                              | 1,419,403             | -                  | 1,419,403        | (21,596)                  | 1,397,807         | 15,425,076           | (173,403)        | 15,251,673       |  |
| 2015                              | 1,356,244             | 895,351            | 2,251,595        | (21,027)                  | 2,230,568         | 22,852,160           | (152,376)        | 22,699,784       |  |
| 2016                              | 1,300,555             | 1,530,592          | 2,831,147        | (20,383)                  | 2,810,764         | 21,007,344           | (131,993)        | 20,875,351       |  |
| 2017                              | 1,181,582             | 1,492,128          | 2,673,710        | (18,374)                  | 2,655,336         | 19,247,079           | (113,619)        | 19,133,460       |  |
| 2018                              | 1,118,230             | 1,453,664          | 2,571,894        | (17,826)                  | 2,554,068         | 17,520,663           | (95,793)         | 17,424,870       |  |
| 2019                              | 916,932               | 1,415,199          | 2,332,131        | (14,218)                  | 2,317,913         | 15,965,597           | (81,575)         | 15,884,022       |  |
| 2020                              | 856,611               | 1,376,734          | 2,233,345        | (13,603)                  | 2,219,742         | 14,445,831           | (67,972)         | 14,377,859       |  |
| 2021                              | 721,336               | 1,338,271          | 2,059,607        | (13,166)                  | 2,046,441         | 13,037,166           | (54,806)         | 12,982,360       |  |
| 2022                              | 595,315               | 1,299,806          | 1,895,121        | (11,768)                  | 1,883,353         | 11,733,500           | (43,038)         | 11,690,462       |  |
| Sewer Fund Cont.                  |                       |                    |                  |                           |                   |                      |                  |                  |  |
| FY                                | User Fee Debt Service | User Fee CIP DS    | DS % Curr Budget | DS % Est. Budget          | Debt Sev Coverage | Debt Sev Safety Mgn  | Debt/Asset Ratio |                  |  |
| 2014                              | 1.61                  | -                  | 20.72%           | 20.72%                    | 1.69              | 17.65%               | 35.71%           |                  |  |
| 2015                              | 2.57                  | 1.03               | 33.06%           | 31.82%                    | 1.06              | 2.42%                | 51.35%           |                  |  |
| 2016                              | 3.23                  | 1.76               | 41.66%           | 38.60%                    | 0.84              | -8.19%               | 46.85%           |                  |  |
| 2017                              | 3.05                  | 1.71               | 39.35%           | 35.10%                    | 0.89              | -5.35%               | 42.94%           |                  |  |
| 2018                              | 2.92                  | 1.66               | 37.85%           | 32.49%                    | 0.93              | -3.50%               | 39.11%           |                  |  |
| 2019                              | 2.65                  | 1.62               | 34.35%           | 28.38%                    | 1.02              | 0.82%                | 35.65%           |                  |  |
| 2020                              | 2.53                  | 1.57               | 32.90%           | 26.16%                    | 1.06              | 2.62%                | 32.27%           |                  |  |
| 2021                              | 2.33                  | 1.52               | 30.33%           | 23.22%                    | 1.15              | 5.79%                | 29.14%           |                  |  |
| 2022                              | 2.14                  | 1.48               | 27.91%           | 20.57%                    | 1.25              | 8.77%                | 26.24%           |                  |  |

## Capital Improvements Program - FY2015-2020

### Financial Impact Analysis

| <b>General Fund - Operating Budget Financed</b> |                  |                  |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
|   | Yr 1             | Yr 2             | Yr 3             | Yr 4             | Yr 5             | Yr 6             |
| <b>City</b>                                     | 3,054,720        | 2,977,742        | 3,436,854        | 3,096,560        | 3,049,862        | 3,053,263        |
| Less Prev Yr                                    | (2,031,433)      | (3,054,720)      | (2,977,742)      | (3,436,854)      | (3,096,560)      | (3,049,862)      |
| Other Impacts                                   | -                | -                | -                | -                | -                | -                |
| <b>City Change</b>                              | <b>1,023,287</b> | <b>(76,978)</b>  | <b>459,112</b>   | <b>(340,294)</b> | <b>(46,698)</b>  | <b>3,401</b>     |
| Rate Impact                                     | 0.39             | (0.03)           | 0.17             | (0.13)           | (0.02)           | -                |
| <b>School</b>                                   | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    | <b>50,000</b>    |
| Less Prev Yr                                    | -                | (50,000)         | (50,000)         | (50,000)         | (50,000)         | (50,000)         |
| Other Impacts                                   | -                | -                | -                | -                | -                | -                |
| <b>Sch Change</b>                               | <b>50,000</b>    | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| Rate Impact                                     | 0.02             | -                | -                | -                | -                | -                |
| <b>Total Gen Fnd</b>                            | <b>3,104,720</b> | <b>3,027,742</b> | <b>3,486,854</b> | <b>3,146,560</b> | <b>3,099,862</b> | <b>3,103,263</b> |
| Less Prev Yr                                    | (2,031,433)      | (3,104,720)      | (3,027,742)      | (3,486,854)      | (3,146,560)      | (3,099,862)      |
| Other Impacts                                   | -                | -                | -                | -                | -                | -                |
| <b>Total Change</b>                             | <b>1,073,287</b> | <b>(76,978)</b>  | <b>459,112</b>   | <b>(340,294)</b> | <b>(46,698)</b>  | <b>3,401</b>     |
| Rate Impact                                     | 0.41             | (0.03)           | 0.17             | (0.13)           | (0.02)           | -                |
| <b>% of Budget</b>                              | <b>3.5%</b>      | <b>3.4%</b>      | <b>3.8%</b>      | <b>3.3%</b>      | <b>3.2%</b>      | <b>3.1%</b>      |

| <b>Water &amp; Sewer Operating Budget Financed</b> |                  |                  |                  |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
|  | Yr 1             | Yr 2             | Yr 3             | Yr 4             | Yr 5             | Yr 6             |
| <b>Water Fund</b>                                  | 687,500          | 687,500          | 687,500          | 687,500          | 687,500          | 687,500          |
| Less Prev Yr                                       | (662,500)        | (687,500)        | (687,500)        | (687,500)        | (687,500)        | (687,500)        |
| Other Impacts                                      | -                | -                | -                | -                | -                | -                |
| <b>Change by Yr</b>                                | <b>25,000</b>    | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| Fee Impact   | 0.03             | -                | -                | -                | -                | -                |
| <b>Sewer Fund</b>                                  | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   | <b>587,500</b>   |
| Less Prev Yr                                       | (587,500)        | (587,500)        | (587,500)        | (587,500)        | (587,500)        | (587,500)        |
| Other Impacts                                      | -                | -                | -                | -                | -                | -                |
| <b>Change by Yr</b>                                | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| Fee Impact   | -                | -                | -                | -                | -                | -                |
| <b>Combined</b>                                    | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> | <b>1,275,000</b> |
| Less Prev Yr                                       | (1,250,000)      | (1,275,000)      | (1,275,000)      | (1,275,000)      | (1,275,000)      | (1,275,000)      |
| Other Impacts                                      | -                | -                | -                | -                | -                | -                |
| <b>Change by Yr</b>                                | <b>25,000</b>    | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| Fee Impact   | 0.03             | -                | -                | -                | -                | -                |
| <b>Water % of Bgt</b>                              | <b>13.7%</b>     | <b>13.3%</b>     | <b>12.9%</b>     | <b>12.5%</b>     | <b>12.1%</b>     | <b>11.8%</b>     |
| <b>Sewer % of Bgt</b>                              | <b>8.4%</b>      | <b>8.1%</b>      | <b>7.8%</b>      | <b>7.5%</b>      | <b>7.2%</b>      | <b>6.9%</b>      |

# GENERAL FUND - Budget History Sheet

*Amounts reflect budget at time of tax rate setting*

|                             | 2004              | 2005              | 2006              | 2007              | 2008              | 2009              | 2010              | 2011              | 2012              | 2013              | 2014              |             |                   |                   |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------|-------------------|-------------------|
| <b>APPROPRIATIONS:</b>      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   | 5 Yr Ann %  | 10 Yr Ann %       |                   |
| City                        | 19,759,074        | 21,276,834        | 22,516,057        | 23,328,139        | 24,100,845        | 24,849,889        | 25,881,933        | 26,909,579        | 28,429,262        | 29,299,377        | 31,203,228        |             | 4.66%             | 4.68%             |
| City Debt                   | 3,542,179         | 3,571,716         | 3,981,736         | 4,343,010         | 5,132,330         | 5,347,514         | 6,045,608         | 5,973,187         | 5,828,662         | 5,701,702         | 5,871,476         |             | 1.89%             | 5.18%             |
| <b>Total City</b>           | <b>23,301,253</b> | <b>24,848,550</b> | <b>26,497,793</b> | <b>27,671,149</b> | <b>29,233,175</b> | <b>30,197,403</b> | <b>31,927,541</b> | <b>32,882,766</b> | <b>34,257,924</b> | <b>35,001,079</b> | <b>37,074,704</b> |             | <b>4.19%</b>      | <b>4.75%</b>      |
| School                      | 30,922,459        | 32,065,504        | 34,363,074        | 36,203,218        | 37,912,706        | 39,216,997        | 40,699,081        | 40,468,900        | 41,638,606        | 42,264,590        | 42,263,590        |             | 1.51%             | 3.17%             |
| School Debt                 | 2,316,331         | 2,448,119         | 2,598,888         | 2,799,270         | 3,689,854         | 3,761,338         | 3,934,140         | 4,245,221         | 4,075,515         | 3,988,329         | 3,914,453         |             | 0.80%             | 5.39%             |
| <b>Total School</b>         | <b>33,238,790</b> | <b>34,513,623</b> | <b>36,961,962</b> | <b>39,002,488</b> | <b>41,602,560</b> | <b>42,978,335</b> | <b>44,633,221</b> | <b>44,714,121</b> | <b>45,714,121</b> | <b>46,252,919</b> | <b>46,178,043</b> |             | <b>1.45%</b>      | <b>3.34%</b>      |
| County                      | 4,639,183         | 4,336,892         | 5,454,815         | 5,750,204         | 6,035,072         | 6,772,323         | 7,030,640         | 7,033,271         | 7,303,817         | 7,521,254         | 7,771,812         |             | 2.79%             | 5.30%             |
| <b>Total</b>                | <b>61,179,226</b> | <b>63,699,065</b> | <b>68,914,570</b> | <b>72,423,841</b> | <b>76,870,807</b> | <b>79,948,061</b> | <b>83,591,402</b> | <b>84,630,158</b> | <b>87,275,862</b> | <b>88,775,252</b> | <b>91,024,559</b> |             | <b>2.63%</b>      | <b>4.05%</b>      |
| <b>Dollar Change</b>        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   | 5 Yr Cum \$ | 10 Yr Cum \$      |                   |
| City                        | 1,397,786         | 1,547,297         | 1,649,243         | 1,173,356         | 1,562,026         | 964,228           | 1,730,138         | 955,225           | 1,375,158         | 743,155           | 2,073,625         |             | 6,877,301         | 13,773,451        |
| School                      | 1,308,334         | 1,274,833         | 2,448,339         | 2,040,526         | 2,600,072         | 1,375,775         | 1,654,886         | 80,900            | 1,000,000         | 538,798           | (74,876)          |             | 3,199,708         | 12,939,253        |
| County                      | 943,938           | (302,291)         | 1,117,923         | 295,389           | 284,868           | 737,251           | 258,317           | 2,631             | 270,546           | 217,437           | 250,558           |             | 999,489           | 3,132,629         |
| <b>Total</b>                | <b>3,650,058</b>  | <b>2,519,839</b>  | <b>5,215,505</b>  | <b>3,509,271</b>  | <b>4,446,966</b>  | <b>3,077,254</b>  | <b>3,643,341</b>  | <b>1,038,756</b>  | <b>2,645,704</b>  | <b>1,499,390</b>  | <b>2,249,307</b>  |             | <b>11,076,498</b> | <b>29,845,333</b> |
| <b>Percent Change</b>       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |                   |                   |
| City                        | 6.38%             | 6.64%             | 6.64%             | 4.43%             | 5.64%             | 3.30%             | 5.73%             | 2.99%             | 4.18%             | 2.17%             | 5.92%             |             |                   |                   |
| School                      | 4.10%             | 3.84%             | 7.09%             | 5.52%             | 6.67%             | 3.31%             | 3.85%             | 0.18%             | 2.24%             | 1.18%             | -0.16%            |             |                   |                   |
| County                      | 25.54%            | -6.52%            | 25.78%            | 5.42%             | 4.95%             | 12.22%            | 3.81%             | 0.04%             | 3.85%             | 2.98%             | 3.33%             |             |                   |                   |
| <b>Total</b>                | <b>6.34%</b>      | <b>4.12%</b>      | <b>8.19%</b>      | <b>5.09%</b>      | <b>6.14%</b>      | <b>4.00%</b>      | <b>4.56%</b>      | <b>1.24%</b>      | <b>3.13%</b>      | <b>1.72%</b>      | <b>2.53%</b>      |             |                   |                   |
|                             | 2004              | 2005              | 2006              | 2007              | 2008              | 2009              | 2010              | 2011              | 2012              | 2013              | 2014              |             |                   |                   |
| <b>REVENUES:</b>            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   | 5 Yr Ann %  | 10 Yr Ann %       |                   |
| Property Tax - City         | 15,270,024        | 16,444,337        | 17,472,361        | 18,123,568        | 19,974,876        | 20,343,274        | 21,429,921        | 22,592,315        | 24,047,953        | 24,674,390        | 25,791,266        |             | 4.86%             | 5.38%             |
| Property Tax - Local School | 12,421,536        | 16,302,137        | 19,413,741        | 20,901,778        | 22,735,976        | 24,296,444        | 24,640,583        | 24,944,661        | 26,608,346        | 27,124,864        | 27,934,161        |             | 2.83%             | 8.44%             |
| Property Tax - State School | 8,716,438         | 6,701,724         | 6,477,735         | 6,494,080         | 6,476,696         | 6,292,003         | 6,431,633         | 6,558,455         | 6,389,999         | 6,568,079         | 6,533,850         |             | 0.76%             | -2.84%            |
| Property Tax - Total School | 21,137,974        | 23,003,861        | 25,891,476        | 27,395,858        | 29,212,672        | 30,588,447        | 31,072,216        | 31,503,116        | 32,998,345        | 33,692,943        | 34,468,011        |             | 2.42%             | 5.01%             |
| Property Tax - County       | 4,589,131         | 4,286,840         | 5,404,763         | 5,700,152         | 5,872,169         | 6,722,271         | 7,030,640         | 7,033,271         | 7,303,817         | 7,521,254         | 7,771,812         |             | 2.94%             | 5.41%             |
| <b>Total Property Tax</b>   | <b>40,997,129</b> | <b>43,735,038</b> | <b>48,768,600</b> | <b>51,219,578</b> | <b>55,059,717</b> | <b>57,653,992</b> | <b>59,532,777</b> | <b>61,128,702</b> | <b>64,350,115</b> | <b>65,888,587</b> | <b>68,031,089</b> |             | <b>3.37%</b>      | <b>5.20%</b>      |
| <b>Other Sources:</b>       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |                   |                   |
| City                        | 7,981,281         | 8,454,265         | 9,075,484         | 9,172,633         | 9,421,202         | 9,904,181         | 10,497,620        | 10,290,451        | 10,209,971        | 10,326,689        | 11,283,438        |             | 2.64%             | 3.52%             |
| School                      | 12,100,816        | 11,509,762        | 11,070,486        | 11,606,630        | 12,389,888        | 12,389,888        | 13,561,005        | 13,211,005        | 12,715,776        | 12,559,976        | 11,710,032        |             | -1.12%            | -0.33%            |
| Use of Fund Balance         | 100,000           | -                 | -                 | 425,000           | -                 | -                 | -                 | -                 | -                 | -                 | -                 |             | 0.00%             | -100.00%          |
| <b>Total</b>                | <b>20,182,097</b> | <b>19,964,027</b> | <b>20,145,970</b> | <b>21,204,263</b> | <b>21,811,090</b> | <b>22,294,069</b> | <b>24,058,625</b> | <b>23,501,456</b> | <b>22,925,747</b> | <b>22,886,665</b> | <b>22,993,470</b> |             | <b>0.62%</b>      | <b>1.31%</b>      |
| <b>Dollar Change</b>        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   | 5 Yr Cum \$ | 10 Yr Cum \$      |                   |
| Property Tax - City         | 604,026           | 1,174,313         | 1,028,024         | 651,207           | 1,851,308         | 368,398           | 1,086,647         | 1,162,394         | 1,455,638         | 626,437           | 1,116,876         |             | 5,447,992         | 10,521,242        |
| Property Tax - School       | 938,640           | 1,865,887         | 2,887,615         | 1,504,382         | 1,816,814         | 1,375,775         | 483,769           | 430,900           | 1,495,229         | 694,598           | 775,068           |             | 3,879,564         | 13,330,037        |
| Property Tax - County       | 943,938           | (302,291)         | 1,117,923         | 295,389           | 172,017           | 850,102           | 308,369           | 2,631             | 270,546           | 217,437           | 250,558           |             | 1,049,541         | 3,182,681         |
| <b>Total Property Tax</b>   | <b>2,486,604</b>  | <b>2,737,909</b>  | <b>5,033,562</b>  | <b>2,450,978</b>  | <b>3,840,139</b>  | <b>2,594,275</b>  | <b>1,878,785</b>  | <b>1,595,925</b>  | <b>3,221,413</b>  | <b>1,538,472</b>  | <b>2,142,502</b>  |             | <b>10,377,097</b> | <b>27,033,960</b> |
| <b>Other Sources:</b>       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |                   |                   |
| City                        | 743,760           | 472,984           | 621,219           | 97,149            | 248,569           | 482,979           | 593,439           | (207,169)         | (80,480)          | 116,718           | 956,749           |             | 1,379,257         | 3,302,157         |
| School                      | 369,694           | (591,054)         | (439,276)         | 536,144           | 783,258           | -                 | 1,171,117         | (350,000)         | (495,229)         | (155,800)         | (849,944)         |             | (679,856)         | (390,784)         |
| Use of Fund Balance         | (150,000)         | (100,000)         | -                 | 425,000           | (425,000)         | -                 | -                 | -                 | -                 | -                 | -                 |             | -                 | (100,000)         |
| <b>Total</b>                | <b>963,454</b>    | <b>(218,070)</b>  | <b>181,943</b>    | <b>1,058,293</b>  | <b>606,827</b>    | <b>482,979</b>    | <b>1,764,556</b>  | <b>(557,169)</b>  | <b>(575,709)</b>  | <b>(39,082)</b>   | <b>106,805</b>    |             | <b>699,401</b>    | <b>2,811,373</b>  |
| <b>Percent Change</b>       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |             |                   |                   |
| Property Tax - City         | 4.12%             | 7.69%             | 6.25%             | 3.73%             | 10.21%            | 1.84%             | 5.34%             | 5.42%             | 6.44%             | 2.60%             | 4.53%             |             |                   |                   |
| Property Tax - School       | 4.65%             | 8.83%             | 12.55%            | 5.81%             | 6.63%             | 4.71%             | 1.58%             | 1.39%             | 4.75%             | 2.10%             | 2.30%             |             |                   |                   |
| Property Tax - County       | 25.90%            | -6.59%            | 26.08%            | 5.47%             | 3.02%             | 14.48%            | 4.59%             | 0.04%             | 3.85%             | 2.98%             | 3.33%             |             |                   |                   |
| <b>Total Property Tax</b>   | <b>6.46%</b>      | <b>6.68%</b>      | <b>11.51%</b>     | <b>5.03%</b>      | <b>7.50%</b>      | <b>4.71%</b>      | <b>3.26%</b>      | <b>2.68%</b>      | <b>5.27%</b>      | <b>2.39%</b>      | <b>3.25%</b>      |             |                   |                   |
| Other Revenue - City        | 10.28%            | 5.93%             | 7.35%             | 1.07%             | 2.71%             | 5.13%             | 5.99%             | -1.97%            | -0.78%            | 1.14%             | 9.26%             |             |                   |                   |
| Other Revenue - School      | 3.15%             | -4.88%            | -3.82%            | 4.84%             | 6.75%             | 0.00%             | 9.45%             | -2.58%            | -3.75%            | -1.23%            | -6.77%            |             |                   |                   |
| Use of Fund Balance         | -60.00%           | -100.00%          | NA                |             |                   |                   |
| <b>Total</b>                | <b>5.01%</b>      | <b>-1.08%</b>     | <b>0.91%</b>      | <b>5.25%</b>      | <b>2.86%</b>      | <b>2.21%</b>      | <b>7.91%</b>      | <b>-2.32%</b>     | <b>-2.45%</b>     | <b>-0.17%</b>     | <b>0.47%</b>      |             |                   |                   |

# GENERAL FUND - Budget History Sheet

Amounts reflect budget at time of tax rate setting

|                       | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          | 2012          | 2013          | 2014          |              |               |              |
|-----------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|---------------|--------------|
| <b>TAX RATES:</b>     |               |               |               |               |               |               |               |               |               |               |               | 5 Yr Ann %   | 10 Yr Ann %   |              |
| City                  | 7.48          | 6.91          | 7.05          | 6.87          | 7.23          | 7.57          | 8.55          | 8.93          | 9.54          | 9.71          | 10.02         |              | 5.77%         | 2.97%        |
| Budgetary Use of FB   | (0.05)        | -             | -             | (0.15)        | -             | -             | -             | -             | -             | -             | -             |              | -100.00%      | -100.00%     |
| Net City              | 7.43          | 6.91          | 7.05          | 6.72          | 7.23          | 7.57          | 8.55          | 8.93          | 9.54          | 9.71          | 10.02         |              | 5.77%         | 3.04%        |
| School - Local        | 5.98          | 6.71          | 7.65          | 7.56          | 8.02          | 8.79          | 9.54          | 9.57          | 10.26         | 10.38         | 10.58         |              | 3.78%         | 5.87%        |
| School - State        | 4.26          | 2.80          | 2.59          | 2.38          | 2.31          | 2.31          | 2.52          | 2.55          | 2.50          | 2.55          | 2.52          |              | 1.76%         | -5.11%       |
| Total School          | 10.24         | 9.51          | 10.24         | 9.94          | 10.33         | 11.10         | 12.06         | 12.12         | 12.76         | 12.93         | 13.10         |              | 3.37%         | 2.49%        |
| County                | 2.21          | 1.76          | 2.13          | 2.06          | 2.07          | 2.43          | 2.72          | 2.70          | 2.82          | 2.88          | 2.94          |              | 3.88%         | 2.90%        |
| Total                 | 19.88         | 18.18         | 19.42         | 18.72         | 19.63         | 21.10         | 23.33         | 23.75         | 25.12         | 25.52         | 26.06         |              | 4.31%         | 2.74%        |
| <b>Dollar Change</b>  |               |               |               |               |               |               |               |               |               |               |               | 5 Yr Cum \$  | 10 Yr Cum \$  |              |
| City                  | (0.55)        | (0.57)        | 0.14          | (0.18)        | 0.36          | 0.34          | 0.98          | 0.38          | 0.61          | 0.17          | 0.31          |              | 2.45          | 2.54         |
| Budgetary Use of FB   | 0.08          | 0.05          | -             | (0.15)        | 0.15          | -             | -             | -             | -             | -             | -             |              | -             | 0.05         |
| Net City              | (0.47)        | (0.52)        | 0.14          | (0.33)        | 0.51          | 0.34          | 0.98          | 0.38          | 0.61          | 0.17          | 0.31          |              | 2.45          | 2.59         |
| School - Local        | (0.10)        | 0.73          | 0.94          | (0.09)        | 0.46          | 0.77          | 0.75          | 0.03          | 0.69          | 0.12          | 0.20          |              | 1.79          | 4.60         |
| School - State        | (0.65)        | (1.46)        | (0.21)        | (0.21)        | (0.07)        | -             | 0.21          | 0.03          | (0.05)        | 0.05          | (0.03)        |              | 0.21          | (1.74)       |
| Total School          | (0.75)        | (0.73)        | 0.73          | (0.30)        | 0.39          | 0.77          | 0.96          | 0.06          | 0.64          | 0.17          | 0.17          |              | 2.00          | 2.86         |
| County                | 0.24          | (0.45)        | 0.37          | (0.07)        | 0.01          | 0.36          | 0.29          | (0.02)        | 0.12          | 0.06          | 0.06          |              | 0.51          | 0.73         |
| Total                 | (0.98)        | (1.70)        | 1.24          | (0.70)        | 0.91          | 1.47          | 2.23          | 0.42          | 1.37          | 0.40          | 0.54          |              | 4.96          | 6.18         |
| <b>Percent Change</b> |               |               |               |               |               |               |               |               |               |               |               |              |               |              |
| City                  | -6.85%        | -7.62%        | 2.03%         | -2.55%        | 5.24%         | 4.70%         | 12.95%        | 4.44%         | 6.83%         | 1.78%         | 3.19%         |              |               |              |
| Budgetary Use of FB   | 61.54%        | 100.00%       | NA            |              |               |              |
| Net City              | -5.95%        | -7.00%        | 2.03%         | -4.68%        | 7.59%         | 4.70%         | 12.95%        | 4.44%         | 6.83%         | 1.78%         | 3.19%         |              |               |              |
| School - Local        | -1.64%        | 12.21%        | 14.01%        | -1.18%        | 6.08%         | 9.60%         | 8.53%         | 0.31%         | 7.21%         | 1.17%         | 1.93%         |              |               |              |
| School - State        | -13.24%       | -34.27%       | -7.50%        | -8.11%        | -2.94%        | 0.00%         | 9.09%         | 1.19%         | -1.96%        | 2.00%         | -1.18%        |              |               |              |
| Total School          | -6.82%        | -7.13%        | 7.68%         | -2.93%        | 3.92%         | 7.45%         | 8.65%         | 0.50%         | 5.28%         | 1.33%         | 1.31%         |              |               |              |
| County                | 12.18%        | -20.36%       | 21.02%        | -3.29%        | 0.49%         | 17.39%        | 11.93%        | -0.74%        | 4.44%         | 2.13%         | 2.08%         |              |               |              |
| Total                 | -4.70%        | -8.55%        | 6.82%         | -3.60%        | 4.86%         | 7.49%         | 10.57%        | 1.80%         | 5.77%         | 1.59%         | 2.12%         |              |               |              |
| <b>VALUATION:</b>     |               |               |               |               |               |               |               |               |               |               |               | 5 Yr Ann %   | 10 Yr Ann %   |              |
| Total Value           | 2,097,001,592 | 2,460,035,820 | 2,572,209,470 | 2,810,621,000 | 2,885,588,500 | 2,814,819,300 | 2,636,088,200 | 2,657,575,300 | 2,641,809,500 | 2,660,984,300 | 2,690,000,000 |              | -0.90%        | 2.52%        |
| Less Exemptions       | (19,013,400)  | (30,528,200)  | (36,144,400)  | (45,808,500)  | (50,519,500)  | (51,237,750)  | (53,208,250)  | (51,040,250)  | (49,202,900)  | (48,980,100)  | (48,980,100)  |              | -0.90%        | 9.92%        |
| Net Value             | 2,077,988,192 | 2,429,507,620 | 2,536,065,070 | 2,764,812,500 | 2,835,069,000 | 2,763,581,550 | 2,582,879,950 | 2,606,535,050 | 2,592,606,600 | 2,612,004,200 | 2,641,019,900 |              | -0.90%        | 2.43%        |
| <b>Dollar Change</b>  |               |               |               |               |               |               |               |               |               |               |               | 5 Yr Cum \$  | 10 Yr Cum \$  |              |
| Total Value           | 234,407,350   | 363,034,228   | 112,173,650   | 238,411,530   | 74,967,500    | (70,769,200)  | (178,731,100) | 21,487,100    | (15,765,800)  | 19,174,800    | 29,015,700    |              | (124,819,300) | 592,998,408  |
| Exemptions            | (8,742,400)   | (11,514,800)  | (5,616,200)   | (9,664,100)   | (4,711,000)   | (718,250)     | (1,970,500)   | 2,168,000     | 1,837,350     | 222,800       | -             |              | 2,257,650     | (29,966,700) |
| Net Value             | 225,664,950   | 351,519,428   | 106,557,450   | 228,747,430   | 70,256,500    | (71,487,450)  | (180,701,600) | 23,655,100    | (13,928,450)  | 19,397,600    | 29,015,700    |              | (122,561,650) | 563,031,708  |
| <b>Percent Change</b> |               |               |               |               |               |               |               |               |               |               |               |              |               |              |
| Total Value           | 12.58%        | 17.31%        | 4.56%         | 9.27%         | 2.67%         | -2.45%        | -6.35%        | 0.82%         | -0.59%        | 0.73%         | 1.09%         |              |               |              |
| Exemptions            | 85.12%        | 60.56%        | 18.40%        | 26.74%        | 10.28%        | 1.42%         | 3.85%         | -4.07%        | -3.60%        | -0.45%        | 0.00%         |              |               |              |
| Net Value             | 12.18%        | 16.92%        | 4.39%         | 9.02%         | 2.54%         | -2.52%        | -6.54%        | 0.92%         | -0.53%        | 0.75%         | 1.11%         |              |               |              |
| <b>VET EXEMPTION:</b> |               |               |               |               |               |               |               |               |               |               |               | 5 Yr Ann Chg | 10 Yr Ann Chg |              |
| Exempt Amount         | 180,150       | 341,000       | 395,875       | 454,950       | 510,500       | 576,027       | 636,602       | 686,197       | 679,656       | 671,323       | 671,323       |              | 3.11%         | 14.06%       |
| Dollar Change         | 4,650         | 160,850       | 54,875        | 59,075        | 55,550        | 65,527        | 60,575        | 49,595        | (6,541)       | (8,333)       | -             |              | 95,296        | 491,173      |
| Percent Change        | 2.65%         | 89.29%        | 16.09%        | 14.92%        | 12.21%        | 12.84%        | 10.52%        | 7.79%         | -0.95%        | -1.23%        | 0.00%         |              |               |              |

## ENTERPRISE FUNDS - Budget History Sheet

|                               | 2004             | 2005             | 2006             | 2007             | 2008             | 2009             | 2010             | 2011              | 2012              | 2013              | 2014              | 5 Yr Ann %         | 10 Yr Ann %         |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|--------------------|---------------------|
| <b>APPROPRIATIONS:</b>        |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Water - Oper & Maint          | 1,678,013        | 1,931,809        | 1,947,739        | 2,005,666        | 2,058,713        | 2,236,641        | 2,236,137        | 2,284,843         | 2,510,804         | 2,575,424         | 2,609,650         | 3.13%              | 4.52%               |
| Water - Depreciation          | 414,000          | 521,000          | 521,000          | 706,000          | 879,297          | 974,298          | 984,298          | 1,010,000         | 946,000           | 1,171,666         | 1,189,276         | 4.07%              | 11.13%              |
| Water - Debt Interest         | 299,997          | 287,981          | 370,351          | 467,132          | 550,509          | 497,731          | 492,198          | 476,272           | 404,395           | 462,672           | 554,588           | 2.19%              | 6.34%               |
| Water - Capital Reserve       | 150,000          | 200,000          | 250,000          | 300,000          | 450,000          | 450,000          | 450,000          | 470,000           | 475,000           | 500,000           | 500,000           | 2.13%              | 12.79%              |
| <b>Total Water</b>            | <b>2,542,010</b> | <b>2,940,790</b> | <b>3,089,090</b> | <b>3,478,798</b> | <b>3,938,519</b> | <b>4,158,670</b> | <b>4,162,633</b> | <b>4,241,115</b>  | <b>4,336,199</b>  | <b>4,709,762</b>  | <b>4,853,514</b>  | <b>3.14%</b>       | <b>6.68%</b>        |
| Sewer - Oper & Maint          | 2,227,366        | 2,335,486        | 2,442,945        | 2,507,198        | 2,590,760        | 2,698,507        | 2,919,648        | 3,016,160         | 3,087,236         | 3,360,107         | 3,545,277         | 5.61%              | 4.76%               |
| Sewer - Major Capital         |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Sewer - Depreciation          | 415,000          | 1,614,000        | 1,614,000        | 1,869,000        | 1,897,220        | 1,897,220        | 1,897,220        | 2,053,451         | 2,053,451         | 2,152,449         | 2,209,486         | 3.09%              | 18.20%              |
| Sewer - Debt Interest         | 758,058          | 719,592          | 649,251          | 714,920          | 630,206          | 579,345          | 533,519          | 464,918           | 479,723           | 451,771           | 492,762           | -3.19%             | -4.22%              |
| Sewer - Capital Reserve       | 350,000          | 400,000          | 400,000          | 400,000          | 400,000          | 400,000          | 400,000          | 425,000           | 420,000           | 440,000           | 500,000           | 4.56%              | 3.63%               |
| <b>Total Sewer</b>            | <b>3,750,424</b> | <b>5,069,078</b> | <b>5,106,196</b> | <b>5,491,118</b> | <b>5,518,186</b> | <b>5,575,072</b> | <b>5,750,387</b> | <b>5,959,529</b>  | <b>6,040,410</b>  | <b>6,404,327</b>  | <b>6,747,525</b>  | <b>3.89%</b>       | <b>6.05%</b>        |
| <b>Total Enterprise Funds</b> | <b>6,292,434</b> | <b>8,009,868</b> | <b>8,195,286</b> | <b>8,969,916</b> | <b>9,456,705</b> | <b>9,733,742</b> | <b>9,913,020</b> | <b>10,200,644</b> | <b>10,376,609</b> | <b>11,114,089</b> | <b>11,601,039</b> | <b>7.03%</b>       | <b>12.73%</b>       |
| <b>Dollar Change</b>          |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   | <b>5 Yr Cum \$</b> | <b>10 Yr Cum \$</b> |
| Water                         | 218,823          | 398,780          | 148,300          | 389,708          | 459,721          | 220,151          | 3,963            | 78,482            | 95,084            | 373,563           | 143,752           | 694,844            | 2,311,504           |
| Sewer                         | 92,605           | 1,318,654        | 37,118           | 384,922          | 27,068           | 56,886           | 175,315          | 209,142           | 80,881            | 363,917           | 343,198           | 1,172,453          | 2,997,101           |
| <b>Total Enterprise Funds</b> | <b>311,428</b>   | <b>1,717,434</b> | <b>185,418</b>   | <b>774,630</b>   | <b>486,789</b>   | <b>277,037</b>   | <b>179,278</b>   | <b>287,624</b>    | <b>175,965</b>    | <b>737,480</b>    | <b>486,950</b>    | <b>1,867,297</b>   | <b>5,308,605</b>    |
| <b>Percent Change</b>         |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Water                         | 9.42%            | 15.69%           | 5.04%            | 12.62%           | 13.21%           | 5.59%            | 0.10%            | 1.89%             | 2.24%             | 8.61%             | 3.05%             |                    |                     |
| Sewer                         | 2.53%            | 35.16%           | 0.73%            | 7.54%            | 0.49%            | 1.03%            | 3.14%            | 3.64%             | 1.36%             | 6.02%             | 5.36%             |                    |                     |
| <b>Total Enterprise Funds</b> | <b>5.21%</b>     | <b>27.29%</b>    | <b>2.31%</b>     | <b>9.45%</b>     | <b>5.43%</b>     | <b>2.93%</b>     | <b>1.84%</b>     | <b>2.90%</b>      | <b>1.73%</b>      | <b>7.11%</b>      | <b>4.38%</b>      |                    |                     |
|                               | 2004             | 2005             | 2006             | 2007             | 2008             | 2009             | 2010             | 2011              | 2012              | 2013              | 2014              | 5 Yr Ann %         | 10 Yr Ann %         |
| <b>REVENUE:</b>               |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Water                         |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Charges for Services          | 2,516,010        | 2,914,790        | 3,068,090        | 3,457,798        | 3,917,519        | 4,137,670        | 4,141,633        | 4,220,115         | 4,315,199         | 4,688,762         | 4,828,014         | 3.13%              | 6.73%               |
| Other Financing Sources       | 26,000           | 26,000           | 21,000           | 21,000           | 21,000           | 21,000           | 21,000           | 21,000            | 21,000            | 21,000            | 25,500            | 3.96%              | -0.19%              |
| <b>Total Water</b>            | <b>2,542,010</b> | <b>2,940,790</b> | <b>3,089,090</b> | <b>3,478,798</b> | <b>3,938,519</b> | <b>4,158,670</b> | <b>4,162,633</b> | <b>4,241,115</b>  | <b>4,336,199</b>  | <b>4,709,762</b>  | <b>4,853,514</b>  | <b>3.14%</b>       | <b>6.68%</b>        |
| Sewer                         |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Licenses & Permits            |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Intergovernmental             | 459,062          | 404,674          | 349,837          | 303,238          | 272,971          | 210,499          | 154,097          | 160,285           | 46,742            | 6,840             | 6,240             | -50.52%            | -34.94%             |
| Charges for Services          | 3,260,362        | 3,775,185        | 3,908,710        | 4,103,380        | 4,150,146        | 4,262,654        | 4,579,371        | 4,782,325         | 5,048,527         | 5,354,011         | 5,697,809         | 5.98%              | 5.74%               |
| Misc Revenue                  | 31,000           | 36,000           | 32,000           | 32,000           | 32,000           | 32,000           | 32,000           | 32,000            | 31,000            | 31,000            | 31,000            | -0.63%             | 0.00%               |
| Operating Transfers In        |                  |                  |                  |                  |                  |                  |                  |                   |                   |                   |                   |                    |                     |
| Other Financing Sources       |                  | 853,219          | 815,649          | 1,052,500        | 1,063,069        | 1,069,919        | 984,919          | 984,919           | 1,013,139         | 1,012,476         | 1,012,476         |                    |                     |
| <b>Total Sewer</b>            | <b>3,750,424</b> | <b>5,069,078</b> | <b>5,106,196</b> | <b>5,491,118</b> | <b>5,518,186</b> | <b>5,575,072</b> | <b>5,750,387</b> | <b>5,959,529</b>  | <b>6,139,408</b>  | <b>6,404,327</b>  | <b>6,747,525</b>  | <b>3.89%</b>       | <b>6.05%</b>        |
| <b>Total Enterprise Funds</b> | <b>6,292,434</b> | <b>8,009,868</b> | <b>8,195,286</b> | <b>8,969,916</b> | <b>9,456,705</b> | <b>9,733,742</b> | <b>9,913,020</b> | <b>10,200,644</b> | <b>10,475,607</b> | <b>11,114,089</b> | <b>11,601,039</b> | <b>7.03%</b>       | <b>12.73%</b>       |

**ENTERPRISE FUNDS - Budget History Sheet**

|                               | 2004      | 2005      | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014       |  |             |              |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|--|-------------|--------------|
| <b>UTILITY COST SUMMARY:</b>  |           |           |           |           |           |           |           |           |           |           |            |  | 5 Yr Ann %  | 10 Yr Ann %  |
| Water - Oper & Maint          | 1,678,013 | 1,931,809 | 1,947,739 | 2,005,666 | 2,058,713 | 2,236,641 | 2,236,137 | 2,284,843 | 2,510,804 | 2,575,424 | 2,609,650  |  | 3.13%       | 4.52%        |
| Water - Debt Service          | 954,567   | 921,121   | 1,160,689 | 1,215,191 | 1,440,509 | 1,482,732 | 1,487,198 | 1,486,272 | 1,350,395 | 1,634,338 | 1,743,864  |  | 3.30%       | 6.21%        |
| Water - Capital Reserve       | 150,000   | 200,000   | 250,000   | 300,000   | 450,000   | 450,000   | 450,000   | 470,000   | 475,000   | 500,000   | 500,000    |  | 2.13%       | 12.79%       |
| Total Water Cash Needs        | 2,782,580 | 3,052,930 | 3,358,428 | 3,520,857 | 3,949,222 | 4,169,373 | 4,173,335 | 4,241,115 | 4,336,199 | 4,709,762 | 4,853,514  |  | 3.09%       | 5.72%        |
| Working Capital/Adjustment    | 2,256     | 2,195     | (3,268)   | (462)     | (10,703)  | (10,703)  | (10,702)  | -         | -         | -         | -          |  |             |              |
| Less Other Revenue            | (361,996) | (324,205) | (338,920) | (341,115) | (341,115) | (341,115) | (314,984) | (314,984) | (355,871) | (348,706) | (353,206)  |  | 0.70%       | -0.25%       |
| Net to be Raised by Rate      | 2,422,840 | 2,730,920 | 3,016,240 | 3,179,280 | 3,597,404 | 3,817,555 | 3,847,649 | 3,926,131 | 3,980,328 | 4,361,056 | 4,500,308  |  | 3.35%       | 6.39%        |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| Sewer - Oper & Maint          | 2,227,366 | 2,335,486 | 2,442,945 | 2,507,198 | 2,590,760 | 2,698,507 | 2,919,648 | 3,016,160 | 3,087,236 | 3,360,107 | 3,545,277  |  | 5.61%       | 4.76%        |
| Sewer - Net Debt Service      | 1,133,929 | 1,092,370 | 1,095,322 | 1,225,048 | 1,188,252 | 1,193,013 | 1,288,589 | 1,373,165 | 1,597,819 | 1,584,904 | 1,679,432  |  | 7.08%       | 4.01%        |
| Sewer - Capital Reserve       | 350,000   | 400,000   | 400,000   | 400,000   | 400,000   | 400,000   | 400,000   | 425,000   | 420,000   | 440,000   | 500,000    |  | 4.56%       | 3.63%        |
| Total Sewer Cash Needs        | 3,711,295 | 3,827,856 | 3,938,267 | 4,132,246 | 4,179,012 | 4,291,520 | 4,608,237 | 4,814,325 | 5,105,055 | 5,385,011 | 5,724,709  |  | 5.93%       | 4.43%        |
| Working Capital/Adjustment    | (4,215)   | (4,386)   | 2,443     | 3,134     | 3,134     | 3,134     | 3,134     | 75,000    | -         | -         | 4,100      |  |             |              |
| Less Other Revenue            | (101,200) | (106,200) | (112,200) | (112,200) | (112,200) | (112,200) | (110,150) | (183,150) | (68,200)  | (68,000)  | (72,300)   |  | -8.41%      | -3.31%       |
| Net to be Raised by Rate      | 3,605,880 | 3,717,270 | 3,828,510 | 4,023,180 | 4,069,946 | 4,182,454 | 4,501,221 | 4,706,175 | 5,036,855 | 5,317,011 | 5,656,509  |  | 6.22%       | 4.61%        |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| Total Utility Funds           | 6,028,720 | 6,448,190 | 6,844,750 | 7,202,460 | 7,667,350 | 8,000,009 | 8,348,870 | 8,632,306 | 9,017,183 | 9,678,067 | 10,156,817 |  | 4.89%       | 5.35%        |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>Dollar Change</b>          |           |           |           |           |           |           |           |           |           |           |            |  | 5 Yr Cum \$ | 10 Yr Cum \$ |
| Water                         | 220,290   | 308,080   | 285,320   | 163,040   | 418,124   | 220,151   | 30,094    | 78,482    | 54,197    | 380,728   | 139,252    |  | 682,753     | 2,077,468    |
| Sewer                         | 248,880   | 111,390   | 111,240   | 194,670   | 46,766    | 112,508   | 318,767   | 204,954   | 330,680   | 280,156   | 339,498    |  | 1,474,055   | 2,050,629    |
| Total Utility Funds           | 469,170   | 419,470   | 396,560   | 357,710   | 464,890   | 332,659   | 348,861   | 283,436   | 384,877   | 660,884   | 478,750    |  | 2,156,808   | 4,128,097    |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>Percent Change</b>         |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| Water                         | 10.00%    | 12.72%    | 10.45%    | 5.41%     | 13.15%    | 6.12%     | 0.79%     | 2.04%     | 1.38%     | 9.57%     | 3.19%      |  |             |              |
| Sewer                         | 7.41%     | 3.09%     | 2.99%     | 5.08%     | 1.16%     | 2.76%     | 7.62%     | 4.55%     | 7.03%     | 5.56%     | 6.39%      |  |             |              |
| Total Utility Funds           | 8.44%     | 6.96%     | 6.15%     | 5.23%     | 6.45%     | 4.34%     | 4.36%     | 3.39%     | 4.46%     | 7.33%     | 4.95%      |  |             |              |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
|                               | 2004      | 2005      | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014       |  |             |              |
| <b>UTILITY RATES PER HCF:</b> |           |           |           |           |           |           |           |           |           |           |            |  | 5 Yr Ann %  | 10 Yr Ann %  |
| Water                         | 2.38      | 2.68      | 2.96      | 3.12      | 3.53      | 3.75      | 3.78      | 3.93      | 3.97      | 4.36      | 4.69       |  | 4.58%       | 7.02%        |
| Sewer                         | 3.98      | 4.01      | 4.13      | 4.34      | 4.39      | 4.51      | 4.74      | 5.04      | 5.43      | 5.78      | 6.53       |  | 7.68%       | 5.08%        |
| Total Utility Funds           | 6.36      | 6.69      | 7.09      | 7.46      | 7.92      | 8.26      | 8.52      | 8.97      | 9.40      | 10.14     | 11.22      |  | 6.32%       | 5.84%        |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>Dollar Change</b>          |           |           |           |           |           |           |           |           |           |           |            |  | 5 Yr Cum \$ | 10 Yr Cum \$ |
| Water                         | 0.21      | 0.30      | 0.28      | 0.16      | 0.41      | 0.22      | 0.03      | 0.15      | 0.04      | 0.39      | 0.33       |  | 0.94        | 2.31         |
| Sewer                         | 0.25      | 0.03      | 0.12      | 0.21      | 0.05      | 0.12      | 0.23      | 0.30      | 0.39      | 0.35      | 0.75       |  | 2.02        | 2.55         |
| Total Utility Funds           | 0.46      | 0.33      | 0.40      | 0.37      | 0.46      | 0.34      | 0.26      | 0.45      | 0.43      | 0.74      | 1.08       |  | 2.96        | 4.86         |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>Percent Change</b>         |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| Water                         | 9.68%     | 12.61%    | 10.45%    | 5.41%     | 13.14%    | 6.23%     | 0.80%     | 3.97%     | 1.02%     | 9.82%     | 7.57%      |  |             |              |
| Sewer                         | 6.70%     | 0.75%     | 2.99%     | 5.08%     | 1.15%     | 2.73%     | 5.10%     | 6.33%     | 7.74%     | 6.45%     | 12.98%     |  |             |              |
| Total Utility Funds           | 7.80%     | 5.19%     | 5.98%     | 5.22%     | 6.17%     | 4.29%     | 3.15%     | 5.28%     | 4.79%     | 7.87%     | 10.65%     |  |             |              |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>BILLABLE VOLUME - HCF*</b> |           |           |           |           |           |           |           |           |           |           |            |  | 5 Yr Ann %  | 10 Yr Ann %  |
| Water                         | 1,018,000 | 1,019,000 | 1,019,000 | 1,019,000 | 1,019,000 | 1,019,000 | 1,019,000 | 999,253   | 999,253   | 999,253   | 958,837    |  | -1.21%      | -0.60%       |
| Sewer                         | 906,000   | 927,000   | 927,000   | 927,000   | 927,000   | 927,000   | 933,000   | 933,000   | 919,714   | 919,714   | 866,185    |  | -1.35%      | -0.45%       |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>HCF Change</b>             |           |           |           |           |           |           |           |           |           |           |            |  | 5 Yr Cum    | 10 Yr Cum    |
| Water                         | 3,000     | 1,000     | -         | -         | -         | -         | -         | (19,747)  | -         | -         | (40,416)   |  | (60,163)    | (59,163)     |
| Sewer                         | 6,000     | 21,000    | -         | -         | -         | -         | 6,000     | -         | (13,286)  | -         | (53,529)   |  | (60,815)    | (39,815)     |
| <br>                          |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| <b>Percent Change</b>         |           |           |           |           |           |           |           |           |           |           |            |  |             |              |
| Water                         | 0.30%     | 0.10%     | 0.00%     | 0.00%     | 0.00%     | 0.00%     | 0.00%     | -1.94%    | 0.00%     | 0.00%     | -4.04%     |  |             |              |
| Sewer                         | 0.67%     | 2.32%     | 0.00%     | 0.00%     | 0.00%     | 0.00%     | 0.65%     | 0.00%     | -1.42%    | 0.00%     | -5.82%     |  |             |              |

**Capital Improvements Program  
History of Debt Financing Issues - Principal**

| Description                     | C | Acc  | Year | Original |          |            | Total      |            |            |       |           |            |           |           |          |            |           |            |
|---------------------------------|---|------|------|----------|----------|------------|------------|------------|------------|-------|-----------|------------|-----------|-----------|----------|------------|-----------|------------|
|                                 |   |      |      | Rate     | Due      | Amount     | City Depts | School     | General    | Water | Sewer     | Arena      | DIDA      | City Debt | Hospital | Total Debt |           |            |
| Sewer Treat Plant               | * | NA   | 59   | 2.900%   | 03/01/79 | 1,000,000  |            |            |            | 0     |           |            | 1,000,000 |           |          | 1,000,000  |           | 1,000,000  |
| Garrison School                 | * | 3001 | 62   | 3.000%   | 12/01/87 | 550,000    |            | 550,000    | 550,000    |       |           |            |           |           |          | 550,000    |           | 550,000    |
| High School                     | * | 3002 | 66   | 3.900%   | 03/01/86 | 3,570,000  |            | 3,570,000  | 3,570,000  |       |           |            |           |           |          | 3,570,000  |           | 3,570,000  |
| Sewer Impr                      | * | 3003 | 66   | 3.700%   | 03/01/85 | 400,000    |            |            | 0          |       |           | 400,000    |           |           |          | 400,000    |           | 400,000    |
| North Side Sewer                | * | NA   | 68   | 4.125%   | 01/01/80 | 120,000    |            |            | 0          |       |           | 120,000    |           |           |          | 120,000    |           | 120,000    |
| Public Impr                     | * | 3004 | 68   | 4.375%   | 01/01/87 | 785,000    | 285,000    |            | 285,000    |       |           |            |           |           |          | 285,000    | 500,000   | 785,000    |
| Sewer Treat PI Add              | * | NA   | 69   | 5.200%   | 12/15/79 | 750,000    |            |            | 0          |       |           | 750,000    |           |           |          | 750,000    |           | 750,000    |
| Public Impr                     | * | 3005 | 70   | 6.100%   | 03/15/85 | 545,000    | 80,501     | 274,500    | 355,001    |       |           | 189,999    |           |           |          | 545,000    |           | 545,000    |
| Public Impr                     | * | 3006 | 71   | 4.300%   | 04/01/86 | 430,000    | 205,000    |            | 205,000    |       |           |            |           |           |          | 205,000    | 225,000   | 430,000    |
| Sewer Impr                      | * | 3007 | 72   | 4.100%   | 02/01/83 | 135,000    |            |            | 0          |       |           | 135,000    |           |           |          | 135,000    |           | 135,000    |
| Water-Hoppers/Caldenwood        | * | NA   | 72   | 4.500%   | 07/18/82 | 350,000    |            |            | 0          |       | 350,000   |            |           |           |          | 350,000    |           | 350,000    |
| Urban Renewal                   | * | 3008 | 73   | 5.100%   | 10/01/88 | 590,000    | 590,000    |            | 590,000    |       |           |            |           |           |          | 590,000    |           | 590,000    |
| Water-Middle Rd                 | * | NA   | 75   | 6.000%   | 01/01/85 | 300,000    |            |            | 0          |       | 300,000   |            |           |           |          | 300,000    |           | 300,000    |
| Bellamy Storm Dr                | * | 3009 | 75   | 6.100%   | 01/01/90 | 250,000    | 250,000    |            | 250,000    |       |           |            |           |           |          | 250,000    |           | 250,000    |
| Pool/Fire Truck                 | * | 3010 | 75   | 7.200%   | 01/01/88 | 245,000    | 245,000    |            | 245,000    |       |           |            |           |           |          | 245,000    |           | 245,000    |
| Jr High Renov                   | * | 3011 | 75   | 7.200%   | 01/01/81 | 50,000     |            | 50,000     | 50,000     |       |           |            |           |           |          | 50,000     |           | 50,000     |
| Hospital Add                    | * | 3012 | 75   | 7.200%   | 01/01/99 | 2,700,000  |            |            | 0          |       |           |            |           |           |          | 0          | 2,700,000 | 2,700,000  |
| Cochecho Separation             | * | 3013 | 75   | 5.750%   | 12/01/90 | 2,279,000  |            |            | 0          |       |           | 2,279,000  |           |           |          | 2,279,000  |           | 2,279,000  |
| Cochecho/So Side                | * | 3014 | 78   | 4.800%   | 03/01/96 | 2,260,000  |            |            | 0          |       |           | 2,260,000  |           |           |          | 2,260,000  |           | 2,260,000  |
| Public Impr                     | * | 3015 | 78   | 4.800%   | 12/30/82 | 140,000    | 75,000     |            | 75,000     |       |           |            | 65,000    |           |          | 140,000    |           | 140,000    |
| So Side Sewer                   | * | 3016 | 79   | 5.770%   | 07/01/99 | 626,000    |            |            | 0          |       |           | 626,000    |           |           |          | 626,000    |           | 626,000    |
| Public Impr                     | * | 3017 | 80   | 7.500%   | 12/29/87 | 179,000    | 40,000     | 139,000    | 179,000    |       |           |            |           |           |          | 179,000    |           | 179,000    |
| Jr High Renov                   | * | 3018 | 80   | 7.320%   | 07/01/85 | 2,000,000  |            | 2,000,000  | 2,000,000  |       |           |            |           |           |          | 2,000,000  |           | 2,000,000  |
| Fire Truck                      | * | 3019 | 80   | 6.650%   | 07/01/90 | 220,000    | 220,000    |            | 220,000    |       |           |            |           |           |          | 220,000    |           | 220,000    |
| Public Impr                     | * | 3020 | 82   | 10.500%  | 07/15/92 | 2,000,000  | 847,000    | 80,000     | 927,000    |       | 898,000   | 175,000    |           |           |          | 2,000,000  |           | 2,000,000  |
| Public Impr                     | * | 3021 | 83   | 8.740%   | 07/15/98 | 1,740,000  | 636,000    | 239,000    | 875,000    |       | 175,000   | 295,000    | 60,000    | 335,000   |          | 1,740,000  |           | 1,740,000  |
| Public Impr                     | * | 3022 | 85   | 8.880%   | 02/15/00 | 3,300,000  | 2,015,000  | 115,000    | 2,130,000  |       | 315,000   | 845,000    | 10,000    |           |          | 3,300,000  |           | 3,300,000  |
| Public Impr                     | * | 3023 | 85   | 8.000%   | 11/15/00 | 2,159,000  | 1,042,000  | 285,000    | 1,327,000  |       | 700,000   | 72,000     | 60,000    |           |          | 2,159,000  |           | 2,159,000  |
| Public Impr                     | * | 3024 | 87   | 7.287%   | 07/15/02 | 1,788,000  | 1,334,100  | 120,900    | 1,455,000  |       | 230,000   | 100,700    | 2,300     |           |          | 1,788,000  |           | 1,788,000  |
| Sch Petro Tank Repl             | * | 3025 | 87   | 0.000%   | 12/23/92 | 42,722     |            | 42,722     | 42,722     |       |           |            |           |           |          | 42,722     |           | 42,722     |
| Public Impr                     | * | 3026 | 88   | 7.190%   | 07/15/03 | 3,462,000  | 2,040,000  | 98,000     | 2,138,000  |       | 1,161,000 | 73,000     | 90,000    |           |          | 3,462,000  |           | 3,462,000  |
| WWTP-State Guar                 | * | 3027 | 88   | 6.982%   | 07/15/03 | 1,295,000  |            |            | 0          |       |           | 1,295,000  |           |           |          | 1,295,000  |           | 1,295,000  |
| Sch Petro Tank Repl             | * | 3028 | 88   | 0.000%   | 06/30/93 | 49,740     |            | 49,740     | 49,740     |       |           |            |           |           |          | 49,740     |           | 49,740     |
| Public Impr                     | * | 3029 | 89   | 6.793%   | 07/15/04 | 2,816,220  | 1,145,920  | 384,800    | 1,530,720  |       | 462,500   | 823,000    |           |           |          | 2,816,220  |           | 2,816,220  |
| Public Impr                     | * | 3030 | 90   | 6.933%   | 01/15/06 | 4,414,280  | 1,460,980  | 337,000    | 1,797,980  |       | 1,292,500 | 1,323,800  |           |           |          | 4,414,280  |           | 4,414,280  |
| Public Impr                     | * | 3031 | 91   | 6.635%   | 09/15/06 | 2,722,500  | 1,941,000  | 296,500    | 2,237,500  |       | 170,000   | 315,000    |           |           |          | 2,722,500  |           | 2,722,500  |
| WWTP-State Guar                 | * | 3032 | 91   | 6.698%   | 07/15/11 | 10,500,000 |            |            | 0          |       |           | 10,500,000 |           |           |          | 10,500,000 |           | 10,500,000 |
| WWTP-State Guar                 | * | 3033 | 91   | 6.575%   | 01/15/12 | 7,300,000  |            |            | 0          |       |           | 7,300,000  |           |           |          | 7,300,000  |           | 7,300,000  |
| WWTP-State Guar                 | * | 3034 | 92   | 5.597%   | 01/15/12 | 450,000    |            |            | 0          |       |           | 450,000    |           |           |          | 450,000    |           | 450,000    |
| Public Impr                     | * | 3035 | 93   | 5.416%   | 08/15/08 | 1,188,338  | 878,000    | 239,338    | 1,117,338  |       |           |            | 71,000    |           |          | 1,188,338  |           | 1,188,338  |
| Public Impr                     | * | 3036 | 94   | 5.810%   | 08/15/09 | 3,043,000  | 2,025,000  | 583,000    | 2,608,000  |       | 435,000   |            |           |           |          | 3,043,000  |           | 3,043,000  |
| Sch Enegy Consv - Lease         | * | NA   | 95   | 6.690%   | 04/25/05 | 668,200    |            | 668,200    | 668,200    |       |           |            |           |           |          | 668,200    |           | 668,200    |
| Public Impr                     | * | 3037 | 95   | 5.325%   | 08/15/10 | 3,356,711  | 928,780    | 400,931    | 1,329,711  |       | 412,000   | 615,000    |           | 1,000,000 |          | 3,356,711  |           | 3,356,711  |
| Public Impr                     | * | 3038 | 96   | 5.655%   | 08/15/11 | 3,885,092  | 1,087,980  | 895,722    | 1,983,702  |       | 344,000   |            |           | 1,557,390 |          | 3,885,092  |           | 3,885,092  |
| Energy Consv                    | * | 3039 | 96   | 5.406%   | 01/15/12 | 875,055    | 508,399    |            | 508,399    |       |           |            | 366,656   |           |          | 875,055    |           | 875,055    |
| Public Impr                     | * | 3040 | 97   | 4.840%   | 08/15/12 | 1,002,327  | 628,020    | 249,307    | 877,327    |       | 125,000   |            |           |           |          | 1,002,327  |           | 1,002,327  |
| BFA Loan - Conproco             | * | 3041 | 97   | 9.5000%  | 07/31/07 | 979,000    |            |            | 0          |       |           |            |           | 979,000   |          | 979,000    |           | 979,000    |
| SRL - Tolend Landfill           | * | 3042 | 98   | 3.5625%  | 09/01/13 | 1,271,357  | 1,271,357  |            | 1,271,357  |       |           |            |           |           |          | 1,271,357  |           | 1,271,357  |
| Public Impr                     | * | 3043 | 99   | 4.1900%  | 01/15/13 | 4,137,500  | 3,447,500  |            | 3,447,500  |       | 265,000   | 425,000    |           |           |          | 4,137,500  |           | 4,137,500  |
| SRL - Griffin Well              | * | 3044 | 99   | 1.1875%  | 11/01/03 | 250,000    |            |            | 0          |       | 250,000   |            |           |           |          | 250,000    |           | 250,000    |
| Public Impr                     | * | 3045 | 99   | 5.5100%  | 01/15/15 | 2,179,901  | 786,637    | 1,393,264  | 2,179,901  |       |           |            |           |           |          | 2,179,901  |           | 2,179,901  |
| New Middle School               | * | 3046 | 99   | 5.5800%  | 01/15/20 | 15,741,027 |            | 15,741,027 | 15,741,027 |       |           |            |           |           |          | 15,741,027 |           | 15,741,027 |
| Public Impr                     | * | 3047 | 01   | 4.4534%  | 06/15/21 | 22,991,400 | 11,386,400 | 2,200,000  | 13,586,400 |       | 2,925,000 | 2,880,000  | 3,600,000 |           |          | 22,991,400 |           | 22,991,400 |
| Public Impr                     | * | 3048 | 02   | 4.2300%  | 06/15/22 | 2,240,600  | 1,229,000  |            | 1,229,000  |       |           | 450,000    | 561,600   |           |          | 2,240,600  |           | 2,240,600  |
| Public Impr                     | * | 3049 | 03   | 3.1668%  | 06/15/24 | 14,280,000 | 5,411,000  | 3,748,000  | 9,159,000  |       | 2,225,000 | 2,896,000  |           |           |          | 14,280,000 |           | 14,280,000 |
| Public Impr                     | * | 3050 | 04   | 4.1539%  | 06/15/25 | 9,832,000  | 4,106,000  | 1,975,000  | 6,081,000  |       | 2,325,000 | 1,426,000  |           |           |          | 9,832,000  |           | 9,832,000  |
| Public Impr                     | * | 3051 | 05   | 3.8222%  | 06/15/26 | 10,740,000 | 6,095,000  | 2,425,000  | 8,520,000  |       | 750,000   | 1,470,000  |           |           |          | 10,740,000 |           | 10,740,000 |
| Public Impr                     | * | 3052 | 06   | 4.2313%  | 06/15/27 | 22,348,000 | 11,373,000 | 5,055,000  | 16,428,000 |       | 4,050,000 | 1,470,000  |           | 400,000   |          | 22,348,000 |           | 22,348,000 |
| Public Impr                     | * | 3053 | 07   | 4.5000%  | 06/15/27 | 20,646,000 | 9,101,000  | 9,095,000  | 18,196,000 |       | 2,200,000 | 250,000    |           |           |          | 20,646,000 |           | 20,646,000 |
| Public Impr                     | * | 3054 | 09   | 4.0935%  | 12/15/28 | 9,970,000  | 7,935,000  | 610,000    | 8,545,000  |       | 175,000   | 1,250,000  | 0         | 0         |          | 9,970,000  |           | 9,970,000  |
| Public Impr                     | * | 3055 | 10   | 3.4417%  | 04/01/30 | 12,799,000 | 3,746,058  | 6,092,942  | 9,839,000  |       | 1,550,000 | 1,410,000  |           |           |          | 12,799,000 |           | 12,799,000 |
| Public Impr Refunding           | * | 3057 | 10   | 2.1535%  | 06/15/21 | 8,790,000  | 4,105,550  | 737,750    | 4,843,300  |       | 1,126,000 | 972,000    | 1,848,700 |           |          | 8,790,000  |           | 8,790,000  |
| CDFA Energy Impr                | * | 3058 | 11   | 2.4700%  | 12/31/20 | 250,000    | 250,000    |            | 250,000    |       |           |            |           |           |          | 250,000    |           | 250,000    |
| Public Improvements & Refunding | * | 3059 | 12   | 2.3433%  | 06/15/32 | 17,530,000 | 7,756,950  | 2,382,650  | 10,139,600 |       | 2,406,800 | 4,983,600  |           |           |          | 17,530,000 |           | 17,530,000 |
| SRL - WWTP Aeration             | * | 3060 | 13   | 1.7000%  | 02/01/22 | 251,241    |            |            | 251,241    |       |           | 251,241    |           |           |          | 251,241    |           | 251,241    |
| SRL - North End Pressure        | * | 3061 | 13   | 2.7200%  | 11/01/32 | 3,400,000  |            |            |            |       |           |            |           |           |          |            |           |            |

## Capital Improvements Program - FY2015-2020

### Debt Balance - Existing

| End of FY | City Depts | School     | Total General Fund | Special Revenue | Water      | Sewer     | DBIDA | Total City Debt |
|-----------|------------|------------|--------------------|-----------------|------------|-----------|-------|-----------------|
| 2013      | 35,294,914 | 23,658,574 | 58,953,489         | 3,975,000       | 12,505,800 | 9,863,341 | 0     | 85,297,630      |
| 2014      | 31,328,494 | 21,257,884 | 52,586,378         | 3,660,000       | 11,397,342 | 8,790,076 | 0     | 76,433,796      |
| 2015      | 27,642,702 | 18,900,984 | 46,543,685         | 3,335,000       | 10,284,530 | 7,743,910 | 0     | 67,907,125      |
| 2016      | 24,065,216 | 16,669,052 | 40,734,268         | 3,000,000       | 9,192,533  | 6,718,344 | 0     | 59,645,144      |
| 2017      | 21,065,671 | 14,639,984 | 35,705,655         | 2,650,000       | 8,213,024  | 5,777,329 | 0     | 52,346,007      |
| 2018      | 18,164,702 | 12,650,133 | 30,814,835         | 2,290,000       | 7,231,894  | 4,870,163 | 0     | 45,206,892      |
| 2019      | 15,448,495 | 10,829,039 | 26,277,534         | 1,925,000       | 6,350,445  | 4,134,347 | 0     | 38,687,326      |
| 2020      | 12,798,833 | 9,085,000  | 21,883,833         | 1,540,000       | 5,495,503  | 3,433,831 | 0     | 32,353,168      |
| 2021      | 10,419,500 | 7,802,000  | 18,221,500         | 1,140,000       | 4,717,969  | 2,844,416 | 0     | 26,923,885      |
| 2022      | 8,578,000  | 6,538,000  | 15,116,000         | 730,000         | 4,033,976  | 2,360,000 | 0     | 22,239,976      |
| 2023      | 7,061,600  | 5,338,900  | 12,400,500         | 565,000         | 3,378,698  | 1,987,500 | 0     | 18,331,698      |
| 2024      | 5,545,200  | 4,144,800  | 9,690,000          | 390,000         | 2,721,360  | 1,615,000 | 0     | 14,416,360      |
| 2025      | 4,142,500  | 2,995,000  | 7,137,500          | 210,000         | 2,119,261  | 1,322,500 | 0     | 10,789,261      |
| 2026      | 2,875,000  | 1,910,000  | 4,785,000          | 20,000          | 1,580,796  | 1,080,000 | 0     | 7,465,796       |
| 2027      | 1,777,500  | 940,000    | 2,717,500          | 15,000          | 1,101,497  | 897,500   | 0     | 4,731,497       |
| 2028      | 1,200,000  | 620,000    | 1,820,000          | 10,000          | 892,101    | 715,000   | 0     | 3,437,101       |
| 2029      | 627,500    | 300,000    | 927,500            | 5,000           | 683,672    | 532,500   | 0     | 2,148,672       |
| 2030      | 360,000    | 0          | 360,000            | 0               | 477,832    | 350,000   | 0     | 1,187,832       |
| 2031      | 180,000    | 0          | 180,000            | 0               | 302,320    | 175,000   | 0     | 657,320         |
| 2032      | 0          | 0          | 0                  | 0               | 137,610    | 0         | 0     | 137,610         |
| 2033      | 0          | 0          | 0                  | 0               | 0          | 0         | 0     | 0               |
| 2034      | 0          | 0          | 0                  | 0               | 0          | 0         | 0     | 0               |
| 2035      | 0          | 0          | 0                  | 0               | 0          | 0         | 0     | 0               |
| 2036      | 0          | 0          | 0                  | 0               | 0          | 0         | 0     | 0               |

### Debt Balance - Authorized To Be Issued

| End of FY | City Depts | School | Total General Fund | Special Revenue | Water     | Sewer      | DBIDA | Total City Debt |
|-----------|------------|--------|--------------------|-----------------|-----------|------------|-------|-----------------|
| 2013      | 0          | 0      | 0                  | 0               | 0         | 0          | 0     | 0               |
| 2014      | 18,782,004 | 0      | 18,782,004         | 366,765         | 1,416,231 | 5,135,000  | 0     | 25,700,000      |
| 2015      | 17,839,571 | 0      | 17,839,571         | 648,427         | 1,521,816 | 13,358,250 | 0     | 33,368,064      |
| 2016      | 16,897,138 | 0      | 16,897,138         | 615,089         | 1,417,401 | 12,656,500 | 0     | 31,586,128      |
| 2017      | 15,954,705 | 0      | 15,954,705         | 581,751         | 1,312,986 | 11,954,750 | 0     | 29,804,192      |
| 2018      | 15,012,272 | 0      | 15,012,272         | 548,413         | 1,208,571 | 11,253,000 | 0     | 28,022,256      |
| 2019      | 14,069,839 | 0      | 14,069,839         | 515,075         | 1,104,156 | 10,551,250 | 0     | 26,240,320      |
| 2020      | 13,127,406 | 0      | 13,127,406         | 481,737         | 999,741   | 9,849,500  | 0     | 24,458,384      |
| 2021      | 12,184,973 | 0      | 12,184,973         | 448,399         | 895,326   | 9,147,750  | 0     | 22,676,448      |
| 2022      | 11,242,540 | 0      | 11,242,540         | 415,061         | 790,911   | 8,446,000  | 0     | 20,894,512      |
| 2023      | 10,300,107 | 0      | 10,300,107         | 381,723         | 686,496   | 7,744,250  | 0     | 19,112,576      |
| 2024      | 9,357,674  | 0      | 9,357,674          | 348,385         | 582,081   | 7,042,500  | 0     | 17,330,640      |
| 2025      | 8,415,241  | 0      | 8,415,241          | 315,047         | 477,666   | 6,340,750  | 0     | 15,548,704      |
| 2026      | 7,472,808  | 0      | 7,472,808          | 281,709         | 373,251   | 5,639,000  | 0     | 13,766,768      |
| 2027      | 6,530,375  | 0      | 6,530,375          | 248,371         | 268,836   | 4,937,250  | 0     | 11,984,832      |
| 2028      | 5,587,942  | 0      | 5,587,942          | 215,033         | 164,421   | 4,235,500  | 0     | 10,202,896      |
| 2029      | 4,645,504  | 0      | 4,645,504          | 181,695         | 60,000    | 3,533,750  | 0     | 8,420,949       |
| 2030      | 3,716,404  | 0      | 3,716,404          | 148,357         | 50,000    | 2,912,000  | 0     | 6,826,761       |
| 2031      | 2,787,304  | 0      | 2,787,304          | 115,019         | 40,000    | 2,290,250  | 0     | 5,232,573       |
| 2032      | 1,858,204  | 0      | 1,858,204          | 81,681          | 30,000    | 1,668,500  | 0     | 3,638,385       |
| 2033      | 929,104    | 0      | 929,104            | 48,343          | 20,000    | 1,046,750  | 0     | 2,044,197       |
| 2034      | 0          | 0      | 0                  | 15,000          | 10,000    | 425,000    | 0     | 450,000         |
| 2035      | 0          | 0      | 0                  | 0               | 0         | 0          | 0     | 0               |
| 2036      | 0          | 0      | 0                  | 0               | 0         | 0          | 0     | 0               |
| 2037      | 0          | 0      | 0                  | 0               | 0         | 0          | 0     | 0               |
| 2038      | 0          | 0      | 0                  | 0               | 0         | 0          | 0     | 0               |
| 2039      | 0          | 0      | 0                  | 0               | 0         | 0          | 0     | 0               |

## Capital Improvements Program - FY2015-2020

### Debt Balance - Proposed CIP Only

| End of FY | City Depts | School     | Total<br>General Fund | Special<br>Revenue | Water     | Sewer     | DBIDA | Total<br>City Debt |
|-----------|------------|------------|-----------------------|--------------------|-----------|-----------|-------|--------------------|
| 2013      | 0          | 0          | 0                     | 0                  | 0         | 0         | 0     | 0                  |
| 2014      | 3,685,000  | 1,502,000  | 5,187,000             | 1,900,000          | 2,350,000 | 1,500,000 | 0     | 10,937,000         |
| 2015      | 7,077,750  | 13,426,900 | 20,504,650            | 13,155,000         | 3,718,333 | 1,750,000 | 0     | 39,127,983         |
| 2016      | 10,913,650 | 25,751,800 | 36,665,450            | 13,692,500         | 3,811,666 | 1,632,500 | 0     | 55,802,116         |
| 2017      | 12,691,600 | 33,826,700 | 46,518,300            | 13,970,000         | 3,584,999 | 1,515,000 | 0     | 65,588,299         |
| 2018      | 14,708,667 | 32,537,850 | 47,246,517            | 13,197,500         | 6,358,332 | 1,397,500 | 0     | 68,199,849         |
| 2019      | 16,522,934 | 30,717,437 | 47,240,371            | 12,425,000         | 5,931,665 | 1,280,000 | 0     | 66,877,036         |
| 2020      | 15,555,751 | 28,897,024 | 44,452,775            | 11,652,500         | 5,504,998 | 1,162,500 | 0     | 62,772,773         |
| 2021      | 14,588,568 | 27,076,611 | 41,665,179            | 10,880,000         | 5,078,331 | 1,045,000 | 0     | 58,668,510         |
| 2022      | 13,621,385 | 25,256,198 | 38,877,583            | 10,107,500         | 4,651,664 | 927,500   | 0     | 54,564,247         |
| 2023      | 12,654,202 | 23,435,785 | 36,089,987            | 9,335,000          | 4,224,997 | 810,000   | 0     | 50,459,984         |
| 2024      | 11,687,019 | 21,615,372 | 33,302,391            | 8,562,500          | 3,798,330 | 692,500   | 0     | 46,355,721         |
| 2025      | 10,719,836 | 19,794,959 | 30,514,795            | 7,790,000          | 3,371,663 | 575,000   | 0     | 42,251,458         |
| 2026      | 9,752,653  | 17,974,546 | 27,727,199            | 7,017,500          | 2,944,996 | 457,500   | 0     | 38,147,195         |
| 2027      | 8,785,470  | 16,154,133 | 24,939,603            | 6,245,000          | 2,518,329 | 340,000   | 0     | 34,042,932         |
| 2028      | 7,818,287  | 14,333,720 | 22,152,007            | 5,472,500          | 2,091,662 | 222,500   | 0     | 29,938,669         |
| 2029      | 6,851,104  | 12,513,307 | 19,364,411            | 4,700,000          | 1,665,000 | 105,000   | 0     | 25,834,411         |
| 2030      | 5,883,921  | 10,692,894 | 16,576,815            | 3,927,500          | 1,295,000 | 87,500    | 0     | 21,886,815         |
| 2031      | 4,916,738  | 8,872,481  | 13,789,219            | 3,155,000          | 925,000   | 70,000    | 0     | 17,939,219         |
| 2032      | 3,949,550  | 7,052,068  | 11,001,618            | 2,382,500          | 575,000   | 52,500    | 0     | 14,011,618         |
| 2033      | 3,015,700  | 5,231,655  | 8,247,355             | 1,610,000          | 225,000   | 35,000    | 0     | 10,117,355         |
| 2034      | 2,081,850  | 3,411,242  | 5,493,092             | 837,500            | 75,000    | 17,500    | 0     | 6,423,092          |
| 2035      | 1,332,250  | 1,665,929  | 2,998,179             | 160,000            | 0         | 0         | 0     | 3,158,179          |
| 2036      | 761,500    | 520,616    | 1,282,116             | 50,000             | 0         | 0         | 0     | 1,332,116          |
| 2037      | 400,700    | 25,303     | 426,003               | 0                  | 0         | 0         | 0     | 426,003            |
| 2038      | 132,450    | 0          | 132,450               | 0                  | 0         | 0         | 0     | 132,450            |

### Debt Balance - Existing, Authorized & Proposed

| End of FY | City Depts | School     | Total<br>General Fund | Special<br>Revenue | Water      | Sewer      | DBIDA | Total<br>City Debt |
|-----------|------------|------------|-----------------------|--------------------|------------|------------|-------|--------------------|
| 2013      | 35,294,914 | 23,658,574 | 58,953,489            | 3,975,000          | 12,505,800 | 9,863,341  | 0     | 85,297,630         |
| 2014      | 53,795,498 | 22,759,884 | 76,555,382            | 5,926,765          | 15,163,573 | 15,425,076 | 0     | 113,070,796        |
| 2015      | 52,560,023 | 32,327,884 | 84,887,906            | 17,138,427         | 15,524,679 | 22,852,160 | 0     | 140,403,172        |
| 2016      | 51,876,004 | 42,420,852 | 94,296,856            | 17,307,589         | 14,421,600 | 21,007,344 | 0     | 147,033,388        |
| 2017      | 49,711,976 | 48,466,684 | 98,178,660            | 17,201,751         | 13,111,009 | 19,247,079 | 0     | 147,738,498        |
| 2018      | 47,885,641 | 45,187,983 | 93,073,624            | 16,035,913         | 14,798,797 | 17,520,663 | 0     | 141,428,997        |
| 2019      | 46,041,268 | 41,546,476 | 87,587,744            | 14,865,075         | 13,386,266 | 15,965,597 | 0     | 131,804,682        |
| 2020      | 41,481,990 | 37,982,024 | 79,464,014            | 13,674,237         | 12,000,242 | 14,445,831 | 0     | 119,584,325        |
| 2021      | 37,193,041 | 34,878,611 | 72,071,652            | 12,468,399         | 10,691,626 | 13,037,166 | 0     | 108,268,843        |
| 2022      | 33,441,925 | 31,794,198 | 65,236,123            | 11,252,561         | 9,476,551  | 11,733,500 | 0     | 97,698,735         |
| 2023      | 30,015,909 | 28,774,685 | 58,790,594            | 10,281,723         | 8,290,191  | 10,541,750 | 0     | 87,904,258         |
| 2024      | 26,589,893 | 25,760,172 | 52,350,065            | 9,300,885          | 7,101,771  | 9,350,000  | 0     | 78,102,721         |
| 2025      | 23,277,577 | 22,789,959 | 46,067,536            | 8,315,047          | 5,968,590  | 8,238,250  | 0     | 68,589,423         |
| 2026      | 20,100,461 | 19,884,546 | 39,985,007            | 7,319,209          | 4,899,043  | 7,176,500  | 0     | 59,379,759         |
| 2027      | 17,093,345 | 17,094,133 | 34,187,478            | 6,508,371          | 3,888,662  | 6,174,750  | 0     | 50,759,261         |
| 2028      | 14,606,229 | 14,953,720 | 29,559,949            | 5,697,533          | 3,148,184  | 5,173,000  | 0     | 43,578,666         |
| 2029      | 12,124,108 | 12,813,307 | 24,937,415            | 4,886,695          | 2,408,672  | 4,171,250  | 0     | 36,404,032         |
| 2030      | 9,960,325  | 10,692,894 | 20,653,219            | 4,075,857          | 1,822,832  | 3,349,500  | 0     | 29,901,408         |
| 2031      | 7,884,042  | 8,872,481  | 16,756,523            | 3,270,019          | 1,267,320  | 2,535,250  | 0     | 23,829,112         |
| 2032      | 5,807,754  | 7,052,068  | 12,859,822            | 2,464,181          | 742,610    | 1,721,000  | 0     | 17,787,613         |
| 2033      | 3,944,804  | 5,231,655  | 9,176,459             | 1,658,343          | 245,000    | 1,081,750  | 0     | 12,161,552         |
| 2034      | 2,081,850  | 3,411,242  | 5,493,092             | 852,500            | 85,000     | 442,500    | 0     | 6,873,092          |
| 2035      | 1,332,250  | 1,665,929  | 2,998,179             | 160,000            | 0          | 0          | 0     | 3,158,179          |
| 2036      | 761,500    | 520,616    | 1,282,116             | 50,000             | 0          | 0          | 0     | 1,332,116          |
| 2037      | 400,700    | 25,303     | 426,003               | 0                  | 0          | 0          | 0     | 426,003            |
| 2038      | 132,450    | 0          | 132,450               | 0                  | 0          | 0          | 0     | 132,450            |
| 2039      | 0          | 0          | 0                     | 0                  | 0          | 0          | 0     | 0                  |

## Capital Improvements Program - FY2015-2020

### Principal Payments - Existing Debt

| Fiscal Yr     | City Depts        | School            | Total             |                  | Water             | Sewer            | DBIDA    | Total City Debt   |
|---------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|----------|-------------------|
|               |                   |                   | General Fund      | Special Revenue  |                   |                  |          |                   |
| 2014          | 3,966,420         | 2,400,691         | 6,367,110         | 315,000          | 1,108,458         | 1,073,266        | 0        | 8,863,834         |
| 2015          | 3,685,792         | 2,356,900         | 6,042,693         | 325,000          | 1,112,812         | 1,046,166        | 0        | 8,526,671         |
| 2016          | 3,577,486         | 2,231,932         | 5,809,418         | 335,000          | 1,091,997         | 1,025,566        | 0        | 8,261,981         |
| 2017          | 2,999,545         | 2,029,068         | 5,028,613         | 350,000          | 979,508           | 941,016          | 0        | 7,299,137         |
| 2018          | 2,900,968         | 1,989,851         | 4,890,819         | 360,000          | 981,131           | 907,166          | 0        | 7,139,116         |
| 2019          | 2,716,207         | 1,821,093         | 4,537,301         | 365,000          | 881,449           | 735,816          | 0        | 6,519,565         |
| 2020          | 2,649,662         | 1,744,039         | 4,393,701         | 385,000          | 854,942           | 700,516          | 0        | 6,334,159         |
| 2021          | 2,379,333         | 1,283,000         | 3,662,333         | 400,000          | 777,534           | 589,416          | 0        | 5,429,282         |
| 2022          | 1,841,500         | 1,264,000         | 3,105,500         | 410,000          | 683,993           | 484,416          | 0        | 4,683,909         |
| 2023          | 1,516,400         | 1,199,100         | 2,715,500         | 165,000          | 655,279           | 372,500          | 0        | 3,908,279         |
| 2024          | 1,516,400         | 1,194,100         | 2,710,500         | 175,000          | 657,338           | 372,500          | 0        | 3,915,338         |
| 2025          | 1,402,700         | 1,149,800         | 2,552,500         | 180,000          | 602,099           | 292,500          | 0        | 3,627,099         |
| 2026          | 1,267,500         | 1,085,000         | 2,352,500         | 190,000          | 538,465           | 242,500          | 0        | 3,323,465         |
| 2027          | 1,097,500         | 970,000           | 2,067,500         | 5,000            | 479,299           | 182,500          | 0        | 2,734,299         |
| 2028          | 577,500           | 320,000           | 897,500           | 5,000            | 209,396           | 182,500          | 0        | 1,294,396         |
| 2029          | 572,500           | 320,000           | 892,500           | 5,000            | 208,430           | 182,500          | 0        | 1,288,430         |
| 2030          | 267,500           | 300,000           | 567,500           | 5,000            | 205,839           | 182,500          | 0        | 960,839           |
| 2031          | 180,000           | 0                 | 180,000           | 0                | 175,513           | 175,000          | 0        | 530,513           |
| 2032          | 180,000           | 0                 | 180,000           | 0                | 164,709           | 175,000          | 0        | 519,709           |
| 2033          | 0                 | 0                 | 0                 | 0                | 137,610           | 0                | 0        | 137,610           |
| 2034          | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0        | 0                 |
| 2035          | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0        | 0                 |
| 2036          | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0        | 0                 |
| 2037          | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0        | 0                 |
| 2038          | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0        | 0                 |
| 2039          | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0        | 0                 |
| <b>Totals</b> | <b>35,294,914</b> | <b>23,658,574</b> | <b>58,953,489</b> | <b>3,975,000</b> | <b>12,505,800</b> | <b>9,863,341</b> | <b>0</b> | <b>85,297,630</b> |

### Interest Payments - Existing Debt

| Fiscal Yr     | City Depts       | School            | Total             |                  | Water            | Sewer            | DBIDA    | Total City Debt   |
|---------------|------------------|-------------------|-------------------|------------------|------------------|------------------|----------|-------------------|
|               |                  |                   | General Fund      | Special Revenue  |                  |                  |          |                   |
| 2014          | 1,357,314        | 1,513,762         | 2,871,075         | 161,350          | 477,811          | 346,137          | 0        | 3,856,373         |
| 2015          | 1,214,502        | 1,481,269         | 2,695,771         | 149,300          | 417,348          | 310,079          | 0        | 3,572,497         |
| 2016          | 1,077,509        | 1,441,899         | 2,519,408         | 134,150          | 376,354          | 274,989          | 0        | 3,304,902         |
| 2017          | 944,353          | 1,418,794         | 2,363,146         | 120,600          | 337,220          | 240,567          | 0        | 3,061,533         |
| 2018          | 838,537          | 1,396,506         | 2,235,042         | 107,150          | 303,894          | 211,065          | 0        | 2,857,151         |
| 2019          | 732,742          | 1,365,418         | 2,098,161         | 93,300           | 270,189          | 181,116          | 0        | 2,642,767         |
| 2020          | 631,152          | 1,344,303         | 1,975,454         | 79,200           | 239,037          | 156,095          | 0        | 2,449,786         |
| 2021          | 529,560          | 383,393           | 912,953           | 64,294           | 208,020          | 131,920          | 0        | 1,317,186         |
| 2022          | 435,895          | 332,230           | 768,125           | 48,344           | 178,971          | 110,900          | 0        | 1,106,339         |
| 2023          | 358,399          | 279,380           | 637,779           | 31,075           | 152,200          | 92,081           | 0        | 913,135           |
| 2024          | 291,718          | 227,908           | 519,626           | 24,100           | 125,769          | 75,441           | 0        | 744,935           |
| 2025          | 226,774          | 176,675           | 403,449           | 16,700           | 99,492           | 60,481           | 0        | 580,122           |
| 2026          | 164,297          | 126,788           | 291,084           | 9,075            | 75,505           | 47,042           | 0        | 422,707           |
| 2027          | 109,183          | 79,830            | 189,013           | 794              | 54,075           | 37,197           | 0        | 281,079           |
| 2028          | 61,046           | 37,345            | 98,391            | 600              | 35,215           | 29,906           | 0        | 164,113           |
| 2029          | 36,498           | 24,000            | 60,498            | 400              | 28,341           | 22,606           | 0        | 111,845           |
| 2030          | 20,735           | 12,450            | 33,185            | 200              | 21,493           | 17,056           | 0        | 71,934            |
| 2031          | 11,610           | 0                 | 11,610            | 0                | 14,715           | 11,288           | 0        | 37,612            |
| 2032          | 5,850            | 0                 | 5,850             | 0                | 9,082            | 5,688            | 0        | 20,620            |
| 2033          | 0                | 0                 | 0                 | 0                | 3,743            | 0                | 0        | 3,743             |
| 2034          | 0                | 0                 | 0                 | 0                | 0                | 0                | 0        | 0                 |
| 2035          | 0                | 0                 | 0                 | 0                | 0                | 0                | 0        | 0                 |
| 2036          | 0                | 0                 | 0                 | 0                | 0                | 0                | 0        | 0                 |
| 2037          | 0                | 0                 | 0                 | 0                | 0                | 0                | 0        | 0                 |
| 2038          | 0                | 0                 | 0                 | 0                | 0                | 0                | 0        | 0                 |
| 2039          | 0                | 0                 | 0                 | 0                | 0                | 0                | 0        | 0                 |
| <b>Totals</b> | <b>9,047,674</b> | <b>11,641,948</b> | <b>20,689,621</b> | <b>1,040,632</b> | <b>3,428,474</b> | <b>2,361,652</b> | <b>0</b> | <b>27,520,379</b> |

## Capital Improvements Program - FY2015-2020

### Principal Payments - Authorized Debt

| Fiscal Yr     | City Depts        | School   | Total             |                 | Water            | Sewer             | DBIDA    | Total City Debt   |
|---------------|-------------------|----------|-------------------|-----------------|------------------|-------------------|----------|-------------------|
|               |                   |          | General Fund      | Special Revenue |                  |                   |          |                   |
| 2014          | 0                 | 0        | 0                 | 0               | 0                | 0                 | 0        | 0                 |
| 2015          | 942,433           | 0        | 942,433           | 18,338          | 94,415           | 276,750           | 0        | 1,331,936         |
| 2016          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2017          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2018          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2019          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2020          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2021          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2022          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2023          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2024          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2025          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2026          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2027          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2028          | 942,433           | 0        | 942,433           | 33,338          | 104,415          | 701,750           | 0        | 1,781,936         |
| 2029          | 942,438           | 0        | 942,438           | 33,338          | 104,421          | 701,750           | 0        | 1,781,947         |
| 2030          | 929,100           | 0        | 929,100           | 33,338          | 10,000           | 621,750           | 0        | 1,594,188         |
| 2031          | 929,100           | 0        | 929,100           | 33,338          | 10,000           | 621,750           | 0        | 1,594,188         |
| 2032          | 929,100           | 0        | 929,100           | 33,338          | 10,000           | 621,750           | 0        | 1,594,188         |
| 2033          | 929,100           | 0        | 929,100           | 33,338          | 10,000           | 621,750           | 0        | 1,594,188         |
| 2034          | 929,104           | 0        | 929,104           | 33,343          | 10,000           | 621,750           | 0        | 1,594,197         |
| 2035          | 0                 | 0        | 0                 | 15,000          | 10,000           | 425,000           | 0        | 450,000           |
| 2036          | 0                 | 0        | 0                 | 0               | 0                | 0                 | 0        | 0                 |
| 2037          | 0                 | 0        | 0                 | 0               | 0                | 0                 | 0        | 0                 |
| 2038          | 0                 | 0        | 0                 | 0               | 0                | 0                 | 0        | 0                 |
| 2039          | 0                 | 0        | 0                 | 0               | 0                | 0                 | 0        | 0                 |
| <b>Totals</b> | <b>18,782,004</b> | <b>0</b> | <b>18,782,004</b> | <b>666,765</b>  | <b>1,616,231</b> | <b>13,635,000</b> | <b>0</b> | <b>34,700,000</b> |

### Interest Payments - Authorized Debt

| Fiscal Yr     | City Depts       | School   | Total            |                 | Water          | Sewer            | DBIDA    | Total City Debt   |
|---------------|------------------|----------|------------------|-----------------|----------------|------------------|----------|-------------------|
|               |                  |          | General Fund     | Special Revenue |                |                  |          |                   |
| 2014          | 445,823          | 0        | 445,823          | 8,711           | 31,865         | 120,457          | 0        | 606,855           |
| 2015          | 891,645          | 0        | 891,645          | 24,546          | 68,480         | 442,788          | 0        | 1,427,459         |
| 2016          | 846,913          | 0        | 846,913          | 30,800          | 68,982         | 631,717          | 0        | 1,578,412         |
| 2017          | 802,181          | 0        | 802,181          | 29,217          | 64,258         | 598,584          | 0        | 1,494,240         |
| 2018          | 757,448          | 0        | 757,448          | 27,633          | 59,534         | 565,451          | 0        | 1,410,066         |
| 2019          | 712,716          | 0        | 712,716          | 26,050          | 54,811         | 532,318          | 0        | 1,325,895         |
| 2020          | 667,984          | 0        | 667,984          | 24,466          | 50,087         | 499,184          | 0        | 1,241,721         |
| 2021          | 623,252          | 0        | 623,252          | 22,883          | 45,363         | 466,052          | 0        | 1,157,550         |
| 2022          | 578,519          | 0        | 578,519          | 21,299          | 40,640         | 432,918          | 0        | 1,073,376         |
| 2023          | 533,787          | 0        | 533,787          | 19,716          | 35,916         | 399,786          | 0        | 989,205           |
| 2024          | 489,055          | 0        | 489,055          | 18,132          | 31,192         | 366,652          | 0        | 905,031           |
| 2025          | 444,323          | 0        | 444,323          | 16,549          | 26,469         | 333,519          | 0        | 820,860           |
| 2026          | 399,590          | 0        | 399,590          | 14,965          | 21,745         | 300,386          | 0        | 736,686           |
| 2027          | 354,858          | 0        | 354,858          | 13,382          | 17,021         | 267,253          | 0        | 652,514           |
| 2028          | 310,126          | 0        | 310,126          | 11,798          | 12,298         | 234,119          | 0        | 568,341           |
| 2029          | 265,394          | 0        | 265,394          | 10,215          | 7,574          | 200,987          | 0        | 484,170           |
| 2030          | 220,661          | 0        | 220,661          | 8,631           | 2,850          | 167,853          | 0        | 399,995           |
| 2031          | 176,529          | 0        | 176,529          | 7,047           | 2,375          | 138,321          | 0        | 324,272           |
| 2032          | 132,397          | 0        | 132,397          | 5,463           | 1,900          | 108,787          | 0        | 248,547           |
| 2033          | 88,265           | 0        | 88,265           | 3,880           | 1,425          | 79,254           | 0        | 172,824           |
| 2034          | 44,132           | 0        | 44,132           | 2,296           | 950            | 49,721           | 0        | 97,099            |
| 2035          | 0                | 0        | 0                | 713             | 475            | 20,188           | 0        | 21,376            |
| 2036          | 0                | 0        | 0                | 0               | 0              | 0                | 0        | 0                 |
| 2037          | 0                | 0        | 0                | 0               | 0              | 0                | 0        | 0                 |
| 2038          | 0                | 0        | 0                | 0               | 0              | 0                | 0        | 0                 |
| 2039          | 0                | 0        | 0                | 0               | 0              | 0                | 0        | 0                 |
| <b>Totals</b> | <b>9,785,598</b> | <b>0</b> | <b>9,785,598</b> | <b>348,392</b>  | <b>646,210</b> | <b>6,956,295</b> | <b>0</b> | <b>17,736,494</b> |

## Capital Improvements Program - FY2015-2020

### Principal Payments - Proposed CIP Only

| Fiscal Yr     | City Depts        | School            | Total             |                   | Water            | Sewer            | DBIDA    | Total City Debt   |
|---------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|----------|-------------------|
|               |                   |                   | General Fund      | Special Revenue   |                  |                  |          |                   |
| 2014          | 0                 | 0                 | 0                 | 0                 | 0                | 0                | 0        | 0                 |
| 2015          | 184,250           | 75,100            | 259,350           | 95,000            | 131,667          | 100,000          | 0        | 586,017           |
| 2016          | 363,100           | 675,100           | 1,038,200         | 662,500           | 206,667          | 117,500          | 0        | 2,024,867         |
| 2017          | 573,050           | 1,325,100         | 1,898,150         | 722,500           | 226,667          | 117,500          | 0        | 2,964,817         |
| 2018          | 698,933           | 1,795,100         | 2,494,033         | 772,500           | 226,667          | 117,500          | 0        | 3,610,700         |
| 2019          | 834,733           | 1,820,413         | 2,655,146         | 772,500           | 426,667          | 117,500          | 0        | 3,971,813         |
| 2020          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2021          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2022          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2023          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2024          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2025          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2026          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2027          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2028          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,667          | 117,500          | 0        | 4,104,263         |
| 2029          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 426,662          | 117,500          | 0        | 4,104,258         |
| 2030          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 370,000          | 17,500           | 0        | 3,947,596         |
| 2031          | 967,183           | 1,820,413         | 2,787,596         | 772,500           | 370,000          | 17,500           | 0        | 3,947,596         |
| 2032          | 967,188           | 1,820,413         | 2,787,601         | 772,500           | 350,000          | 17,500           | 0        | 3,927,601         |
| 2033          | 933,850           | 1,820,413         | 2,754,263         | 772,500           | 350,000          | 17,500           | 0        | 3,894,263         |
| 2034          | 933,850           | 1,820,413         | 2,754,263         | 772,500           | 150,000          | 17,500           | 0        | 3,694,263         |
| 2035          | 749,600           | 1,745,313         | 2,494,913         | 677,500           | 75,000           | 17,500           | 0        | 3,264,913         |
| 2036          | 570,750           | 1,145,313         | 1,716,063         | 110,000           | 0                | 0                | 0        | 1,826,063         |
| 2037          | 360,800           | 495,313           | 856,113           | 50,000            | 0                | 0                | 0        | 906,113           |
| 2038          | 268,250           | 25,303            | 293,553           | 0                 | 0                | 0                | 0        | 293,553           |
| 2039          | 132,450           | 0                 | 132,450           | 0                 | 0                | 0                | 0        | 132,450           |
| <b>Totals</b> | <b>19,177,000</b> | <b>36,408,250</b> | <b>55,585,250</b> | <b>15,450,000</b> | <b>7,150,000</b> | <b>1,850,000</b> | <b>0</b> | <b>80,035,250</b> |

### Interest Payments - Proposed CIP Only

| Fiscal Yr     | City Depts       | School            | Total             |                  | Water            | Sewer          | DBIDA    | Total City Debt   |
|---------------|------------------|-------------------|-------------------|------------------|------------------|----------------|----------|-------------------|
|               |                  |                   | General Fund      | Special Revenue  |                  |                |          |                   |
| 2014          | 87,519           | 35,673            | 123,192           | 45,125           | 54,750           | 33,750         | 0        | 256,817           |
| 2015          | 259,992          | 356,345           | 616,337           | 359,813          | 145,125          | 75,813         | 0        | 1,197,087         |
| 2016          | 435,921          | 946,528           | 1,382,449         | 653,363          | 181,388          | 79,625         | 0        | 2,296,825         |
| 2017          | 573,611          | 1,446,461         | 2,020,072         | 674,144          | 178,463          | 74,294         | 0        | 2,946,973         |
| 2018          | 666,107          | 1,618,792         | 2,284,899         | 663,576          | 302,888          | 68,963         | 0        | 3,320,326         |
| 2019          | 728,951          | 1,545,548         | 2,274,499         | 626,881          | 292,313          | 63,631         | 0        | 3,257,324         |
| 2020          | 783,757          | 1,459,079         | 2,242,836         | 590,188          | 272,738          | 58,300         | 0        | 3,164,062         |
| 2021          | 737,898          | 1,372,609         | 2,110,507         | 553,494          | 253,163          | 52,969         | 0        | 2,970,133         |
| 2022          | 692,040          | 1,286,139         | 1,978,179         | 516,801          | 233,588          | 47,638         | 0        | 2,776,206         |
| 2023          | 646,183          | 1,199,669         | 1,845,852         | 480,106          | 214,013          | 42,306         | 0        | 2,582,277         |
| 2024          | 600,326          | 1,113,200         | 1,713,526         | 443,413          | 194,438          | 36,975         | 0        | 2,388,352         |
| 2025          | 554,468          | 1,026,731         | 1,581,199         | 406,719          | 174,863          | 31,644         | 0        | 2,194,425         |
| 2026          | 508,610          | 940,260           | 1,448,870         | 370,026          | 155,288          | 26,313         | 0        | 2,000,497         |
| 2027          | 462,750          | 853,791           | 1,316,541         | 333,331          | 135,713          | 20,981         | 0        | 1,806,566         |
| 2028          | 416,894          | 767,322           | 1,184,216         | 296,638          | 116,138          | 15,650         | 0        | 1,612,642         |
| 2029          | 371,035          | 680,852           | 1,051,887         | 259,944          | 96,563           | 10,319         | 0        | 1,418,713         |
| 2030          | 325,177          | 594,382           | 919,559           | 223,251          | 76,988           | 4,988          | 0        | 1,224,786         |
| 2031          | 279,320          | 507,912           | 787,232           | 186,556          | 59,963           | 4,156          | 0        | 1,037,907         |
| 2032          | 233,463          | 421,443           | 654,906           | 149,863          | 42,938           | 3,325          | 0        | 851,032           |
| 2033          | 187,605          | 334,974           | 522,579           | 113,169          | 26,813           | 2,494          | 0        | 665,055           |
| 2034          | 143,247          | 248,503           | 391,750           | 76,476           | 10,688           | 1,663          | 0        | 480,577           |
| 2035          | 98,887           | 162,034           | 260,921           | 39,781           | 3,563            | 831            | 0        | 305,096           |
| 2036          | 63,283           | 79,132            | 142,415           | 7,600            | 0                | 0              | 0        | 150,015           |
| 2037          | 36,171           | 24,729            | 60,900            | 2,375            | 0                | 0              | 0        | 63,275            |
| 2038          | 19,034           | 1,202             | 20,236            | 0                | 0                | 0              | 0        | 20,236            |
| 2039          | 6,291            | 0                 | 6,291             | 0                | 0                | 0              | 0        | 6,291             |
| <b>Totals</b> | <b>9,918,539</b> | <b>19,023,309</b> | <b>28,941,848</b> | <b>8,072,633</b> | <b>3,222,385</b> | <b>756,628</b> | <b>0</b> | <b>40,993,493</b> |

## Capital Improvements Program - FY2015-2020

### Principal & Interest - Proposed CIP Only

| Fiscal Yr | City Depts | School     | Total        |                 | Water      | Sewer     | DBIDA | Total City Debt |
|-----------|------------|------------|--------------|-----------------|------------|-----------|-------|-----------------|
|           |            |            | General Fund | Special Revenue |            |           |       |                 |
| 2014      | 87,519     | 35,673     | 123,192      | 45,125          | 54,750     | 33,750    | 0     | 256,817         |
| 2015      | 444,242    | 431,445    | 875,687      | 454,813         | 276,792    | 175,813   | 0     | 1,783,104       |
| 2016      | 799,021    | 1,621,628  | 2,420,649    | 1,315,863       | 388,055    | 197,125   | 0     | 4,321,692       |
| 2017      | 1,146,661  | 2,771,561  | 3,918,222    | 1,396,644       | 405,130    | 191,794   | 0     | 5,911,790       |
| 2018      | 1,365,040  | 3,413,892  | 4,778,932    | 1,436,076       | 529,555    | 186,463   | 0     | 6,931,026       |
| 2019      | 1,563,684  | 3,365,961  | 4,929,645    | 1,399,381       | 718,980    | 181,131   | 0     | 7,229,137       |
| 2020      | 1,750,940  | 3,279,492  | 5,030,432    | 1,362,688       | 699,405    | 175,800   | 0     | 7,268,325       |
| 2021      | 1,705,081  | 3,193,022  | 4,898,103    | 1,325,994       | 679,830    | 170,469   | 0     | 7,074,396       |
| 2022      | 1,659,223  | 3,106,552  | 4,765,775    | 1,289,301       | 660,255    | 165,138   | 0     | 6,880,469       |
| 2023      | 1,613,366  | 3,020,082  | 4,633,448    | 1,252,606       | 640,680    | 159,806   | 0     | 6,686,540       |
| 2024      | 1,567,509  | 2,933,613  | 4,501,122    | 1,215,913       | 621,105    | 154,475   | 0     | 6,492,615       |
| 2025      | 1,521,651  | 2,847,144  | 4,368,795    | 1,179,219       | 601,530    | 149,144   | 0     | 6,298,688       |
| 2026      | 1,475,793  | 2,760,673  | 4,236,466    | 1,142,526       | 581,955    | 143,813   | 0     | 6,104,760       |
| 2027      | 1,429,933  | 2,674,204  | 4,104,137    | 1,105,831       | 562,380    | 138,481   | 0     | 5,910,829       |
| 2028      | 1,384,077  | 2,587,735  | 3,971,812    | 1,069,138       | 542,805    | 133,150   | 0     | 5,716,905       |
| 2029      | 1,338,218  | 2,501,265  | 3,839,483    | 1,032,444       | 523,225    | 127,819   | 0     | 5,522,971       |
| 2030      | 1,292,360  | 2,414,795  | 3,707,155    | 995,751         | 446,988    | 22,488    | 0     | 5,172,382       |
| 2031      | 1,246,503  | 2,328,325  | 3,574,828    | 959,056         | 429,963    | 21,656    | 0     | 4,985,503       |
| 2032      | 1,200,651  | 2,241,856  | 3,442,507    | 922,363         | 392,938    | 20,825    | 0     | 4,778,633       |
| 2033      | 1,121,455  | 2,155,387  | 3,276,842    | 885,669         | 376,813    | 19,994    | 0     | 4,559,318       |
| 2034      | 1,077,097  | 2,068,916  | 3,146,013    | 848,976         | 160,688    | 19,163    | 0     | 4,174,840       |
| 2035      | 848,487    | 1,907,347  | 2,755,834    | 717,281         | 78,563     | 18,331    | 0     | 3,570,009       |
| 2036      | 634,033    | 1,224,445  | 1,858,478    | 117,600         | 0          | 0         | 0     | 1,976,078       |
| 2037      | 396,971    | 520,042    | 917,013      | 52,375          | 0          | 0         | 0     | 969,388         |
| 2038      | 287,284    | 26,505     | 313,789      | 0               | 0          | 0         | 0     | 313,789         |
| 2039      | 138,741    | 0          | 138,741      | 0               | 0          | 0         | 0     | 138,741         |
| Totals    | 29,095,539 | 55,431,559 | 84,527,098   | 23,522,633      | 10,372,385 | 2,606,628 | 0     | 121,028,743     |

### Principal & Interest - Existing, Authorized & Proposed

| Fiscal Yr | City Depts  | School     | Total        |                 | Water      | Sewer      | DBIDA | Total City Debt |
|-----------|-------------|------------|--------------|-----------------|------------|------------|-------|-----------------|
|           |             |            | General Fund | Special Revenue |            |            |       |                 |
| 2014      | 5,857,075   | 3,950,125  | 9,807,200    | 530,186         | 1,672,884  | 1,573,609  | 0     | 13,583,878      |
| 2015      | 7,178,614   | 4,269,614  | 11,448,228   | 971,997         | 1,969,848  | 2,251,595  | 0     | 16,641,667      |
| 2016      | 7,243,362   | 5,295,459  | 12,538,821   | 1,849,151       | 2,029,803  | 2,831,147  | 0     | 19,248,922      |
| 2017      | 6,835,172   | 6,219,423  | 13,054,595   | 1,929,799       | 1,890,531  | 2,673,710  | 0     | 19,548,635      |
| 2018      | 6,804,426   | 6,800,248  | 13,604,674   | 1,964,197       | 1,978,529  | 2,571,894  | 0     | 20,119,295      |
| 2019      | 6,667,783   | 6,552,473  | 13,220,255   | 1,917,069       | 2,029,844  | 2,332,131  | 0     | 19,499,300      |
| 2020      | 6,642,171   | 6,367,834  | 13,010,005   | 1,884,692       | 1,947,886  | 2,233,345  | 0     | 19,075,927      |
| 2021      | 6,179,659   | 4,859,415  | 11,039,074   | 1,846,509       | 1,815,161  | 2,059,607  | 0     | 16,760,351      |
| 2022      | 5,457,570   | 4,702,782  | 10,160,352   | 1,802,282       | 1,668,274  | 1,895,121  | 0     | 15,526,029      |
| 2023      | 4,964,385   | 4,498,562  | 9,462,947    | 1,501,735       | 1,588,489  | 1,725,923  | 0     | 14,279,095      |
| 2024      | 4,807,115   | 4,355,621  | 9,162,736    | 1,466,483       | 1,539,819  | 1,670,818  | 0     | 13,839,855      |
| 2025      | 4,537,881   | 4,173,619  | 8,711,500    | 1,425,806       | 1,434,005  | 1,537,394  | 0     | 13,108,705      |
| 2026      | 4,249,613   | 3,972,461  | 8,222,073    | 1,389,904       | 1,322,085  | 1,435,491  | 0     | 12,369,554      |
| 2027      | 3,933,907   | 3,724,034  | 7,657,941    | 1,158,345       | 1,217,190  | 1,327,181  | 0     | 11,360,657      |
| 2028      | 3,275,182   | 2,945,080  | 6,220,262    | 1,119,874       | 904,129    | 1,281,425  | 0     | 9,525,691       |
| 2029      | 3,155,048   | 2,845,265  | 6,000,313    | 1,081,397       | 871,991    | 1,235,662  | 0     | 9,189,362       |
| 2030      | 2,730,356   | 2,727,245  | 5,457,601    | 1,042,920       | 687,170    | 1,011,647  | 0     | 8,199,338       |
| 2031      | 2,543,742   | 2,328,325  | 4,872,067    | 999,441         | 632,566    | 968,015    | 0     | 7,472,088       |
| 2032      | 2,447,998   | 2,241,856  | 4,689,854    | 961,164         | 578,629    | 932,050    | 0     | 7,161,697       |
| 2033      | 2,138,820   | 2,155,387  | 4,294,207    | 922,887         | 529,591    | 720,998    | 0     | 6,467,683       |
| 2034      | 2,050,333   | 2,068,916  | 4,119,249    | 884,615         | 171,638    | 690,634    | 0     | 5,866,136       |
| 2035      | 848,487     | 1,907,347  | 2,755,834    | 732,994         | 89,038     | 463,519    | 0     | 4,041,385       |
| 2036      | 634,033     | 1,224,445  | 1,858,478    | 117,600         | 0          | 0          | 0     | 1,976,078       |
| 2037      | 396,971     | 520,042    | 917,013      | 52,375          | 0          | 0          | 0     | 969,388         |
| 2038      | 287,284     | 26,505     | 313,789      | 0               | 0          | 0          | 0     | 313,789         |
| 2039      | 138,741     | 0          | 138,741      | 0               | 0          | 0          | 0     | 138,741         |
| 2040      | 0           | 0          | 0            | 0               | 0          | 0          | 0     | 0               |
| Totals    | 102,005,729 | 90,732,081 | 192,737,810  | 29,553,421      | 28,569,100 | 35,422,916 | 0     | 286,283,245     |

## Capital Improvements Program - FY2015-2020

### Principal Payments - Existing, Authorized & Proposed

| Fiscal Yr     | City Depts        | School            | Total              |                   | Water             | Sewer             | DBIDA    | Total City Debt    |
|---------------|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|----------|--------------------|
|               |                   |                   | General Fund       | Special Revenue   |                   |                   |          |                    |
| 2014          | 3,966,420         | 2,400,691         | 6,367,110          | 315,000           | 1,108,458         | 1,073,266         | 0        | 8,863,834          |
| 2015          | 4,812,475         | 2,432,000         | 7,244,476          | 438,338           | 1,338,894         | 1,422,916         | 0        | 10,444,624         |
| 2016          | 4,883,019         | 2,907,032         | 7,790,051          | 1,030,838         | 1,403,079         | 1,844,816         | 0        | 12,068,784         |
| 2017          | 4,515,028         | 3,354,168         | 7,869,196          | 1,105,838         | 1,310,590         | 1,760,266         | 0        | 12,045,890         |
| 2018          | 4,542,334         | 3,784,951         | 8,327,285          | 1,165,838         | 1,312,213         | 1,726,416         | 0        | 12,531,752         |
| 2019          | 4,493,373         | 3,641,506         | 8,134,880          | 1,170,838         | 1,412,531         | 1,555,066         | 0        | 12,273,314         |
| 2020          | 4,559,278         | 3,564,452         | 8,123,730          | 1,190,838         | 1,386,024         | 1,519,766         | 0        | 12,220,358         |
| 2021          | 4,288,949         | 3,103,413         | 7,392,362          | 1,205,838         | 1,308,616         | 1,408,666         | 0        | 11,315,481         |
| 2022          | 3,751,116         | 3,084,413         | 6,835,529          | 1,215,838         | 1,215,075         | 1,303,666         | 0        | 10,570,108         |
| 2023          | 3,426,016         | 3,019,513         | 6,445,529          | 970,838           | 1,186,361         | 1,191,750         | 0        | 9,794,478          |
| 2024          | 3,426,016         | 3,014,513         | 6,440,529          | 980,838           | 1,188,420         | 1,191,750         | 0        | 9,801,537          |
| 2025          | 3,312,316         | 2,970,213         | 6,282,529          | 985,838           | 1,133,181         | 1,111,750         | 0        | 9,513,298          |
| 2026          | 3,177,116         | 2,905,413         | 6,082,529          | 995,838           | 1,069,547         | 1,061,750         | 0        | 9,209,664          |
| 2027          | 3,007,116         | 2,790,413         | 5,797,529          | 810,838           | 1,010,381         | 1,001,750         | 0        | 8,620,498          |
| 2028          | 2,487,116         | 2,140,413         | 4,627,529          | 810,838           | 740,478           | 1,001,750         | 0        | 7,180,595          |
| 2029          | 2,482,121         | 2,140,413         | 4,622,534          | 810,838           | 739,513           | 1,001,750         | 0        | 7,174,635          |
| 2030          | 2,163,783         | 2,120,413         | 4,284,196          | 810,838           | 585,839           | 821,750           | 0        | 6,502,623          |
| 2031          | 2,076,283         | 1,820,413         | 3,896,696          | 805,838           | 555,513           | 814,250           | 0        | 6,072,297          |
| 2032          | 2,076,288         | 1,820,413         | 3,896,701          | 805,838           | 524,709           | 814,250           | 0        | 6,041,498          |
| 2033          | 1,862,950         | 1,820,413         | 3,683,363          | 805,838           | 497,610           | 639,250           | 0        | 5,626,061          |
| 2034          | 1,862,954         | 1,820,413         | 3,683,367          | 805,843           | 160,000           | 639,250           | 0        | 5,288,460          |
| 2035          | 749,600           | 1,745,313         | 2,494,913          | 692,500           | 85,000            | 442,500           | 0        | 3,714,913          |
| 2036          | 570,750           | 1,145,313         | 1,716,063          | 110,000           | 0                 | 0                 | 0        | 1,826,063          |
| 2037          | 360,800           | 495,313           | 856,113            | 50,000            | 0                 | 0                 | 0        | 906,113            |
| 2038          | 268,250           | 25,303            | 293,553            | 0                 | 0                 | 0                 | 0        | 293,553            |
| 2039          | 132,450           | 0                 | 132,450            | 0                 | 0                 | 0                 | 0        | 132,450            |
| 2040          | 0                 | 0                 | 0                  | 0                 | 0                 | 0                 | 0        | 0                  |
| <b>Totals</b> | <b>73,253,918</b> | <b>60,066,824</b> | <b>133,320,743</b> | <b>20,091,765</b> | <b>21,272,031</b> | <b>25,348,341</b> | <b>0</b> | <b>200,032,880</b> |

### State Aid to Existing Debt Service

| Fiscal Yr     | City Depts | School           | Total            |                 | Water    | Sewer          | DBIDA    | Total City Debt  |
|---------------|------------|------------------|------------------|-----------------|----------|----------------|----------|------------------|
|               |            |                  | General Fund     | Special Revenue |          |                |          |                  |
| 2014          | 0          | 708,750          | 708,750          | 0               | 0        | 21,596         | 0        | 730,346          |
| 2015          | 0          | 686,269          | 686,269          | 0               | 0        | 21,027         | 0        | 707,296          |
| 2016          | 0          | 674,819          | 674,819          | 0               | 0        | 20,383         | 0        | 695,202          |
| 2017          | 0          | 662,125          | 662,125          | 0               | 0        | 18,374         | 0        | 680,499          |
| 2018          | 0          | 635,425          | 635,425          | 0               | 0        | 17,826         | 0        | 653,251          |
| 2019          | 0          | 592,016          | 592,016          | 0               | 0        | 14,218         | 0        | 606,234          |
| 2020          | 0          | 539,990          | 539,990          | 0               | 0        | 13,603         | 0        | 553,593          |
| 2021          | 0          | 402,614          | 402,614          | 0               | 0        | 13,166         | 0        | 415,780          |
| 2022          | 0          | 402,014          | 402,014          | 0               | 0        | 11,768         | 0        | 413,782          |
| 2023          | 0          | 402,014          | 402,014          | 0               | 0        | 11,368         | 0        | 413,382          |
| 2024          | 0          | 365,036          | 365,036          | 0               | 0        | 10,963         | 0        | 375,999          |
| 2025          | 0          | 365,036          | 365,036          | 0               | 0        | 10,559         | 0        | 375,595          |
| 2026          | 0          | 344,469          | 344,469          | 0               | 0        | 10,148         | 0        | 354,617          |
| 2027          | 0          | 291,369          | 291,369          | 0               | 0        | 0              | 0        | 291,369          |
| 2028          | 0          | 212,925          | 212,925          | 0               | 0        | 0              | 0        | 212,925          |
| 2029          | 0          | 103,500          | 103,500          | 0               | 0        | 0              | 0        | 103,500          |
| 2030          | 0          | 103,500          | 103,500          | 0               | 0        | 0              | 0        | 103,500          |
| 2031          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| 2032          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| 2033          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| 2034          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| 2035          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| 2036          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| 2037          | 0          | 0                | 0                | 0               | 0        | 0              | 0        | 0                |
| <b>Totals</b> | <b>0</b>   | <b>7,491,870</b> | <b>7,491,870</b> | <b>0</b>        | <b>0</b> | <b>194,999</b> | <b>0</b> | <b>7,686,869</b> |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - 15 Year**

| City Departments |      |      |      |         |      |      |                      |                      |          | End of FY           |  |  | Rate |
|------------------|------|------|------|---------|------|------|----------------------|----------------------|----------|---------------------|--|--|------|
| Fiscal Yr        | Yr 1 | Yr 2 | Yr 3 | Yr 4    | Yr 5 | Yr 6 | 0 Total City Depts   | Princ Bal City Depts | Interest | Total DS City Depts |  |  |      |
| 2014             |      |      |      | 500,000 |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2015             | 0    |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2016             | 0    | 0    |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2017             | 0    | 0    | 0    |         |      |      | 0                    | 500,000              | 11,250   | 11,250              |  |  |      |
| 2018             | 0    | 0    | 0    | 33,333  |      |      | 33,333               | 466,667              | 22,500   | 55,833              |  |  |      |
| 2019             | 0    | 0    | 0    | 33,333  | 0    |      | 33,333               | 433,334              | 21,000   | 54,333              |  |  |      |
| 2020             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 400,001              | 19,500   | 52,833              |  |  |      |
| 2021             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 366,668              | 18,000   | 51,333              |  |  |      |
| 2022             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 333,335              | 16,500   | 49,833              |  |  |      |
| 2023             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 300,002              | 15,000   | 48,333              |  |  |      |
| 2024             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 266,669              | 13,500   | 46,833              |  |  |      |
| 2025             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 233,336              | 12,000   | 45,333              |  |  |      |
| 2026             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 200,003              | 10,500   | 43,833              |  |  |      |
| 2027             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 166,670              | 9,000    | 42,333              |  |  |      |
| 2028             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 133,337              | 7,500    | 40,833              |  |  |      |
| 2029             | 0    | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 100,004              | 6,000    | 39,333              |  |  |      |
| 2030             |      | 0    | 0    | 33,333  | 0    | 0    | 33,333               | 66,671               | 4,500    | 37,833              |  |  |      |
| 2031             |      |      | 0    | 33,333  | 0    | 0    | 33,333               | 33,338               | 3,000    | 36,333              |  |  |      |
| 2032             |      |      |      | 33,338  | 0    | 0    | 33,338               | 0                    | 1,500    | 34,838              |  |  |      |
| 2033             |      |      |      |         |      | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2034             |      |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2035             |      |      |      |         |      |      |                      | 0                    | 0        | 0                   |  |  |      |
| 2036             |      |      |      |         |      |      |                      | 0                    | 0        | 0                   |  |  |      |
| 2037             |      |      |      |         |      |      |                      | 0                    | 0        | 0                   |  |  |      |
| 2038             |      |      |      |         |      |      |                      | 0                    | 0        | 0                   |  |  |      |
| 2039             |      |      |      |         |      |      |                      | 0                    | 0        | 0                   |  |  |      |
| Totals           | 0    | 0    | 0    | 500,000 | 0    | 0    | 500,000              |                      | 191,250  | 691,250             |  |  |      |
| Var              | 0    | 0    | 0    | 0       | 0    | 0    | 0                    |                      |          |                     |  |  |      |
| School           |      |      |      |         |      |      |                      |                      |          | End of FY           |  |  | Rate |
| Fiscal Yr        | Yr 1 | Yr 2 | Yr 3 | Yr 4    | Yr 5 | Yr 6 | 0 Total Princ School | Princ Bal School     | Interest | Total DS School     |  |  |      |
| 2014             |      |      |      | 0       |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2015             | 0    |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2016             | 0    | 0    |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2017             | 0    | 0    | 0    |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2018             | 0    | 0    | 0    | 0       |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2019             | 0    | 0    | 0    | 0       | 0    |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2020             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2021             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2022             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2023             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2024             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2025             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2026             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2027             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2028             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2029             | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2030             |      | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2031             |      |      | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2032             |      |      |      | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2033             |      |      |      |         | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2034             |      |      |      |         |      | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2035             |      |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2036             |      |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2037             |      |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2038             |      |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| 2039             |      |      |      |         |      |      | 0                    | 0                    | 0        | 0                   |  |  |      |
| Totals           | 0    | 0    | 0    | 0       | 0    | 0    | 0                    | 0                    | 0        | 0                   |  |  |      |
| Var              | 0    | 0    | 0    | 0       | 0    | 0    | 500,000 Tot GF       |                      |          |                     |  |  |      |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - 15 Year**

| <b>Water</b> |                   |           |                 |           |                   |           |                  |                    |           |                   |        |
|--------------|-------------------|-----------|-----------------|-----------|-------------------|-----------|------------------|--------------------|-----------|-------------------|--------|
| Fiscal Yr    | 850,000<br>Yr 1   | 0<br>Yr 2 | 300,000<br>Yr 3 | 0<br>Yr 4 | 3,000,000<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Water | Princ Bal<br>Water | Interest  | Total DS<br>Water |        |
| 2014         |                   |           |                 |           |                   |           |                  | 0                  | 850,000   | 19,125            | 19,125 |
| 2015         | 56,667            |           |                 |           |                   |           | 56,667           | 793,333            | 38,250    | 94,917            |        |
| 2016         | 56,667            | 0         |                 |           |                   |           | 56,667           | 1,036,666          | 42,450    | 99,117            |        |
| 2017         | 56,667            | 0         | 20,000          |           |                   |           | 76,667           | 959,999            | 46,650    | 123,317           |        |
| 2018         | 56,667            | 0         | 20,000          | 0         |                   |           | 76,667           | 3,883,332          | 178,200   | 254,867           |        |
| 2019         | 56,667            | 0         | 20,000          | 0         | 200,000           |           | 276,667          | 3,606,665          | 174,750   | 451,417           |        |
| 2020         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 3,329,998          | 162,300   | 438,967           |        |
| 2021         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 3,053,331          | 149,850   | 426,517           |        |
| 2022         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 2,776,664          | 137,400   | 414,067           |        |
| 2023         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 2,499,997          | 124,950   | 401,617           |        |
| 2024         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 2,223,330          | 112,500   | 389,167           |        |
| 2025         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 1,946,663          | 100,050   | 376,717           |        |
| 2026         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 1,669,996          | 87,600    | 364,267           |        |
| 2027         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 1,393,329          | 75,150    | 351,817           |        |
| 2028         | 56,667            | 0         | 20,000          | 0         | 200,000           | 0         | 276,667          | 1,116,662          | 62,700    | 339,367           |        |
| 2029         | 56,662            | 0         | 20,000          | 0         | 200,000           | 0         | 276,662          | 840,000            | 50,250    | 326,912           |        |
| 2030         |                   | 0         | 20,000          | 0         | 200,000           | 0         | 220,000          | 620,000            | 37,800    | 257,800           |        |
| 2031         |                   |           | 20,000          | 0         | 200,000           | 0         | 220,000          | 400,000            | 27,900    | 247,900           |        |
| 2032         |                   |           |                 | 0         | 200,000           | 0         | 200,000          | 200,000            | 18,000    | 218,000           |        |
| 2033         |                   |           |                 |           | 200,000           | 0         | 200,000          | 0                  | 9,000     | 209,000           |        |
| 2034         |                   |           |                 |           |                   | 0         | 0                | 0                  | 0         | 0                 |        |
| 2035         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2036         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2037         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2038         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2039         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| Totals       | 850,000           | 0         | 300,000         | 0         | 3,000,000         | 0         | 4,150,000        |                    | 1,654,875 | 5,804,875         |        |
| Var          | 0                 | 0         | 0               | 0         | 0                 | 0         |                  |                    |           |                   |        |
| <b>Sewer</b> |                   |           |                 |           |                   |           |                  |                    |           |                   |        |
| Fiscal Yr    | 1,500,000<br>Yr 1 | 0<br>Yr 2 | 0<br>Yr 3       | 0<br>Yr 4 | 0<br>Yr 5         | 0<br>Yr 6 | 0 Total<br>Sewer | Princ Bal<br>Sewer | Interest  | Total DS<br>Sewer |        |
| 2014         |                   |           |                 |           |                   |           |                  | 0                  | 1,500,000 | 33,750            | 33,750 |
| 2015         | 100,000           |           |                 |           |                   |           | 100,000          | 1,400,000          | 67,500    | 167,500           |        |
| 2016         | 100,000           | 0         |                 |           |                   |           | 100,000          | 1,300,000          | 63,000    | 163,000           |        |
| 2017         | 100,000           | 0         | 0               |           |                   |           | 100,000          | 1,200,000          | 58,500    | 158,500           |        |
| 2018         | 100,000           | 0         | 0               | 0         |                   |           | 100,000          | 1,100,000          | 54,000    | 154,000           |        |
| 2019         | 100,000           | 0         | 0               | 0         | 0                 |           | 100,000          | 1,000,000          | 49,500    | 149,500           |        |
| 2020         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 900,000            | 45,000    | 145,000           |        |
| 2021         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 800,000            | 40,500    | 140,500           |        |
| 2022         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 700,000            | 36,000    | 136,000           |        |
| 2023         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 600,000            | 31,500    | 131,500           |        |
| 2024         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 500,000            | 27,000    | 127,000           |        |
| 2025         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 400,000            | 22,500    | 122,500           |        |
| 2026         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 300,000            | 18,000    | 118,000           |        |
| 2027         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 200,000            | 13,500    | 113,500           |        |
| 2028         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 100,000            | 9,000     | 109,000           |        |
| 2029         | 100,000           | 0         | 0               | 0         | 0                 | 0         | 100,000          | 0                  | 4,500     | 104,500           |        |
| 2030         |                   | 0         | 0               | 0         | 0                 | 0         | 0                | 0                  | 0         | 0                 |        |
| 2031         |                   |           | 0               | 0         | 0                 | 0         | 0                | 0                  | 0         | 0                 |        |
| 2032         |                   |           |                 | 0         | 0                 | 0         | 0                | 0                  | 0         | 0                 |        |
| 2033         |                   |           |                 |           | 0                 | 0         | 0                | 0                  | 0         | 0                 |        |
| 2034         |                   |           |                 |           |                   | 0         | 0                | 0                  | 0         | 0                 |        |
| 2035         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2036         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2037         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2038         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| 2039         |                   |           |                 |           |                   |           | 0                | 0                  | 0         | 0                 |        |
| Totals       | 1,500,000         | 0         | 0               | 0         | 0                 | 0         | 1,500,000        |                    | 573,750   | 2,073,750         |        |
| Var          | 0                 | 0         | 0               | 0         | 0                 | 0         |                  |                    |           |                   |        |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - 20 Year**

| City Departments |                  |                   |                   |                  |                  |                  |                   | End of FY  |                   |                   | Rate |
|------------------|------------------|-------------------|-------------------|------------------|------------------|------------------|-------------------|------------|-------------------|-------------------|------|
| Fiscal Yr        | 3,685,000        | 3,577,000         | 4,199,000         | 1,851,000        | 2,716,000        | 2,649,000        | Total             | Princ Bal  | Interest          | Total DS          |      |
|                  | Yr 1             | Yr 2              | Yr 3              | Yr 4             | Yr 5             | Yr 6             | City Depts        | City Depts |                   | City Depts        |      |
| 2014             |                  |                   |                   |                  |                  |                  | 0                 | 3,685,000  | 87,519            | 87,519            |      |
| 2015             | 184,250          |                   |                   |                  |                  |                  | 184,250           | 7,077,750  | 259,992           | 444,242           |      |
| 2016             | 184,250          | 178,850           |                   |                  |                  |                  | 363,100           | 10,913,650 | 435,921           | 799,021           |      |
| 2017             | 184,250          | 178,850           | 209,950           |                  |                  |                  | 573,050           | 12,191,600 | 562,361           | 1,135,411         |      |
| 2018             | 184,250          | 178,850           | 209,950           | 92,550           |                  |                  | 665,600           | 14,242,000 | 643,607           | 1,309,207         |      |
| 2019             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          |                  | 801,400           | 16,089,600 | 707,951           | 1,509,351         |      |
| 2020             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 15,155,750 | 764,257           | 1,698,107         |      |
| 2021             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 14,221,900 | 719,898           | 1,653,748         |      |
| 2022             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 13,288,050 | 675,540           | 1,609,390         |      |
| 2023             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 12,354,200 | 631,183           | 1,565,033         |      |
| 2024             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 11,420,350 | 586,826           | 1,520,676         |      |
| 2025             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 10,486,500 | 542,468           | 1,476,318         |      |
| 2026             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 9,552,650  | 498,110           | 1,431,960         |      |
| 2027             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 8,618,800  | 453,750           | 1,387,600         |      |
| 2028             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 7,684,950  | 409,394           | 1,343,244         |      |
| 2029             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 6,751,100  | 365,035           | 1,298,885         |      |
| 2030             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 5,817,250  | 320,677           | 1,254,527         |      |
| 2031             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 4,883,400  | 276,320           | 1,210,170         |      |
| 2032             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 3,949,550  | 231,963           | 1,165,813         |      |
| 2033             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 3,015,700  | 187,605           | 1,121,455         |      |
| 2034             | 184,250          | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 933,850           | 2,081,850  | 143,247           | 1,077,097         |      |
| 2035             |                  | 178,850           | 209,950           | 92,550           | 135,800          | 132,450          | 749,600           | 1,332,250  | 98,887            | 848,487           |      |
| 2036             |                  |                   | 209,950           | 92,550           | 135,800          | 132,450          | 570,750           | 761,500    | 63,283            | 634,033           |      |
| 2037             |                  |                   |                   | 92,550           | 135,800          | 132,450          | 360,800           | 400,700    | 36,171            | 396,971           |      |
| 2038             |                  |                   |                   |                  | 135,800          | 132,450          | 268,250           | 132,450    | 19,034            | 287,284           |      |
| 2039             |                  |                   |                   |                  |                  | 132,450          | 132,450           | 0          | 6,291             | 138,741           |      |
| <b>Totals</b>    | <b>3,685,000</b> | <b>3,577,000</b>  | <b>4,199,000</b>  | <b>1,851,000</b> | <b>2,716,000</b> | <b>2,649,000</b> | <b>18,677,000</b> |            | <b>9,727,289</b>  | <b>28,404,289</b> |      |
| Var              | 0                | 0                 | 0                 | 0                | 0                | 0                | 0                 |            |                   |                   |      |
| <b>School</b>    |                  |                   |                   |                  |                  |                  |                   |            |                   |                   |      |
| Fiscal Yr        | 1,502,000        | 12,000,000        | 13,000,000        | 9,400,000        | 506,250          |                  | 0 Total Princ     | Princ Bal  | Interest          | Total DS          |      |
|                  | Yr 1             | Yr 2              | Yr 3              | Yr 4             | Yr 5             | Yr 6             | School            | School     |                   | School            |      |
| 2014             |                  |                   |                   |                  |                  |                  | 0                 | 1,502,000  | 35,673            | 35,673            |      |
| 2015             | 75,100           |                   |                   |                  |                  |                  | 75,100            | 13,426,900 | 356,345           | 431,445           |      |
| 2016             | 75,100           | 600,000           |                   |                  |                  |                  | 675,100           | 25,751,800 | 946,528           | 1,621,628         |      |
| 2017             | 75,100           | 600,000           | 650,000           |                  |                  |                  | 1,325,100         | 33,826,700 | 1,446,461         | 2,771,561         |      |
| 2018             | 75,100           | 600,000           | 650,000           | 470,000          |                  |                  | 1,795,100         | 32,537,850 | 1,618,792         | 3,413,892         |      |
| 2019             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           |                  | 1,820,413         | 30,717,437 | 1,545,548         | 3,365,961         |      |
| 2020             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 28,897,024 | 1,459,079         | 3,279,492         |      |
| 2021             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 27,076,611 | 1,372,609         | 3,193,022         |      |
| 2022             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 25,256,198 | 1,286,139         | 3,106,552         |      |
| 2023             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 23,435,785 | 1,199,669         | 3,020,082         |      |
| 2024             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 21,615,372 | 1,113,200         | 2,933,613         |      |
| 2025             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 19,794,959 | 1,026,731         | 2,847,144         |      |
| 2026             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 17,974,546 | 940,260           | 2,760,673         |      |
| 2027             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 16,154,133 | 853,791           | 2,674,204         |      |
| 2028             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 14,333,720 | 767,322           | 2,587,735         |      |
| 2029             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 12,513,307 | 680,852           | 2,501,265         |      |
| 2030             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 10,692,894 | 594,382           | 2,414,795         |      |
| 2031             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 8,872,481  | 507,912           | 2,328,325         |      |
| 2032             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 7,052,068  | 421,443           | 2,241,856         |      |
| 2033             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 5,231,655  | 334,974           | 2,155,387         |      |
| 2034             | 75,100           | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,820,413         | 3,411,242  | 248,503           | 2,068,916         |      |
| 2035             |                  | 600,000           | 650,000           | 470,000          | 25,313           | 0                | 1,745,313         | 1,665,929  | 162,034           | 1,907,347         |      |
| 2036             |                  |                   | 650,000           | 470,000          | 25,313           | 0                | 1,145,313         | 520,616    | 79,132            | 1,224,445         |      |
| 2037             |                  |                   |                   | 470,000          | 25,313           | 0                | 495,313           | 25,303     | 24,729            | 520,042           |      |
| 2038             |                  |                   |                   |                  | 25,303           | 0                | 25,303            | 0          | 1,202             | 26,505            |      |
| 2039             |                  |                   |                   |                  |                  | 0                | 0                 | 0          | 0                 | 0                 |      |
| <b>Totals</b>    | <b>1,502,000</b> | <b>12,000,000</b> | <b>13,000,000</b> | <b>9,400,000</b> | <b>506,250</b>   | <b>0</b>         | <b>36,408,250</b> |            | <b>19,023,309</b> | <b>55,431,559</b> |      |
| Var              | 0                | 0                 | 0                 | 0                | 0                | 0                | 55,085,250        | Tot GF     |                   |                   |      |

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| <b>Water</b> |                   |                   |           |           |           |           |                  |                    |           |                   |           |
|--------------|-------------------|-------------------|-----------|-----------|-----------|-----------|------------------|--------------------|-----------|-------------------|-----------|
| Fiscal Yr    | 1,500,000<br>Yr 1 | 1,500,000<br>Yr 2 | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Water | Princ Bal<br>Water | Interest  | Total DS<br>Water |           |
| 2014         |                   |                   |           |           |           |           |                  | 0                  | 1,500,000 | 35,625            | 35,625    |
| 2015         | 75,000            |                   |           |           |           |           |                  | 75,000             | 2,925,000 | 106,875           | 181,875   |
| 2016         | 75,000            | 75,000            |           |           |           |           |                  | 150,000            | 2,775,000 | 138,938           | 288,938   |
| 2017         | 75,000            | 75,000            | 0         |           |           |           |                  | 150,000            | 2,625,000 | 131,813           | 281,813   |
| 2018         | 75,000            | 75,000            | 0         | 0         |           |           |                  | 150,000            | 2,475,000 | 124,688           | 274,688   |
| 2019         | 75,000            | 75,000            | 0         | 0         | 0         |           |                  | 150,000            | 2,325,000 | 117,563           | 267,563   |
| 2020         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 2,175,000 | 110,438           | 260,438   |
| 2021         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 2,025,000 | 103,313           | 253,313   |
| 2022         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 1,875,000 | 96,188            | 246,188   |
| 2023         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 1,725,000 | 89,063            | 239,063   |
| 2024         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 1,575,000 | 81,938            | 231,938   |
| 2025         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 1,425,000 | 74,813            | 224,813   |
| 2026         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 1,275,000 | 67,688            | 217,688   |
| 2027         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 1,125,000 | 60,563            | 210,563   |
| 2028         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 975,000   | 53,438            | 203,438   |
| 2029         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 825,000   | 46,313            | 196,313   |
| 2030         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 675,000   | 39,188            | 189,188   |
| 2031         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 525,000   | 32,063            | 182,063   |
| 2032         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 375,000   | 24,938            | 174,938   |
| 2033         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 225,000   | 17,813            | 167,813   |
| 2034         | 75,000            | 75,000            | 0         | 0         | 0         | 0         |                  | 150,000            | 75,000    | 10,688            | 160,688   |
| 2035         |                   | 75,000            | 0         | 0         | 0         | 0         |                  | 75,000             | 0         | 3,563             | 78,563    |
| 2036         |                   |                   | 0         | 0         | 0         | 0         |                  | 0                  | 0         | 0                 | 0         |
| 2037         |                   |                   |           | 0         | 0         | 0         |                  | 0                  | 0         | 0                 | 0         |
| 2038         |                   |                   |           |           | 0         | 0         |                  | 0                  | 0         | 0                 | 0         |
| 2039         |                   |                   |           |           |           | 0         |                  | 0                  | 0         | 0                 | 0         |
| Totals       | 1,500,000         | 1,500,000         | 0         | 0         | 0         | 0         | 0                | 3,000,000          |           | 1,567,510         | 4,567,510 |
| Var          | 0                 | 0                 | 0         | 0         | 0         | 0         | 0                |                    |           |                   |           |
| <b>Sewer</b> |                   |                   |           |           |           |           |                  |                    |           |                   |           |
| Fiscal Yr    | 0<br>Yr 1         | 350,000<br>Yr 2   | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Sewer | Princ Bal<br>Sewer | Interest  | Total DS<br>Sewer |           |
| 2014         |                   |                   |           |           |           |           |                  | 0                  | 0         | 0                 | 0         |
| 2015         | 0                 |                   |           |           |           |           |                  | 0                  | 350,000   | 8,313             | 8,313     |
| 2016         | 0                 | 17,500            |           |           |           |           |                  | 17,500             | 332,500   | 16,625            | 34,125    |
| 2017         | 0                 | 17,500            | 0         |           |           |           |                  | 17,500             | 315,000   | 15,794            | 33,294    |
| 2018         | 0                 | 17,500            | 0         | 0         |           |           |                  | 17,500             | 297,500   | 14,963            | 32,463    |
| 2019         | 0                 | 17,500            | 0         | 0         | 0         |           |                  | 17,500             | 280,000   | 14,131            | 31,631    |
| 2020         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 262,500   | 13,300            | 30,800    |
| 2021         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 245,000   | 12,469            | 29,969    |
| 2022         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 227,500   | 11,638            | 29,138    |
| 2023         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 210,000   | 10,806            | 28,306    |
| 2024         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 192,500   | 9,975             | 27,475    |
| 2025         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 175,000   | 9,144             | 26,644    |
| 2026         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 157,500   | 8,313             | 25,813    |
| 2027         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 140,000   | 7,481             | 24,981    |
| 2028         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 122,500   | 6,650             | 24,150    |
| 2029         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 105,000   | 5,819             | 23,319    |
| 2030         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 87,500    | 4,988             | 22,488    |
| 2031         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 70,000    | 4,156             | 21,656    |
| 2032         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 52,500    | 3,325             | 20,825    |
| 2033         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 35,000    | 2,494             | 19,994    |
| 2034         | 0                 | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 17,500    | 1,663             | 19,163    |
| 2035         |                   | 17,500            | 0         | 0         | 0         | 0         |                  | 17,500             | 0         | 831               | 18,331    |
| 2036         |                   |                   | 0         | 0         | 0         | 0         |                  | 0                  | 0         | 0                 | 0         |
| 2037         |                   |                   |           | 0         | 0         | 0         |                  | 0                  | 0         | 0                 | 0         |
| 2038         |                   |                   |           |           | 0         | 0         |                  | 0                  | 0         | 0                 | 0         |
| 2039         |                   |                   |           |           |           | 0         |                  | 0                  | 0         | 0                 | 0         |
| Totals       | 0                 | 350,000           | 0         | 0         | 0         | 0         | 0                | 350,000            |           | 182,878           | 532,878   |
| Var          | 0                 | 0                 | 0         | 0         | 0         | 0         | 0                |                    |           |                   |           |

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| Other         |                   |                    |                   |                   |           |           |                   |                    |                  |                   |  |
|---------------|-------------------|--------------------|-------------------|-------------------|-----------|-----------|-------------------|--------------------|------------------|-------------------|--|
| Fiscal Yr     | 1,900,000<br>Yr 1 | 11,350,000<br>Yr 2 | 1,200,000<br>Yr 3 | 1,000,000<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Other  | Princ Bal<br>Other | Interest         | Total DS<br>Other |  |
| 2014          |                   |                    |                   |                   |           |           | 0                 | 1,900,000          | 45,125           | 45,125            |  |
| 2015          | 95,000            |                    |                   |                   |           |           | 95,000            | 13,155,000         | 359,813          | 454,813           |  |
| 2016          | 95,000            | 567,500            |                   |                   |           |           | 662,500           | 13,692,500         | 653,363          | 1,315,863         |  |
| 2017          | 95,000            | 567,500            | 60,000            |                   |           |           | 722,500           | 13,970,000         | 674,144          | 1,396,644         |  |
| 2018          | 95,000            | 567,500            | 60,000            | 50,000            |           |           | 772,500           | 13,197,500         | 663,576          | 1,436,076         |  |
| 2019          | 95,000            | 567,500            | 60,000            | 50,000            | 0         |           | 772,500           | 12,425,000         | 626,881          | 1,399,381         |  |
| 2020          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 11,652,500         | 590,188          | 1,362,688         |  |
| 2021          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 10,880,000         | 553,494          | 1,325,994         |  |
| 2022          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 10,107,500         | 516,801          | 1,289,301         |  |
| 2023          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 9,335,000          | 480,106          | 1,252,606         |  |
| 2024          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 8,562,500          | 443,413          | 1,215,913         |  |
| 2025          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 7,790,000          | 406,719          | 1,179,219         |  |
| 2026          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 7,017,500          | 370,026          | 1,142,526         |  |
| 2027          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 6,245,000          | 333,331          | 1,105,831         |  |
| 2028          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 5,472,500          | 296,638          | 1,069,138         |  |
| 2029          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 4,700,000          | 259,944          | 1,032,444         |  |
| 2030          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 3,927,500          | 223,251          | 995,751           |  |
| 2031          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 3,155,000          | 186,556          | 959,056           |  |
| 2032          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 2,382,500          | 149,863          | 922,363           |  |
| 2033          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 1,610,000          | 113,169          | 885,669           |  |
| 2034          | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500           | 837,500            | 76,476           | 848,976           |  |
| 2035          |                   | 567,500            | 60,000            | 50,000            | 0         | 0         | 677,500           | 160,000            | 39,781           | 717,281           |  |
| 2036          |                   |                    | 60,000            | 50,000            | 0         | 0         | 110,000           | 50,000             | 7,600            | 117,600           |  |
| 2037          |                   |                    |                   | 50,000            | 0         | 0         | 50,000            | 0                  | 2,375            | 52,375            |  |
| 2038          |                   |                    |                   |                   | 0         | 0         | 0                 | 0                  | 0                | 0                 |  |
| 2039          |                   |                    |                   |                   | 0         | 0         | 0                 | 0                  | 0                | 0                 |  |
| <b>Totals</b> | <b>1,900,000</b>  | <b>11,350,000</b>  | <b>1,200,000</b>  | <b>1,000,000</b>  | <b>0</b>  | <b>0</b>  | <b>15,450,000</b> |                    | <b>8,072,633</b> | <b>23,522,633</b> |  |
|               | 0                 | 0                  | 0                 | 0                 | 0         | 0         | 0                 |                    |                  |                   |  |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - All**

| City Departments |           |            |            |           |           |           |               | End of FY  |            |            | Rate |
|------------------|-----------|------------|------------|-----------|-----------|-----------|---------------|------------|------------|------------|------|
| Fiscal Yr        | 3,685,000 | 3,577,000  | 4,199,000  | 2,351,000 | 2,716,000 | 2,649,000 | Total         | Princ Bal  | Interest   | Total DS   |      |
|                  | Yr 1      | Yr 2       | Yr 3       | Yr 4      | Yr 5      | Yr 6      | City Depts    | City Depts |            | City Depts |      |
| 2014             |           |            |            |           |           |           | 0             | 3,685,000  | 87,519     | 87,519     |      |
| 2015             | 184,250   |            |            |           |           |           | 184,250       | 7,077,750  | 259,992    | 444,242    |      |
| 2016             | 184,250   | 178,850    |            |           |           |           | 363,100       | 10,913,650 | 435,921    | 799,021    |      |
| 2017             | 184,250   | 178,850    | 209,950    |           |           |           | 573,050       | 12,691,600 | 573,611    | 1,146,661  |      |
| 2018             | 184,250   | 178,850    | 209,950    | 125,883   |           |           | 698,933       | 14,708,667 | 666,107    | 1,365,040  |      |
| 2019             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   |           | 834,733       | 16,522,934 | 728,951    | 1,563,684  |      |
| 2020             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 15,555,751 | 783,757    | 1,750,940  |      |
| 2021             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 14,588,568 | 737,898    | 1,705,081  |      |
| 2022             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 13,621,385 | 692,040    | 1,659,223  |      |
| 2023             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 12,654,202 | 646,183    | 1,613,366  |      |
| 2024             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 11,687,019 | 600,326    | 1,567,509  |      |
| 2025             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 10,719,836 | 554,468    | 1,521,651  |      |
| 2026             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 9,752,653  | 508,610    | 1,475,793  |      |
| 2027             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 8,785,470  | 462,750    | 1,429,933  |      |
| 2028             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 7,818,287  | 416,894    | 1,384,077  |      |
| 2029             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 6,851,104  | 371,035    | 1,338,218  |      |
| 2030             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 5,883,921  | 325,177    | 1,292,360  |      |
| 2031             | 184,250   | 178,850    | 209,950    | 125,883   | 135,800   | 132,450   | 967,183       | 4,916,738  | 279,320    | 1,246,503  |      |
| 2032             | 184,250   | 178,850    | 209,950    | 125,888   | 135,800   | 132,450   | 967,188       | 3,949,550  | 233,463    | 1,200,651  |      |
| 2033             | 184,250   | 178,850    | 209,950    | 92,550    | 135,800   | 132,450   | 933,850       | 3,015,700  | 187,605    | 1,121,455  |      |
| 2034             | 184,250   | 178,850    | 209,950    | 92,550    | 135,800   | 132,450   | 933,850       | 2,081,850  | 143,247    | 1,077,097  |      |
| 2035             |           | 178,850    | 209,950    | 92,550    | 135,800   | 132,450   | 749,600       | 1,332,250  | 98,887     | 848,487    |      |
| 2036             |           |            | 209,950    | 92,550    | 135,800   | 132,450   | 570,750       | 761,500    | 63,283     | 634,033    |      |
| 2037             |           |            |            | 92,550    | 135,800   | 132,450   | 360,800       | 400,700    | 36,171     | 396,971    |      |
| 2038             |           |            |            |           | 135,800   | 132,450   | 268,250       | 132,450    | 19,034     | 287,284    |      |
| 2039             |           |            |            |           |           | 132,450   | 132,450       | 0          | 6,291      | 138,741    |      |
| Totals           | 3,685,000 | 3,577,000  | 4,199,000  | 2,351,000 | 2,716,000 | 2,649,000 | 19,177,000    |            | 9,918,539  | 29,095,539 |      |
| Var              | 0         | 0          | 0          | 0         | 0         | 0         | 0             |            |            |            |      |
| <b>School</b>    |           |            |            |           |           |           |               |            |            |            |      |
| Fiscal Yr        | 1,502,000 | 12,000,000 | 13,000,000 | 9,400,000 | 506,250   |           | 0 Total Princ | Princ Bal  | Interest   | Total DS   |      |
|                  | Yr 1      | Yr 2       | Yr 3       | Yr 4      | Yr 5      | Yr 6      | School        | School     |            | School     |      |
| 2014             |           |            |            |           |           |           | 0             | 1,502,000  | 35,673     | 35,673     |      |
| 2015             | 75,100    |            |            |           |           |           | 75,100        | 13,426,900 | 356,345    | 431,445    |      |
| 2016             | 75,100    | 600,000    |            |           |           |           | 675,100       | 25,751,800 | 946,528    | 1,621,628  |      |
| 2017             | 75,100    | 600,000    | 650,000    |           |           |           | 1,325,100     | 33,826,700 | 1,446,461  | 2,771,561  |      |
| 2018             | 75,100    | 600,000    | 650,000    | 470,000   |           |           | 1,795,100     | 32,537,850 | 1,618,792  | 3,413,892  |      |
| 2019             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    |           | 1,820,413     | 30,717,437 | 1,545,548  | 3,365,961  |      |
| 2020             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 28,897,024 | 1,459,079  | 3,279,492  |      |
| 2021             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 27,076,611 | 1,372,609  | 3,193,022  |      |
| 2022             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 25,256,198 | 1,286,139  | 3,106,552  |      |
| 2023             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 23,435,785 | 1,199,669  | 3,020,082  |      |
| 2024             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 21,615,372 | 1,113,200  | 2,933,613  |      |
| 2025             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 19,794,959 | 1,026,731  | 2,847,144  |      |
| 2026             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 17,974,546 | 940,260    | 2,760,673  |      |
| 2027             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 16,154,133 | 853,791    | 2,674,204  |      |
| 2028             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 14,333,720 | 767,322    | 2,587,735  |      |
| 2029             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 12,513,307 | 680,852    | 2,501,265  |      |
| 2030             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 10,692,894 | 594,382    | 2,414,795  |      |
| 2031             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 8,872,481  | 507,912    | 2,328,325  |      |
| 2032             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 7,052,068  | 421,443    | 2,241,856  |      |
| 2033             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 5,231,655  | 334,974    | 2,155,387  |      |
| 2034             | 75,100    | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,820,413     | 3,411,242  | 248,503    | 2,068,916  |      |
| 2035             |           | 600,000    | 650,000    | 470,000   | 25,313    | 0         | 1,745,313     | 1,665,929  | 162,034    | 1,907,347  |      |
| 2036             |           |            | 650,000    | 470,000   | 25,313    | 0         | 1,145,313     | 520,616    | 79,132     | 1,224,445  |      |
| 2037             |           |            |            | 470,000   | 25,313    | 0         | 495,313       | 25,303     | 24,729     | 520,042    |      |
| 2038             |           |            |            |           | 25,303    | 0         | 25,303        | 0          | 1,202      | 26,505     |      |
| 2039             |           |            |            |           |           | 0         | 0             | 0          | 0          | 0          |      |
| Totals           | 1,502,000 | 12,000,000 | 13,000,000 | 9,400,000 | 506,250   | 0         | 36,408,250    |            | 19,023,309 | 55,431,559 |      |
| Var              | 0         | 0          | 0          | 0         | 0         | 0         | 55,585,250    | Tot GF     |            |            |      |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - All**

| <b>Water</b>  |                   |                   |                 |           |                   |           |                  |                    |                  |                   |  |
|---------------|-------------------|-------------------|-----------------|-----------|-------------------|-----------|------------------|--------------------|------------------|-------------------|--|
| Fiscal Yr     | 2,350,000<br>Yr 1 | 1,500,000<br>Yr 2 | 300,000<br>Yr 3 | 0<br>Yr 4 | 3,000,000<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Water | Princ Bal<br>Water | Interest         | Total DS<br>Water |  |
| 2014          |                   |                   |                 |           |                   |           | 0                | 2,350,000          | 54,750           | 54,750            |  |
| 2015          | 131,667           |                   |                 |           |                   |           | 131,667          | 3,718,333          | 145,125          | 276,792           |  |
| 2016          | 131,667           | 75,000            |                 |           |                   |           | 206,667          | 3,811,666          | 181,388          | 388,055           |  |
| 2017          | 131,667           | 75,000            | 20,000          |           |                   |           | 226,667          | 3,584,999          | 178,463          | 405,130           |  |
| 2018          | 131,667           | 75,000            | 20,000          | 0         |                   |           | 226,667          | 6,358,332          | 302,888          | 529,555           |  |
| 2019          | 131,667           | 75,000            | 20,000          | 0         | 200,000           |           | 426,667          | 5,931,665          | 292,313          | 718,980           |  |
| 2020          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 5,504,998          | 272,738          | 699,405           |  |
| 2021          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 5,078,331          | 253,163          | 679,830           |  |
| 2022          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 4,651,664          | 233,588          | 660,255           |  |
| 2023          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 4,224,997          | 214,013          | 640,680           |  |
| 2024          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 3,798,330          | 194,438          | 621,105           |  |
| 2025          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 3,371,663          | 174,863          | 601,530           |  |
| 2026          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 2,944,996          | 155,288          | 581,955           |  |
| 2027          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 2,518,329          | 135,713          | 562,380           |  |
| 2028          | 131,667           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,667          | 2,091,662          | 116,138          | 542,805           |  |
| 2029          | 131,662           | 75,000            | 20,000          | 0         | 200,000           | 0         | 426,662          | 1,665,000          | 96,563           | 523,225           |  |
| 2030          | 75,000            | 75,000            | 20,000          | 0         | 200,000           | 0         | 370,000          | 1,295,000          | 76,988           | 446,988           |  |
| 2031          | 75,000            | 75,000            | 20,000          | 0         | 200,000           | 0         | 370,000          | 925,000            | 59,963           | 429,963           |  |
| 2032          | 75,000            | 75,000            | 0               | 0         | 200,000           | 0         | 350,000          | 575,000            | 42,938           | 392,938           |  |
| 2033          | 75,000            | 75,000            | 0               | 0         | 200,000           | 0         | 350,000          | 225,000            | 26,813           | 376,813           |  |
| 2034          | 75,000            | 75,000            | 0               | 0         | 0                 | 0         | 150,000          | 75,000             | 10,688           | 160,688           |  |
| 2035          |                   | 75,000            | 0               | 0         | 0                 | 0         | 75,000           | 0                  | 3,563            | 78,563            |  |
| 2036          |                   |                   | 0               | 0         | 0                 | 0         | 0                | 0                  | 0                | 0                 |  |
| 2037          |                   |                   |                 | 0         | 0                 | 0         | 0                | 0                  | 0                | 0                 |  |
| 2038          |                   |                   |                 |           | 0                 | 0         | 0                | 0                  | 0                | 0                 |  |
| 2039          |                   |                   |                 |           |                   | 0         | 0                | 0                  | 0                | 0                 |  |
| <b>Totals</b> | <b>2,350,000</b>  | <b>1,500,000</b>  | <b>300,000</b>  | <b>0</b>  | <b>3,000,000</b>  | <b>0</b>  | <b>7,150,000</b> |                    | <b>3,222,385</b> | <b>10,372,385</b> |  |
| <b>Var</b>    | <b>0</b>          | <b>0</b>          | <b>0</b>        | <b>0</b>  | <b>0</b>          | <b>0</b>  | <b>0</b>         |                    |                  |                   |  |
| <b>Sewer</b>  |                   |                   |                 |           |                   |           |                  |                    |                  |                   |  |
| Fiscal Yr     | 1,500,000<br>Yr 1 | 350,000<br>Yr 2   | 0<br>Yr 3       | 0<br>Yr 4 | 0<br>Yr 5         | 0<br>Yr 6 | 0 Total<br>Sewer | Princ Bal<br>Sewer | Interest         | Total DS<br>Sewer |  |
| 2014          |                   |                   |                 |           |                   |           | 0                | 1,500,000          | 33,750           | 33,750            |  |
| 2015          | 100,000           |                   |                 |           |                   |           | 100,000          | 1,750,000          | 75,813           | 175,813           |  |
| 2016          | 100,000           | 17,500            |                 |           |                   |           | 117,500          | 1,632,500          | 79,625           | 197,125           |  |
| 2017          | 100,000           | 17,500            | 0               |           |                   |           | 117,500          | 1,515,000          | 74,294           | 191,794           |  |
| 2018          | 100,000           | 17,500            | 0               | 0         |                   |           | 117,500          | 1,397,500          | 68,963           | 186,463           |  |
| 2019          | 100,000           | 17,500            | 0               | 0         | 0                 |           | 117,500          | 1,280,000          | 63,631           | 181,131           |  |
| 2020          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 1,162,500          | 58,300           | 175,800           |  |
| 2021          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 1,045,000          | 52,969           | 170,469           |  |
| 2022          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 927,500            | 47,638           | 165,138           |  |
| 2023          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 810,000            | 42,306           | 159,806           |  |
| 2024          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 692,500            | 36,975           | 154,475           |  |
| 2025          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 575,000            | 31,644           | 149,144           |  |
| 2026          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 457,500            | 26,313           | 143,813           |  |
| 2027          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 340,000            | 20,981           | 138,481           |  |
| 2028          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 222,500            | 15,650           | 133,150           |  |
| 2029          | 100,000           | 17,500            | 0               | 0         | 0                 | 0         | 117,500          | 105,000            | 10,319           | 127,819           |  |
| 2030          | 0                 | 17,500            | 0               | 0         | 0                 | 0         | 17,500           | 87,500             | 4,988            | 22,488            |  |
| 2031          | 0                 | 17,500            | 0               | 0         | 0                 | 0         | 17,500           | 70,000             | 4,156            | 21,656            |  |
| 2032          | 0                 | 17,500            | 0               | 0         | 0                 | 0         | 17,500           | 52,500             | 3,325            | 20,825            |  |
| 2033          | 0                 | 17,500            | 0               | 0         | 0                 | 0         | 17,500           | 35,000             | 2,494            | 19,994            |  |
| 2034          | 0                 | 17,500            | 0               | 0         | 0                 | 0         | 17,500           | 17,500             | 1,663            | 19,163            |  |
| 2035          |                   | 17,500            | 0               | 0         | 0                 | 0         | 17,500           | 0                  | 831              | 18,331            |  |
| 2036          |                   |                   | 0               | 0         | 0                 | 0         | 0                | 0                  | 0                | 0                 |  |
| 2037          |                   |                   |                 | 0         | 0                 | 0         | 0                | 0                  | 0                | 0                 |  |
| 2038          |                   |                   |                 |           | 0                 | 0         | 0                | 0                  | 0                | 0                 |  |
| 2039          |                   |                   |                 |           |                   | 0         | 0                | 0                  | 0                | 0                 |  |
| <b>Totals</b> | <b>1,500,000</b>  | <b>350,000</b>    | <b>0</b>        | <b>0</b>  | <b>0</b>          | <b>0</b>  | <b>1,850,000</b> |                    | <b>756,628</b>   | <b>2,606,628</b>  |  |
| <b>Var</b>    | <b>0</b>          | <b>0</b>          | <b>0</b>        | <b>0</b>  | <b>0</b>          | <b>0</b>  | <b>0</b>         |                    |                  |                   |  |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - All**

| Other     |                   |                    |                   |                   |           |           |                  |                    |           |                   |  |  |
|-----------|-------------------|--------------------|-------------------|-------------------|-----------|-----------|------------------|--------------------|-----------|-------------------|--|--|
| Fiscal Yr | 1,900,000<br>Yr 1 | 11,350,000<br>Yr 2 | 1,200,000<br>Yr 3 | 1,000,000<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Other | Princ Bal<br>Other | Interest  | Total DS<br>Other |  |  |
| 2014      |                   |                    |                   |                   |           |           | 0                | 1,900,000          | 45,125    | 45,125            |  |  |
| 2015      | 95,000            |                    |                   |                   |           |           | 95,000           | 13,155,000         | 359,813   | 454,813           |  |  |
| 2016      | 95,000            | 567,500            |                   |                   |           |           | 662,500          | 13,692,500         | 653,363   | 1,315,863         |  |  |
| 2017      | 95,000            | 567,500            | 60,000            |                   |           |           | 722,500          | 13,970,000         | 674,144   | 1,396,644         |  |  |
| 2018      | 95,000            | 567,500            | 60,000            | 50,000            |           |           | 772,500          | 13,197,500         | 663,576   | 1,436,076         |  |  |
| 2019      | 95,000            | 567,500            | 60,000            | 50,000            | 0         |           | 772,500          | 12,425,000         | 626,881   | 1,399,381         |  |  |
| 2020      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 11,652,500         | 590,188   | 1,362,688         |  |  |
| 2021      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 10,880,000         | 553,494   | 1,325,994         |  |  |
| 2022      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 10,107,500         | 516,801   | 1,289,301         |  |  |
| 2023      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 9,335,000          | 480,106   | 1,252,606         |  |  |
| 2024      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 8,562,500          | 443,413   | 1,215,913         |  |  |
| 2025      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 7,790,000          | 406,719   | 1,179,219         |  |  |
| 2026      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 7,017,500          | 370,026   | 1,142,526         |  |  |
| 2027      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 6,245,000          | 333,331   | 1,105,831         |  |  |
| 2028      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 5,472,500          | 296,638   | 1,069,138         |  |  |
| 2029      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 4,700,000          | 259,944   | 1,032,444         |  |  |
| 2030      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 3,927,500          | 223,251   | 995,751           |  |  |
| 2031      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 3,155,000          | 186,556   | 959,056           |  |  |
| 2032      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 2,382,500          | 149,863   | 922,363           |  |  |
| 2033      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 1,610,000          | 113,169   | 885,669           |  |  |
| 2034      | 95,000            | 567,500            | 60,000            | 50,000            | 0         | 0         | 772,500          | 837,500            | 76,476    | 848,976           |  |  |
| 2035      |                   | 567,500            | 60,000            | 50,000            | 0         | 0         | 677,500          | 160,000            | 39,781    | 717,281           |  |  |
| 2036      |                   |                    | 60,000            | 50,000            | 0         | 0         | 110,000          | 50,000             | 7,600     | 117,600           |  |  |
| 2037      |                   |                    |                   | 50,000            | 0         | 0         | 50,000           | 0                  | 2,375     | 52,375            |  |  |
| 2038      |                   |                    |                   |                   | 0         | 0         | 0                | 0                  | 0         | 0                 |  |  |
| 2039      |                   |                    |                   |                   | 0         | 0         | 0                | 0                  | 0         | 0                 |  |  |
| Totals    | 1,900,000         | 11,350,000         | 1,200,000         | 1,000,000         | 0         | 0         | 15,450,000       |                    | 8,072,633 | 23,522,633        |  |  |
|           | 0                 | 0                  | 0                 | 0                 | 0         | 0         | 0                |                    |           |                   |  |  |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - Authorized Projects 15 Year**

| City Departments |                |          |          |          |          |            |                |                    |                  | End of FY       |                 |                | Rate |
|------------------|----------------|----------|----------|----------|----------|------------|----------------|--------------------|------------------|-----------------|-----------------|----------------|------|
| Fiscal Yr        | 200,000        | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | Total Princ Bal | Interest        | Total DS       |      |
| Yr 1             | Yr 2           | Yr 3     | Yr 4     | Yr 5     | Yr 6     | City Depts | City Depts     | City Depts         | City Depts       | City Depts      | City Depts      | City Depts     |      |
| 2014             |                |          |          |          |          | 0          | 200,000        |                    |                  | 4,500           |                 | 4,500          |      |
| 2015             | 13,333         |          |          |          |          | 13,333     | 186,667        |                    |                  | 9,000           |                 | 22,333         |      |
| 2016             | 13,333         | 0        |          |          |          | 13,333     | 173,334        |                    |                  | 8,400           |                 | 21,733         |      |
| 2017             | 13,333         | 0        | 0        |          |          | 13,333     | 160,001        |                    |                  | 7,800           |                 | 21,133         |      |
| 2018             | 13,333         | 0        | 0        | 0        |          | 13,333     | 146,668        |                    |                  | 7,200           |                 | 20,533         |      |
| 2019             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 133,335        |                    |                  | 6,600           |                 | 19,933         |      |
| 2020             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 120,002        | 0                  |                  | 6,000           |                 | 19,333         |      |
| 2021             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 106,669        | 0                  |                  | 5,400           |                 | 18,733         |      |
| 2022             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 93,336         | 0                  |                  | 4,800           |                 | 18,133         |      |
| 2023             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 80,003         | 0                  |                  | 4,200           |                 | 17,533         |      |
| 2024             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 66,670         | 0                  |                  | 3,600           |                 | 16,933         |      |
| 2025             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 53,337         | 0                  |                  | 3,000           |                 | 16,333         |      |
| 2026             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 40,004         | 0                  |                  | 2,400           |                 | 15,733         |      |
| 2027             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 26,671         | 0                  |                  | 1,800           |                 | 15,133         |      |
| 2028             | 13,333         | 0        | 0        | 0        | 0        | 13,333     | 13,338         | 0                  |                  | 1,200           |                 | 14,533         |      |
| 2029             | 13,338         | 0        | 0        | 0        | 0        | 13,338     | 0              | 0                  |                  | 600             |                 | 13,938         |      |
| 2030             |                | 0        | 0        | 0        | 0        | 0          | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2031             |                |          | 0        | 0        | 0        | 0          | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2032             |                |          |          | 0        | 0        | 0          | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2033             |                |          |          |          | 0        | 0          | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2034             |                |          |          |          |          | 0          | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2035             |                |          |          |          |          |            | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2036             |                |          |          |          |          |            | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2037             |                |          |          |          |          |            | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2038             |                |          |          |          |          |            | 0              | 0                  |                  | 0               |                 | 0              |      |
| 2039             |                |          |          |          |          |            | 0              | 0                  |                  | 0               |                 | 0              |      |
| <b>Totals</b>    | <b>200,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b>   | <b>200,000</b> |                    |                  | <b>76,500</b>   |                 | <b>276,500</b> |      |
| Var              | 0              | 0        | 0        | 0        | 0        | 0          | 0              |                    |                  |                 |                 |                |      |
| School           |                |          |          |          |          |            |                |                    |                  |                 |                 |                |      |
| Fiscal Yr        | 0              | 0        | 0        | 0        | 0        | 0          | 0              | Total Princ School | Princ Bal School | Interest        | Total DS School |                |      |
| Yr 1             | Yr 2           | Yr 3     | Yr 4     | Yr 5     | Yr 6     | Yr 6       | School         | School             | School           | School          | School          |                |      |
| 2014             |                |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2015             | 0              |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2016             | 0              | 0        |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2017             | 0              | 0        | 0        |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2018             | 0              | 0        | 0        | 0        |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2019             | 0              | 0        | 0        | 0        | 0        |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2020             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2021             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2022             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2023             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2024             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2025             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2026             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2027             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2028             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2029             | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2030             |                | 0        | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2031             |                |          | 0        | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2032             |                |          |          | 0        | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2033             |                |          |          |          | 0        | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2034             |                |          |          |          |          | 0          | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2035             |                |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2036             |                |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2037             |                |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2038             |                |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| 2039             |                |          |          |          |          |            | 0              | 0                  | 0                | 0               | 0               |                |      |
| <b>Totals</b>    | <b>0</b>       | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b>   | <b>0</b>       | <b>0</b>           | <b>0</b>         | <b>0</b>        | <b>0</b>        |                |      |
| Var              | 0              | 0        | 0        | 0        | 0        | 0          | 0              | 200,000            | Tot GF           |                 |                 |                |      |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - Authorized Projects 15 Year**

| <b>Water</b>  |                   |           |           |           |           |           |                  |                    |                |                   |  |
|---------------|-------------------|-----------|-----------|-----------|-----------|-----------|------------------|--------------------|----------------|-------------------|--|
| Fiscal Yr     | 1,416,231<br>Yr 1 | 0<br>Yr 2 | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Water | Princ Bal<br>Water | Interest       | Total DS<br>Water |  |
| 2014          |                   |           |           |           |           |           | 0                | 1,416,231          | 31,865         | 31,865            |  |
| 2015          | 94,415            |           |           |           |           |           | 94,415           | 1,321,816          | 63,730         | 158,145           |  |
| 2016          | 94,415            | 0         |           |           |           |           | 94,415           | 1,227,401          | 59,482         | 153,897           |  |
| 2017          | 94,415            | 0         | 0         |           |           |           | 94,415           | 1,132,986          | 55,233         | 149,648           |  |
| 2018          | 94,415            | 0         | 0         | 0         |           |           | 94,415           | 1,038,571          | 50,984         | 145,399           |  |
| 2019          | 94,415            | 0         | 0         | 0         | 0         |           | 94,415           | 944,156            | 46,736         | 141,151           |  |
| 2020          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 849,741            | 42,487         | 136,902           |  |
| 2021          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 755,326            | 38,238         | 132,653           |  |
| 2022          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 660,911            | 33,990         | 128,405           |  |
| 2023          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 566,496            | 29,741         | 124,156           |  |
| 2024          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 472,081            | 25,492         | 119,907           |  |
| 2025          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 377,666            | 21,244         | 115,659           |  |
| 2026          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 283,251            | 16,995         | 111,410           |  |
| 2027          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 188,836            | 12,746         | 107,161           |  |
| 2028          | 94,415            | 0         | 0         | 0         | 0         | 0         | 94,415           | 94,421             | 8,498          | 102,913           |  |
| 2029          | 94,421            | 0         | 0         | 0         | 0         | 0         | 94,421           | 0                  | 4,249          | 98,670            |  |
| 2030          |                   | 0         | 0         | 0         | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2031          |                   |           | 0         | 0         | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2032          |                   |           |           | 0         | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2033          |                   |           |           |           | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2034          |                   |           |           |           |           | 0         | 0                | 0                  | 0              | 0                 |  |
| 2035          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2036          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2037          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2038          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2039          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| <b>Totals</b> | <b>1,416,231</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>1,416,231</b> |                    | <b>541,710</b> | <b>1,957,941</b>  |  |
| Var           | 0                 | 0         | 0         | 0         | 0         | 0         | 0                |                    |                |                   |  |
| <b>Sewer</b>  |                   |           |           |           |           |           |                  |                    |                |                   |  |
| Fiscal Yr     | 1,200,000<br>Yr 1 | 0<br>Yr 2 | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Sewer | Princ Bal<br>Sewer | Interest       | Total DS<br>Sewer |  |
| 2014          |                   |           |           |           |           |           | 0                | 1,200,000          | 27,000         | 27,000            |  |
| 2015          | 80,000            |           |           |           |           |           | 80,000           | 1,120,000          | 54,000         | 134,000           |  |
| 2016          | 80,000            | 0         |           |           |           |           | 80,000           | 1,040,000          | 50,400         | 130,400           |  |
| 2017          | 80,000            | 0         | 0         |           |           |           | 80,000           | 960,000            | 46,800         | 126,800           |  |
| 2018          | 80,000            | 0         | 0         | 0         |           |           | 80,000           | 880,000            | 43,200         | 123,200           |  |
| 2019          | 80,000            | 0         | 0         | 0         | 0         |           | 80,000           | 800,000            | 39,600         | 119,600           |  |
| 2020          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 720,000            | 36,000         | 116,000           |  |
| 2021          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 640,000            | 32,400         | 112,400           |  |
| 2022          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 560,000            | 28,800         | 108,800           |  |
| 2023          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 480,000            | 25,200         | 105,200           |  |
| 2024          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 400,000            | 21,600         | 101,600           |  |
| 2025          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 320,000            | 18,000         | 98,000            |  |
| 2026          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 240,000            | 14,400         | 94,400            |  |
| 2027          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 160,000            | 10,800         | 90,800            |  |
| 2028          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 80,000             | 7,200          | 87,200            |  |
| 2029          | 80,000            | 0         | 0         | 0         | 0         | 0         | 80,000           | 0                  | 3,600          | 83,600            |  |
| 2030          |                   | 0         | 0         | 0         | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2031          |                   |           | 0         | 0         | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2032          |                   |           |           | 0         | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2033          |                   |           |           |           | 0         | 0         | 0                | 0                  | 0              | 0                 |  |
| 2034          |                   |           |           |           |           | 0         | 0                | 0                  | 0              | 0                 |  |
| 2035          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2036          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2037          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2038          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| 2039          |                   |           |           |           |           |           | 0                | 0                  | 0              | 0                 |  |
| <b>Totals</b> | <b>1,200,000</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>1,200,000</b> |                    | <b>459,000</b> | <b>1,659,000</b>  |  |
| Var           | 0                 | 0         | 0         | 0         | 0         | 0         | 0                |                    |                |                   |  |

**Capital Improvements Program - FY2015-2020**  
**Amortization Schedules - Authorized Projects 20 Year**

| City Departments |                   |          |          |          |          |          |          |                   |            | End of FY        |                   |            | Rate |
|------------------|-------------------|----------|----------|----------|----------|----------|----------|-------------------|------------|------------------|-------------------|------------|------|
| Fiscal Yr        | Yr 1              | Yr 2     | Yr 3     | Yr 4     | Yr 5     | Yr 6     | 0 Total  | City Depts        | Princ Bal  | Interest         | Total DS          | City Depts |      |
| 2014             | 18,582,004        | 0        | 0        | 0        | 0        | 0        | 0        | 0                 | 18,582,004 | 441,323          | 441,323           | 441,323    |      |
| 2015             | 929,100           | 0        |          |          |          |          |          | 929,100           | 17,652,904 | 882,645          | 1,811,745         | 1,811,745  |      |
| 2016             | 929,100           | 0        | 0        | 0        | 0        |          |          | 929,100           | 16,723,804 | 838,513          | 1,767,613         | 1,767,613  |      |
| 2017             | 929,100           | 0        | 0        | 0        | 0        |          |          | 929,100           | 15,794,704 | 794,381          | 1,723,481         | 1,723,481  |      |
| 2018             | 929,100           | 0        | 0        | 0        | 0        | 0        |          | 929,100           | 14,865,604 | 750,248          | 1,679,348         | 1,679,348  |      |
| 2019             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 13,936,504 | 706,116          | 1,635,216         | 1,635,216  |      |
| 2020             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 13,007,404 | 661,984          | 1,591,084         | 1,591,084  |      |
| 2021             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 12,078,304 | 617,852          | 1,546,952         | 1,546,952  |      |
| 2022             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 11,149,204 | 573,719          | 1,502,819         | 1,502,819  |      |
| 2023             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 10,220,104 | 529,587          | 1,458,687         | 1,458,687  |      |
| 2024             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 9,291,004  | 485,455          | 1,414,555         | 1,414,555  |      |
| 2025             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 8,361,904  | 441,323          | 1,370,423         | 1,370,423  |      |
| 2026             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 7,432,804  | 397,190          | 1,326,290         | 1,326,290  |      |
| 2027             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 6,503,704  | 353,058          | 1,282,158         | 1,282,158  |      |
| 2028             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 5,574,604  | 308,926          | 1,238,026         | 1,238,026  |      |
| 2029             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 4,645,504  | 264,794          | 1,193,894         | 1,193,894  |      |
| 2030             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 3,716,404  | 220,661          | 1,149,761         | 1,149,761  |      |
| 2031             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 2,787,304  | 176,529          | 1,105,629         | 1,105,629  |      |
| 2032             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 1,858,204  | 132,397          | 1,061,497         | 1,061,497  |      |
| 2033             | 929,100           | 0        | 0        | 0        | 0        | 0        | 0        | 929,100           | 929,104    | 88,265           | 1,017,365         | 1,017,365  |      |
| 2034             | 929,104           | 0        | 0        | 0        | 0        | 0        | 0        | 929,104           | 0          | 44,132           | 973,236           | 973,236    |      |
| 2035             |                   | 0        | 0        | 0        | 0        | 0        | 0        | 0                 | 0          | 0                | 0                 | 0          |      |
| 2036             |                   |          | 0        | 0        | 0        | 0        | 0        | 0                 | 0          | 0                | 0                 | 0          |      |
| 2037             |                   |          |          | 0        | 0        | 0        | 0        | 0                 | 0          | 0                | 0                 | 0          |      |
| 2038             |                   |          |          |          | 0        | 0        | 0        | 0                 | 0          | 0                | 0                 | 0          |      |
| 2039             |                   |          |          |          |          | 0        | 0        | 0                 | 0          | 0                | 0                 | 0          |      |
| <b>Totals</b>    | <b>18,582,004</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>18,582,004</b> |            | <b>9,709,098</b> | <b>28,291,102</b> |            |      |
| Var              | 0                 | 0        | 0        | 0        | 0        | 0        | 0        | 0                 |            |                  |                   |            |      |
| School           |                   |          |          |          |          |          |          |                   |            |                  |                   |            |      |
| Fiscal Yr        | Yr 1              | Yr 2     | Yr 3     | Yr 4     | Yr 5     | Yr 6     | 0 Total  | Princ             | Princ Bal  | Interest         | Total DS          | School     |      |
| 2014             | 0                 | 0        | 0        | 0        | 0        | 0        | 0        | 0                 | 0          | 0                | 0                 | 0          |      |
| 2015             | 0                 |          |          |          |          |          |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2016             | 0                 | 0        |          |          |          |          |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2017             | 0                 | 0        | 0        |          |          |          |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2018             | 0                 | 0        | 0        | 0        |          |          |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2019             | 0                 | 0        | 0        | 0        | 0        |          |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2020             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2021             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2022             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2023             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2024             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2025             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2026             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2027             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2028             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2029             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2030             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2031             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2032             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2033             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2034             | 0                 | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2035             |                   | 0        | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2036             |                   |          | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2037             |                   |          |          | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2038             |                   |          |          |          | 0        | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| 2039             |                   |          |          |          |          | 0        |          | 0                 | 0          | 0                | 0                 | 0          |      |
| <b>Totals</b>    | <b>0</b>          | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b>          | <b>0</b>   | <b>0</b>         | <b>0</b>          | <b>0</b>   |      |
| Var              | 0                 | 0        | 0        | 0        | 0        | 0        | 0        | 18,582,004        | Tot GF     |                  |                   |            |      |

**Capital Improvements Program - FY2015-2020**  
**Amortization Schedules - Authorized Projects 20 Year**

| <b>Water</b>  |                  |                  |          |          |          |          |          |                   |            |                  |                   |
|---------------|------------------|------------------|----------|----------|----------|----------|----------|-------------------|------------|------------------|-------------------|
| Fiscal Yr     | 0                | 200,000          | 0        | 0        | 0        | 0        | 0        | 0 Total           | Princ Bal  | Interest         | Total DS          |
|               | Yr 1             | Yr 2             | Yr 3     | Yr 4     | Yr 5     | Yr 6     | Water    | Water             | Water      | Water            | Water             |
| 2014          |                  |                  |          |          |          |          |          | 0                 | 0          | 0                | 0                 |
| 2015          | 0                |                  |          |          |          |          |          | 0                 | 200,000    | 4,750            | 4,750             |
| 2016          | 0                | 10,000           |          |          |          |          |          | 10,000            | 190,000    | 9,500            | 19,500            |
| 2017          | 0                | 10,000           | 0        |          |          |          |          | 10,000            | 180,000    | 9,025            | 19,025            |
| 2018          | 0                | 10,000           | 0        | 0        |          |          |          | 10,000            | 170,000    | 8,550            | 18,550            |
| 2019          | 0                | 10,000           | 0        | 0        | 0        |          |          | 10,000            | 160,000    | 8,075            | 18,075            |
| 2020          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 150,000    | 7,600            | 17,600            |
| 2021          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 140,000    | 7,125            | 17,125            |
| 2022          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 130,000    | 6,650            | 16,650            |
| 2023          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 120,000    | 6,175            | 16,175            |
| 2024          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 110,000    | 5,700            | 15,700            |
| 2025          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 100,000    | 5,225            | 15,225            |
| 2026          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 90,000     | 4,750            | 14,750            |
| 2027          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 80,000     | 4,275            | 14,275            |
| 2028          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 70,000     | 3,800            | 13,800            |
| 2029          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 60,000     | 3,325            | 13,325            |
| 2030          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 50,000     | 2,850            | 12,850            |
| 2031          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 40,000     | 2,375            | 12,375            |
| 2032          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 30,000     | 1,900            | 11,900            |
| 2033          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 20,000     | 1,425            | 11,425            |
| 2034          | 0                | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 10,000     | 950              | 10,950            |
| 2035          |                  | 10,000           | 0        | 0        | 0        | 0        |          | 10,000            | 0          | 475              | 10,475            |
| 2036          |                  |                  | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 |
| 2037          |                  |                  |          | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 |
| 2038          |                  |                  |          |          | 0        | 0        |          | 0                 | 0          | 0                | 0                 |
| 2039          |                  |                  |          |          |          | 0        |          | 0                 | 0          | 0                | 0                 |
| <b>Totals</b> | <b>0</b>         | <b>200,000</b>   | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>200,000</b>    |            | <b>104,500</b>   | <b>304,500</b>    |
| <b>Var</b>    | <b>0</b>         | <b>0</b>         | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |                   |            |                  |                   |
| <b>Sewer</b>  |                  |                  |          |          |          |          |          |                   |            |                  |                   |
| Fiscal Yr     | 3,935,000        | 8,500,000        | 0        | 0        | 0        | 0        | 0 Total  | Princ Bal         | Interest   | Total DS         |                   |
|               | Yr 1             | Yr 2             | Yr 3     | Yr 4     | Yr 5     | Yr 6     | Sewer    | Sewer             | Sewer      | Sewer            |                   |
| 2014          |                  |                  |          |          |          |          |          | 0                 | 3,935,000  | 93,457           | 93,457            |
| 2015          | 196,750          |                  |          |          |          |          |          | 196,750           | 12,238,250 | 388,788          | 585,538           |
| 2016          | 196,750          | 425,000          |          |          |          |          |          | 621,750           | 11,616,500 | 581,317          | 1,203,067         |
| 2017          | 196,750          | 425,000          | 0        |          |          |          |          | 621,750           | 10,994,750 | 551,784          | 1,173,534         |
| 2018          | 196,750          | 425,000          | 0        | 0        |          |          |          | 621,750           | 10,373,000 | 522,251          | 1,144,001         |
| 2019          | 196,750          | 425,000          | 0        | 0        | 0        |          |          | 621,750           | 9,751,250  | 492,718          | 1,114,468         |
| 2020          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 9,129,500  | 463,184          | 1,084,934         |
| 2021          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 8,507,750  | 433,652          | 1,055,402         |
| 2022          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 7,886,000  | 404,118          | 1,025,868         |
| 2023          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 7,264,250  | 374,586          | 996,336           |
| 2024          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 6,642,500  | 345,052          | 966,802           |
| 2025          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 6,020,750  | 315,519          | 937,269           |
| 2026          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 5,399,000  | 285,986          | 907,736           |
| 2027          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 4,777,250  | 256,453          | 878,203           |
| 2028          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 4,155,500  | 226,919          | 848,669           |
| 2029          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 3,533,750  | 197,387          | 819,137           |
| 2030          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 2,912,000  | 167,853          | 789,603           |
| 2031          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 2,290,250  | 138,321          | 760,071           |
| 2032          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 1,668,500  | 108,787          | 730,537           |
| 2033          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 1,046,750  | 79,254           | 701,004           |
| 2034          | 196,750          | 425,000          | 0        | 0        | 0        | 0        |          | 621,750           | 425,000    | 49,721           | 671,471           |
| 2035          |                  | 425,000          | 0        | 0        | 0        | 0        |          | 425,000           | 0          | 20,188           | 445,188           |
| 2036          |                  |                  | 0        | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 |
| 2037          |                  |                  |          | 0        | 0        | 0        |          | 0                 | 0          | 0                | 0                 |
| 2038          |                  |                  |          |          | 0        | 0        |          | 0                 | 0          | 0                | 0                 |
| 2039          |                  |                  |          |          |          | 0        |          | 0                 | 0          | 0                | 0                 |
| <b>Totals</b> | <b>3,935,000</b> | <b>8,500,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>12,435,000</b> |            | <b>6,497,295</b> | <b>18,932,295</b> |
| <b>Var</b>    | <b>0</b>         | <b>0</b>         | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |                   |            |                  |                   |

**Capital Improvements Program - FY2015-2020**  
**Amortization Schedules - Authorized Projects 20 Year**

| Other     |                 |                 |           |           |           |           |                  |                    |          |                   |        |
|-----------|-----------------|-----------------|-----------|-----------|-----------|-----------|------------------|--------------------|----------|-------------------|--------|
| Fiscal Yr | 366,765<br>Yr 1 | 300,000<br>Yr 2 | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Other | Princ Bal<br>Other | Interest | Total DS<br>Other |        |
| 2014      |                 |                 |           |           |           |           |                  | 0                  | 366,765  | 8,711             | 8,711  |
| 2015      | 18,338          |                 |           |           |           |           |                  | 18,338             | 648,427  | 24,546            | 42,884 |
| 2016      | 18,338          | 15,000          |           |           |           |           |                  | 33,338             | 615,089  | 30,800            | 64,138 |
| 2017      | 18,338          | 15,000          | 0         |           |           |           |                  | 33,338             | 581,751  | 29,217            | 62,555 |
| 2018      | 18,338          | 15,000          | 0         | 0         |           |           |                  | 33,338             | 548,413  | 27,633            | 60,971 |
| 2019      | 18,338          | 15,000          | 0         | 0         | 0         |           |                  | 33,338             | 515,075  | 26,050            | 59,388 |
| 2020      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 481,737  | 24,466            | 57,804 |
| 2021      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 448,399  | 22,883            | 56,221 |
| 2022      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 415,061  | 21,299            | 54,637 |
| 2023      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 381,723  | 19,716            | 53,054 |
| 2024      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 348,385  | 18,132            | 51,470 |
| 2025      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 315,047  | 16,549            | 49,887 |
| 2026      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 281,709  | 14,965            | 48,303 |
| 2027      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 248,371  | 13,382            | 46,720 |
| 2028      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 215,033  | 11,798            | 45,136 |
| 2029      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 181,695  | 10,215            | 43,553 |
| 2030      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 148,357  | 8,631             | 41,969 |
| 2031      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 115,019  | 7,047             | 40,385 |
| 2032      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 81,681   | 5,463             | 38,801 |
| 2033      | 18,338          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,338             | 48,343   | 3,880             | 37,218 |
| 2034      | 18,343          | 15,000          | 0         | 0         | 0         | 0         |                  | 33,343             | 15,000   | 2,296             | 35,639 |
| 2035      |                 | 15,000          | 0         | 0         | 0         | 0         |                  | 15,000             | 0        | 713               | 15,713 |
| 2036      |                 |                 | 0         | 0         | 0         | 0         |                  | 0                  | 0        | 0                 | 0      |
| 2037      |                 |                 |           | 0         | 0         | 0         |                  | 0                  | 0        | 0                 | 0      |
| 2038      |                 |                 |           |           | 0         | 0         |                  | 0                  | 0        | 0                 | 0      |
| 2039      |                 |                 |           |           |           | 0         |                  | 0                  | 0        | 0                 | 0      |
| Totals    | 366,765         | 300,000         | 0         | 0         | 0         | 0         | 666,765          |                    | 348,392  | 1,015,157         |        |
|           | 0               | 0               | 0         | 0         | 0         | 0         | 0                |                    |          |                   |        |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - All Authorized Projects**

| <b>City Departments</b> |                   |          |          |          |          |            |                   | End of FY         |                  |                   | Rate |
|-------------------------|-------------------|----------|----------|----------|----------|------------|-------------------|-------------------|------------------|-------------------|------|
| Fiscal Yr               | 18,782,004        | 0        | 0        | 0        | 0        | 0          | 0 Total           | Princ Bal         | Interest         | Total DS          |      |
| Yr1                     | Yr 2              | Yr 3     | Yr 4     | Yr 5     | Yr 6     | City Depts | City Depts        | City Depts        | City Depts       | City Depts        |      |
| 2014                    | 0                 |          |          |          |          |            | 0                 | 18,782,004        | 445,823          | 445,823           |      |
| 2015                    | 942,433           | 0        |          |          |          |            | 942,433           | 17,839,571        | 891,645          | 1,834,078         |      |
| 2016                    | 942,433           | 0        | 0        |          |          |            | 942,433           | 16,897,138        | 846,913          | 1,789,346         |      |
| 2017                    | 942,433           | 0        | 0        | 0        |          |            | 942,433           | 15,954,705        | 802,181          | 1,744,614         |      |
| 2018                    | 942,433           | 0        | 0        | 0        | 0        |            | 942,433           | 15,012,272        | 757,448          | 1,699,881         |      |
| 2019                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 14,069,839        | 712,716          | 1,655,149         |      |
| 2020                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 13,127,406        | 667,984          | 1,610,417         |      |
| 2021                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 12,184,973        | 623,252          | 1,565,685         |      |
| 2022                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 11,242,540        | 578,519          | 1,520,952         |      |
| 2023                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 10,300,107        | 533,787          | 1,476,220         |      |
| 2024                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 9,357,674         | 489,055          | 1,431,488         |      |
| 2025                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 8,415,241         | 444,323          | 1,386,756         |      |
| 2026                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 7,472,808         | 399,590          | 1,342,023         |      |
| 2027                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 6,530,375         | 354,858          | 1,297,291         |      |
| 2028                    | 942,433           | 0        | 0        | 0        | 0        | 0          | 942,433           | 5,587,942         | 310,126          | 1,252,559         |      |
| 2029                    | 942,438           | 0        | 0        | 0        | 0        | 0          | 942,438           | 4,645,504         | 265,394          | 1,207,832         |      |
| 2030                    | 929,100           | 0        | 0        | 0        | 0        | 0          | 929,100           | 3,716,404         | 220,661          | 1,149,761         |      |
| 2031                    | 929,100           | 0        | 0        | 0        | 0        | 0          | 929,100           | 2,787,304         | 176,529          | 1,105,629         |      |
| 2032                    | 929,100           | 0        | 0        | 0        | 0        | 0          | 929,100           | 1,858,204         | 132,397          | 1,061,497         |      |
| 2033                    | 929,100           | 0        | 0        | 0        | 0        | 0          | 929,100           | 929,104           | 88,265           | 1,017,365         |      |
| 2034                    | 929,104           | 0        | 0        | 0        | 0        | 0          | 929,104           | 0                 | 44,132           | 973,236           |      |
| 2035                    |                   | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2036                    |                   |          | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2037                    |                   |          |          | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2038                    |                   |          |          |          | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2039                    |                   |          |          |          |          | 0          | 0                 | 0                 | 0                | 0                 |      |
| <b>Totals</b>           | <b>18,782,004</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b>   | <b>18,782,004</b> |                   | <b>9,785,598</b> | <b>28,567,602</b> |      |
| Var                     | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 |                   |                  |                   |      |
| <b>School</b>           |                   |          |          |          |          |            |                   |                   |                  |                   |      |
| Fiscal Yr               | 0                 | 0        | 0        | 0        | 0        | 0          | 0 Total Princ     | Princ Bal         | Interest         | Total DS          |      |
| Yr1                     | Yr 2              | Yr 3     | Yr 4     | Yr 5     | Yr 6     | School     | School            | School            | School           | School            |      |
| 2014                    |                   |          |          |          |          |            | 0                 | 0                 | 0                | 0                 |      |
| 2015                    | 0                 |          |          |          |          |            | 0                 | 0                 | 0                | 0                 |      |
| 2016                    | 0                 | 0        |          |          |          |            | 0                 | 0                 | 0                | 0                 |      |
| 2017                    | 0                 | 0        | 0        |          |          |            | 0                 | 0                 | 0                | 0                 |      |
| 2018                    | 0                 | 0        | 0        | 0        |          |            | 0                 | 0                 | 0                | 0                 |      |
| 2019                    | 0                 | 0        | 0        | 0        | 0        |            | 0                 | 0                 | 0                | 0                 |      |
| 2020                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2021                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2022                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2023                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2024                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2025                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2026                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2027                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2028                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2029                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2030                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2031                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2032                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2033                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2034                    | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2035                    |                   | 0        | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2036                    |                   |          | 0        | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2037                    |                   |          |          | 0        | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2038                    |                   |          |          |          | 0        | 0          | 0                 | 0                 | 0                | 0                 |      |
| 2039                    |                   |          |          |          |          | 0          | 0                 | 0                 | 0                | 0                 |      |
| <b>Totals</b>           | <b>0</b>          | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b>   | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>          |      |
| Var                     | 0                 | 0        | 0        | 0        | 0        | 0          | 0                 | 18,782,004 Tot GF |                  |                   |      |

**Capital Improvements Program - FY2015-2020  
Amortization Schedules - All Authorized Projects**

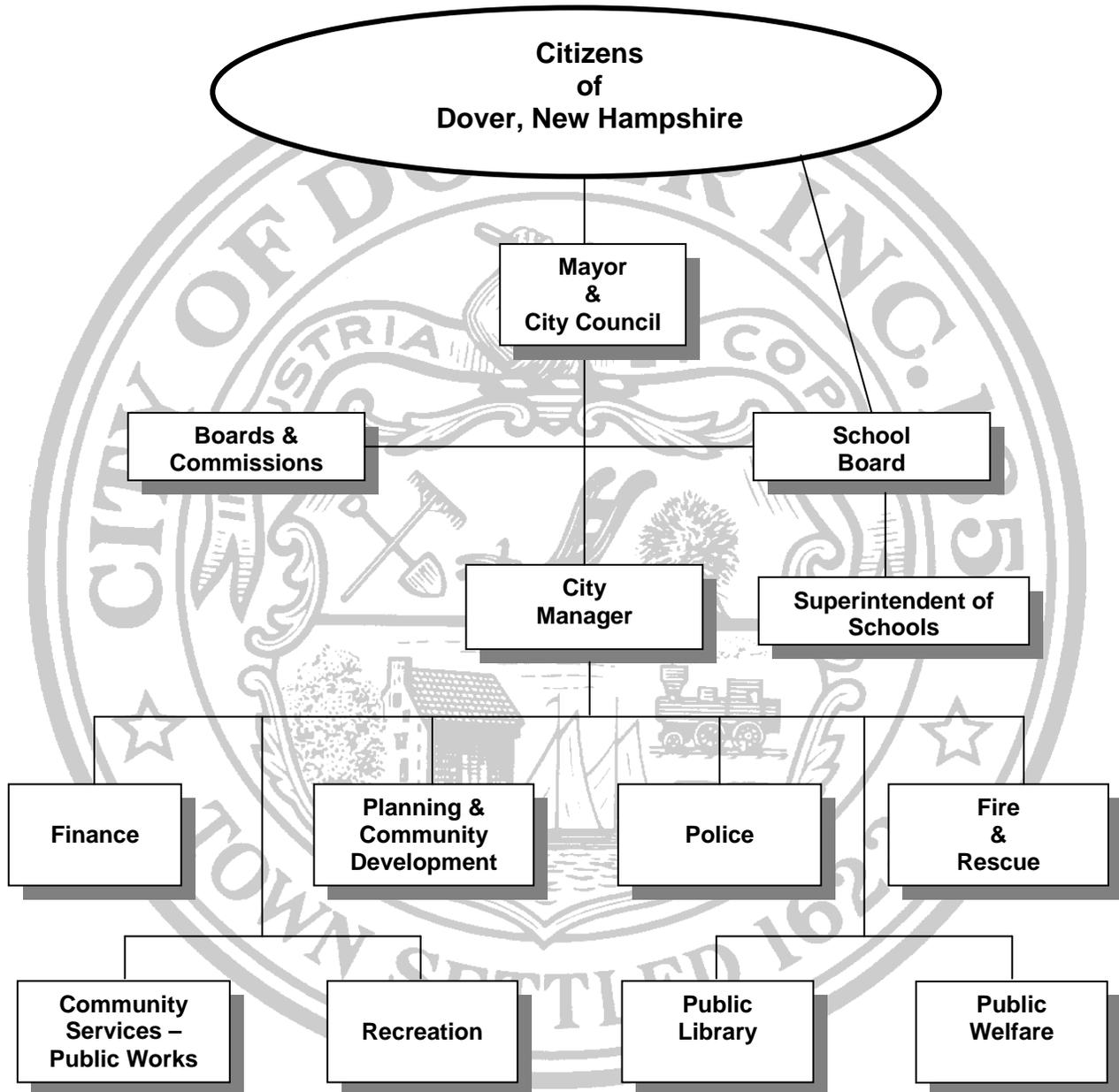
| <b>Water</b> |                  |                   |           |           |           |           |                  |                    |           |                   |         |
|--------------|------------------|-------------------|-----------|-----------|-----------|-----------|------------------|--------------------|-----------|-------------------|---------|
| Fiscal Yr    | 1,416,231<br>Yr1 | 200,000<br>Yr 2   | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Water | Princ Bal<br>Water | Interest  | Total DS<br>Water |         |
| 2014         |                  |                   |           |           |           |           |                  | 0                  | 1,416,231 | 31,865            | 31,865  |
| 2015         | 94,415           |                   |           |           |           |           | 94,415           | 1,521,816          | 68,480    | 162,895           |         |
| 2016         | 94,415           | 10,000            |           |           |           |           | 104,415          | 1,417,401          | 68,982    | 173,397           |         |
| 2017         | 94,415           | 10,000            | 0         |           |           |           | 104,415          | 1,312,986          | 64,258    | 168,673           |         |
| 2018         | 94,415           | 10,000            | 0         | 0         |           |           | 104,415          | 1,208,571          | 59,534    | 163,949           |         |
| 2019         | 94,415           | 10,000            | 0         | 0         | 0         |           | 104,415          | 1,104,156          | 54,811    | 159,226           |         |
| 2020         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 999,741            | 50,087    | 154,502           |         |
| 2021         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 895,326            | 45,363    | 149,778           |         |
| 2022         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 790,911            | 40,640    | 145,055           |         |
| 2023         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 686,496            | 35,916    | 140,331           |         |
| 2024         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 582,081            | 31,192    | 135,607           |         |
| 2025         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 477,666            | 26,469    | 130,884           |         |
| 2026         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 373,251            | 21,745    | 126,160           |         |
| 2027         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 268,836            | 17,021    | 121,436           |         |
| 2028         | 94,415           | 10,000            | 0         | 0         | 0         | 0         | 104,415          | 164,421            | 12,298    | 116,713           |         |
| 2029         | 94,421           | 10,000            | 0         | 0         | 0         | 0         | 104,421          | 60,000             | 7,574     | 111,995           |         |
| 2030         | 0                | 10,000            | 0         | 0         | 0         | 0         | 10,000           | 50,000             | 2,850     | 12,850            |         |
| 2031         | 0                | 10,000            | 0         | 0         | 0         | 0         | 10,000           | 40,000             | 2,375     | 12,375            |         |
| 2032         | 0                | 10,000            | 0         | 0         | 0         | 0         | 10,000           | 30,000             | 1,900     | 11,900            |         |
| 2033         | 0                | 10,000            | 0         | 0         | 0         | 0         | 10,000           | 20,000             | 1,425     | 11,425            |         |
| 2034         | 0                | 10,000            | 0         | 0         | 0         | 0         | 10,000           | 10,000             | 950       | 10,950            |         |
| 2035         |                  | 10,000            | 0         | 0         | 0         | 0         | 10,000           | 0                  | 475       | 10,475            |         |
| 2036         |                  |                   | 0         | 0         | 0         | 0         | 0                | 0                  | 0         | 0                 |         |
| 2037         |                  |                   |           | 0         | 0         | 0         | 0                | 0                  | 0         | 0                 |         |
| 2038         |                  |                   |           |           | 0         | 0         | 0                | 0                  | 0         | 0                 |         |
| 2039         |                  |                   |           |           |           | 0         | 0                | 0                  | 0         | 0                 |         |
| Totals       | 1,416,231        | 200,000           | 0         | 0         | 0         | 0         | 1,616,231        |                    | 646,210   | 2,262,441         |         |
| Var          | 0                | 0                 | 0         | 0         | 0         | 0         | 0                |                    |           |                   |         |
| <b>Sewer</b> |                  |                   |           |           |           |           |                  |                    |           |                   |         |
| Fiscal Yr    | 5,135,000<br>Yr1 | 8,500,000<br>Yr 2 | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total<br>Sewer | Princ Bal<br>Sewer | Interest  | Total DS<br>Sewer |         |
| 2014         |                  |                   |           |           |           |           |                  | 0                  | 5,135,000 | 120,457           | 120,457 |
| 2015         | 276,750          |                   |           |           |           |           | 276,750          | 13,358,250         | 442,788   | 719,538           |         |
| 2016         | 276,750          | 425,000           |           |           |           |           | 701,750          | 12,656,500         | 631,717   | 1,333,467         |         |
| 2017         | 276,750          | 425,000           | 0         |           |           |           | 701,750          | 11,954,750         | 598,584   | 1,300,334         |         |
| 2018         | 276,750          | 425,000           | 0         | 0         |           |           | 701,750          | 11,253,000         | 565,451   | 1,267,201         |         |
| 2019         | 276,750          | 425,000           | 0         | 0         | 0         |           | 701,750          | 10,551,250         | 532,318   | 1,234,068         |         |
| 2020         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 9,849,500          | 499,184   | 1,200,934         |         |
| 2021         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 9,147,750          | 466,052   | 1,167,802         |         |
| 2022         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 8,446,000          | 432,918   | 1,134,668         |         |
| 2023         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 7,744,250          | 399,786   | 1,101,536         |         |
| 2024         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 7,042,500          | 366,652   | 1,068,402         |         |
| 2025         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 6,340,750          | 333,519   | 1,035,269         |         |
| 2026         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 5,639,000          | 300,386   | 1,002,136         |         |
| 2027         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 4,937,250          | 267,253   | 969,003           |         |
| 2028         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 4,235,500          | 234,119   | 935,869           |         |
| 2029         | 276,750          | 425,000           | 0         | 0         | 0         | 0         | 701,750          | 3,533,750          | 200,987   | 902,737           |         |
| 2030         | 196,750          | 425,000           | 0         | 0         | 0         | 0         | 621,750          | 2,912,000          | 167,853   | 789,603           |         |
| 2031         | 196,750          | 425,000           | 0         | 0         | 0         | 0         | 621,750          | 2,290,250          | 138,321   | 760,071           |         |
| 2032         | 196,750          | 425,000           | 0         | 0         | 0         | 0         | 621,750          | 1,668,500          | 108,787   | 730,537           |         |
| 2033         | 196,750          | 425,000           | 0         | 0         | 0         | 0         | 621,750          | 1,046,750          | 79,254    | 701,004           |         |
| 2034         | 196,750          | 425,000           | 0         | 0         | 0         | 0         | 621,750          | 425,000            | 49,721    | 671,471           |         |
| 2035         |                  | 425,000           | 0         | 0         | 0         | 0         | 425,000          | 0                  | 20,188    | 445,188           |         |
| 2036         |                  |                   | 0         | 0         | 0         | 0         | 0                | 0                  | 0         | 0                 |         |
| 2037         |                  |                   |           | 0         | 0         | 0         | 0                | 0                  | 0         | 0                 |         |
| 2038         |                  |                   |           |           | 0         | 0         | 0                | 0                  | 0         | 0                 |         |
| 2039         |                  |                   |           |           |           | 0         | 0                | 0                  | 0         | 0                 |         |
| Totals       | 5,135,000        | 8,500,000         | 0         | 0         | 0         | 0         | 13,635,000       |                    | 6,956,295 | 20,591,295        |         |
| Var          | 0                | 0                 | 0         | 0         | 0         | 0         | 0                |                    |           |                   |         |

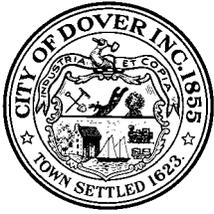
**Capital Improvements Program - FY2015-2020  
Amortization Schedules - All Authorized Projects**

| Other     |                |                 |           |           |           |           |         |         |                    |          |                   |        |
|-----------|----------------|-----------------|-----------|-----------|-----------|-----------|---------|---------|--------------------|----------|-------------------|--------|
| Fiscal Yr | 366,765<br>Yr1 | 300,000<br>Yr 2 | 0<br>Yr 3 | 0<br>Yr 4 | 0<br>Yr 5 | 0<br>Yr 6 | 0 Total | Other   | Princ Bal<br>Other | Interest | Total DS<br>Other |        |
| 2014      |                |                 |           |           |           |           |         |         | 0                  | 366,765  | 8,711             | 8,711  |
| 2015      | 18,338         |                 |           |           |           |           |         |         | 18,338             | 648,427  | 24,546            | 42,884 |
| 2016      | 18,338         | 15,000          |           |           |           |           |         |         | 33,338             | 615,089  | 30,800            | 64,138 |
| 2017      | 18,338         | 15,000          | 0         |           |           |           |         |         | 33,338             | 581,751  | 29,217            | 62,555 |
| 2018      | 18,338         | 15,000          | 0         | 0         |           |           |         |         | 33,338             | 548,413  | 27,633            | 60,971 |
| 2019      | 18,338         | 15,000          | 0         | 0         | 0         |           |         |         | 33,338             | 515,075  | 26,050            | 59,388 |
| 2020      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 481,737  | 24,466            | 57,804 |
| 2021      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 448,399  | 22,883            | 56,221 |
| 2022      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 415,061  | 21,299            | 54,637 |
| 2023      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 381,723  | 19,716            | 53,054 |
| 2024      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 348,385  | 18,132            | 51,470 |
| 2025      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 315,047  | 16,549            | 49,887 |
| 2026      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 281,709  | 14,965            | 48,303 |
| 2027      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 248,371  | 13,382            | 46,720 |
| 2028      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 215,033  | 11,798            | 45,136 |
| 2029      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 181,695  | 10,215            | 43,553 |
| 2030      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 148,357  | 8,631             | 41,969 |
| 2031      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 115,019  | 7,047             | 40,385 |
| 2032      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 81,681   | 5,463             | 38,801 |
| 2033      | 18,338         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,338             | 48,343   | 3,880             | 37,218 |
| 2034      | 18,343         | 15,000          | 0         | 0         | 0         | 0         |         |         | 33,343             | 15,000   | 2,296             | 35,639 |
| 2035      |                | 15,000          | 0         | 0         | 0         | 0         |         |         | 15,000             | 0        | 713               | 15,713 |
| 2036      |                |                 | 0         | 0         | 0         | 0         |         |         | 0                  | 0        | 0                 | 0      |
| 2037      |                |                 |           | 0         | 0         | 0         |         |         | 0                  | 0        | 0                 | 0      |
| 2038      |                |                 |           |           | 0         | 0         |         |         | 0                  | 0        | 0                 | 0      |
| 2039      |                |                 |           |           |           | 0         |         |         | 0                  | 0        | 0                 | 0      |
| Totals    | 366,765        | 300,000         | 0         | 0         | 0         | 0         | 0       | 666,765 |                    | 348,392  | 1,015,157         |        |
|           | 0              | 0               | 0         | 0         | 0         | 0         | 0       |         |                    |          |                   |        |

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# City of Dover Organizational Chart





# ***City of Dover***

## **New Hampshire**

FISCAL YEAR 2014

### **City Council Members**

Mayor: Dean Trefethen

Ward 1: Edward Spuler  
Ward 2: William Garrison  
Ward 3: Michael Crago  
Ward 4: Dorothea Hooper

Ward 5: Catherine Cheney  
Ward 6: Michael Weeden  
At Large: Robert Carrier  
At Large: Karen Weston

### **City Manager**

J. Michael Joyal, Jr.

### **Departments**

|                    |                           |
|--------------------|---------------------------|
| Finance            | Daniel R. Lynch           |
| Planning           | Christopher G. Parker     |
| Police             | Anthony F. Colarusso, Jr. |
| Fire and Rescue    | Richard Driscoll          |
| Community Services | Douglas W. Steele, II     |
| Public Library     | Cathy Beaudoin            |
| Recreation         | Gary Bannon               |
| Public Welfare     | Lena C. Nichols           |

### **School Board**

|                                 |                                 |
|---------------------------------|---------------------------------|
| At Large: Rocky D'Andrea        | At Large: Kathy Baker           |
| At Large: Sarah Greenshields    | At Large: Paul Butler           |
| At Large: Amanda Russell        | At Large: Doris Grady           |
| At Large: Betsey Andrews Parker | Student Rep: Preston Massingham |

### **Superintendent of Schools**

Antonio Fernandes

# City of Dover - Community Profile

|                                     |                   |
|-------------------------------------|-------------------|
| Town Settled                        | 1623              |
| Date of Incorporation               | June 29, 1855     |
| Date Charter Adopted                | March 9, 1977     |
| Form of Government                  | Council – Manager |
| Area of City in Square Miles        | 29                |
| Persons per Square Mile (land only) | 1,007             |
| Median Family Income (1)            | \$57,050          |
| Median Age (1)                      | 35.5              |

| Land Use (2)  | 18,587 Acres | %     |
|---------------|--------------|-------|
| Residential   |              | 28.76 |
| Commercial    |              | 2.09  |
| Industrial    |              | 5.34  |
| Institutional |              | 1.7   |
| Miscellaneous |              | 2.22  |
| Waterway      |              | 8.1   |
| Undeveloped   |              | 51.8  |

| Public Education – FY2007 |       |
|---------------------------|-------|
| Number of Schools         | 5     |
| Elementary Gr K – 4       | 3     |
| Middle Gr 5 - 8           | 1     |
| Senior High Gr 9 - 12     | 1     |
| Teachers                  | 273   |
| Enrollment                | 4,234 |

| Family Income (1)     | %    |
|-----------------------|------|
| Less than \$10,000    | 3.3  |
| \$10,000 - \$24,999   | 9.4  |
| \$25,000 - \$34,999   | 13.0 |
| \$35,000 - \$49,999   | 16.1 |
| \$50,000 - \$74,999   | 26.8 |
| \$75,000 - \$99,999   | 16.7 |
| \$100,000 - \$149,999 | 10.4 |
| \$150,000+            | 4.3  |

| Age Composition (1) | %    |
|---------------------|------|
| Under 5 Years       | 5.7  |
| 5 – 14 years        | 11.6 |
| 15 – 19 Years       | 5.7  |
| 20 - 24 Years       | 9.0  |
| 25 - 34 Years       | 17.2 |
| 35 - 44 Years       | 16.7 |
| 45 - 64 Years       | 20.3 |
| 65+ years           | 13.8 |

| Population     |        |
|----------------|--------|
| 2010 US Census | 29,987 |
| 2000 US Census | 26,884 |
| 1990 US Census | 25,042 |
| 1980 US Census | 22,387 |

| Housing Units (1)      | 11,924 |
|------------------------|--------|
| 1 Unit (incl detached) | 5,871  |
| 2 - 4 Units            | 2,559  |
| 5+ Units               | 3,087  |
| Mobile Home/Trailer    | 407    |

| Educational Attainment (1)<br>(for persons 25 years +) | %    |
|--|------|
| Graduate or professional degree                        | 10.4 |
| Bachelors degree                                       | 22.0 |
| Associates degree                                      | 9.1  |
| High School grad (incl GE)                             | 46.5 |
| Less than HS diploma                                   | 11.9 |

| Racial Composition (1) | %    |
|------------------------|------|
| White                  | 94.5 |
| Black                  | 1.1  |
| Asian                  | 2.4  |
| Other                  | 2.0  |

| Employment by Industry (1)   | 15,261 |
|------------------------------|--------|
| Educational, health & social | 3,164  |
| Manufacturing                | 2,349  |
| Retail                       | 2,251  |
| Finance, Insur, Real Est     | 1,492  |
| Professional, Science, Mgnt  | 1,290  |
| Arts, Entertainment, Recr    | 1,208  |
| Other                        | 3,507  |

| Occupied Housing Units (1) | %    |
|----------------------------|------|
| Owner Occupied - 5,920     | 51.2 |
| Renter Occupied - 5,653    | 48.8 |

(1) = 2010 Census  
(2) = Planning Department

# The Budget Process

Fiscal Year - July 1 through June 30

| Date   | Ref*             | Action:  |
|--|------------------|--|
| <b>Capital Improvements Program (CIP) Budget</b> |                  |  |
| July through August                              | AR 1-2           | Departments submit proposed changes to the six year CIP to the City Manager. Requests are reviewed and final recommendations prepared in a Proposed CIP document. Year one of CIP is for the next fiscal year.   |
| In September                                     | AR 1-2           | Proposed CIP is submitted to the Planning Board for review and recommendations to the City Manager.  |
| November and December                            | AR 1-2           | The Proposed CIP, along with Planning Board recommendations is submitted by the City Manager to the City Council for their review.   |
| By end of December                               | AR 1-2           | The City Council approves the six year CIP and the bond authorization for year one projects requiring debt financing.  |
| <b>Annual Operating Budget</b>                   |                  |  |
| During December & January                        |                  | City departments develop and submit budget requests to the City Manager for the next fiscal year based on the needs of their respective departments. Requests include the year one operating budget portion of the CIP.  |
| From Feb 1 to March 15                           | Ord 9-1          | The City Manager reviews departmental budgets requests with the departments. On or before March 15, the School Board must submit their recommended budget to the City Manager.   |
| By April 15                                      | C6-3 & Ord 9-1   | City Manager submits his proposed budget recommendations, with the original department requests and the School Board's recommended budget to the City Council.   |
| From April 15 to June 15                         |                  | The City Council reviews the proposed budget with City Manager, departments and the School Board.  |
| By June 8  | C6-4 & RSA 44:10 | Public hearings are held at least seven days in advance of adoption by City Council. Separate hearings held for City and School portions at least 24 hours apart.  |
| By June 15                                       | C6-5 & Ord 9-2   | The City Council adopts a budget resolution for the next fiscal year with final spending authority for each department. The City Council has bottom line authority on the School Board recommendation. Passage of the final budget requires a majority vote.   |
| By Mid-Oct                                       | RSA 21-J:35      | The property tax rate is set by the N.H. Department of Revenue Administration based on the final adopted budget and the revised total assessed property value. (Assessment date 4/1.)  |
| During Fiscal Year                               | C6-8             | Adjustments to the budget can be made in one of three manners:<br><br>A non-school department may transfer appropriations between accounts within his divisions with City Manager approval.<br><br>The City Manager may request transfers of appropriations between non-school departments with majority approval of the City Council.<br><br>The City Council may amend the budget by appropriating additional revenue sources or raising taxes (if before the rate has been set). This requires a two-thirds vote. |

\* The Reference column refers to: AR for Administrative Regulation, C for City Charter section, Ord for city ordinance, or RSA for State statute.

# Capital Improvements Program

## Bond Issuance Services

### Financial Advisory Services

It is the responsibility of the Financial Advisor (FA) to assist the City in bringing debt issuances to the market place and following through with closing and reporting. This involves many aspects and tasks. The FA advises the City on an ongoing basis on the structure of debt, the market conditions and probable interest rates, legal compliance issues, comparative analysis and timing of sales. The FA prepares the Preliminary Official Statement based on information provided by the City. This document serves as the basis for bid solicitations from underwriters (the primary buyers of bonds). The FA arranges conferences with and presentations to the credit rating agencies that place ratings on the City for investors prior to the bid date. The FA is responsible for the bidding requirements, the solicitation of and evaluation of bids. Once a bid is awarded, the FA is responsible for coordination of the closing with bond counsel and underwriters. The FA also provides post settlement analysis of the issue. The FA is also available to compile other financial analysis that may be needed by the City.

### Credit Rating Agencies

Credit rating agencies provide analytical expertise for investors. They review both the financial and economic position of the City and provide a letter rating of their overall findings. Investors use this rating when determining the interest rates they will use when bidding. Two ratings may be applied when issuing a bond. If the issue is insured there will be a rating on the insured bond. There will also be a rating on the underlying credit of the City. Although the insured bond may have the highest rating available, underwriters will still review the underlying credit when making their determination for their bids. Generally, the lower the credit rating, the higher the risk to the investor and, therefore, the higher the interest rates bid.

### Legal Services

It is the Bond Counsel's role to provide an opinion on the issuance of the bonds that all legal requirements have been met and that the bonds meet IRS provisions for tax exempt status, if applicable. Their review includes all steps from authorization to issuance and the City's compliance to Federal, State and local law. This includes the notification of meetings and advertising requirements, final authorization by the City Council, the preliminary official statement, the bonds, various certifications by the City, the final official statement and the closing with underwriters. Bond Counsel also reviews the actual projects authorized to make sure they meet the public benefits test for tax exempt bonds and that the term of the bond agrees with the economic life of the asset involved. They work in conjunction with the FA and underwriters at the closings to effectuate the sale. They also provide legal advice on proposed projects.

### Paying Agent

It is the role of the Paying Agent (PA) to make timely payment of principal and interest to the individual investors from funds provided by the City over the life of the bond issue. The PA also represents the City at the delivery of the bonds.

### Printing and Mailing

It is the role of the printing and mailing vendor to print copies of the Preliminary Official Statement and mail them to underwriters identified by the FA on a timely basis. Once an award has occurred Final Official Statements are also printed.

# Capital Improvements Program

| <b>Bond Issue Process</b>                                     |  |
|---|--|
| <b>Bond Resolution Presented To City Council</b>              | As part of the Capital Improvement Program process the City Council is presented a bond authorization for specific projects to be financed over time. The resolution is referred to a public hearing.  |
| <b>Advertisement for Public Hearing</b>                       | The City must advertise the projects and amounts of the proposed bond authorization at least 7 days in advance of the public hearing.  |
| <b>Public Hearing</b>   | A public hearing is held at least 3 days prior to the final vote on the resolution.  |
| <b>Passage of Resolution</b>                                  | The City Council may delete projects from the resolution. They may also reduce amounts of projects. They can add a reasonable amount to a project if the total of the final resolution does not exceed the amount advertised. Passage requires a two thirds majority vote of all City Council members.   |
| <b>Packet to Bond Counsel</b>                                 | Once the minutes of the meeting of the final vote are formally adopted by the City Council a packet of information is forwarded to Bond Counsel for their review. The packet contains certified copies of the public postings to all meetings, all advertisements placed, certified copies of minutes to all meetings, the final adopted resolution, and an analysis of debt limit at the time of passage of the bond authorization. Once all requirements are met, Bond Counsel will issue a letter stating the City has met the legal requirements to move forward with issuance of bonds for the projects authorized. |
| <b>Project Cash Flows compiled and bond amount determined</b> | The Finance Department requests all departments with projects to submit cash flow requirements for the projects. These cash flow projections are compiled to determine the amount by project for the coming bond issuance. Those projects that are not financed or are only partially financed remain as authorized unissued debt and will be financed when the cash need arises.  |
| <b>Development of Preliminary Official Statement</b>          | Working with the City's Financial Advisor (FA) a Preliminary Official Statement (POS) is developed. This includes reviews of the proposed amortization schedules, financial information disclosures and legal disclosures. The FA works with Bond Counsel to incorporate the legal opinion into the POS.   |
| <b>Discussions with Credit Rating Agencies</b>                | The FA and the City discuss the finances and economics of the City with the rating agencies. Based on the information attained the credit rating agencies issue a rating that is used by investors when preparing their bids.  |
| <b>Sale Date</b>  | On the date indicated within the POS the City accepts bids from underwriters. Bids are accepted via PARITY, an electronic security bidding service which accepts bids in a secure electronic form and prevents release of any bid information prior to the bid deadline. The bids are released to and evaluated by the FA and a low bidder identified to the City and awarded.   |

# Capital Improvements Program

| <b>Bond Issue Process - continued</b>                  |  |
|--|--|
| <b>Final Official Statement</b>                        | A Final Official Statement is prepared by the FA to reflect the final award of bid, including the buyer's option for bond insurance if applicable. The FA compiles the amortization schedules for each project involved in the sale. These schedules are forwarded by Finance to the departments involved.   |
| <b>Bond Documents Formalized</b>                       | The actual bonds are signed by the City Manager and Finance Director. Also signed are certificates of disclosure of material events, no arbitrage, no litigation, use of proceeds, covenants to tax exempt status, continuing disclosure and IRS reporting forms.  |
| <b>Closing with Underwriters and Proceeds Received</b> | The closing is held between the FA, Bond Counsel and the underwriters. The actual bonds are delivered to and held by the Depository Trust Company (DTC) until maturity. Once delivery of the bonds is accomplished, the proceeds are forwarded to the City's account. The bonds are held in electronic form at DTC which tracks direct ownership of the bonds.   |
| <b>Disbursement of Proceeds</b>                        | Disbursements are made by the City for the various projects administered by the departments.   |
| <b>Audit</b>   | During the annual independent audit the auditors review all issuances of debt within the fiscal year. They obtain copies of the Final Official Statement(s) and review the receipt and postings of the proceeds to the general ledger.   |
| <b>Arbitrage Calculation</b>                           | Once a year a firm prepares an arbitrage calculation to determine if the City is in compliance with IRS regulations regarding the income earned on tax exempt financings.  |
| <b>Continuing Disclosure</b>                           | Each year the FA prepares a required continuing disclosure document that is forwarded to a national clearing house to be kept on file for review by investors.   |
| <b>Reprogramming of Bond Proceeds</b>                  | If there are remaining bond funds from a project, then they may be reprogrammed to other capital projects by a two thirds vote of the City Council. The reprogramming must be for assets that have a useful life meeting or exceeding the remaining amortization of the bonds. The reprogramming must also be to projects within the same category, i.e., General Fund City to General Fund City, General Fund School to General Fund School, Water Fund to Water Fund, etc. |
| <b>Payment of Principal and Interest</b>               | On each maturity date the City wires funds to the paying agent for the amount due. The paying agent makes payments to the direct owners of the securities on the City's behalf. Generally, there are two payments made on each bond during a fiscal year. There is a payment of the first half year's interest and a second payment of the second half year's interest and the principal amount.   |
| <b>Upon Final Payment</b>                              | After the City has made the final principal payment the original cancelled bonds are returned to the City by DTC.  |

# Vehicle Replacement Program

The City of Dover's inventory of rolling stock (vehicles & equipment) consists of approximately 124 units with a replacement value of \$ 7,070,000. In the past, it was far easier to obtain repair dollars rather than capital dollars to fund new equipment. Over the past 5 years, Fleet Services has made a conscious effort to identify and support replacing vehicles that have exceeded their life expectancy. The degree of success has been marginal compared to the total need.

## Objective

- Meet the needs of the customer. The replacement program is a mechanism to provide the users with the correct vehicles at a higher level of reliability and safety to meet their specified job functions.
- Provide for timely acquisition and disposal of vehicles and equipment; therefore, maximizing the dollar resources available for meeting the needs of a fleet.
- Promote standardization to improve efficiency and lower total cost of ownership.
- Improve utilization by reassignment or elimination of underutilized vehicles and equipment.
- Maintain accountability of fleet inventory assignments.
- Concurrence with City purchasing procedures and procurement policies.
- Maximize the financial return for the City at the time of resale.
- Reduce the City's per/unit maintenance cost by eliminating old and expensive to maintain vehicles and equipment.

The program provides for a 10 year planned replacement of all fuel-consuming vehicles and equipment. The current replacement value of the City's fleet is \$ 7,070,000. The original cost of the inventory is approximately \$4,500,000.

## Long-Term Planning

A 10 year replacement plan will be maintained by the Fleet Services Division based on the average life for each piece of equipment and its expected replacement cost. This is used for long-range budgeting and replacement decisions.

## Replacement Criteria

The individual replacement selection criteria include:

1. Meets age, based on in-service date evaluated against life for type of unit.
2. Meets minimum utilization requirements based on meter readings directly obtained from fuel usage.
3. Meets the "maximum cost to repair." This is expressed as part of the percentage of the initial purchase cost to the unit's life-to-date operating cost. Maintenance history is collected daily through a computerized maintenance system, (CFA) Computerized Fleet Analysis.
4. Review of a limited technical evaluation. An estimate of the cost to bring the unit to a safe and reliable level is prepared. This tool will be used to determine the cost to retain the unit for one additional year.

## Vehicle Replacement Program

5. Review of market value. Using nationally recognized publications and returned value of like units sent to public auctions, a decision of the economic feasibility to retain or replace the unit is made by comparing the repair cost to the estimated market value.
6. Meet with user departments to determine if the equipment continues to meet job functions and operational needs.
7. Budget restraints

### Acquisition Process

A meeting will be held with the user department head prior to the budget preparation to confirm replacements for the upcoming budget.

A vehicles replacement list with proposed replacement cost will be provided to each department head.

Utilization data will be collected throughout the vehicles' lives. If utilization is consistently below standards, Fleet Services will meet with the user to determine the feasibility of reassignment or disposal of the vehicle.

The final disposition decision will remain with Fleet Services as the custodian of the fleet.

### New Vehicle Selection

All inbound equipment will be received at Fleet Services on Mast Road. After review of compliance to the specification, vehicles will be lettered and City seals placed on them per City Charter requirements. Each vehicle will be assigned a vehicle control number and logged into the City's fleet management program.

New vehicle selections will be made with fuel efficient models that are consistent with existing models to improve standardization.

### Outbound Vehicles

A listing of equipment recommended for disposal at the City's public auction will be forwarded to the Purchasing Agent. Items will be decommissioned, decals removed, radios and all pertinent equipment care will be taken in order to preserve the vehicle's residual value. All proceeds from the sale of surplus equipment will be placed in the vehicle replacement account to be used to purchase new vehicles.

### Police Cruiser Replacement

Police cruisers are placed in-service for a period of two years or 60,000 miles. Upon removal from service, they are marketed nationally to other smaller departments and taxicab companies. The salvage of these vehicles has historically ranged from \$4,000 to \$7,000 each. These funds are placed in the vehicle replacement account to fund more reliable, fuel-efficient vehicles for use as detective vehicle and staff cars.

# Vehicle Replacement Program

## Arena

The average vehicle age for the Arena is 10 years. The fleet consists of two Zambonis and one 2000 Ford F450 dump truck with a plow and sander.

## Assessing

Utilizes the city hall pool car for inspections and appointments

## Inspection

The average fleet age is 7 years and consists of five sedans. Fleet Services recommends the replacement of two older Crown Victorias with fuel-efficient Ford Focuses.

## Cemetery

The average fleet age for the Cemetery Division is 10 years. Fleet Services recommends replacing the 1998 Ford Ranger pickup with a similar, more dependable model.

## City Hall Vehicle

City Hall utilizes a 2013 Ford Focus

## Engineering

The Engineering Division consists of three sedans with an average vehicle age of 14 years.

## Facilities & Grounds

The F&G fleet consists of seven light-duty pickup trucks and vans, two medium-duty one-ton pickups and a heavy-duty bucket truck, with an average vehicle age of 15 years. F&G has historically received older, worn out vehicles from various other departments. Fleet Services recommends funding the replacement of three light-duty vehicles in FY14 with deferring replacement of the additional four until FY15. This will allow for a more dependable fleet with a reduced repair cost.

## Fleet Services

Fleet Services has one 1997 Ford light-duty pickup truck, which is used for on-road repairs and the retrieval of parts.

## Police

Police consists of twenty-two light and medium-duty units and nine police cruisers, with an average vehicle life of 5 years. The use of funds from the vehicle replacement program has allowed for the replacement of many older Crown Victorias with fuel-efficient models, which has resulted in substantial fuel and maintenance savings.

# Vehicle Replacement Program

## Recreation

The Recreation fleet consists of four light-duty vehicles and one medium-duty passenger bus, with an average vehicle age of 12 years.

## Recycling

The Recycling fleet consists of one medium-duty unit and one heavy-duty unit, with an average vehicle life of 8 years.

## Streets & Stormwater

The Streets & Stormwater fleet consists of five light-duty units, one medium-duty unit and twenty-three heavy-duty units used for plowing, street sweeping, construction, and snow removal. The capital outlay funding has allowed for the replacement of various trucks and heavy equipment. Funding has been neglected on light-duty pickup trucks that do not qualify for capital funding. Fleet Services recommends the replacement of three light-duty pickup trucks to more dependable, fuel-efficient models.

## Sewer

The Sewer fleet consists of six light-duty units, three medium-duty units and eight heavy-duty units, with an average vehicle life of 10 years. Annual funding has allowed for the consistent replacement of vehicles.

## Water

The Water fleet consists of three light-duty vehicles, five medium-duty vehicles and six heavy-duty vehicles, with an average vehicle age of 10 years. Annual funding has allowed for the consistent replacement of vehicles.

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**Stabilization Funds:**

1. The City shall maintain adequate fund reserves to protect itself against emergencies and economic downturns.
  - a. General Fund – The City shall achieve and maintain a minimum unassigned fund balance of 8% of the General Fund’s annual budget, including City, School and County appropriations. The City Council may appropriate the General Fund unassigned fund balance for emergency purposes per City Charter Section C3-9 A or otherwise unanticipated expenses at year end, as deemed necessary, even if such use decreases the General Fund fund balance below the designated percentage. For purposes of this section the following shall apply:
    - i. Emergency purpose does not include the offsetting of property taxes.
    - ii. Unassigned fund balance will be defined by generally accepted accounting principles.
    - iii. The General Fund unassigned fund balance target level shall be achieved by annually budgeting a fund balance contribution over a six year period apportioned between both the City and School portions of the General Fund annual budget. These amounts shall be removed if the targeted level is achieved earlier.
  - b. Special Revenue Funds – Non Grant – The City shall achieve and maintain minimum unassigned fund balances of 5% of the total appropriations of each such fund budgeted.
  - c. Enterprise Funds – The City shall maintain net current assets (excluding unspent cash from bond proceeds) of 15% of the total appropriations of each such fund in a given fiscal year.
  - d. Internal Service Funds (in general) – The City shall maintain net current assets of 100% of inventory levels.
    - i. Workers Compensation Fund – The City shall maintain 100% funding for an actuarially determined claims liability based on a 65% confidence level.
2. The City shall establish a dedicated fund and maintain sufficient annual contributions to offset the liability associated with other post-employment benefit (OPEB) obligations.
  - a. OPEB Fund – The City shall achieve and maintain an annual contribution from the respective budgetary funds based upon the actuarially calculated Annual Required Contribution (ARC) for its OPEB obligation.
    - i. The OPEB annual contribution target level shall be achieved by annually budgeting in each of the respective budgetary funds, at a minimum, the current year OPEB related expense plus an additional amount equivalent to 5% of the ARC amount and increasing in increments of 5% each year. The increasing

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increments will be stopped once the accumulated net OPEB related liability is decreased.

3. The City shall establish and maintain sufficient annual contributions into capital reserves for infrastructure and equipment needs associated with the City's major operating funds as identified and planned for in the annually adopted Six-Year Capital Improvements Plan (General, Water, and Sewer).
  - a. The General Fund Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of \$5,000,000.
  - b. The Water Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of \$5,000,000.
  - c. The Sewer Capital Reserve shall be funded at a minimum amount based on achieving a discounted ten year goal of \$5,000,000.
4. The City shall establish and maintain regular contributions into an employee benefit stabilization fund to be used to offset fluctuations in actual benefit related expenses from year to year.
  - a. The amount to be budgeted each year for health insurance premiums will be set based upon the average change in the cost of health insurance premiums over the prior 10 years.
  - b. When the actual premium costs paid are less than the amount budgeted, the savings will be contributed into a health insurance stabilization fund.
  - c. When the actual premium costs are more than the amount budgeted, funds will be withdrawn provided no more than 25% of the fund balance is depleted.
5. The City shall utilize year-end surplus funds to build and maintain stabilization funds at minimum levels giving priority for allocations to be made in the following order: unassigned fund balances, OPEB obligations, capital reserves and then benefit expenses.
6. Upon achieving minimum levels established for each stabilization related fund, should amounts fall below the minimum thresholds in subsequent years, the City shall include allocations in the following annual budgets to return to the minimum amounts specified.

**Fees and Charges:**

7. The various boards and commissions that advise the City Council and City Manager shall review all fees that support such functions annually and report recommended changes to the City Council and City Manager prior to the preparation of the annual budget.

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8. It shall be the intent for the City to establish fees and charges to cover costs associated with providing certain services or programs that individually benefit a person, family or other specific segment of the community at a given time as opposed to utilizing funds derived from general tax dollars for services and programs intended to generally benefit the whole population of the community all of the time.
  - a. In establishing non-resident fees and charges, the City shall strive to cover all direct and indirect costs including debt service and inter-fund transfers associated with the service or program.
  - b. In establishing resident fees and charges, the City shall strive to cover, at a minimum, direct costs associated with the service or program.
9. The City shall continue to maintain all enterprise funds on a self-sustaining user fee basis, with no support from property tax revenues. Fees shall be set annually to support the adopted budget.
  - a. Water and Sewer fees shall be calculated by dividing the amount of money to be raised by the billable volume, in one hundred cubic feet units, expected for the year.
10. The City shall prepare and adopt a Fee Schedule in conjunction with the annual adoption of the budget that will itemize and provide the justification for all fees and charges to be levied in the coming fiscal year.

**Debt Issuance and Management:**

11. The City Council shall annually, by resolution, adopt a six year Capital Improvements Planning (CIP) document.
  - a. The CIP document shall contain a listing of all planned capital improvement program projects, identifying the source of financing and delineating the estimated impact to annual operations and maintenance.
  - b. The City Council shall typically appropriate the funding for multi-year projects at the same time it funds the first year portion of the project.
  - c. The first year of the adopted CIP shall provide the basis for the City Manager to develop the proposed capital outlay and debt service portions of the subsequent fiscal year budget.
12. The City shall maintain formal criteria for inclusion of a project in the CIP:
  - a. In order to be included within the CIP, a project needs to have an estimated annual aggregate cost of \$25,000 or more and have a useful life of three years or greater.
  - b. Projects must satisfy at least one of the following:
    - i. Protect the health and safety of employees and/or the community at large.

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- ii. Significantly improve the efficiency of existing services.
- iii. Preserve a previous capital investment made by the City.
- iv. Significantly reduce future operating costs or increase future operating revenues.

13. The City shall finance qualifying CIP projects using established criteria:

- a. Debt Financed – Purchases financed by the issuance of bonds or capital leases. Purchase of assets of \$250,000 or more, nonrecurring within a five year period, and with a useful life of five years or more are recommended for debt financing. This shall include design costs for projects even when the costs occur in an earlier year.
- b. Capital Reserve Financed – Purchases financed by savings from annual appropriations over a period of time for assets over \$25,000 recurring or not. Capital reserves can be established for a specific item or a type of item.
- c. Grant Financed – Purchase of assets over \$25,000 partially or wholly funded by grants from the State or Federal government.
- d. Existing Funds Financed – After the CIP projects are submitted and compiled, any items that can be financed with existing funds shall be identified. Existing funds could be any funds available from savings from another project or other source of funds.
  - i. If bonded funds are to be used, the item has to meet the useful life criteria for the remaining years of amortization of the bond funds used.
- e. Operating Budget Financed – Purchase of assets of less than \$250,000 or recurring in nature, are recommended to be financed through the annual operating budget for the fund involved. Annual programs, whether over \$250,000 or not, are suited for operating budget financing due to the ongoing nature of the program.

14. In utilizing debt financing for CIP related projects, the useful life span of the capital project or item shall equal or exceed the years for amortization of the bond.

15. In consultation with the City's designated financial advisor, the City shall regularly analyze and pursue bond refunding in instances where significant savings or other substantial benefits will be realized.

**Debt Level and Capacity:**

16. The City shall size the issuance of the local share of new debt so as not to exceed certain parameters in any given fiscal year:

- a. The City portion shall not exceed 65% of the State of NH legal limit.
  - i. The debt related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.

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- b. The School portion shall not exceed 28% of the State of NH legal limit.
  - c. The Water portion shall not exceed 5% of the State of NH legal limit.
  
  - d. The Sewer portion shall not exceed 1.5% of the City's equalized assessed value for debt limits.
17. The City's net annual debt service (payment of principal and interest less reimbursements) shall not exceed certain parameters in any given fiscal year:
- a. General Fund debt service for a fiscal year shall not exceed 10% of the total appropriations of the General Fund.
    - i. The debt service related to Tolend Landfill Closure is to be excluded in calculating the City portion for purposes of this section.
  - b. Enterprise and Special Revenue Fund debt service for a fiscal year shall not exceed 40% of the total appropriations for the fund involved.
18. The City shall maintain a pay down of net debt (debt principal less reimbursements to be received) for each fund whereby 75% or more is retired within the next ten years.
19. To reduce reliance on an increased utilization of debt for capital related maintenance needs in future years, the City shall achieve and maintain a minimum level of capital outlay in each of the major operating funds as part of the annual budget adoption for sustaining the community's existing and future infrastructure and equipment:
- a. The target level of operating capital outlay to be included as part of the General Fund annual budget shall be increased annually to achieve at least 7.5% of total General Fund appropriations.
  - b. The target level of operating capital outlay to be included as part of the Water Fund annual budget shall be increased annually to achieve at least 13% of total Water Fund appropriations.
  - c. The target level of operating capital outlay to be included as part of the Sewer Fund annual budget shall be increased annually to achieve at least 11% of total Sewer Fund appropriations.

**Use of One-Time Revenues:**

20. The City shall use one-time revenues for the limited purpose for which they were intended or, in the absence of a specified purpose, for a non-recurring capital expenditure or as a contribution towards building established stabilization funds. One-time revenues shall not be used to fund existing operations.

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- a. One-time revenues are those which are not expected to recur beyond a limited period or remain sustainable for a continued future use. These may include proceeds from sale of a specific asset, grant funds, etc.

21. Grant funds with continuing obligations beyond the grant period shall be reviewed and approved by vote of the City Council prior to acceptance of award.

**Use of Unpredictable Revenues:**

22. To improve the timing of cash collections required for disbursements made throughout the fiscal year and minimize the possibility of incurring additional expenses associated with short term borrowing for operational needs, the City shall revise Property Tax due dates in accordance with provisions established by NH law.

23. The City shall anticipate and take into consideration unpredictable revenues in conjunction with reviewing and adopting the annual budget.

- a. Unpredictable revenues include types that originate from sources not under the City's own control or influence such as intergovernmental revenues shared at the discretion of other levels of government.

24. The City shall rely upon conservative and reasonable revenue estimates in establishing annual budgets. The City Manager, in consultation with the Finance Director, is responsible for assembling and submitting revenue estimates supporting the annual budget that are current and based upon objective and reasonable analysis.

**Balancing the Operating Budget:**

25. In preparing and adopting the annual budget, the City shall achieve a balanced budget whereby estimated revenues equal or exceed budgeted expenses (including debt service and transfers).

26. Preliminary budget estimates reflecting the adopted Financial Policies for the following fiscal year for both the City and School portions shall be submitted to the City Council by the City Manager prior to January 31<sup>st</sup>. The City Council shall review and approve a preliminary budget resolution by its next regularly scheduled meeting to give budgetary guidance to the City Manager and the School Department for development of the budget for the next fiscal year.

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27. Throughout the course of a fiscal year, actual budget results will be monitored and reported on a regular basis. Adjustments to estimated revenues and budgeted expenditures may be made at any time during the course of the fiscal year to ensure the budget remains balanced. If necessary, transfers and/or overall budget amendments will typically be made immediately prior to year end closing.

**Revenue Diversification:**

28. The City shall strive to achieve a diversified and stable revenue system as a protection from short run fluctuations.
- a. The City shall maintain support for economic development initiatives which diversify the local property tax base, retain and expand existing businesses and create additional job opportunities.
29. The City shall periodically review and maintain impact fees to offset the local impact of private development.
- a. Impact fees will be accumulated and utilized for their intended purpose in accordance with State of NH law and whenever a significant portion of a project cost previously identified in the CIP can be covered.

**Contingency Planning:**

30. The City shall routinely budget funds annually for unanticipated expenses and minor emergency situations as a contingency line item in each of the major operating funds.
31. In the instance of a catastrophic or otherwise significant unanticipated financial need impacting the community, the City shall utilize the emergency powers afforded by provisions of State of NH law and City Charter to address the matter in a fiscally responsible and timely manner. Use of existing discretionary budgeted funds, the curtailment of discretionary expenditures, and access to accumulated stabilization funds, along with pursuing reimbursements where available, will be utilized to meet the City's contractual and other obligatory financial commitments along with addressing the need that has arisen.
32. Deviations from adopted financial policies are to be anticipated to accommodate various situations that may arise from time to time. In particular, deviations may specifically occur where there is an offsetting condition or benefit to the City. In such cases where adherence to a specific financial policy may not be possible or otherwise is not achieved, the nature of the deviation and the rationale shall be noted as part of the decision making process.

# Accounting Structure and Basis

The governmental environment differs from that of business enterprises, however, the underlying accounting discipline shares many characteristics with commercial accounting. The principles for financial accounting and reporting for state and local governments are delineated by the Governmental Accounting Standards Board (GASB). The accounting of sources and uses of financial resources is accomplished with the use of various types of funds. Each fund is a self balancing accounting entity reporting the assets, liabilities, net assets and performance of the fund. The types and sub types of funds and their purposes are presented below.

## **Fund Structure:**

**Governmental Funds** - Uses the modified accrual basis of accounting and budgeting.

**General Fund** - To account for basic governmental services supported mainly by property taxes. For example; Police and Fire & Rescue. Accounts for all sources and uses of funds not required to be accounted for in another fund. Basis of budgeting same as accounting except for property tax revenue, budget reflects the full levy for the current year only and is not adjusted for deferral.

**Special Revenue** - To account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes. An example would be a Federal Grant, other than for a capital project. For example, this includes the Community Development Block Grant, School Cafeteria, School Categorical Aid grants, the Residential Solid Waste Fund and the Parking Activity Fund.

**Capital Projects** - To account for acquisition or construction of major capital facilities. For example, this includes the General Fund Projects of each year's Capital Improvement Program. Also includes the Tolend Road Landfill Closure Fund. This excludes capital projects pertaining to Proprietary Funds which are accounted for within those funds.

**Proprietary Funds** - Uses the accrual basis of accounting and budgeting, except that budgeted capital outlay items are treated as assets for accounting purposes and not reflected as expenditures.

**Enterprise Funds** - To account for operations financed (primarily by user fees) and operated in a manner similar to private business. This includes the Water, Sewer, Arena and Dover Business and Industrial Development Authority funds.

**Internal Service** - To account for services provided to various departments of the City on a cost reimbursement basis. This includes the Workers Compensation Funds, Garage Fund, Central Stores and Fleet Services.

**Fiduciary Funds** - Uses the accrual basis of accounting, except for Expendable Trusts which use modified accrual basis. These funds are not generally budgeted as they are restricted to specific uses.

**Trust Funds** - To account for moneys held by the City Trustees to meet the intended purpose of the trust instrument. Types include Expendable and Non-Expendable. Expendable trusts can spend the principal for the intent of the trust, such as the Motor Vehicle Waste Reclamation Fund. Non-Expendable can spend only accumulated income. These make up the majority of Trust Funds and include the Cemetery Perpetual Care and Maintenance Funds.

**Agency Funds** - To account for moneys held by the City acting as agent to individuals, private organizations, or other governmental units. An example is Performance Bonds held for specific purposes or the Cocheco Riverwalk Fund.

An important concept to remember is that only the minimum number of funds should be established to be consistent with legal and operating requirements of the City. Excess number of funds can result in inflexibility, undue complexity, and inefficient financial administration. For efficient cash administration the City operates with a centralized cash account, reflected within the General Fund, for all funds except trust.

# Accounting Structure and Basis

## **Basis of Accounting and Budgeting of Funds:**

**Modified Accrual** - Revenues are recognized when measurable and available (cash received during fiscal year or within 60 days of year end).

Expenditures are recognized in the period when the liability is incurred, if measurable regardless of when cash is disbursed. An exception is made for unmatured interest on general long term debt which is recognized when due.

**Accrual** - Revenues are recognized when earned and become measurable regardless of when cash is received.

Expenses are recognized in the period when the liability is incurred, if measurable, regardless of when cash is disbursed.

## **Budgetary Accounts:**

A budgetary account for revenues and expenditures is identified using six sets of numbers. The first series of numbers relates to the fund, the second the function. A function represents a cost center within a fund. Function usually denotes a division of a department. These numbers are found in the upper left hand corner of the detail pages within a department's section of the budget. The third set relates to the object of the transaction. The next 2 series of numbers relate to Project & Fiscal Year, used mainly with grants and Capital Projects. The final set relates to the Department. The budget is primarily organized by department, then function. Functions are categorized according to the following major categories:

**41000 General Government** - Functions which support general operations to both the public and other departments of the city, including the legislative body. For example, the Planning Department.

**42000 Public Safety** - Functions which provide protection of the citizenry and its property. For example, the Police Department and Fire and Rescue.

**43000 Public Works** - Functions which provide the construction and maintenance of the infrastructure of the city, such as buildings, roads, drains and utilities. For example, Community Services Department's Streets and Drains Division.

**44000 Human Services** - Functions which provide social services to the economically disadvantaged. For example, the Human Services' Welfare Division.

**45000 Culture and Recreation** - Functions which provide cultural, including informational services, and recreational activities for the citizens. For example, the Public Library and the Community Services Department's Indoor Pool Division.

**47000 Debt Service** - Functions which account for the payment of principal and interest on both long and short term debt, such as bonds or Tax Anticipation Notes.

**49000 Transfers** - Functions which accounts for the transfer of funds from the General Fund to other funds of the city.

**48000 Intergovernmental** - Functions which accounts for payments to other governmental unit, such as the County Tax apportionment.

**46900 Education** - Functions which provide educational services to all ages of citizens, mainly grades one through twelve.

# Accounting Structure and Basis

The third series of numbers relates to a revenue or expenditure object. A series of standard revenue and expenditure objects is used for all budgeted funds. Revenue are categorized by source of the funds. Expenditures are categorized by the primary object of expenditure. The following explains the major budget categories for both revenue and expenditures accounts:

## Revenue - 3000 Account Series

- 3100 Taxes** - Revenue derived from the levying of taxes, such as 3110 Property Taxes. Also includes Tax Interest and Penalties 3190.
- 3200 Licenses & Permits** - Revenue from fees collected for issuance of licenses or permits to individuals and businesses. For example, Motor Vehicle Permits, 3220.
- 3300 Intergovernmental** - Revenue from other governments, such as the state. For example, the Shared Revenue Block Grant received from the State, 3351.
- 3400 Charges for Services** - Revenue from user fees for services rendered. For example Ambulance Services, 3425.
- 3500 - 3600 Misc. Revenue** – Revenue derived from various sources mainly relating to the use of property and money. For example from penalties assessed or late charges, revenue derived from use or sale of city assets and Investment Income 3610.
- 3700 Education** - Revenue received from the School Department. For example, tuition from other communities and State aid to education.
- 3910 - 3920 Operating Transfers In** – Revenue received from other funds of the City. For example, Transfer from Trust Fund 3918.
- 3930 - 3999 Other Financing Sources** - Revenue not otherwise categorized. For example, Budgetary Use of Fund Balance 3999.

## Expenditures - 4000 Account Series

- 4100 & 4200 Personal Services** - Expenditures related to salaries, wages and fringe benefits for regular and temporary full time, part time and seasonal employees. For example, 4130 Overtime.
- 4300 - 4500 Purchased Services** - Expenditures for goods and services obtained from vendors for operations. For example, 4334 Legal Fees.
- 4600 Supplies** - Expenditures for supplies and materials needed for operations. For example, 4610 Office Supplies.
- 4700 Capital Outlay** - Expenditures for the acquisition of assets with a useful life of three years or more and a cost of \$10,000 or more. For example, 4741 Machinery & Equipment.
- 4800 Other** - Expenditure for goods and service not previously classified. For example, 4810 Membership Dues.
- 4910 Operating Transfers Out** - Amounts transferred to other funds that are not considered operational expenditures of departments.
- 4920 Debt Service** – The payment of principal & interest due on outstanding debt.
- 4950 Education** – Expenditures related to school operations.
- 4990 Intergovernmental** – County Tax.

# Capital Improvements Program

## *Project Categories*

Within the Capital Outlay (4700 series) of expenditure codes are appropriation categories used to classify capital projects.

|      |   |
|------|---|
| 4700 | <b>Capital Outlay.</b> Expenditures for acquiring capital assets, including land, new or existing buildings, improvements of grounds, initial equipment, additional equipment or replacement of equipment and new or improvements to infrastructure. Expenditures in this series <u>do not</u> include maintenance items. The cost of the acquisition must be \$10,000 or greater with a useful life of 3 years or greater. This includes the expenditure for multiple like items individually less than \$10,000, where the aggregate cost is \$10,000 or greater. |
| 4710 | <b>Land.</b> Expenditures for the purchase of land. This includes closing costs, appraisals, purchase of rights of way and site preparation.  |
| 4715 | <b>Land Improvements.</b> Expenditures for acquiring improvements to land (not associated with buildings) intended to make the land ready for its purpose. These include landscaping, property drainage, driveways, parking lots, sidewalks, monuments, fences, area lighting of streets and parking lots, retaining walls, and athletic track and fields.  |
| 4720 | <b>Buildings.</b> Expenditures for contracted construction of new buildings, additions to or acquisition of existing buildings. This also includes the cost of demolition. Initial cost of major building equipment components or furniture and fixtures should use other appropriate code.   |
| 4725 | <b>Building Improvements.</b> Expenditures for improvements to existing buildings. This includes major permanent structural alterations, roof replacements, interior or exterior renovations, fire protection systems installation or upgrade, electrical and plumbing upgrades. Replacement or additions to major building equipment components or furniture and fixtures should use other appropriate code.   |
| 4727 | <b>Building Systems.</b> Expenditures for initial acquisition, replacement or addition to significant building equipment components. This includes the heating, ventilation and air conditioning systems (HVAC), elevators, power generation, and other service systems of buildings.   |
|      | <b>4740 Series – Machinery and Equipment.</b> This series accounts for expenditures related to acquisition of machinery and/or equipment, including vehicles, furniture and fixtures, computers, etc.   |

## Capital Improvements Program

|      |   |
|------|---|
| 4741 | <p><b>Machinery and Equipment.</b> Expenditures for equipment usually composed of a complex combination of parts, excluding vehicles. Examples include firefighting equipment (SCBA, ladders, hoses, etc.), medical &amp; lab equipment, recreational and athletic equipment, traffic control equipment, generators, lathes, and drill presses.</p> |
| 4742 | <p><b>Light Vehicles.</b> Expenditures for vehicles or light mobile equipment used to transport persons or objects. Examples include automobiles, vans, pick-up trucks, ambulances, motorcycles, light tractors and accessory trailers, etc., including the installation of any related equipment.</p>  |
| 4743 | <p><b>Heavy Vehicles.</b> Expenditures for vehicles or heavy mobile equipment used to transport large objects or quantities or for use in construction. Examples include buses, fire apparatus, dump trucks, backhoes, graders, rollers and accessory trailers, including the installation of any related equipment.</p>                            |
| 4744 | <p><b>Furniture and Fixtures.</b> Expenditures for initial, replacement or additional furnishings and fixtures used in business/office facilities, including purchases of carpeting, desks, chairs, bookcases, counters, etc.</p>   |
| 4745 | <p><b>Computers and Communications Equipment.</b> Expenditures for computer or communications equipment, including radios, telephone systems and computer systems and related equipment such as printers, uninterruptible power supplies, etc.</p>  |
| 4748 | <p><b>Books and Collections.</b> Expenditures for purchase of long lived books, textbooks or reference material, regardless of the media, i.e., paper vs. electronic. Also includes the acquisition of artworks.</p>  |
|      | <p><b>4750 Series - Infrastructure.</b> Expenditures for construction of, or major renovation to infrastructure, including roadways, bridges, water, sewer, and drainage systems, or dams. This also includes the cost of demolition. It does not include any buildings or equipment related to these systems.</p>                                  |
| 4751 | <p><b>Roadways.</b> Expenditures for construction of, or major renovation to roadways. This includes shim and overlay, but excludes maintenance items such as crack sealant.</p>  |
| 4752 | <p><b>Bridges.</b> Expenditures for construction of, or major renovation to bridges. This includes pedestrian as well as vehicular bridges.</p>   |
| 4754 | <p><b>Waterways.</b> Expenditures for construction of, or major renovation to waterways, including dams, dredging, embankments, etc.</p>  |
| 4757 | <p><b>Utility Systems.</b> Expenditures for construction of, or major renovation to citywide drainage, water, sewer and/or electrical utility systems. This includes the cost of mains, manholes, trench paving, etc.</p>   |

# Accounting and Budgetary Definitions

**ACCRUAL BASIS.** Accounting basis which records the effect of transactions and other events in the period in which they occur, rather than the period the cash is received or paid or other asset transfer occurs.

**ABATEMENT.** A cancellation of all or part of a levy or service charge. A property tax abatement is usually a result of a decrease in the assessed value of a property. Abatements also apply to Water and Sewer billings.

**ANNUAL BUDGET.** A budget that applies to a single fiscal year. Dover's fiscal year runs from July 1 of one year until June 30 of the following year.

**APPROPRIATION.** A legal authorization granted by the City Council to incur expenditures and obligations usually for a specific period.

**ASSESSED VALUATION.** A valuation upon real estate as a basis for levying taxes.

**ASSET.** Anything having a commercial or exchange value.

**BASIS OF ACCOUNTING.** A term used to refer to *when* revenues, expenditures, expenses and transfers and their related assets and liabilities are recognized and reported within the financial statements. Also refer to Accrual and Modified Accrual. See the Accounting Structure and Basis section for more information.

**CAPITAL IMPROVEMENTS PROGRAM.** Also referred to as CIP. A separate budgetary process that occurs to appropriate funds for projects that are capital in nature and generally financed by long term debt. The CIP budget process precedes the annual budget process.

**CAPITAL ASSETS.** Long-lived tangible assets obtained or controlled as a result of a past capital outlay or other event such as donation. Includes: land, buildings, improvements to buildings and equipment.

**CAPITAL OUTLAY.** Expenditures resulting in the addition or acquisition of assets to the City, generally in excess of \$10,000 with a service life of greater than three years.

**CONSTANT DOLLARS.** Dollars adjusted for inflation using a specified year as the base year in order to ascertain actual purchasing power over a period of time.

**DEBT.** An obligation of the city resulting from borrowing money. These can be short term in nature (1-3 years) in the form of notes (Tax Anticipation Notes) or long term (5-20 years) in the form of bonds or capital leases. Can also refer to unpaid purchases of goods and services.

**DEBT LIMIT.** The maximum amount of debt legally permitted. Also see Capital Improvements and Debt section.

**DEBT SERVICE.** The payment of principal and accrued interest due on outstanding debt.

**DEFERRED REVENUE.** Amounts for which asset recognition has been met, but for which revenue recognition have not been met. For example, under the modified accrual basis of accounting, amounts that are measurable, but not available (not collected within 60 days after fiscal year end).

**DEFICIT.** Relating to financial position (1) the excess of liabilities of a fund over its assets. Relating to operations (2) the excess of actual expenditures over actual revenue during a fiscal year.

**DEFICIT SPENDING.** Excess of expenditures over revenue. The net loss lowers fund balance. Continued deficit spending can place the fund's net assets into a negative position requiring additional borrowing. Also see Use of Fund Balance.

# Accounting and Budgetary Definitions

**DEPRECIATION.** The apportionment of the cost of a capital asset expensed over the number of years of its estimated service life. Budgeted funds that show depreciation are Enterprise Funds, i.e. Water, Sewer and Arena Funds.

**ENCUMBRANCES.** Commitments related to unperformed contracts for goods or services. Used in budgetary control, they represent the estimated amount of expenditures ultimately to result if unperformed contracts are completed.

**ENTERPRISE FUNDS.** A fund established to account for the operations financed and operated in a manner similar to private business, primarily supported by user fees. Includes Water, Sewer, Arena and the Dover Business and Industrial Development Authority. Also included in the Enterprise Fund Totals are the Internal Service Funds. Internal Service Funds are similar in nature to enterprise funds, with the City departments as the main customer.

**ESTIMATED REVENUES.** The budgetary estimates of revenue to be received from various sources.

**EXPENDITURES.** The measurement of net decreases in financial resources within governmental funds. This includes current operating expenses, debt service and capital outlays.

**EXPENSES.** The measurement of outflows or other decreases in assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the ongoing central operation.

**FISCAL YEAR.** A 12 month period to which the annual operating budget applies and at the end of which the city determines its financial position and the results of operations.

**FIDUCIARY FUND TYPES.** To account for assets held by the government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and /or other funds.

**FUND.** A fiscal and accounting entity with a self balancing set of accounts for recording results of operation and reflecting related assets and liabilities.

**FUND BALANCE.** The accumulated equity balance in a governmental fund resulting from operations over the years. This is the difference between fund assets and fund liabilities (also see Net Assets).

**GENERAL FUND.** A fund used to account for basic governmental services supported generally by taxes. Accounts for all financial resources not required to be accounted for in another fund.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP).** Uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

**GOVERNMENTAL FUND TYPES.** Funds used to account for the acquisition, use and balance of expendable financial resources and the related current liabilities, except those accounted for in proprietary or fiduciary funds.

**INTERNAL SERVICE FUND.** A fund used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. See Other Charges Section for information relating to the city's Internal Service Funds.

**INVESTED IN CAPITAL ASSETS.** A component of net assets that consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt that is attributed to the assets.

**LIABILITIES.** Claims arising from present obligations to transfer assets or provide services in the future resulting from past transactions or events.

# Accounting and Budgetary Definitions

**MEASUREMENT FOCUS.** The accounting convention that determines (1) which assets and liabilities are included on a government's balance sheet and where they are reported there, and (2) whether an operating statement presents information on the flow of financial resources (revenues and expenditures) or information on the flow of economic resources (revenues and expenses).

**MODIFIED ACCRUAL BASIS.** Accounting basis under which revenues are recognized when they become measurable and available. Expenditures are recognized when the fund liability is incurred, except for long term debt interest, which is recognized when due.

**NET ASSETS.** Total assets less total liabilities, i.e., the equity or net worth of a fund. Components include Invested in Capital Assets, Restricted and Unrestricted Net Assets.

**NET INCOME.** Proprietary fund excess of operating revenues, nonoperating revenues and operating transfers in over operating expenses, nonoperating expenses and operating transfers out.

**NOMINAL DOLLARS.** Dollars unadjusted for inflation. (Also see Constant Dollars.)

**PRESENT VALUE.** The discounted value of a future amount of cash, assuming a given interest rate.

**OPERATING BUDGET.** See Annual Budget.

**PROPRIETARY FUND TYPE.** The classification used to account for a government's ongoing organizations and activities that are similar to those found in the private sector and whose operations are financed primarily by user fees.

**RETAINED EARNINGS.** The accumulated equity balance in an enterprise or internal service fund resulting from operations over the years. This is the difference between fund assets and fund liabilities and therefore includes equity in fixed assets.

**REVENUES.** (1) For governmental funds - Increases in net current assets from other than expenditure refunds. Debt proceeds and transfers classified separately. (2) For proprietary funds - Increases in net total assets from other than expense refunds and capital contributions. Residual and operating transfers classified separately.

**SERIAL BONDS.** Bonds whose principal is repaid in periodic installments over the life of the issue. This is the only type of general obligation bond allowed for public improvements by municipalities in NH.

**SPECIAL REVENUE FUND.** A fund used to account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes.

**TAX LEVY.** An annual amount of taxes imposed by the city on property owners in support of its fiscal year budget.

**TAX RATE.** The rate per \$1,000 of assessed valuation of property used to calculate the tax assessment of a parcel of property. The rate is derived by dividing the amount to be raised in taxes by the total assessed value of the City divided by 1000.

**TAX ANTICIPATION NOTES.** Notes issued in anticipation of future tax collections, the proceeds of which provides cash for operations. These notes are payable within one year of issue.

**USE OF FUND BALANCE.** Term used for budgetary purposes to reflect the amount that budgeted expenditures (appropriations) exceed estimated revenues. This budgeted net loss is financed by use of a fund's fund balance available from previous fiscal years. For accounting purposes this is not considered revenue. Also see Deficit Spending.